

# ***Adopted 2017 Annual Budget***

***July 1, 2016 – June 30, 2017***

## ***City of Santa Cruz, California***

***Celebrating 150 Years of  
Community Service***







# **Adopted ANNUAL BUDGET**

**Fiscal Year 2017**  
July 1, 2016 – June 30, 2017

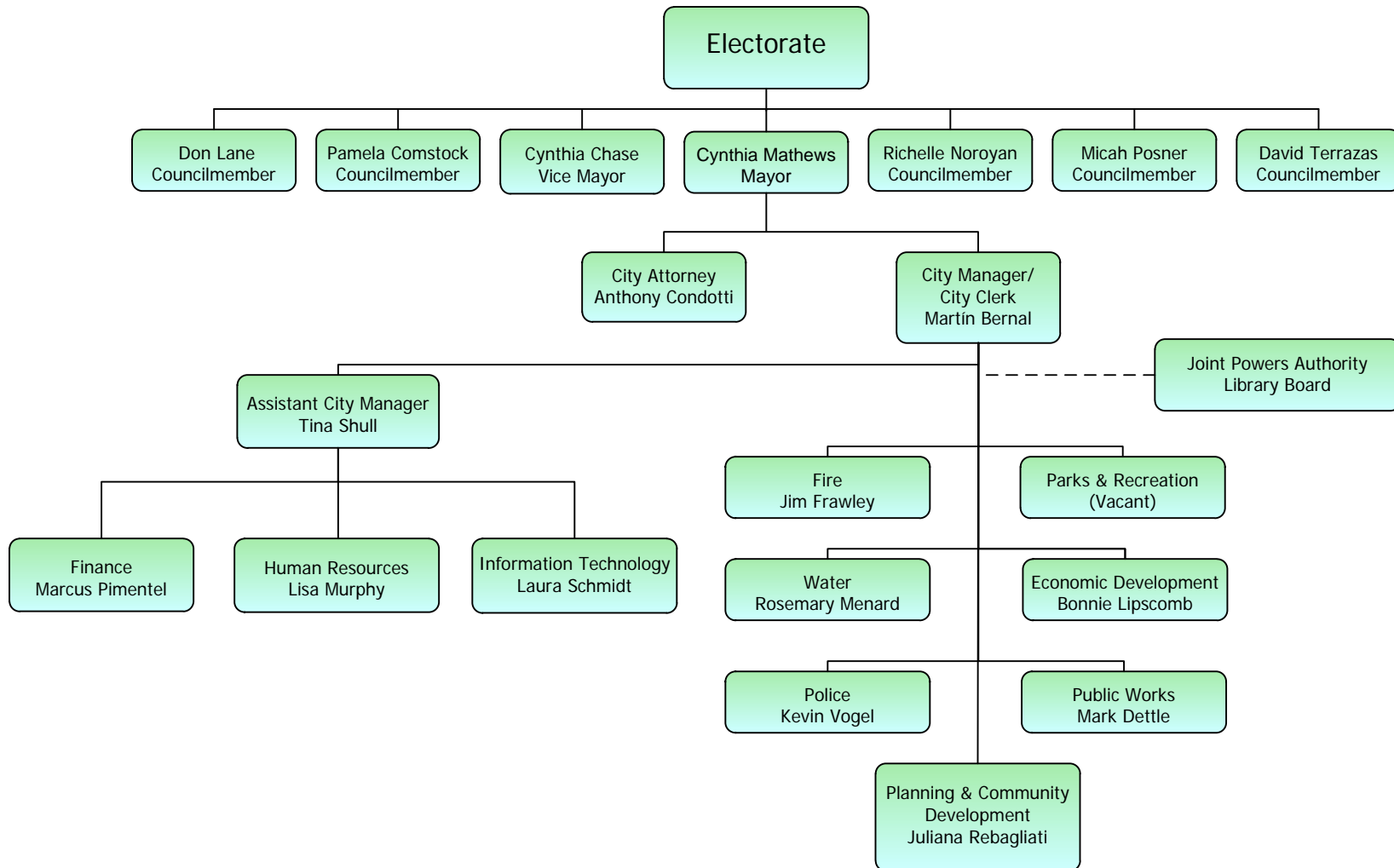
**Mayor Cynthia Mathews**

**Vice Mayor Cynthia Chase  
Councilmember Don Lane  
Councilmember Micah Posner**

**Councilmember Pamela Comstock  
Councilmember Richelle Noroyan  
Councilmember David Terrazas**

**Martín Bernal  
City Manager**

# City of Santa Cruz Organization Chart



## Administrative Staff

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City Manager .....	Martín Bernal
Assistant City Manager.....	Tina Shull
Chief of Fire.....	Jim Frawley
Chief of Police .....	Kevin Vogel
City Attorney .....	Anthony Condotti
Director of Economic Development .....	Bonnie Lipscomb
Director of Finance .....	Marcus Pimentel
Director of Human Resources.....	Lisa Murphy
Director of Information Technology.....	Laura Schmidt
Director of Libraries .....	Susan Nemitz
Director of Parks and Recreation.....	Mauro Garcia
Director of Planning and Community Development .....	Juliana Rebagliati
Director of Public Works .....	Mark Dettle
Director of Water .....	Rosemary Menard

## Board, Commission & Committee Chairpersons

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Arts Commission .....	Abra Allen
Board of Building and Fire Appeals.....	William C. Kempf
Commission for Prevention of Violence Against Women .....	Esther Greenburg
Downtown Commission.....	Zachary E. Davis
Equal Employment Opportunity Committee .....	Katherine Donovan
Historic Preservation Commission .....	Ian Blackwood
Measure K Oversight Committee .....	vacant
Parks and Recreation Commission .....	Donna Meyers
Planning Commission .....	Peter Spellman
Sister Cities Committee .....	George Carvalho
Successor Agency Oversight Board to the former Redevelopment Agency .....	Cynthia Mathews
Transportation and Public Works Commission .....	Brooke Crumpton
Water Commission.....	Walt Wadlow





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Santa Cruz  
California**

For the Fiscal Year Beginning

**July 1, 2015**

Executive Director

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FY  
2017



1866

# Budget in Brief

## Adopted FY 2017 Budget

"This (FY 2017 Budget) document is the accumulation of years of accomplishments and challenges that have shaped the City of Santa Cruz to what it is today: a vibrant full-service city with a wealth of programs and services, strong leadership, an engaged citizenry, and an abundance of natural and cultural resources." - Martín Sergio Bernal, City Manager

Contained herein are key financial indicators of the City's Adopted Fiscal Year 2017 Budget.



2016



# City of Santa Cruz

*Celebrating 150 Years  
of Community Dedication*

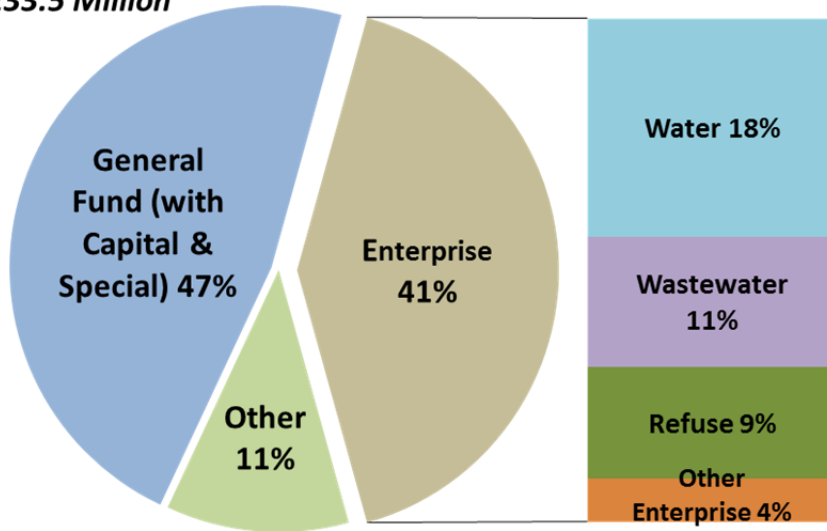
Adopted Budget  
City of Santa Cruz  
FY 2017



# Budget by the Numbers

As a full-service City, the City’s discretionary General Fund operations are about half of the City’s total operations. Primary General Fund activities include public safety, road maintenance and parks and recreation. The remaining operations are fee-for-service Enterprise operations, such as water, waste water and refuse, or other funds with restricted uses, such as gas, clean river & beaches and parks taxes and liability programs.

## Fiscal Year 2017 *Proposed* Budget \$233.5 Million









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- 4 Looking forward

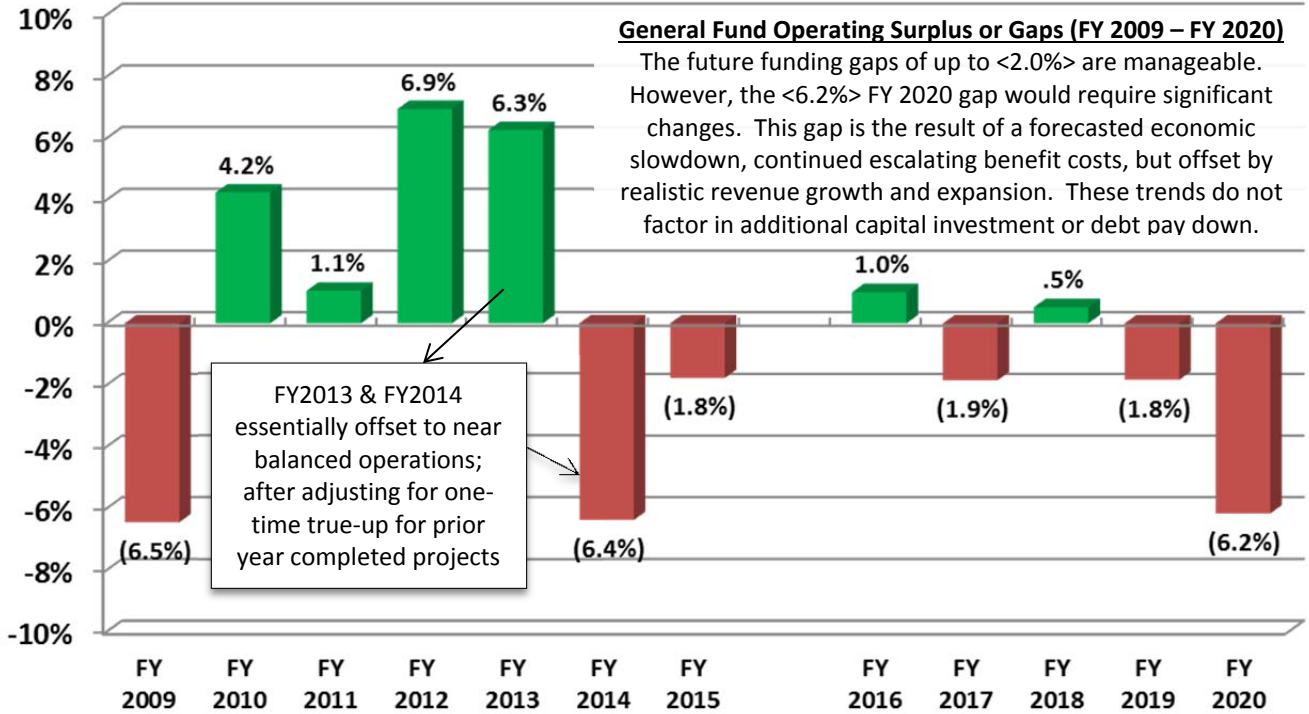
Financial budgets are only part of the City’s diverse story.

The City is responsible for the safety of its residents and visitors and enhancing the quality of life of our community. The data below provides some key indicators of our community’s health and diversity.

	Santa Cruz Population	64,632	As the County seat and visitor destination, we serve a much greater day-time population
	UCSC Student Population	17,866	Equivalent to the City of Pacific Grove’s population
	Total employment	33,100	Equivalent to the City of West Hollywood’s population
	Paved Streets we maintain	136 miles	Equivalent to the number of miles to University of Davis
	Parks acreage we maintain	1,704	Equal to 7,473 Santa Cruz Warriors’ arenas
	Santa Cruz General Obligation Bond Rating	AA+	Equal to the United States Bond Rating

*Projections are based on expected outcomes incorporating past trends and future known events (not the maximum authorized budget).*

## General Fund Projection

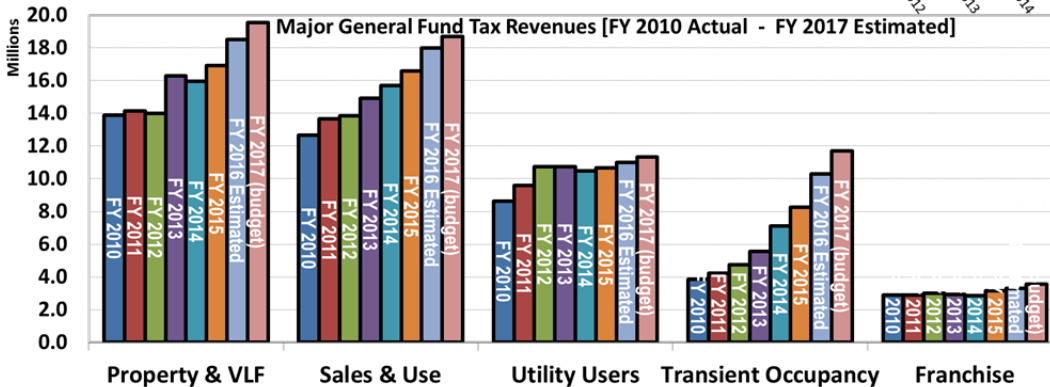
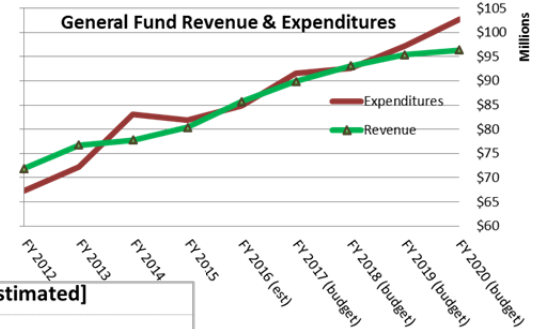


*California's fiscal structure for municipalities remains broken and the prior demise of redevelopment has only exacerbated the situation.*

General Fund expenditure growth will continue to be driven largely by increases in core costs and lower levels of staffing vacancies, not through position or program expansions. Our robust revenue growth is not likely to continue. Our forecasts include lower growth rates due to a likely economic slowdown.

## General Fund Revenue

Our revenue growth has been the strongest in Sales and Transient Occupancy Taxes, after isolating the Property Tax growth of the former RDA dissolution and factoring in one-time property tax receipts from Prop 1A recoveries (restoration of assessed values on properties previously lowered by the County Assessor).



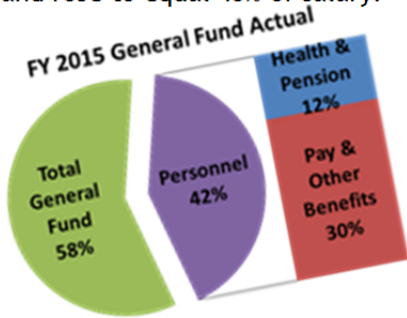
*Two of our largest three tax revenues (sales and transient occupancy taxes) are very much susceptible to the ups and downs of the overall, consumer spending driven economy.*

# General Fund Trends

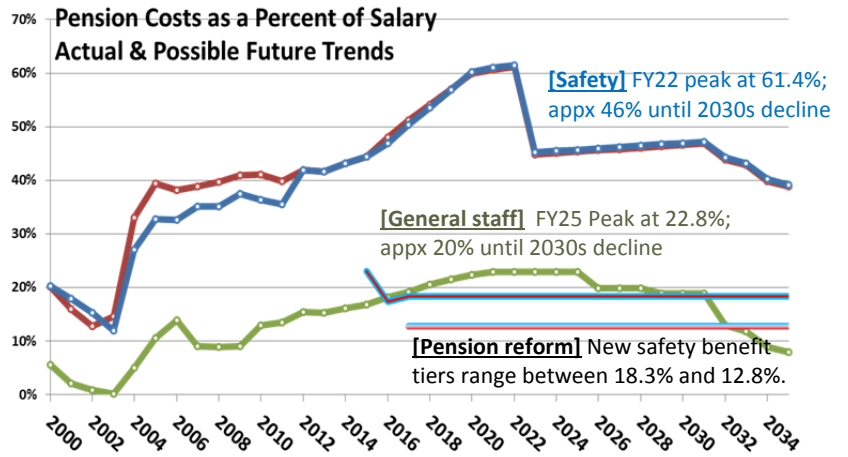
Health and Pension growth will continue to consume a disproportionate amount of new, available resources.

The table on the right presents a probable trend line of pension rates for the City of Santa Cruz. The steep projected increases include a large component to recover for system losses during the Great Recession.

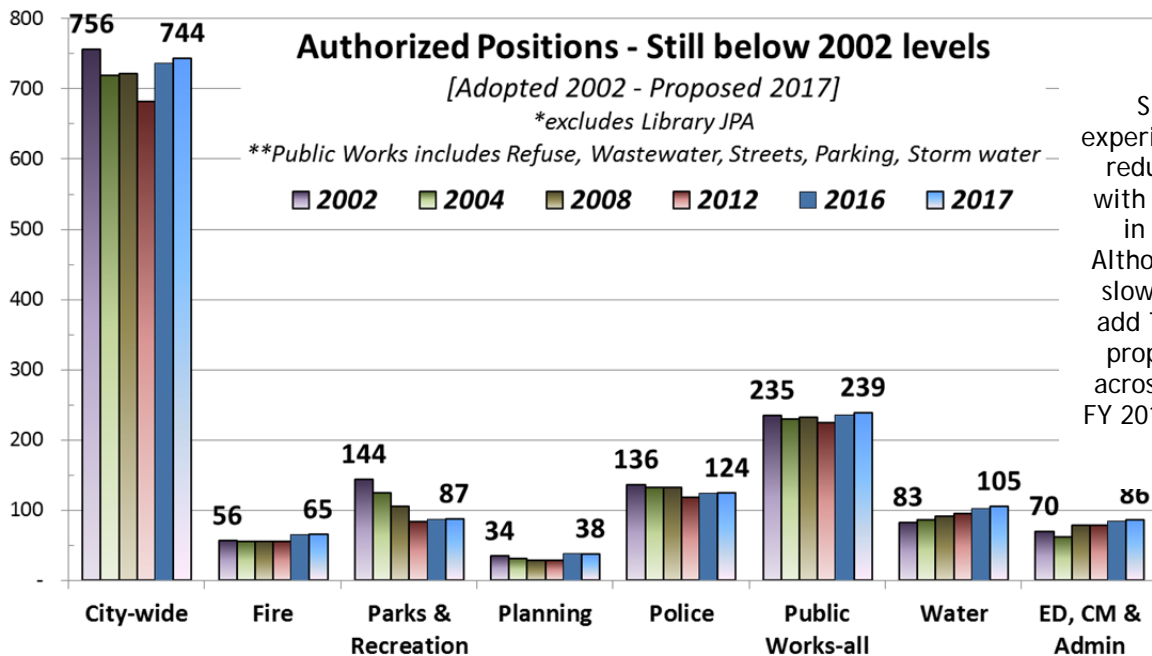
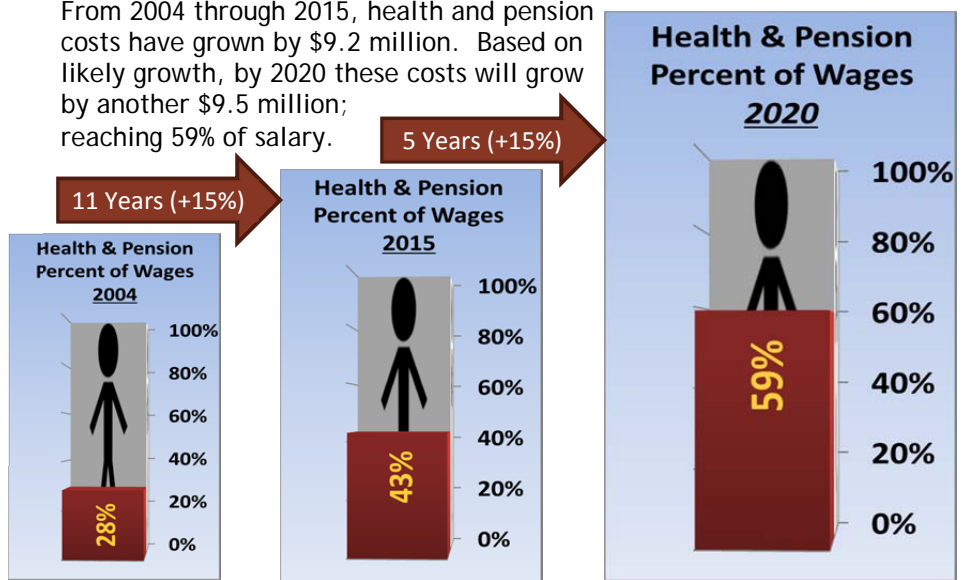
The Pie Chart below presents the audited FY 2015 allocation of Personnel and other General Fund operating costs. Health and Pension costs alone consumed 12% of the entire General Fund budget; and rose to equal 43% of salary.



*As the City transitions from reacting to the Great Recession into recovery, fiscal sustainability will remain a challenge.*








From 2004 through 2015, health and pension costs have grown by \$9.2 million. Based on likely growth, by 2020 these costs will grow by another \$9.5 million; reaching 59% of salary.



Since 2002, the City experienced a decade plus of reductions in work force, with the biggest reductions in Parks & Recreation. Although recovery has been slow, the City was able to add 7.25 FTE positions and proposes to add 7.58 FTE across all operations to the FY 2016 and FY 2017 Budgets respectively.

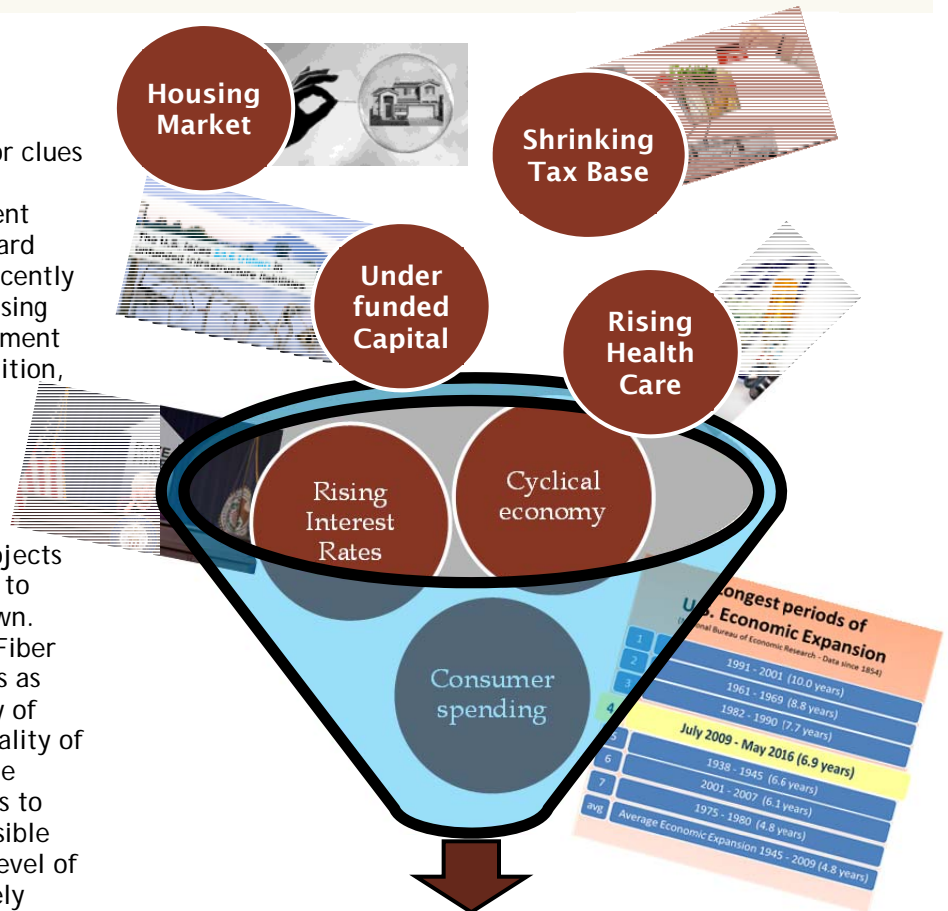
## City's Financial Indicators

	General Fund reserve (months)	2.0	Funding range is 2 – 3 months
	Proposed FY2017 Capital Funding	\$37.3 million	Proposed level covers only 11% of unfunded projects
	Unfunded Capital – City Wide	\$274.6 million	Ideal level of unfunded projects is \$ -0-
	Funded ratio of Safety & Miscellaneous PERS Retirement	81.0% & 80.9%	Target funding range is 85% – 90%
	Road Condition Index	60	Target minimum index is 70

## Looking forward

It is always wise to look at data points for clues as to what may come. There are many indicators that time is ticking on our current economic expansion, from continued upward pressure on health care costs and more recently oil prices, to an ever increasing “hot” housing market and the Federal Reserves’ commitment to continue to raise interest rates. In addition, the current economic expansion has extended to be the fourth longest in our Nation’s history.

Appropriately, with these indicators in mind, the City has actively engaged in projects and initiatives to leverage local resources to build a bridge through a potential slowdown. Projects like a City controlled ubiquitous Fiber project can have strong economic benefits as well as improving our community’s quality of life. To that, the City has leveraged a Quality of Life City Council subcommittee to evaluate possible large scale infrastructure projects to enhance our community and research possible funding mechanisms; while reducing the level of unfunded projects. The City is also actively engaged in higher density housing projects while leveraging a regional task force to address the shortage of affordable work force housing. Read the City Manager’s Budget Message for more about the City’s efforts.



# How much longer will recovery last?

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City Manager's Budget Message

**Martín Bernal**

May 12, 2016

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## ***To the Honorable Mayor and Members of the City Council***

As we enter the City's 150<sup>th</sup> anniversary and my 6<sup>th</sup> year as City Manager and 19<sup>th</sup> year of service to the City of Santa Cruz, it is my honor to present you with the City of Santa Cruz's Adopted Fiscal Year (FY) 2017 Budget. This document is the accumulation of years of accomplishments and challenges that have shaped the City of Santa Cruz to what it is today: a vibrant full-service city with a wealth of programs and services, strong leadership, an engaged citizenry, and an abundance of natural and cultural resources.

Despite these positive attributes, the City has weathered significant challenges over the years. We survived natural disasters like floods and earthquakes, tackled societal issues like homelessness, and most recently, were forced to respond to the Great Recession of 2007. The Great Recession was particularly traumatic to the City's finances, forcing year after year of cutbacks and deferred maintenance, against a backdrop of demand for more services. Recovery has been slow and it will take many consecutive years of robust economic growth to return to the same level of services and capital investment that the City once enjoyed.

As we have done for 150 years, the City will endure and continue to progress. Thanks to the commitment of our community, elected officials and staff, our overall outlook is improving. We will address our remaining challenges through an ambitious strategic plan that is incorporated into this budget.

### **Adopted Budget Overview**

**The Adopted FY 2017 budget totals \$233 million.** This includes an operating budget of \$194.2 million and capital project appropriations of \$38.8 million. The major operations included in the FY 2017 operating budget are the City's **General Fund of \$92.9 million**, which supports our day-to-day public safety, roads, traffic, and parks operations; the Water Fund of \$27.6 million; the Wastewater Fund of \$20.5 million; and the Refuse Fund of \$20.2 million. More information about the FY 2017 budget and these operations are presented in the Finance Director's Budget Overview and in the Department Summaries.

Quite significant in the FY 2017 budget, however, is the absence of new General Fund monies for capital improvement projects (CIP). The General Fund CIP proposes about \$1 million for a modest set of strict necessity projects that were funded only by de-funding previously budgeted projects that will now be delayed. These delayed projects join a larger list of much-needed, yet unfunded projects. The grim state of our CIP is discussed later in this message.

## Opportunities and Challenges

To inform the budget decisions this year and into the foreseeable future, it is important to reflect on the opportunities and challenges impacting the City.

### Fiscal Sustainability

As the City transitions from reacting to the Great Recession into recovery, fiscal sustainability will remain a challenge. California's fiscal structure for municipalities remains broken and the prior demise of redevelopment has only exacerbated the situation. The fiscal structure is broken for a number of reasons. First, cities do not have full control over their revenues or expenses, and therefore it is difficult to effectively perform long-term strategic fiscal planning. Second, there are inherent vulnerabilities with some of our key General Fund revenues (e.g., Sales Tax, Gas Tax and Property Tax). For example, the sales tax base is shrinking due to a shift from purchasing goods to services (which are not taxable), online sales, and the creation of retail distribution centers. The Gas Tax model is broken due to its outdated model, tying fuel consumption to road use while legislative actions have reduced funding that flows to cities. Finally, two of our largest three tax revenues (sales and transient occupancy taxes) are very much susceptible to the ups and downs of the overall, consumer-driven economy.

On the expenditure side, our biggest challenge is the skyrocketing increases in health and retirement costs. These costs have gone from 28 percent of General Fund salary in 2004, to 43 percent of salary in 2015, to an anticipated 58 percent of salary in 2020. This means that in four years, for every dollar of salary paid, the City could pay an additional 58 cents in health and retirement costs alone. Benefit costs place a tremendous pressure on the City as employees account for about two-thirds of the budget. With a growing portion of employee costs (pension and health care rates) out of the City's control, booming economic growth over time will be necessary to keep pace.

The City will therefore have to continue its efforts to aggressively grow our revenue base in order to bridge the gap between increased costs and the demand to restore and enhance service levels. Without such growth, the City will be forced to make very difficult decisions such

as service cuts and extended deferral of capital projects. Finally, in addition to bridging our fiscal gap, our efforts to develop a long term fiscally sustainable City are critical to maintain our excellent General Obligation Bond rating of AA+.

The City's major enterprise funds (water, wastewater, parking, and solid waste) also face fiscal challenges. Increasing operating costs along with significant capital investment requirements will necessitate rate and fee increases. The Water Fund is particularly in a vulnerable situation because it is also experiencing declining water sales.

### Infrastructure

A core function of city government, investing in infrastructure, is probably our most critical unmet need. New General Fund capital improvement funding has reached zero. If this continues, we will be limited to only those General Fund projects that can obtain funding from grants or from dedicated revenue sources like Measure H for roads. This change is exacerbated by the loss of the redevelopment agency that was able to provide as much as \$8 million annually to help fund infrastructure improvements for our community. At one time, the City set aside as much as two-thirds of the hotel tax (TOT) for infrastructure. We are no longer able to set aside hotel tax for capital projects. This practice had to be eliminated in order to maintain core, operating safety and community services. The cumulative impact of the Great Recession and loss and reallocation of prior funding sources has led to a current unfunded Capital Projects list of approximately \$300 million. Put in context, if 5 percent of the General Fund's expenditures were reduced and redirected towards funding projects, it would take 64 years to fund 100 percent of this current backlog of projects.

In sum, we cannot defer needed projects again and again, nor can we continue to set aside \$0 for infrastructure or cannibalize existing projects' funding. We have a pressing need to develop new funding sources for infrastructure. To begin to address this, I have been working with an ad hoc revenue committee (Quality of Life Bond Committee) of Councilmembers and staff to assess the viability of bringing a bond or revenue measure before the voters that would help fund major infrastructure projects. A revenue measure is being considered for the 2017 or 2018 ballot. That is just one piece of a needed larger strategy for sustainable capital improvement funding.

Another potential source of funding for transportation related projects will be the regional Transportation Improvement Plan (TRIP) measure anticipated to be on the November 2016 ballot. This measure would direct approximately \$1 million per year for 30 years to the City of Santa Cruz for local transportation projects. In addition, the Library special parcel tax measure

on June 7, 2016 ballot would provide restricted capital funding for Library branches in Santa Cruz of up to \$28 million (up to \$70 million across the library system).

The City similarly faces major infrastructure needs in our enterprise funds. Fortunately, we are able to conduct long-term fiscal planning and can set user rates accordingly. The Water Department celebrates its 100-year anniversary and will be embarking on an ambitious capital improvement program over the next five years. In addition, the development of a new water supply, regardless of which option is ultimately implemented, will require a multi-million dollar investment.

A significant opportunity for Santa Cruz is the development of a new enterprise utility: a fiber-optic broadband network that will provide high speed internet access to every parcel in the City. Implementing such a network will require a considerable amount of staff resources as well as expense. However, as contemplated, it can be implemented so that it is financially self-supporting. The payoff is tremendous from a quality of life and economic development perspective, as well as providing a dependable public safety communications system.

### Employees

Over the last ten years, City employees have endured reduced pay, increased workloads, and fewer resources to perform their work. Nonetheless, they have demonstrated the highest level of commitment and customer service and are the major catalysts of our successes. All you have to do is look at our long and broad list of accomplishments throughout this budget document to see that our employees have been truly extraordinary. These accomplishments could not have happened without the leadership and dedication of the City of Santa Cruz public servant. I'm very proud of and can't thank our employees enough for what they have done.

The excellence of City staff does not mean that our employee corps does not require attention. A significant challenge is with recruitment and to a lesser degree, retention. The public sector has a large number of employees that are at or near retirement age. Many deferred retirement during the Great Recession. Also, we must compete with municipalities over the hill in Silicon Valley that have the ability to provide higher compensation. As noted below, the high cost of housing makes it difficult to recruit employees. We also do not want to lower our hiring standards as the community and our fellow City staff deserve the best.

Recognizing these challenges, we have been implementing initiatives to mitigate succession impacts to the organization, including leadership development, career development, and succession planning programs. The recently approved multi-year employee agreements, which

include pay increases, will help, but not fully, bring us to a market position. In the adopted budget, I included funding of \$100,000 for market-based adjustments in the General Fund, based upon the recently completed compensation study.

### Housing Costs

Housing has been expensive in Santa Cruz for some time now and the City has made great strides supporting new housing, including a mix of affordable housing types. Nonetheless, we are experiencing an unprecedented housing crisis as a result of the high desirability of living in Santa Cruz, the booming economy in Silicon Valley and our proximity to it, the emergence of online vacation rentals, our built-out environment, and the loss of housing funds, particularly redevelopment funding.

Expensive housing costs impact the City in multiple ways. Rents are on the rise, driving out those with modest and low income levels. We face a major jobs-to-housing imbalance that adds to traffic congestion as employees are forced to commute from farther and farther distances because of the unavailability or unaffordability of housing in the City. Private and public employers in the City are seeing increased challenges with effectively recruiting and retaining employees. To mitigate this problem, the City and University of California at Santa Cruz (UCSC) have recently initiated a task force to look at developing workforce housing. The task force has expanded to include City Schools and major employers like the Palo Alto Medical Foundation (PAMF). The hope is that by combining our resources we will be able to more quickly and effectively develop workforce housing. Opportunities do exist to develop attractive new housing through “smart growth” principles in the City’s major transportation and business corridors and in the Downtown area. It will require community acceptance of increased density.

As with infrastructure, funding for housing has reduced dramatically. The former redevelopment agency previously generated as much as \$4 million annually for the development of affordable housing, which is no longer available. Through hard work and persistence, we were able to secure a portion of our 2011 housing bond funds, but this is a one-time funding source. On the positive side, the growing housing crisis is receiving attention at the State level and there has been movement to increase funding for affordable and homeless housing. We are watching these initiatives closely.

## Public Safety

Public safety continues to dominate as a perennial and evolving challenge for our City. A thriving community must have a robust underpinning of safety and security and there is no doubt that our fire and police are continually stretched to protect that threshold for our residents, visitors and businesses. While violent crime is down in Santa Cruz, our City is burdened with excessive nuisance and property crimes. Ranging from bicycle thefts in our neighborhoods to drug use and public intoxication in our business corridors, these common and low-level crimes (according to the Penal Code) exact a toll on our community's quality of life. Moreover, as more and more of our fire department deployments take the form of emergency medical response to individuals with compromised health, sobriety or disabling mental illness, we are seeing a collective and intense pressure on our public safety resources.

In addition to continual work with the Fire and Police Departments to refine our operations and explore the causes of the rise in these types of crimes, such as changes in the state criminal justice system (e.g. Proposition 47), this year I assembled a coordinated Neighborhood Safety Team (NST). The NST is composed of key representatives from all City departments to collectively identify problem areas and issues, problem-solve, deploy resources, develop external partnerships and track outcomes. I have provided my personal attention to this team because this level of coordination and information sharing is vital to making improvements in what can appear to be an intractable problem. Much more needs to be and will be done in the area of public safety. Initiatives such as the NST and the City's strong role with the Bob Lee Partnership for Accountability, Connection and Treatment (PACT Program), Downtown Outreach Worker, M.O.S.T Team and other City-County efforts represent just a few current investments in correcting underlying public safety issues.

## Homelessness

One of the most perplexing issues confronting society, cities across California and Santa Cruz today, is homelessness. The causes for homelessness are varied but there is no denying that the level of homelessness has increased in recent years and its impact has been more profound. Santa Cruz has one of the highest per capita rates of homelessness in the United States. There are a variety of reasons for this including the fact that Santa Cruz is the County seat and therefore hosts health and human services and criminal justice facilities, medical services, and shelters. The City's Downtown is the region's cultural and economic center. The City also enjoys moderate weather and a large amount of open space. Recent changes in the criminal justice system seem to have had an impact on the number of homeless individuals in our City, and throughout California.

Santa Cruz's challenge is that addressing societal issues such as homelessness is not a core function of municipal government and funding is not provided to cities for this purpose. Yet, cities are the first to feel the impacts which typically manifest in nuisance and property crimes. The City responds through its available tool, enforcement, which does not address the root cause of homelessness. While enforcement is a critical aspect of the solution, on its own, it simply moves the problem around. We provide discretionary funds to non-profit agencies that provide services to the homeless, but the City alone is not positioned to solve homelessness.

Eliminating homelessness is a much larger endeavor that is going to require the dedication of significant resources from the state and federal levels, as well as partnerships with the County of Santa Cruz, which is the local arm of the state charged with implementing health and human services. We have made progress in this regard by partnering with the County to implement the PACT Program, a holistic approach to get individuals back to being productive members of society. The City Council recently voted to form a Homeless Coordinating Committee to work with the County to develop an actionable plan to alleviate homelessness. We have also expanded our efforts to engage and lobby our state and federal legislators to help us. There has been some response as the State is considering additional funding to house the homeless.

### Downtown Renaissance

Cities and downtowns have re-emerged as vibrant cultural, business, and housing hubs, and ours is no exception. We are continually working on rules and regulations to balance all of these interests. The City dedicates a considerable amount of resources in this regard, including public safety, human services (mental health services), public works, and parks maintenance. We will need to continue to be vigilant as Downtown Santa Cruz evolves to an even stronger cultural, economic, and housing center. The opportunity exists to increase housing development in the Downtown. This will benefit the Downtown by creating greater ownership and community in the area. It is also a more cost effective and low-impact approach to providing much-needed housing. The City Council will be considering zoning changes to increase density and therefore incentivize housing development in the coming months.

To preserve and enhance Downtown's vibrancy, investment will be required in its cultural/community facilities (Civic Auditorium, Library), and transportation infrastructure (parking garage, Metro Station). In addition, we will be evaluating whether to construct a new permanent events facility (arena).

When you have a Downtown that has a multitude of uses (business, government, cultural, educational, recreational, and entertainment), public safety is of crucial importance. That is

why we have established a dedicated team of police personnel to patrol the Downtown. In addition, the Downtown Management Corporation has funded a Downtown Host Program which is currently being restructured from a privately-operated model to one that will be staffed by Parks and Recreation Department Park Rangers. The Park Rangers will replace the hosts and private security guards with the goal of providing a higher level of public service and safety.

### Beach Area Development

We can expect to see major improvements in the Beach Area in the coming years. Santa Cruz continues to grow as a desirable tourism destination and the Beach Area is crucial to this success. The area serves to provide significant tax revenue (hotel, parking, and admissions tax). The hope is that there will be significant improvements and investments to the wharf, hotels (La Bahia), parking facilities, and major roadways (Riverside Avenue, Beach Street, and Third Street).

The Beach Flats Neighborhood in the Beach Area is also in need of attention and will require close collaboration with the largest property owner in the neighborhood, the Seaside Company. The most pressing needs are to improve public safety, housing, and parks/garden development. We also look forward to strengthening our direct relationship with the Beach Flats Community through regular communications, outreach and an ongoing presence.

### Collaboration, Partnerships, and Engagement

Collaboration and engagement with our allied agencies and the community will play an important role in the City's future successes. Partnerships are certainly becoming more important, especially if we are to tackle our most complex challenges like housing and homelessness. We simply don't have the resources and the issue-specific expertise to solve these complex community problems on our own. The level of collaboration amongst the city's sectors will have to be greater than ever.

Santa Cruz enjoys an already high level of engagement from our residents; however, more can and should be done to foster engagement, especially in this era of social media in which we live. Accordingly, continuing to improve the City's communications function is essential if we are to understand and appreciate the needs of the community, as well as effectively communicate the City's goals and achievements.



## Department Highlights

Being a world class City means that we have an ambitious work plan as reflected in our Strategic Plan. Below are major highlights from each of our departments, with more detail to be found under each department's budget sections.

### City Manager's Office

In the coming year, the City Manager's Office will be focused on management of the array of City priorities in the Strategic Plan, with special emphasis on the management and launching of the new fiber utility—a forward-thinking and dramatic economic expansion tool to help Santa Cruz thrive; regional coordination and planning around homelessness and social issues; the migration of the Climate Action function from the Planning and Community Development Department and advancement of the Monterey Bay Community Power concept; strategic planning on a sustainable capital improvement funding strategy; the renovation and rebuild of three libraries in the City; continued investment in organizational development and employee support; continued work in community building and outreach, especially to high-need neighborhoods such as the Beach Flats; and, planning for large community assets such as Wharf Master Plan implementation, Civic Auditorium improvements and a new sports or performing arts center.

### Economic Development

We do not succeed as a City without a vibrant and flourishing business community. Santa Cruz Fiber Project and housing are the department's top priorities in FY 2017. To that end, the department will be actively working with an interdepartmental team to fully vet and design a citywide fiber network with a goal of going out to bid for construction by this year. The department will also be focusing on housing opportunities including the Water Street and METRO projects, and facilitating other projects currently in discussion. Wayfinding is underway and we anticipate awarding a contract for design this summer. The department will be finalizing the Arena feasibility study towards the end of the current fiscal year. The department will continue to refine and expand its online business planning tools in FY 2017 by building on the recent launch of the "Business Roadmap" on the ChooseSantaCruz website.

### Finance

Supporting projects and initiatives in alignment with the City's goals, the Finance Department will continue to be a partner on major City projects such as the fiber utility, the Water

Department's development of its strategic fiscal plan, Quality of Life Bonds planning, and Library facility projects. All the while, the department will advance its own projects such as a fee study implementation, including a platform for annual updates and fee analysis to sustain community services, audit compliance, and continued development of the Transient Occupancy Tax uniform compliance and policy programs. The Finance Department is customer focused and is finishing the development of customer service enhancement plans such as a consolidated service counter and expanded online payment options. Finally, to continue its excellence in best practices in financial management, the department will complete a review of fiscal internal controls and the development of a finance training academy.

## Fire

Along with its traditional duties of emergency response, fire prevention, and marine safety, the Fire Department focused on disaster preparedness and emergency management capabilities during Fiscal Year 2016. With El Nino looming, there was a renewed effort in training and equipping City staff and community members to effectively respond to any potential impacts from winter storms and flooding. These efforts included a citywide disaster preparedness fair and sandbag building workshop, the establishment of a dedicated Emergency Operations Center (EOC), the hiring of an Emergency Manager, the updating of the City's Emergency Operations Plan, and the training of over 200 employees in EOC operations. All of these efforts have led to a better prepared and disaster-resilient City workforce and community. Next year, we will build on these efforts to ensure a fully operational EOC, expand our exploration of a fire training facility and develop a capital improvement strategy for apparatus replacement and fire station upgrades.

## Human Resources

In FY 2016, Human Resources completed several major projects: negotiations with all eight employee groups, a compensation and classification study, the implementation of a portion of the study, and creation of a Respectful Workplace Policy. The department continues its focus on employee development through various programs which include leadership courses, mentoring programs, lunch time learning sessions, and job shadowing. Additionally, HR staff have recently updated the City's competency model which will thread itself through our newly completed performance management and evaluation system, training programs and our recruitment efforts. With almost 30 percent of our workforce eligible to retire in FY 2017, HR will steer a focus on succession planning throughout the City, continue enhancements to our employee development programs, and assist departments with all facets of employee relations.

## Information Technology (IT)

IT enters FY 2017 with continued energy to enable the City's community and service delivery goals by using technology to connect people, processes and systems. On the sustainability front, they'll be focusing on: security (physical and cyber); power backups; switches; server virtualization; and, PC and mobile device refreshes. Only with solid technical infrastructure can the department support the conduct of City business. IT will also deliver a mix of other process and application projects to support key community needs and internal business services: Civic ticketing; transient occupancy tax; parking garages; mobile device management; cashiering; citizen engagement portal; and, a re-designed City website. The IT team is very excited about this great mix of "manage, build and innovate" work projects.

## Library

The Library is hopeful for the passage of Measure S on June 7, 2016. Should that be successful the system will have an intense five-year period when all ten branches will be replaced, renovated, or repaired, including three branches in the City of Santa Cruz: Branciforte, Downtown, and Garfield Park.

Branciforte will need a full roof repair, upgrades to the electrical and HVAC systems and refurbished or replacement library furniture. Garfield Park will need less work, mostly upgrades to exterior and interior finishes. The Downtown branch will require the most planning. The building will either be rebuilt or library services will be moved to a different location. The Downtown branch is the most heavily used branch in the system and it provides significant systemwide functions as well as branch functions. People from all over the library's service area use the Downtown Branch. The branch also houses the Library Information Technology functions for the entire ten-branch system.

The interior space of each branch will be examined to make the areas as flexible and inviting as possible so that each building can store materials, offer computer access to the public, and provide workable community spaces to host programs for all ages. Last year the system offered 2,300 programs to 44,500 people.

## Parks and Recreation

The Parks and Recreation Department will continue to address the changing demographics and needs of the community. Staff is moving forward with the Parks Master Plan which will identify many of the needs of the community for the next 15 to 20 years. Recreation staff is closely

assessing the "baby boomers" generation (currently between ages 52-70) and are developing programs in order to meet their needs. With a long history of successful public-private partnerships, (i.e. Shakespeare, program instructors, Rotary Club, Lion's Club, etc.) the department will continue to explore similar partnerships for programs and facilities in the City. Parks staff is regularly installing new drought tolerant landscaping throughout our park system in order to conserve one of our region's most valuable resources. Security and safety at our parks, open spaces and beaches remain a high priority for the Department. Because of this, the Park Ranger Program is anticipated to expand to Main and Cowell Beaches during the summer months and into Downtown throughout the year.

### Planning and Community Development

The Planning and Community Development Department continues to experience an increase in the number of permits for new construction, remodels, and new businesses. New hotels are finishing construction, and others are expected to begin construction in the coming fiscal year. These will amount to 431 new hotel rooms, and some significant remodels of existing older hotels. New multifamily housing construction, likewise, is underway with other projects beginning construction soon. The approved housing would add almost 600 units, mostly of workforce housing. A team of staff continue to work with property owners to build or legalize accessory dwelling units, which are a very important part of our housing stock.

In order to meet the demands of our community, this past year the department rolled out new online services for permit information, and internal services for coordinating the permit process throughout all departments involved in development review. Additional services will be provided in the coming year, including upgrades to the permit tracking system and online plan check.

The Future Planning section is well underway with conducting community processes to create the development standards and public improvements of our major transit corridors. The Corridor Plan will guide development of mixed-use housing in certain nodes of the corridors, and direct the standards required to address neighborhood preservation. The Downtown Plan is being updated to encourage redevelopment of the lower portions of Pacific and Front Street. This will provide opportunity for additional housing as well.

### Police

The Police Department has addressed an annually increasing call-for-service load that has surpassed 100,000 the past few years. A challenge in meeting this demand has been staffing,

given the current competition for qualified officers and the long academy and training period for new officers. This year, the Police Department made strides in bringing the department to a full complement of both sworn and civilian staff. Over the past fiscal year, the police department hired seven Police Officers with three of those being hired as police trainees and put through the Police Academy. The department is staffed with 93 of our 94 funded positions and is working through an active recruitment list for Police Officer Trainee in hopes of sending a group to an academy in August or September 2016.

Supporting a critical function of the department, an additional officer has been assigned to full-time duty in the Community Services Section. This officer works with community groups and helps troubleshoot neighborhood issues. The officer also assists with the many community outreach programs run by this section.

The Police Department continues strong partnerships with other City departments. With Economic Development, Parks and Recreation and Public Works in particular, the department addresses public safety and nuisance issues in the Downtown, supports multiple cleanup efforts of illegal campsites and dumping locations throughout our surrounding open spaces, and responds to hot spots as they appear.

### Public Works

Public Works, as the largest City department with a diversity of functions, advanced several notable projects with many planned for FY 2017. Highlighted here are just a few of the upcoming projects. In the Resource Recovery Division, we are planning for landfill capacity expansion and a commercial food waste diversion program. This program consists of grinding material and introducing it to the digesters at the Wastewater Treatment Facility (WWTF), thereby diverting this organic material from the landfill and generating electricity at the WWTF. With the shift to alternative fueled refuse trucks, the division is preparing to start the design of a CNG fueling station at the Corp yard, improve efficiency of refueling our vehicles and reduce our reliance on the availability of other agency facilities.

At the WWTF, expansion of recycled water generating and storage capability is underway, augmenting the 175,000 gallons per day of recycled water currently generated on site for process water and cleaning the facility. The WWTF laboratory is working on the installation of a bioassay facility to provide in-house testing of treated water and improving the responsiveness and quality control for the WWTF, while reducing the cost of the required testing.

The department will be starting Measure H street work with \$3.5 million in combined surface seal and overlay projects scheduled for the summer of 2016. This includes surface seal of a majority of the streets in the Grant Street Park area. The overlays include King Street from Bay Street westward to Mission Street, Grant Street from Market Street to Plymouth Street and Soquel Avenue from Ocean Street to Dakota Street. The projects will include curb and gutter repair and installation of ADA compliant curb ramps.

Available parking is becoming more of a challenge in the Downtown. The three current parking garages are often completely filled Monday - Friday between noon and 4 pm. There are waiting lists exceeding six months to a year for permits in all of the parking garages. With the approved projects in the Downtown and the filling of the currently available space, the pressure for parking will increase. There are several sites under consideration for a new garage. The design and construction will take two to three years once a site is chosen and if the economy in the Downtown remains strong, an interim parking solution will be needed to provide parking for visitors to the Downtown, until additional parking is available.

### Water

Together, our Water Department and community have weathered the ongoing drought brilliantly through state-leading conservation efforts. While conservation remains critical, the department is now focused on continuing reliable deliveries of high quality water, initiating a major reinvestment cycle for the water system's backbone infrastructure, and implementing the Water Supply Augmentation Strategy developed by the Water Supply Advisory Committee and approved by the City Council.

### **Conclusion**

Our City has much to be proud of. Santa Cruz has developed into a world-renowned community not only distinguished by its natural beauty and tourism, but now for innovation and leadership across sectors. At the same time, the last ten years have been especially difficult and we will continue to face challenges as I have outlined. However, the opportunities outnumber the problems and I am confident that our future is bright and we can successfully bridge the gaps we are facing. The next few years will be exciting as the City Council and community will be presented with legislative, economic, and land use choices that will shape the City for the next 150 years.

## Acknowledgements

I want to thank the Mayor and Councilmembers for your dedication, guidance, and leadership. I also want to thank the City's department heads and senior staff who provide internal leadership, wisdom, and continued flexibility in crafting solutions to meet the community's service demands. Finally, I want to thank each and every employee of our City, for it is their efforts that make the City of Santa Cruz an incredible place to live, work, and conduct business.

The Finance Department deserves special recognition as well for crafting and compiling this Adopted Budget. This City is very fortunate to have this caliber of dedicated, intelligent, and resourceful finance professionals.

Sincerely,

A handwritten signature in blue ink that reads "Martín Bernal". The signature is fluid and cursive, with a large, sweeping flourish at the end.

Martín Bernal  
City Manager

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# Finance Director's Overview

## FY 2017 Adopted Budget Summary

The FY 2017 *Adopted* Budget is largely a status quo operating budget. However, there are significant proposed capital projects for FY 2017, particularly in Water, Wastewater, Gas Tax and various road related projects. The notable budgetary changes included in this FY 2017 Adopted Budget are:

- ◆ Funded \$1.0 million of new General Fund projects by unfunding prior year, budgeted General Fund projects
- ◆ No new General Fund monies were available for Capital Projects
- ◆ \$1.8 million in Energy Efficiency projects funded by a CEC loan
- ◆ \$12.1 million in Water infrastructure projects; funded by a State IBank loan
- ◆ Significant utility undergrounding projects in the beach area funded by \$2.6 million in Rule 20A PG&E funds
- ◆ Continued road projects funded by Measure H and a 2014 IBank loan
- ◆ Continued development of Monterey Bay Sanctuary Scenic Trail- Segment 7
- ◆ Continued implementation of the classification and compensation study
- ◆ Increase City Council salary by 5% per Charter Section 6.03 (*updated 5/17/16*)
- ◆ Net 1.53 General Fund positions added
- ◆ Net 3.0 Public Works positions added; 2.0 in Wastewater for development of an apprenticeship program
- ◆ Net 2.85 Water positions added; 2.0 in maintenance for development of an apprenticeship program; staffing for year-round system protection
- ◆ Conversion of contract security services to in-house Park Rangers
- ◆ Increase per Charter of City Council pay by 5% (*updated 5/17/16*)
- ◆ Implementation of AB 1826 to capture Organic Waste
- ◆ Relocation of the Emergency Operations Center to the 911 Center located within DeLaveaga Park (started in FY 2016)
- ◆ Increased funding to the Library JPA by \$70,000 annually (FY2017 through FY2021)
- ◆ Fully funded fleet replacement program with a policy update converting funding transfer into internal lease payments
- ◆ Implementation of the multi-year Cost Allocation and Fee subsidy program

In addition to these budgetary changes, there are some minor changes to this document, including relocation of the Budget in Brief as an introduction to the budget, followed by the City's Manager's Budget Message. Also, the Financial Summaries section has been moved to the back of the document within the supplementary/appendix section. Finally, the Golf Course operation was required to be reclassified as a unique cost center within the General Fund's Parks & Recreation department rather than as an enterprise fund.

It is important to note that, as mentioned in the City Manager's Budget Message, there are several large, notable projects underway in the developmental stage that are consuming a considerable amount of staffing resources. However, these projects are not yet funded nor at

the state to require capital budget authority; but will be considered in future budget deliberations or mid-cycle amendments. As an example, listed below are some of these near term, major projects:

- ◆ Ubiquitous Fiber to deliver gigabit internet speeds to the entire City
- ◆ Improvements and substantial replacement of the City’s two Library branches and the County’s main branch following a June 7, 2016 ballot measure
- ◆ Support of a Quality of Life Bond City Council subcommittee evaluating options to fund critical, unfunded capital projects and community improvements
- ◆ Development of new Water rate structure and funding structure towards a new water supply solution
- ◆ Planning for a new downtown parking garage
- ◆ Development of a potential downtown mixed use project with the Metro bus district
- ◆ Planning towards improvements from the Wharf Master Plan
- ◆ Planning towards the upgrade of the Civic Auditorium
- ◆ Planning towards a permanent downtown Arena
- ◆ Efforts to expand housing stock and create more affordable work force housing
- ◆ Combined efforts to address issues related to homelessness in our County

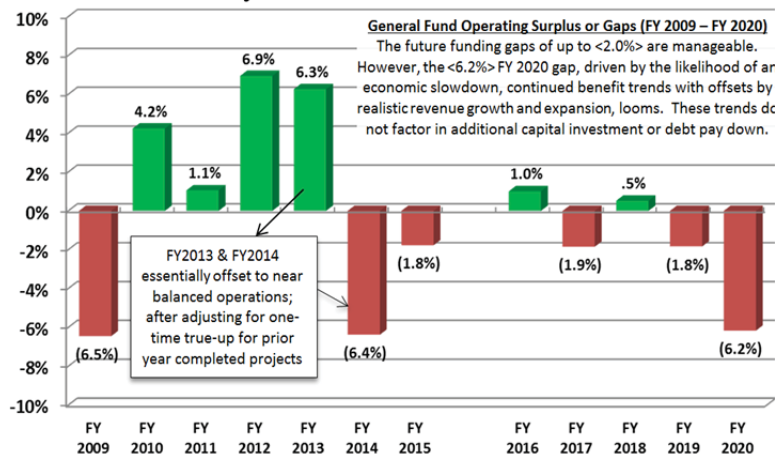
Refer back to the City Manager’s Budget Message for more details.

### **Bridging the fiscal gap**

By the mid 2020’s, significant financial resources may become available to the General Fund, creating a current need to build a fiscal bridge between now and then.

Despite the City’s recent growth in core revenue, like Transient Occupancy tax, Sales tax and Property taxes, larger operating increases are consuming much of the revenue gains. Such that, should our current forecast hold, the City could be faced with significant funding gaps by FY 2020 (see the chart of net General Fund operating results, repeated from the Budget in Brief).

### *General Fund Projection*

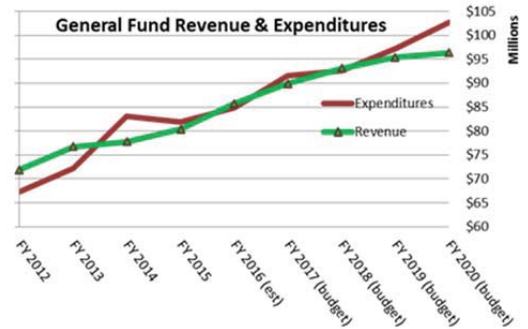


However, there are significant and likely changes that, by FY 2022, could provide much needed reductions in operating costs as well as significantly expanded revenue base. In 2010, the City invested in a refinance of a small portion of its CalPERS obligations that provides substantial

annual savings over the prior interest rates. These bonds are set to expire in FY 2022 and will free up \$3.3 million of annual, General Fund resources. In addition, a possible completion of a new La Bahia hotel property could also generate significant property tax, sales tax and transient occupancy tax gains for our community. And, by the mid-2020's, it is possible that pension rate increases will flatten out, reducing upward pressure on operations.

Together, these three events could produce a net \$5 million annually in resources for our General Fund. So, depending on the severity of future health increases, there is considerable relief ahead, albeit several years out.

*Forecast versus Budget.* In order to arrive at forecasted results, like those in our General Fund surplus/gap charts or long-term revenue/expenditure trends, we rely on complex forecast models. The model's primary principals are (1) to embrace continuous improvement and (2) focus on expected results based on a combination of historical trend data mixed with empirical evidence and known or very likely future changes.



These “expected results” models are in contrast with the purpose of the adopted annual budget, which is to set the maximum spending authority for the City. To bridge this difference, over the past several years, the budget document has been modified to more closely tie to expected events, while balancing against the need to allow operations to utilize their approved budget to effectively deliver their planned programs and services.

For example, staff have built in an operating savings expectation within the “other financing sources” section of this FY 2017 Adopted Budget. This can, at times, result with a presentation of a negative expenditure line item (see the Summary of Projected Expenditures and Other Financing Uses: Primary General Fund-Other Financing Sources). However, this additional layer of “expected results” precision can create budgetary risk, as the budget will no longer have as much “budgetary cushion” as the public or City Council may have historically been accustomed to.

***Our FY 2015 General Fund forecast came within 0.9% points of the actual results when the audit was completed 18+ months later; unfortunately the forecasted gap turned into a real deficit.***

As mentioned, the other primary principal is to continuously improve our forecast models. While this creates considerable work and some risk, this frequent review of the model produces results that contain a higher level of confidence. For example, updates to our payroll predictions have resulted in improving recent forecasts from 99.0% to 99.9% of actual and improve our overall results forecasting.

While this is reassuring, it must be recognized that many projections can be 6 to 18 months behind when the actual results occur; and our local and regional economy has presented many examples where unexpected events can materially impact our financial bottom line (i.e., prolonged drought

creating a longer vacation season and higher Transient Occupancy and Sales Tax revenues, depot field restoration costs, West Cliff drive significant repair costs, etc).

The table below discloses our model’s key revenue assumptions within the General Fund’s top revenue categories (that account for 85% of all General Fund revenue). The 2017 growth estimates are based on current information and projections of future events and represent our best estimates as of data through April 2016.

Major General Fund revenue (85% of total)	FY 2017	Estimated Growth Rates through FY 2020			Assumption & risks
		Percent of Total	FY 2017 growth	Highest growth	
Property Tax (includes supplemental and VLF in lieu)	22%	6.6%	6.6%	2.25%	Home values will continue positive growth, with combined revenue growing greater than 2%. A repeat housing bubble could significantly alter this forecast.
Sales Tax	21%	3.7%	4.25%	1%	Reacts quickly to changes in consumer spending. A slowdown can significantly impact resources.
Charges for Services (recreation, planning, cost allocation and other fees)	16%	11.5%	11.5%	2.7%	Assumes implementation in FY2017 of new fee levels and annual, modest fee increases. A slowdown could impact development related fee estimates.
Utility Tax	13%	2.8%	4.0%	3.0%	Assumes no significant changes or additional growth in the tax base.
Transient/Hotel Tax	13%	13.6%	13.6%	3.0%	Assumes addition of 3 new hotels in FY2016, FY2017 and FY2018, expanded tax base for vacation rentals and continued growth trends. Does not include a La Bahia sized project.

As staffing vacancies have shrunk across the City, and in particular in public safety operations, the General Fund has not seen the same level of salary savings as it enjoyed previously. For FY 2017, total staffing is planned to reach 96% (with near full staffing in public safety). To the extent vacancy rates are smaller or larger, it could have a material impact on the final FY 2017 operating results (personnel costs are generally just over 40% of the total General Fund budget).

## Future funding challenge- Infrastructure

Easily the biggest financial challenge for the City is funding its roadways, facilities, parks, sidewalks, storm drain and other critical infrastructure systems. Listed below are the current schedule of unfunded projects and examples of projects within the unfunded list.

Unfunded Project Categories	Amount (in millions)
Transportation	\$ 134.9
Facility Master Plan projects	30.5
Parking	30.0
Economic Development	29.2
Parks & Recreation (Civic, Wharf)	28.5
Storm Drains	10.6
Other (Fire, Citywide)	10.9
<b>Total Unfunded</b>	<b>\$ 274.6</b>

Major unfunded projects	Amount (in millions)
Facility Master Plan projects	\$ 30.5
Street overlay & construction	\$ 30.0
Downtown Parking structure	\$ 30.0
Civic Auditorium	\$ 22.0
Wharf improvements	\$ 29.2
Streets Master Plan- Schools	\$ 18.0
State Route 1 Bridge	\$ 16.0
Wharf East Promenade	\$ 15.0
MB Sanctuary Scenic Trail	\$ 11.9
Bikeway projects	\$ 10.0

As referenced previously and within the City Manager's Budget Message, the City Council and staff are actively working towards projects that could increase future funding sources as well as evaluating interest for possible Quality of Life ballot measures.

But, despite the level of unfunded projects and the lack of any new General Fund proceeds, the City still is recommending a robust Capital Improvement Program for FY 2017, totaling \$37.3 million. The table on the right breaks out by managing fund, the proposed projects total budget requested. Note that the bulk of the projects within the General Capital Improvement program have alternative funding sources, such as Rule 20A under grounding, former RDA Bonds, and other external funding sources (grants, private sector, etc.).

<b>Fund Totals</b>	<b>FY 2017 Proposed Projects</b>
Gas Tax	\$ 6,229,000
General Capital Improvement	9,127,300
Clean Rivers, Oceans, & Beaches	100,000
Arterial Streets & Roads	1,735,000
Water	11,945,000
Water- System Development Fund	150,000
Wastewater	4,580,000
Refuse	1,125,000
Parking	2,250,000
Storm Water	80,000
Capital Improvement Projects	<b>\$ 37,321,300</b>

Included within the FY 2017 Adopted Projects for the General Capital Improvement program are \$1.0 million of new projects that are being funded entirely from reusing formerly appropriated budget authority for projects either unable to move forward or deemed a lower priority. The table to the right lists these FY 2017 Adopted new projects.

More detail on the projects within these funds can be found within the Capital Improvement Program section of this budget.

### FY 2017 PROPOSED NEW PROJECTS

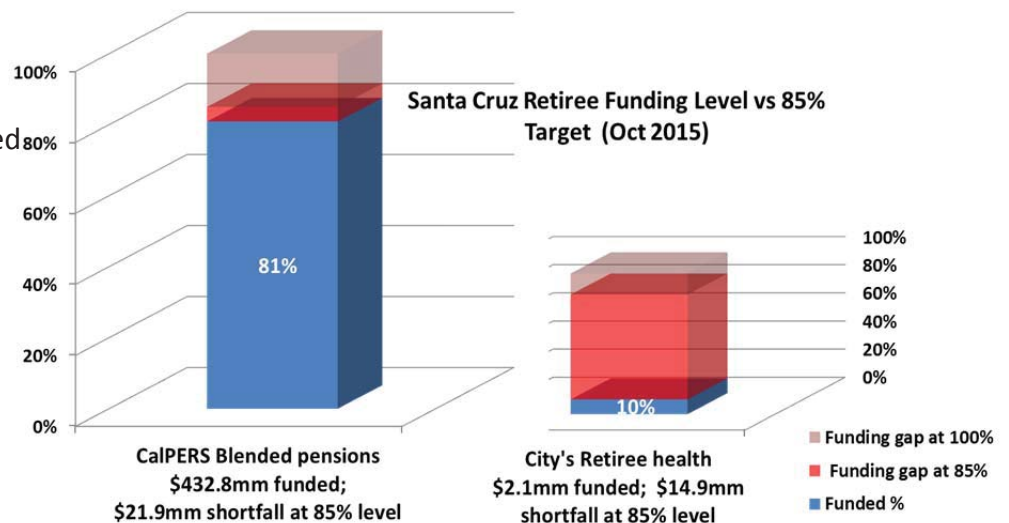
Fund	Dept	Project #	Title	General Fund
311	PW	c401507	Bay Drive Storm Damage Repair	50,000
311	PW	c401709	CMP Storm Drain Pipe Replacement	50,000
311	PW	c401501	West Cliff Drive Revetment Repair	250,000
311	Citywide	c601504	City Hall Campus Emergency Generators	200,000
311	Citywide	c601701	Corp Yard Stormwater Pollution Prevention Plan and Implementation	15,000
311	Citywide	c601303	IT Five Year Strategic Plan	170,957
311	Citywide	m609195	Public Facilities - Maintenance CEC	200,000
311	Citywide	c601403	San Lorenzo River Lagoon Management Program	75,000
				<b>\$ 1,010,957</b>

## Summary of Retiree Obligations

The City of Santa Cruz participates in the State of California’s Public Employee Retirement System (CalPERS) to provide pension benefits for past, current and future employees. In addition it provides modest, capped health retiree obligations as required by the CalPERS health program and as negotiated locally by City employees. The “Santa Cruz Retiree Funding Level” chart provides a summary, consolidated analysis of the funding levels of the pension and retiree health plans as compared to a minimum funding level of 85%.

Pensions. In the past several years, the City and State have implemented complimentary reform measures to reduce the pension cost for all future City’s hires. In 2012, the City’s lower “second” tier retirement systems went into effect that reduced benefits for all future hires. On January 1, 2013, the State’s “third” tier

reform measure went into effect (known as PEPR). This measure provides a lower benefit for all “new” hires (excluding any hires from other CalPERS agencies). Because the City is one of the State agencies that adopted its own “second” tiers, it ensures that all future rehires will be within one of the City’s lower cost pension systems. Those agencies who did not adopt a second tier still bring in new hires from other CalPERS agencies into their “classic,” higher cost pension benefit. Annually, CalPERS provides the City with a revised actuarial report that provides the total liability by major

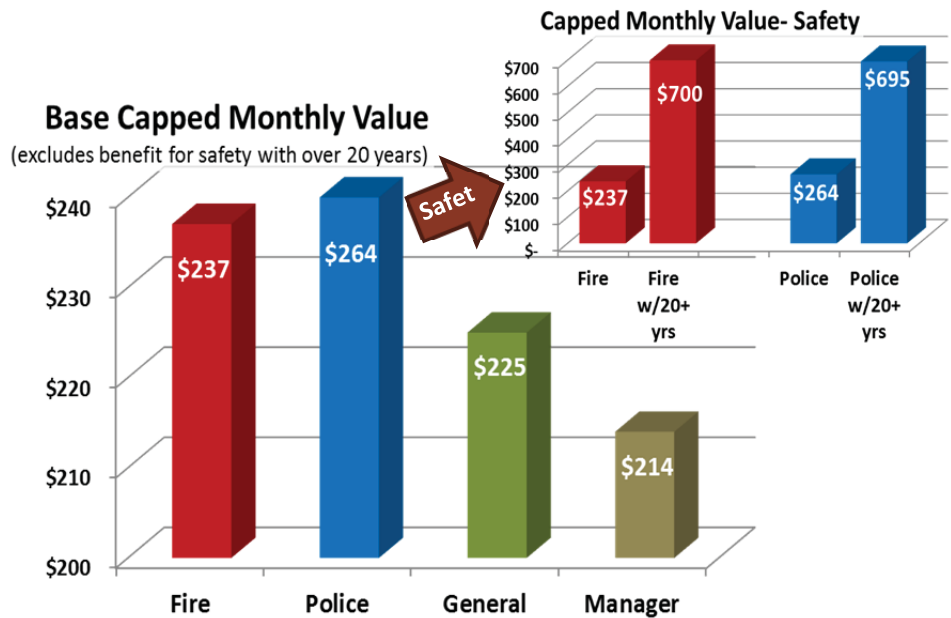


plan: (1) all general employee’s pension plan; (2) police and fire base (“classic”) pension plans; and (3) lower police and fire pension plans.

Retiree Health. While some agencies provide large, indexed health retiree benefits that can cover the full cost of health insurance, the City of Santa Cruz provides a capped benefit to all current and future employees that varies between general employee and public safety (professional fire and police) employees. The benefit rate includes a required, CalPERS minimum amount that is currently \$125 per retiree per month while the retiree remains within the CalPERS health system. This amount grows slightly as mandated by CalPERS. In addition, the City also provides retirees an additional capped amount that varies by employee bargaining unit; and for police and fire employees, can grow for those with over 20 years of service. However, a big difference between the required CalPERS amount is that the City’s amount has a limited duration that ends when the retiree reaches Medicare eligibility age (currently 65).

The charts below show the difference in the monthly benefit values for retirees between base benefit levels and, for Police and Fire, the additional benefit available after 20 years of service.

To calculate the retiree health unfunded obligation, the City contracts with an actuarial service provider to arrive at a composite, aggregate total. This liability is based primarily on the (1) capped City values and indexed CalPERS required contribution; (2) the length of the benefit (shorter for the City’s contribution); and (3) the difference between what a normal retiree’s monthly premium would be for a health plan as compared to the CalPERS required, lower monthly premium for CalPERS retirees.



## Future Budget and Revenue Policy development

In the past several budget cycles, the City has adopted additional budgetary and funding policies; 2-month and unfunded obligation policies; economic development trust policies; and implemented an improved funding process for future fleet replacement. To continue in these developments, several new policies or processes will be evaluated in the coming year. In the fall, the City Council will evaluate the desired level of fee subsidy within core General Fund operations (like planning and building fees, recreation fees, street closure or special event fees). It is

anticipated that staff will recommend new fee recovery levels and convert to annual, indexed increases to avoid future, large increases such as those that will be considered. In addition, the City Council will hold a Pension study session to consider establishing a trust to fund future retiree obligations as well as long-term strategies to ensure continued progress towards funding future obligations. The City will also evaluate an extension of the new fleet replacement procedure to start funding known, large equipment replacements. Currently, large necessary equipment like Fire Engines and tractors, along with smaller but costly equipment like mowers and safety equipment has been funded on an as needed basis, often competing against new programs or projects.

Future policies also under consideration will include ongoing funding strategies for City existing facilities (to extend their useful life and/or for planned building system improvements) and for long-term infrastructure renewal.

## **Thank you**

It takes a collective partnership between our community, our Elected Officials, City Leadership, and City staff throughout the organization to annually produce a comprehensive, detailed budget plan for the coming year. Much of the content of this budget document began nearly 6 months ago, based on principals and past policies implemented in years past. Since early January, City staff throughout all departments worked tirelessly on preparing for a status quo budget while trying to maximize the resources to deliver new programs and initiatives.

There have been countless budgetary meetings with and across departments, considering the priorities of this budget in alignment with the City Council's Strategic Plan. In many respects, this year's budget preparation was technically more challenging than prior year's, even dating back to the peak of the recession. While the consequences of the budget during a reduction period are different and likely more impactful, preparing a budget plan in times of limited net growth presents its own challenges. As many departments and programs are in need of additional staffing, equipment or infrastructure following long periods of reductions and deferrals, the City's fiscal ability to meet their needs to serve a growing community is limited.

Therefore, it is with sincere gratitude that I thank our City Leadership, City Department heads and their management and budget staff for their efforts to work together and voluntarily withdraw certain requests or allow other priorities to take precedent.

Finally, I want to personally thank the members of our region's strongest Finance Department who have worked for many months planning for and producing this document, and who will continue to finalize and update materials through budget adoption. In particular, the leadership of Cheryl Fyfe, Assistant Finance Director, was instrumental in financial modeling and budget compilation that has resulted in the receipt of the Distinguished Budget Presentation Award from the national Government Finance Officers Association.

Marcus Pimentel, Finance Director



The City of Santa Cruz is located on the northern part of the Monterey Bay, approximately 75 miles south of San Francisco and 30 miles from San Jose. Incorporated in 1866, it received its first charter in 1876. The City currently operates under the provisions of a charter approved by the voters in 1948 and subsequently amended from time to time.

Santa Cruz is the county seat for the County of Santa Cruz. It has an area of 12 square miles and an estimated population of 64,632. Santa Cruz is the home to the University of California, Santa Cruz (UCSC), which opened in 1965 and has a current enrollment of 17,866 students. The City's major industries include tourism, manufacturing, and technology.

## **Government/Services**

The City of Santa Cruz operates under the council-manager form of government.

Policy-making and legislative authority are vested in a seven-member governing council, consisting of the Mayor, Vice Mayor, and five Councilmembers who are elected on a non-partisan basis. Councilmembers serve four-year staggered terms, with either three or four Councilmembers elected every two years. Councilmembers may serve no more than two terms consecutively. The Mayor is selected by a majority of the City Council and serves a one year term. The City Council is responsible, among other things, for passing ordinances, adopting the budget, approving nominees to commissions, and hiring the City Manager, City Clerk, and City Attorney. In 2011, the City Manager was designated as the City Clerk.

The City Manager is responsible for carrying out the policies and ordinances of the City Council, for overseeing the day-to-day operations of the city, and for appointing department heads.

The City provides a broad range of services including police and fire protection; construction and maintenance of streets, parks, flood control, and other infrastructure; a wharf facility; and recreational and cultural activities including a performing arts center and human services programs. It operates four municipal utilities, including water, wastewater, storm water, and refuse collection/landfill operations, as well as enterprise operations for parking facilities. The water utility provides water service beyond the municipal boundaries and has a total service population of approximately 94,900.

Before the February 1, 2012 elimination of the City's legally separate Redevelopment Agency, the City elected to serve as the successor agency for the Redevelopment Agency's operations, including housing operations. As the successor agency, the City is responsible for winding down operations, paying off debt service, and completing certain remaining infrastructure construction and community development activities as included in the Recognized Obligation Payment Schedule (ROPS).

Many major public services delivered within the City's boundaries, such as education and public transportation, are provided by other public agencies. Library services are provided through a Joint Powers Authority agreement that includes the cities of Santa Cruz, Capitola, and Scotts Valley and the County of Santa Cruz.

## Expenditures

Appropriations provide for expenditures that will be incurred and encumbrances that will be established during the fiscal year. Council policy establishes appropriation control at the department and fund level. Changes in appropriations within the same department and fund may be approved by the City Manager, except that transfers greater than \$50,000 between major expense categories (e.g., personnel services, services and supplies, or capital outlay) must be approved by Council. The City Manager is also authorized to accept and appropriate donations and grants of up to \$50,000 for projects and programs previously approved by the City Council. All transfers between funds must be approved by Council.

## Major Revenue Sources

The City's major revenues sources are conservatively projected using a combination of professional consultants' projections and an analysis of historic, current and future indicators.

### Taxes

The City's major tax revenues include property tax, sales and use taxes, and transient occupancy (hotel) tax. The Financial Summaries section of this document includes charts showing revenue history.

As with other charter cities in California, the City of Santa Cruz has limited ability to set tax rates. The State constitution, under the provisions of Proposition 13 passed by the voters in 1978, establishes a maximum rate for property tax and limits the growth of assessed value. The constitution sets the limit for increases of the property tax rate to 2% per year, but upon sale, market value becomes the assessed value. The property tax collected is allocated among the jurisdictions in the City's tax rate areas based on criteria established by the State legislature. The rates and tax base of two of the City's other general revenues, sales and use tax and motor vehicle in lieu fees (VLF), are also controlled by the Legislature.

Changes to existing local taxes and any new taxes require voter approval. Taxes used for general purposes are subject to approval by a simple majority of voters while taxes levied for specific purposes require a two-thirds majority of voters. Assessments must be approved by a majority vote with voting rights apportioned based on the amount of the assessment. Property-related fees require public majority protest procedures and property-related fees for services other than water, wastewater, and refuse must also be approved by a majority of property owners or two-thirds of the electorate.

Recent ballot measures approved by City voters include the following:

- November, 2012—Measure Q. Increased the Transient Occupancy Tax from 10.0% to 11.0%, effective in July, 2013.
- November, 2010—Measure H. Increased the Utility Users Tax from 7.0% to 8.5%, effective in spring, 2011.
- November, 2008—Measure E. Clean River, Beaches and Ocean special parcel tax. Imposed a parcel tax to be used to protect public health and wildlife habitat in the river, bay, and ocean.

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## Major Revenue Sources (continued)

Recent ballot measures approved by City voters include the following (continued):

- November, 2006—Measure H. Increased the local transactions and use tax from the 0.25% authorized by Measure F in March, 2004, to 0.5%, and removed the sunset clause.
- August, 2005—Measure X. Water, Sewer, and Refuse franchise taxes imposed to replace comparable franchise fees that had been discontinued because they were determined to be taxes rather than fees.
- March, 2004—Measure F. Increased local transactions and use tax by 0.25%, with a sunset clause to end the additional tax after five years.

In addition, in August, 2008, a measure (Measure T—9-1-1 Emergency Response Tax) was placed on the ballot to replace the emergency response fee that had been found to be a tax rather than a fee through an appellate court ruling pertaining to Union City, California. The measure failed by a narrow margin.

### Fees & Charges for Services

Fees for services, the City's next largest major revenue source, are subject to requirements that they be set at levels that do not exceed the reasonable costs of providing services. Fund balances generated by differences between fee revenue and related expense are retained and designated for services and facilities that benefit fee payers.

### **Budget Basis – Basis of Accounting**

The City Council adopts a structurally balanced budget—one that supports financial sustainability multiple years into the future. The City uses a modified accrual basis of accounting in preparing the budget for both Governmental and Proprietary funds. The modified accrual basis is consistent with how the Governmental Funds are reported in the City's Comprehensive Annual financial Report (CAFR) fund statements; however the Proprietary Funds (Enterprise and Internal Service Funds) are reported on a full accrual basis in the annual report. Fiduciary Funds (Trust and Agency Funds) are not reported in the annual budget. However, the City does provide an Agency Summary of the Redevelopment Successor Agency (Trust Fund) as a supplement to the Economic Development Department's schedules.

Under "modified accrual basis," amounts are recognized as revenue when earned, so long as they are collectible within two months after the end of the fiscal period to be used to pay liabilities of the current period. Encumbrances that are outstanding at year-end are re-appropriated in the next year.

## **Budget Preparation and Review Process**

Under the City Charter, the fiscal year of the City begins on the first day of July of each year. The City Manager is responsible for preparing the annual budget and submitting it to the Council for adoption.

As part of the budget process, all City departments submit budget requests for the next fiscal year. These requests are consolidated by the Finance Department and reviewed by the City Manager to ensure that requests and departmental objectives are consistent with the City's overall goals. The City Manager then presents to the City Council a structurally balanced budget—one that supports financial sustainability multiple years into the future. As required by the Charter, this budget is transmitted to the City Council and made available to the public for review no later than the first Council meeting in June. A public hearing is conducted in June, before final adoption of the budget by the City Council no later than the first regular Council meeting in July.

Any new appropriation or appropriation transfer between funds or departments requires approval by the City Council. The City Manager is authorized to approve appropriation transfers within any department and the appropriation of grants, donations, and contributions under \$50,000 for projects and programs previously approved by Council. Expenditures may not exceed appropriations at the department and fund level.

The City Council receives monthly financial status reports, receives requests for amendments to the budget as needed, and reviews budget results mid-year and at budget adoption. The ongoing review and long range planning focus for financial management provides numerous opportunities to identify and respond to changes in revenues and expenditures and in community priorities.

The Annual Budget Process Calendar illustrated on the following page shows the relationship between City residents, City Council, and City Administration in developing the City's Annual Budget.

# Introduction

## Fiscal Year 2017 Budget Preparation and Review Process Calendar:

Month	Residents	Mayor & City Council	City Administration
<b>Oct</b>	Input on budget priorities and direction through direct contact with Mayor and City Council, community surveys and meetings		
<b>Nov</b>	↓	Review and approval of CAFR providing an understanding of the fiscal status and condition of the City	Presentation of prior year financial results to City Council and community (CAFR)
<b>Dec</b>		↓	↓
<b>Jan</b>		On-going discussions of budget priorities based on input from community and staff	Budget schedule and guidelines provided to Departments
<b>Feb</b>		↓	
<b>Mar</b>			Department meetings with City Manager & Finance to review Capital Improvement Program (CIP) and Fiscal Year 2017 requests Draft Budget and Draft CIP posted online
<b>Apr</b>	↓	↓	Continued Capital Improvement Program (CIP) strategic planning and review
<b>May</b>	Department Budget Hearings open to the public	Department Budget Hearings and Discussions, review and approval of Final Capital Improvement Program (CIP)	Presentation of Final Capital Improvement Program (CIP) to City Council and community Proposed Budget completed and made available online
<b>Jun</b>	Department Budget Hearings open to the public	Changes made per direction from Council and Council adoption of Fiscal Year 2017 Annual Budget	Changes made per direction from hearings and Final Budget Adoption

## Fund Structure

The following is a listing of the funds included in the City's Adopted Budget, with each major fund identified. Descriptions of each of the City's active funds, with a detailed presentation for FY 2015 actual expenditures and revenues; FY 2016 beginning fund balance, adopted and amended budgets, year-end estimates, and ending fund balance projections; and FY 2017 beginning fund balance, adopted expenditures and revenues, and ending fund balance projections can be found in the "Estimated Available Fund Balance Projections" section beginning on page 499 of this document. Funds are listed in order of their fund number as found on the Recap of Funds schedule which can be found in the Financial Summaries section on page 481.

## Governmental Funds

Most of the City's programs and functions are provided and financed through the following governmental funds, which are focused on the acquisition, use and balances of the City's expendable financial resources and the related current liabilities. Governmental Funds use the modified accrual method of accounting and are focused on financial position, rather than on determining net income.

### General Funds

#### General Fund – *Major Fund*

- Primary General Fund
- Code Enforcement/Civil Penalties
- Municipal Wharf Fund
- General Plan Update Reserve Fund
- Green Building Educational Resource Fund
- Civic Equipment Maintenance/Replacement
- Co-op Retail Management
- Kiosk Maintenance
- Street Tree Fund
- City Public Trust Fund
- City Stabilization Reserve
- Economic Development Trust Fund
- Unemployment Insurance
- Housing In-Lieu Program
- DeAnza Hardship Fund
- Contributions and Donations (2)
- Interest Holding

### Special Revenue Funds

- Police Special Revenue Funds
  - Supplemental Law Enforcement Services
  - Traffic Offender
  - Police Asset Seizure
  - Asset Seizure/Youth Crime Prevention
- State and Highway Funds
  - Gasoline Tax
  - Traffic Congestion Relief

## **Special Revenue Funds (*continued*)**

- Traffic Impact Fee Fund
- Clean River, Beaches & Ocean Tax Fund
- Parks and Recreation Funds
  - Parks Quimby Act Funds (4)
  - Parks & Rec Tax Combined Fund
- Housing and Community Development Funds
  - HOME Funds (3)
  - Community Development Block Grant
  - Red Cross Housing Reconstruction Loan Repayment
  - First Time Home Buyers (2)
  - Affordable Housing Trust Fund
- City Housing Successor Agency Funds (2)
- Transportation Development Act

## **Capital Improvement Funds**

- Capital Project Fund – ***Major Fund***
  - General Capital Improvement Projects
  - Capital Improvement Public Art Fund
  - Sidewalk Construction In-Lieu Fund
  - Street Maintenance, Rehabilitation and Improvements
  - Wharf Tenant Capital Improvement Contributions
  - SC Street Improvements – Harvey West

## **Debt Service Funds**

- GO (General Obligation) Bonds
- Lease Revenue Bonds

## **Proprietary Funds**

The City's Proprietary Funds include both Enterprise and Internal Service Funds. Enterprise Funds are similar to private sector enterprises in that the costs of providing services are recovered through financing and/or user fees and charges rather than through taxes or similar revenues. Internal Service Funds are used to report on activities that provide goods or services to other funds or departments in the City on a cost-reimbursement basis.

## **Enterprise Funds**

- Water Fund – ***Major Fund***
  - Water
  - Water Rate Stabilization
  - Water Public Art
  - Water System Development Fees
  - Water Emergency Reserve
  - Water June Beetle Endowment
- Wastewater Fund – ***Major Fund***
  - Wastewater
  - Wastewater Public Art

**Enterprise Funds (continued)**

- Refuse Fund – *Major Fund*
  - Refuse Fund
  - Refuse Landfill Closure
  - Refuse Landfill Post Closure Maintenance
  - Refuse Public Art
- Parking Fund – *Major Fund*
  - Parking
  - Parking Public Art
- Storm Water Fund – *Major Fund*
  - Storm Water
  - Storm Water Overlay
  - Storm Water Public Art

**Internal Service Funds**

- Equipment Operations
- Insurance Internal Service Funds
  - Workers’ Compensation Insurance
  - Liability Insurance
  - Group Health Insurance

**Department and Fund Relationship**

The City’s Annual Budget is organized by the Department Summary—showing expenditures by character, expenditures by activity (program), and resources by fund. Following the Department Summary is the Activity Summary—showing expenditures by activity and activity resources by revenue category for each of the department’s programs. A portion of the City’s General Fund supports all departments except for the Water Department. That specific percentage of General Fund support is identified in the “Percentage of Primary General Fund Budget” chart shown on the Budget at a Glance page located before the Department Summary page.

The following list shows the relationship between the Department, their supporting fund(s) and the fund’s support to the City services provided by the Department:

<b>Department</b>	<b>Fund(s)</b>	<b>City Service Support</b>
City Attorney	General Fund	City Administration
City Council	General Fund City Public Trust Fund	City Administration Community Development
City Manager	General Fund	City Administration
City Non-Department	General Fund Kiosk Maintenance Fund Transportation Development Act Fund	City Administration Economic Development Community Development



## Department and Fund Relationship (continued)

<b>Department</b>	<b>Fund(s)</b>	<b>City Service</b>
Economic Development	General Fund Co-Op Retail Management Kiosk Maintenance Fund Home Rehabilitation Fund Home Acquisition Projects Fund Home Investment Partnership Comm. Development Block Grant Fund CalHome – FTHB Revolving Fund Affordable Housing Trust Fund	Economic Development Economic Development Economic Development Community Development Community Development Community Development Community Development Community Development Community Development
Finance	General Fund Liability Internal Service Fund	City Administration Public Safety/Risk Services
Fire	General Fund	Public Safety
Human Resources	General Fund Workers Comp Internal Service Fund	City Administration City Administration/Risk Services
Information Services	General Fund	City Administration
Parks and Recreation	General Fund Municipal Wharf Fund Civic Equipment Maintenance Fund Parks Quimby Tax Funds Parks Tax Fund Golf Course Fund	Community Development Community Development Community Development Community Development Community Development Community Development
Planning & Community Development	General Fund Code Enforcement General Plan Update Fund Green Building Education Fund	Community Development Public Safety Community Development Community Development
Police	General Fund Supplemental Law Enforcement Fund Traffic Offender Fund Police Asset Seizure Fund	Public Safety Public Safety Public Safety Public Safety
Public Works	General Fund Municipal Wharf Fund Gasoline Tax Fund Traffic Impact Fund Clean River, Beaches, Oceans Wastewater Enterprise Funds Refuse Enterprise Funds Parking Enterprise Funds Storm Water Enterprise Funds Equipment Internal Service Fund	Community Development Community Development Community Development Community Development Community Development Public Utility Services Public Utility Services Community Development Community Development City Internal Services
Water	Water Enterprise Funds	Public Utility Services

## Document Organization

### Primary General Fund Budget and General Tax Trends

This section of the budget document focuses on the City's primary general fund and general tax revenues.

*Primary General Fund Budget Net of Program Revenues and Charts* provides information about total expenditures, how much of those total expenditures are financed with program revenues and other allocated sources, and the resulting net amount of expenditures which need to be supported by taxes and other general revenues.

*Primary General Fund Budget and General Revenues Tax Trends and Charts* provide historical and comparative information about the City's Tax Revenues.

### City Debt Obligations

This section includes information about the City's debt obligations, future planned obligations, and unfunded liabilities (Pensions, Other Post Employment Benefit Obligations, and unfunded capital and infrastructure). Included within the schedules are the City's outstanding debt and current and future debt service payments. Lastly, a legal debt schedule is presented as of Fiscal Year 2015 (most current assessed City of Santa Cruz real and personal property value).

### Personnel Profile

This section includes information about authorized position counts for all departments. It provides information about positions by department, including all positions in the department, supported by all funding sources. The schedule is displayed by the authorized positions in the department for the FY 2016 Adopted budget, authorized positions currently in the FY 2016 amended budget, the positions included in the Adopted budget for FY 2017, and the change from the FY 2016 amended budget to the FY 2017 Adopted. The Personnel Profile includes each department's authorized positions, including those that are funded by other departments and those positions that are authorized but not funded.

### Department and Activities

This section of the budget provides a description of the department and the total *Expenditures by Character* for the FY 2015 Actual Expenditures, the FY 2016 Adopted Budget, the FY 2016 Amended Budget, the FY 2016 Estimated Actual, and the FY 2017 Adopted Budget. The amended budget includes supplemental appropriations made after the original budget adoption and the encumbrances carried forward from the prior fiscal year. The *Expenditures by Activity* section displays the same information by activity and fund, and *Resources by Fund* displays the total funding sources by fund followed by the Net Primary General Fund cost. The *Total Authorized Personnel by Department* line shows the total number of positions authorized by the department.

### Capital Outlay

The capital outlay section lists the specific capital equipment items that are funded in the capital outlay accounts in the expenditure detail section of each activity and department. Capital Outlay expenditures should eventually be classified as Capital Assets in the City's Comprehensive Annual Financial Report (CAFR). Capital Assets are defined by the City as assets having an estimated useful life in excess of one year, and an initial, individual cost in excess of the capitalization thresholds described below:

## Guide to the Document

### Capital Outlay (continued)

Infrastructure	\$ 25,000
Buildings and lease improvements	10,000
Land improvements	10,000
Machinery and equipment	5,000
Intangibles	5,000

### Capital Improvement Program

The Capital Improvement Program identifies major capital projects and funding sources. A project is considered a Capital Improvement project if it is undertaken to acquire a capital asset (construction of public building, street improvements, fire trucks), will have a long service life and is nonrecurring, or is an expensive project or considered major. A more detailed guide is included in the introductory section of the Capital Improvement Program Budget document.

### Financial Summaries

This section of the budget document gives the reader an overall picture of the City and the budget.

*Summary of Projected Revenues and Other Financing Sources by Fund Type* provides information about each revenue source, both from a historical perspective and the future projected amounts.

*Summary of Projected Expenditures and Other Financing Uses by Fund Type* provides information about the operating budget for each fund including total Operating Budget, Debt Service, and Capital Outlay.

*Summary of Transfers (between funds)* provides information about various fund transfers that appear in the *Recap of Funds*.

*Summary of Revenues and Other Financing Sources-Primary General Fund* provides information about each General Fund revenue source, both from a historical perspective and the future projected amounts.

*Summary of Operating Expenditures by Department-Primary General Fund* provides information about each General Fund account both from a historical perspective and the future projected amounts.

*Debt Service Obligations Status and Schedules* provides an overview and status of the City's debt obligations.

### Estimated Fund Balance Projections

For budgeting purposes, ending estimated fund balance is defined as a fund's current ending assets less its current ending liabilities. The Estimated Fund Balance Projections beginning on page 499 present the beginning and ending estimated fund balance available for appropriation for each fiscal year. Each fund is displayed on a separate page showing the name of the fund, the fund number, and fund description, along with expenditures and revenues summarized by their major categories.

### Acronyms and Glossary

The Glossary and Acronym sections provide definitions to many of the terms used throughout the document. The Acronyms section provides definitions to many of the acronyms used throughout the document.

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RESOLUTION NO. NS-29,109

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SANTA CRUZ  
ADOPTING A BUDGET FOR FISCAL YEAR 2017

BE IT RESOLVED, by the City Council of the City of Santa Cruz, that the budget of the City of Santa Cruz for Fiscal Year (FY) 2017, as proposed in that certain document entitled "City of Santa Cruz Proposed Annual Budget Fiscal Year 2017," on file with the City Clerk, is hereby adopted for FY 2017, effective July 1, 2016, with the amendments and addenda thereto as determined by the City Council and detailed in the attached Exhibits:

- (1) Exhibit A - FY 2017 Schedule of Budget Changes
- (2) Exhibit B - Summary of Projected Revenues and Other Financing Sources
- (3) Exhibit C - Summary of Projected Expenditures and Other Financing Uses

BE IT FURTHER RESOLVED that the Finance Director is authorized to create additional appropriations in order to provide for necessary commitments carried over from the prior fiscal year, including contract and purchase order encumbrances and unexpended project balances, so long as there is a sufficient fund balance to finance these commitments.

PASSED AND ADOPTED this 14<sup>th</sup> day of June, 2016, by the following vote:

AYES: Councilmembers Noroyan, Lane, Terrazas, Posner, Comstock;  
Vice Mayor Chase; Mayor Mathews.

NOES: None.

ABSENT: None.

DISQUALIFIED: None.

APPROVED: 

Mayor

ATTEST: 

City Clerk Administrator

RESOLUTION NO. NS-29,105

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SANTA CRUZ  
APPROVING THE SELECTION OF THE ANNUAL ADJUSTMENT FACTORS  
USED IN THE CALCULATION OF THE CITY'S PROPOSITION 4  
APPROPRIATIONS LIMIT FOR FISCAL YEAR 2017

WHEREAS, Proposition 111 requires a recorded vote by the Council regarding which annual adjustment factors will be used in the City's calculation of the Proposition 4 limitation beginning with budget year 1990-91;

WHEREAS, it is in the City's best interest to select the factors with the largest increase;

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Santa Cruz that it hereby selects the 0.350% increase in non-residential new construction assessed value for the inflation factor and selects the County of Santa Cruz population growth of 0.840% for the population factor to be used as the annual adjustment factors in the calculation of the City's Proposition 4 Appropriations Limit for Fiscal Year 2016.

PASSED AND ADOPTED this 14th day of June, 2016, by the following vote:


AYES: Councilmembers Noroyan, Lane, Terrazas, Posner, Comstock;  
Vice Mayor Chase; Mayor Mathews.

NOES: None.

ABSENT: None.

DISQUALIFIED: None.

APPROVED

  
Mayor

ATTEST:



City Clerk Administrator

**CITY OF SANTA CRUZ  
 APPROPRIATIONS SPENDING LIMIT  
 PROP 4 - GANN LIMIT  
 BASED ON 2017 ADOPTED BUDGET**

**Calculation of Spending Limit**

<b>Last Year's Appropriations Limit (FY 2015-16)</b>	<b>\$ 163,612,194</b>
<b>Adjustment Factors:</b>	
A. Change in Population - County	1.00840
B. Change in non-residential new construction assessed value	1.00350
A times B	1.01193
<b>Total Adjustment Percentage (A times B)</b>	<b>1.1929%</b>
<b>Total Adjustment Dollars</b>	<b>1,951,730</b>
<b>New Appropriations Limit For Fiscal Year 2016-17</b>	<b>\$ 165,563,924</b>

**Appropriations Compared To Limit**

<b>Projected Proceeds From Taxes</b>	<b>\$ 71,387,529</b>
Less: Federal Mandates	\$ 1,178,715
Qualified Capital Outlays	200,000
Debt Service Appropriations	1,583,655
Total Exclusions	2,962,370
<b>Appropriations Subject to Limit For Fiscal Year 2016-17</b>	<b>68,425,159</b>
<b>Appropriations Limit For Fiscal Year 2016-17</b>	<b>165,563,924</b>
<b>Amount Over/(Under) Appropriations Limit</b>	<b>\$ (97,138,765)</b>

**CITY OF SANTA CRUZ  
CALCULATION OF PROCEEDS OF TAXES  
PROP 4 - GANN LIMIT  
BASED ON 2017 ADOPTED BUDGET**

**Determination of Proceeds of Taxes**

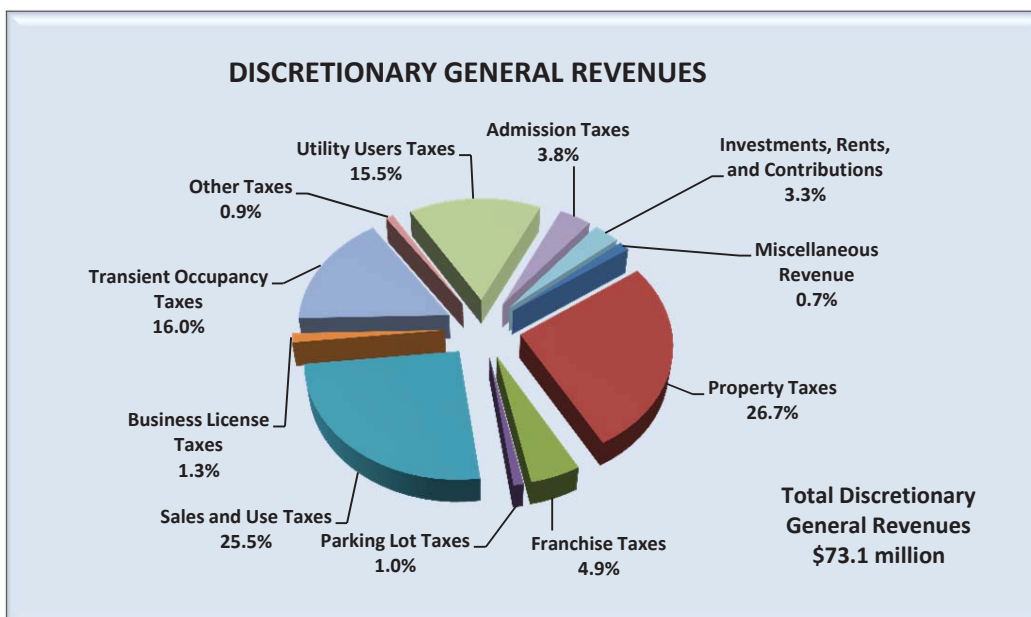
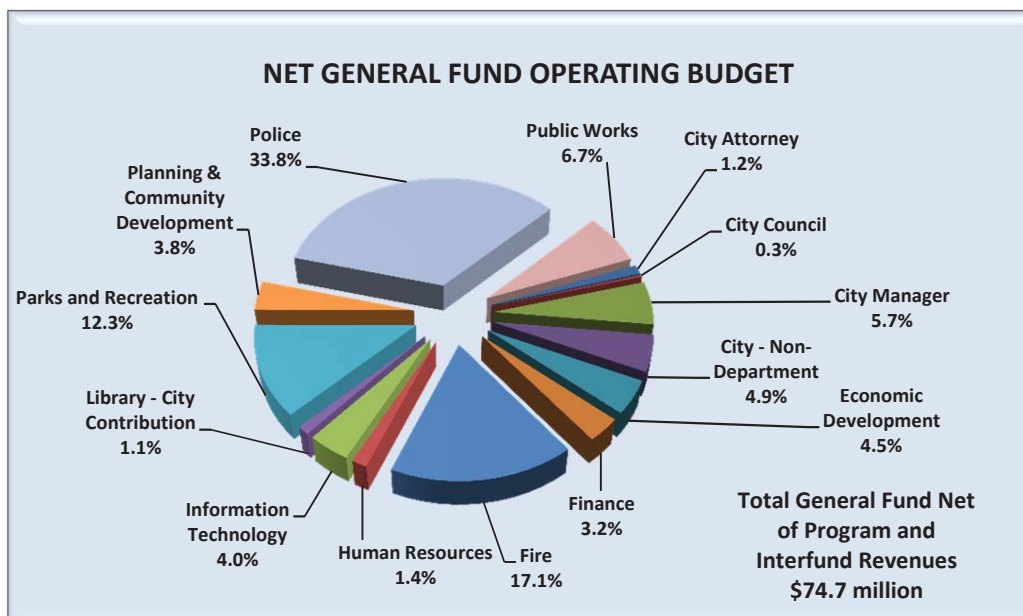
	<b>Proceeds of Taxes</b>	<b>Non-Proceeds of Taxes</b>	<b>Total</b>
<b>GENERAL FUND TAXES:</b>			
Property Taxes	\$ 19,553,500	\$ -	\$ 19,553,500
Sales and Use Taxes	18,675,000	-	18,675,000
Business License Taxes	918,500	-	918,500
Franchise Taxes	3,550,000	-	3,550,000
Transient Occupancy Tax	11,710,000	-	11,710,000
Utility Users' Tax	11,319,000	-	11,319,000
Admissions Tax	2,750,000	-	2,750,000
Business Improvement Tax	240,000	-	240,000
Cannibas Tax	360,000	-	360,000
Property Transfer Tax	390,000	-	390,000
Parking Lot Tax	675,000	-	675,000
CRM Assessment	220,000	-	220,000
<b>GENERAL FUND LICENSES AND PERMITS:</b>			
Construction Permits	-	980,500	980,500
Other Licenses and Permits	-	96,200	96,200
<b>GENERAL FUND INTERGOVERNMENTAL:</b>			
Federal	-	68,000	68,000
State - Homeowner's Property Tax Relief	82,000	-	82,000
State - Mandated Cost Reimbursement	-	20,000	20,000
State - Motor Vehicle In-Lieu	30,000	-	30,000
State - Other	-	100,000	100,000
Local	-	6,000	6,000
<b>GENERAL FUND CHARGES FOR SERVICES:</b>			
General Government	-	1,576,700	1,576,700
Public Safety	-	4,350,750	4,350,750
Culture and Recreation	-	4,193,250	4,193,250
Public Works	-	1,234,200	1,234,200
Community and Economic Development	-	24,000	24,000
Library	-	625,500	625,500
Interfund Charges	-	4,254,377	4,254,377
Miscellaneous Charges for Services	-	2,000	2,000
<b>GENERAL FUND OTHER REVENUES:</b>			
Fines and Forfeits	-	1,593,750	1,593,750
Rents and Royalties	-	4,564,408	4,564,408
Contributions and Donations	-	29,610	29,610
Other Miscellaneous Revenues	-	147,500	147,500
Interfund Transfers In	-	572,000	572,000
Proceeds of Asset Dispositions	-	5,000	5,000
Loan Principal Receipts	-	25,980	25,980
<b>OTHER FUNDS REVENUES:</b>			
Police Special Revenue Funds	-	126,500	126,500
State Highway Funds (Gas Tax)	-	4,877,873	4,877,873
Parks and Recreation Funds	-	1,140,538	1,140,538
Housing and Community Development Funds	-	912,758	912,758
Other Special Revenue Funds	630,000	794,762	1,424,762
Capital Projects Funds	-	12,103,515	12,103,515
Debt Service Funds	-	428,163	428,163
<b>SUB-TOTAL</b>	<b>71,103,000</b>	<b>44,853,834</b>	<b>115,956,834</b>
Interest Earnings	284,529	199,694	484,223
<b>GRAND TOTAL</b>	<b>\$ 71,387,529</b>	<b>\$ 45,053,528</b>	<b>\$ 116,441,057</b>



# Primary General Fund Budget and General Revenues

FISCAL YEAR 2017 ADOPTED

The charts below present different perspectives for the Primary General Fund. The top chart represents the spending side and shows the net operating cost (budgeted appropriations less budgeted revenues) of the departments in the fund. Public safety (Police and Fire) accounts for most of the spending in the fund at slightly above 51%. The bottom chart represents the funding side and shows the discretionary revenues received by the fund. These are general revenues that are not specifically tied to departments, and are the main revenues that fund the City's core services such as Police, Fire, Administration and Parks & Recreation. Most of the discretionary funding comes from taxes, with Sales Tax and Property Tax comprising the largest portion at more than 52% combined.



# Primary General Fund Budget Net of Program Revenues

FISCAL YEAR 2017 ADOPTED

General Fund Departments/Programs	Expenditures and Other Uses	Program Revenues	Interfund, Interagency Sources	Net (Expenditure) Revenue and Changes in Fund Balance	% of Net GF Cost
City Attorney	994,526		98,853	(895,673)	1.2%
City Council	402,507		180,886	(221,621)	0.3%
City Manager	5,061,948	13,200	779,882	(4,268,866)	5.7%
City - Non-Department	3,640,692			(3,640,692)	4.9%
Economic Development	3,753,602	380,500		(3,373,102)	4.5%
Finance	3,500,097	14,000	1,078,925	(2,407,172)	3.2%
Fire	15,817,544	566,260	2,500,000	(12,751,284)	17.1%
Human Resources	1,652,031		583,674	(1,068,357)	1.4%
Information Technology	4,317,960		1,361,787	(2,956,173)	4.0%
Library - City Contribution	1,464,751		625,500	(839,251)	1.1%
Parks and Recreation	12,796,912	3,637,200		(9,159,712)	12.3%
Planning & Community Development	5,505,937	2,644,500		(2,861,437)	3.8%
Police	25,734,890	482,750		(25,252,140)	33.8%
Public Works	8,263,914	3,078,150	170,370	(5,015,394)	6.7%
<b>Total General Fund</b>	<b>\$ 92,907,311</b>	<b>\$ 10,816,560</b>	<b>\$ 7,379,877</b>	<b>\$ (74,710,874)</b>	<b>100%</b>

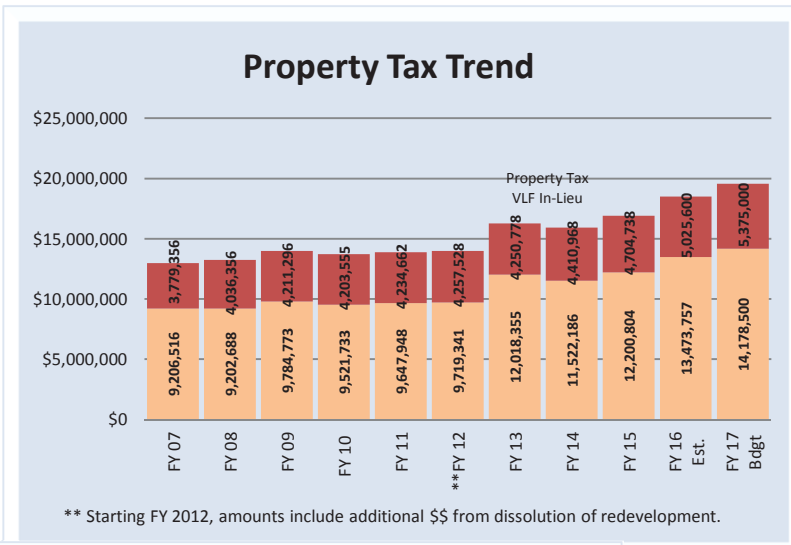
**General Revenues and Other Unallocated Sources:**

Taxes:

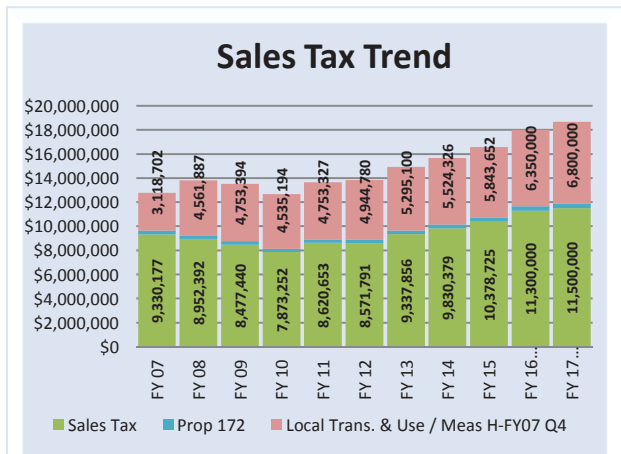
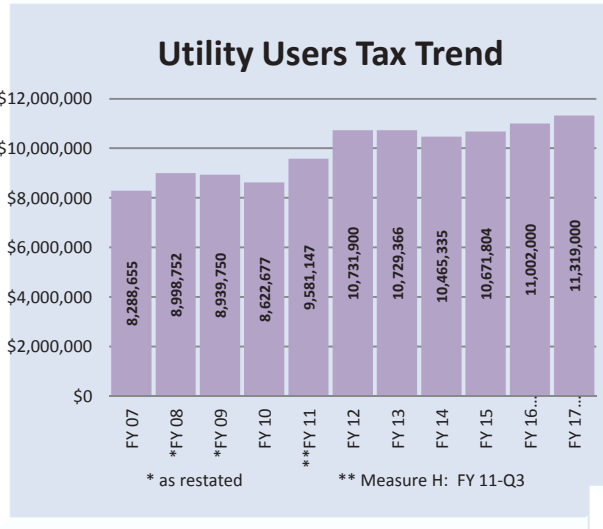
Property Taxes	19,553,500
Sales and Use Taxes	18,675,000
Business License Taxes	918,500
Franchise Taxes	3,550,000
Utility Users Taxes	11,319,000
Transient Occupancy Taxes	11,710,000
Admission Taxes	2,750,000
Parking Lot Taxes	675,000
Other Taxes	750,000
<b>Total Taxes</b>	<b>69,901,000</b>
Intergovernmental	132,000
Investments, Rents, and Contributions	2,263,713
Fines and Forfeitures	225,000
Charges For Services and Other Miscellaneous	573,600
<b>Total General Revenues and Other Unallocated Sources</b>	<b>73,095,313</b>
Change in Fund Balance	(1,615,561)
<b>Estimated Fund Balance - Beginning of Year</b>	<b>1,062,042</b>
<b>Estimated Fund Balance - End of Year</b>	<b>\$ (553,519)</b>

# Primary General Fund Budget and General Revenues

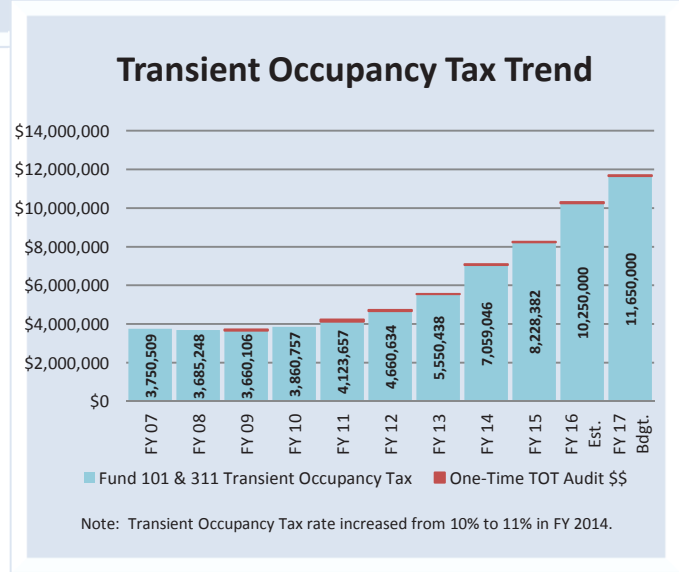
FISCAL YEAR 2017 Adopted



Property taxes and sales taxes are the two largest sources of tax revenues for the City's primary General Fund. They each accounted for 28% and 27%, respectively, of the fund's total estimated tax revenues for fiscal year 2016.



Utility users taxes are imposed on all utility services within the City limits at a rate of 8.5% of taxable services. Transient occupancy taxes are levied at a rate of 11% on all individuals occupying dwellings for 30 days or less. Each of these taxes accounted for 17% of the primary General Fund's total estimated tax revenues for fiscal year 2016.



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# Debt Service Obligations

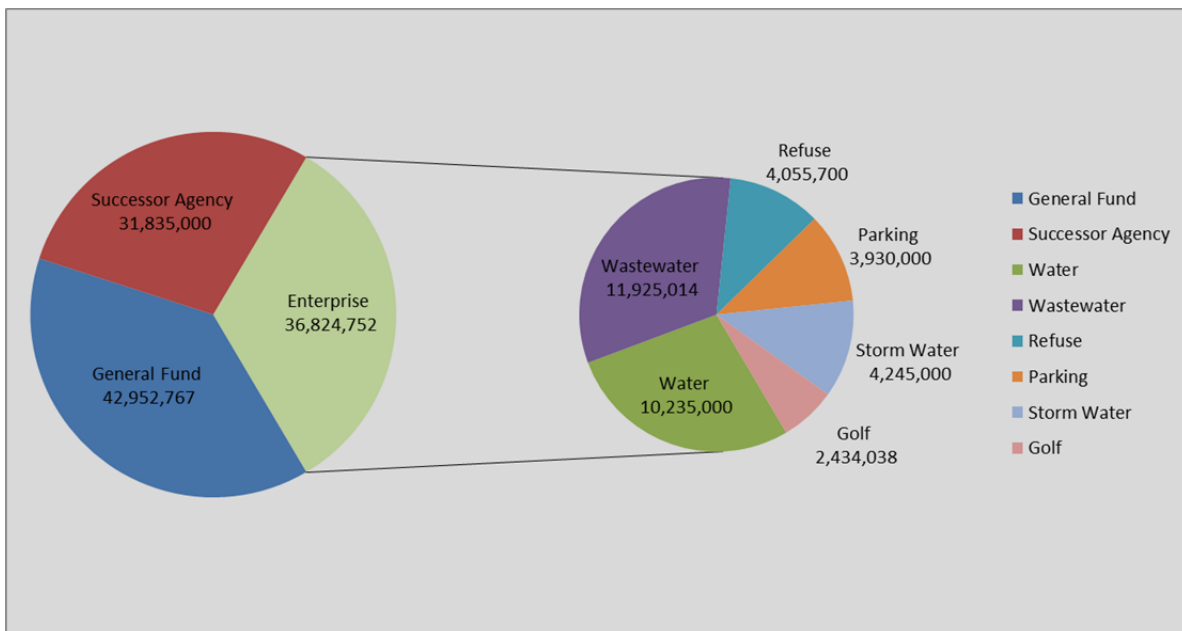
## OVERVIEW

The City of Santa Cruz debt service obligations include revenue bonds, general obligation bonds, pension obligation bonds, loans, leases, special assessment bonds, and Santa Cruz Redevelopment Agency debt, transferred to the Successor Agency Trust (Resolution NS-28,450 dated January 24, 2012). Also included are the State of California Public Employees' Retirement System (PERS) and other post-employment benefits (OPEB) liabilities. All debt issuance is approved by the Santa Cruz City Council subject to the City's legal debt limit.

- *Revenue Bonds* – issued to purchase or construct assets owned by the City and the City pledges income resulting from the asset or enterprise to pay the debt service.
- *General Obligation Bonds* – issued to finance various public improvements in the City for which the main security for repayment is property taxes.
- *Pension Obligation Bonds* – issued by the City to pay its commitment to the pension fund in which its employees are members.
- *Special Assessment Bonds* – issued to fund a development project. Principal and interest payments are paid by taxes levied on the community benefiting from the particular bond-funded project.
- *Santa Cruz Redevelopment Successor Agency Debt* – debt issued to finance redevelopment activities in accordance with California Community Redevelopment Law. With the dissolution of Redevelopment Agencies, the principal source of debt repayment is from property tax revenues of the Successor Agency to the Redevelopment Agency.

## DEBT STATUS

The graph below estimates outstanding debt obligations, excluding pension, of \$31,835,000 in RDA Successor agency debt, \$42,952,767 in the General Fund, and \$36,824,752 in the City's Enterprise funds for a total outstanding debt obligation of \$111,612,519 at the end of the fiscal year.



# Debt Service Obligations

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## **FY 2016 DEBT ISSUES**

The following debt issues have been completed in FY 2016:

- California Energy Commission Conservation Act Loan – In August 2015, the City of Santa Cruz entered into a financing loan with the California Energy Commission in the amount of \$1,788,433. The loan is to fund energy efficiency measures throughout the City. The City secured an interest rate of 1.00% for this loan and the term of the loan is 15 years. The estimated completion date of the projects is August 2017 and the debt service payments for this loan are set to begin December 2018.

## **FY 2017 PLANNED DEBT ISSUES**

The following are planned debt issues for the FY 2017:

- Water Infrastructure Loan – The City Water Department has applied for a loan with I-Bank in the amount of \$22 million with an interest rate of 3.24% for the loan. The Water Department will use the proceeds to fund capital expenditures for improvement and rehabilitation and replacement projects for surface water source diversions, groundwater facilities, transmission and distribution pipelines, the Graham Hill Water Treatment Plant, and distribution storage projects.
- Library Bonds – The County Library System is planning to issue debt to improve the entire library system. New branches are planned to be built in Scotts Valley and in Downtown Santa Cruz. Also planned are complete renovations of the Capitola and Eastside branch locations.

## **FY 2016 PERS AND OPEB LIABILITIES**

The City of Santa Cruz participates in PERS to provide pension benefits for past, current and future employees. In addition it provides modest, capped health retiree obligations as required by the CalPERS health program and as negotiated locally by City employees.

**CITY OF SANTA CRUZ**  
**FY 2017 ADOPTED ANNUAL BUDGET**  
**Debt Service Obligations**  
**(A) Summary of Changes in Long-Term Debt**

Description	Maturity Date	Balance June 30, 2015	Additions to Debt	Principal Paydown and Maturities	Balance June 30, 2016	Balance	
						Due Within One Year	Due in More Than One Year
<b><u>GENERAL LONG TERM DEBT</u></b>							
2007 Lease Revenue Bonds	6/30/2029	5,900,000	-	165,000	5,735,000	170,000	5,565,000
2009 General Obligation Refunding Bonds	9/1/2037	5,965,000	-	235,000	5,730,000	255,000	5,475,000
2010 Pension Obligation Bonds	6/1/2022	17,160,000	-	1,850,000	15,310,000	2,015,000	13,295,000
2010 Refunding Lease Revenue Bonds B	4/1/2031	3,095,000	-	150,000	2,945,000	155,000	2,790,000
PG&E Loan - LED Streetlights (Interest free)	11/1/2022	184,544	-	24,953	159,592	24,953	134,639
ZION Bank Loan - Homeless Shelter Project	1/1/2021	297,379	-	47,749	249,630	48,460	201,170
I-Bank Arterial Streets and Roads Loan	8/1/2024	14,130,000	-	1,306,455	12,823,545	1,329,057	11,494,488
<b>Total General Long Term Debt</b>		<b>46,731,923</b>	<b>-</b>	<b>3,779,157</b>	<b>42,952,767</b>	<b>3,997,470</b>	<b>38,955,297</b>
<b><u>ENTERPRISE DEBT</u></b>							
2014 Water Refunding Revenue Bonds	3/1/2036	10,670,000	-	435,000	10,235,000	400,000	9,835,000
<b>Total Water Liabilities</b>		<b>10,670,000</b>	<b>-</b>	<b>435,000</b>	<b>10,235,000</b>	<b>400,000</b>	<b>9,835,000</b>
2013 Wastewater Refunding Bonds	11/2/2022	15,359,178	-	3,434,164	11,925,014	3,491,526	8,433,488
<b>Total Wastewater Liabilities</b>		<b>15,359,178</b>	<b>-</b>	<b>3,434,164</b>	<b>11,925,014</b>	<b>3,491,526</b>	<b>8,433,488</b>
2009 Refuse Refunding Loan Agreement	10/1/2023	2,039,700	-	199,000	1,840,700	208,700	1,632,000
2010 Enterprise Revenue Bonds	10/1/2021	2,545,000	-	330,000	2,215,000	340,000	1,875,000
State Loan to Refuse (Interest free)	6/30/2016	33,334	-	33,334	-	-	-
<b>Total Refuse Liabilities</b>		<b>4,618,034</b>	<b>-</b>	<b>562,334</b>	<b>4,055,700</b>	<b>548,700</b>	<b>3,507,000</b>
2010 Parking Lease Revenue Bonds	5/1/2028	4,190,000	-	260,000	3,930,000	265,000	3,665,000
<b>Total Parking Liabilities</b>		<b>4,190,000</b>	<b>-</b>	<b>260,000</b>	<b>3,930,000</b>	<b>265,000</b>	<b>3,665,000</b>
2014 Storm Water Refunding Revenue Bonds	10/1/2028	4,520,000	-	275,000	4,245,000	300,000	3,945,000
<b>Total Storm Water Liabilities</b>		<b>4,520,000</b>	<b>-</b>	<b>275,000</b>	<b>4,245,000</b>	<b>300,000</b>	<b>3,945,000</b>
2012 Golf COP Refunding Loan	5/1/2029	2,579,667	-	145,629	2,434,038	150,771	2,283,267
<b>Total Golf Liabilities</b>		<b>2,579,667</b>	<b>-</b>	<b>145,629</b>	<b>2,434,038</b>	<b>150,771</b>	<b>2,283,267</b>
<b>Total Enterprise Debt</b>		<b>41,936,879</b>	<b>-</b>	<b>5,112,127</b>	<b>36,824,752</b>	<b>5,155,997</b>	<b>31,668,755</b>
<b><u>SUCCESSOR AGENCY TRUST</u></b>							
2004 RDA TAB Merged	10/1/2031	3,895,000	-	160,000	3,735,000	165,000	3,570,000
2011 Housing TABS Series A	10/1/2024	6,720,000	-	495,000	6,225,000	530,000	5,695,000
2011 Taxable TABS Series B	10/1/2026	17,120,000	-	975,000	16,145,000	1,040,000	15,105,000
2011 Tax-Exempt TABS Series C	10/1/2026	6,120,000	-	390,000	5,730,000	410,000	5,320,000
<b>TOTAL Successor Agency Trust</b>		<b>33,855,000</b>	<b>-</b>	<b>2,020,000</b>	<b>31,835,000</b>	<b>2,145,000</b>	<b>29,690,000</b>
<b><u>SPECIAL ASSESSMENT BONDS</u></b>							
Harvey West Assessment Bond	9/2/2015	130,000	-	130,000	-	-	-
<b>Total Special Assessment Debt</b>		<b>130,000</b>	<b>-</b>	<b>130,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SUBTOTAL DEBT BEFORE PENSION</b>		<b>122,653,802</b>	<b>-</b>	<b>11,041,284</b>	<b>111,612,519</b>	<b>11,298,467</b>	<b>100,314,052</b>

**CITY OF SANTA CRUZ**  
**FY 2017 ADOPTED ANNUAL BUDGET**  
**Pension Obligations**  
**(B) Summary of Funding Progress**

Description	Valuation Date	Actuarial Value of Assets	Accrued Liability	Unfunded Liability	Unfunded Percentage of Assets	Prior Valuation Unfunded Liability
<b><u>Public Employees' Retirement System (PERS)</u></b>						
Miscellaneous employees	6/30/2013	266,413,489	301,636,759	35,223,270	88.3%	72,616,578
Safety- Fire Tier 1	6/30/2013	68,299,191	84,563,288	16,264,097	80.8%	17,369,713
Safety- Fire Tier 2	6/30/2013	220,130	208,760	(11,370)	105.4%	14,722
Safety- Fire Tier 3 (PEPRA)	6/30/2013	-	-	-	0.0%	-
Safety- Police Tier 1	6/30/2013	97,552,172	120,411,974	22,859,802	81.0%	24,523,905
Safety- Police Tier 2	6/30/2013	228,647	209,659	(18,988)	109.1%	11,169
Safety- Police Tier 3 (PEPRA)	6/30/2013	-	-	-	0.0%	-
<b>Total PERS Obligations</b>		<b>432,713,629</b>	<b>507,030,440</b>	<b>74,316,811</b>	<b>85.3%</b>	<b>114,536,087</b>
<b><u>Other Post Employment Benefits (OPEB)</u></b>						
All employees	6/30/2014	-	20,005,630	20,005,630	0.0%	16,420,991
<b>Total OPEB Obligations</b>		<b>-</b>	<b>20,005,630</b>	<b>20,005,630</b>	<b>0.0%</b>	<b>16,420,991</b>
<b>SUBTOTAL PENSION</b>		<b>432,713,629</b>	<b>527,036,070</b>	<b>94,322,441</b>	<b>82.1%</b>	<b>130,957,078</b>

**CITY OF SANTA CRUZ**  
**FY 2017 ADOPTED ANNUAL BUDGET**  
**Pension Obligations**  
**(C) Comparative Summary of Total Obligations**

Description	FY2015 Budget Balance as of Reporting Date	Percentage of Total Debt	FY 2016 Budget Balance as of Reporting Date	Percentage of Total Debt	
City-wide Debt before Pension	122,653,802		111,612,519		
Less: Pension Obligation Bonds	(17,160,000)		(15,310,000)		
<b>Net City-wide Debt before all Pension costs</b>	<b>105,493,802</b>	<b>39.3%</b>	<b>96,302,519</b>	<b>43.3%</b>	
Pension Obligation Bonds	17,160,000		15,310,000		
City-wide Unfunded Pension Liability	130,957,078		94,322,441		
<b>City-wide Pension Obligations</b>	<b>148,117,078</b>	<b>55.2%</b>	<b>109,632,441</b>	<b>49.3%</b>	
<b>Other future obligations without annual debt service</b>					
Compensated absences	1,397,822		1,404,442		Includes amount
Claims and judgments	7,143,875		8,314,017		Includes amount
Landfill closure	6,250,581		6,581,325		Includes amount
<b>Other future debt obligations</b>	<b>14,792,278</b>	<b>5.5%</b>	<b>16,299,784</b>	<b>7.3%</b>	
<b>TOTAL OBLIGATIONS</b>	<b>268,403,158</b>		<b>222,234,744</b>		



# Debt Service Obligations

## Legal Debt Margin

Under section 1418 (Bonded Debt Limit) of the City's Charter, the City shall not incur an indebtedness evidenced by general obligation bonds which shall in the aggregate exceed the sum of fifteen percent (15%) of the total assessed valuation for purposes of City taxation, of all the real and personal property within the City, exclusive of any indebtedness that has been or may hereafter be incurred for the purposes of acquiring, constructing, extending or maintaining municipal utilities for which purpose a further indebtedness may be incurred by the issuance of bonds, subject only to the provisions of the State Constitution<sup>(1)</sup> and of this Charter.

### Legal Debt Margin For Fiscal Year 2015:

Total assessed value	7,726,335,775 <sup>(2)</sup>
Fifteen percent (15%) of total assessed value	1,158,950,366
Debt applicable to limit:	
General obligation bonds (reported at accreted value)	5,965,000
Less: Amount available in the debt service fund for repayment of bonds	<u>1,324,435</u>
Total net debt applicable to limit	<u>4,640,565</u>
Legal debt margin	<u><u>1,154,309,802</u></u>

### Notes:

1. California Government Code, Section 43605 sets the debt limit at 15% of the total assessed valuation of all real personal property within the City.

2. Total Assessed Value from FY15

### Sources:

County of Santa Cruz Auditor-Controller's Office

City of Santa Cruz, California FY 2015 Comprehensive Annual Financial Report (CAFR)

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Each year, City Council establishes an authorized position list (by department) through the budget adoption process. After budget adoption, changes to a department's authorized positions can only be enacted through a publicized meeting of the City Council. For FY 2017, there are an additional net 7.58 FTE (full-time equivalent) positions approved to be increased as compared to the FY 2016 amended budget.

**City Manager** – A 1.0 FTE Community Relations Manager was deleted and a 1.0 FTE Principal Management Analyst position was added for the City Manager Department. A 1.0 FTE Assistant to the City Manager position was upgraded to a 1.0 FTE Deputy City Manager position. In addition, the Climate Action Coordinator position (0.75 FTE) was moved from the Planning and Community Development department. These changes were done to improve functionality and to meet the growing demands of the department, resulting in a net increase of 0.75 FTE for the City Manager's Department (but a true increase of 0.25 FTE to the City).

**Finance** – A 1.0 FTE Finance Manager position and a 1.0 FTE Accounting Technician position were added to the Finance Department as a proposed re-organization to consolidate and augment revenue related functions and to create Accountant apprenticeship opportunities. A 1.0 FTE Accountant II position was also deleted to help fund this re-organization, resulting in a net increase of 1.0 FTE for the Finance Department.

**Information Technology** – A 1.0 FTE Administrative Assistant III position was added to the Information Technology Department while a 1.0 FTE Administrative Assistant II position was deleted. The Administrative Assistant position was upgraded in the Information Technology Department in recognition of the additional and higher level duties required of the position.

**Library** – A 0.65 Administrative Assistant II position was increased to 1.0 FTE while a 0.75 FTE Accounting Assistant I position was increased to 0.88 FTE. Also, three 0.80 FTE and one 1.0 FTE Library Assistant II positions were deleted and upgraded to three 0.80 FTE and one 1.0 FTE Library Assistant III positions. This re-organization was done to provide increased hours for the Library system and to provide better customer service to its patrons. The total change in the Library Department was a total increase of 0.48 FTE.

**Planning and Community Development** – A 0.5 FTE Sustainability and Climate Action Coordinator position was increased to a 0.75 FTE position as recommended by the Planning and Community Development Department's study, resulting in a 0.25 FTE increase funded by offset in temporary staffing. The position was then moved into the City Manager's department for city-wide coordination.

**Public Works** – A 1.0 FTE Administrative Assistant II position was added to the Public Works Department. This position will replace the 0.5 FTE temporary Administrative Assistant II position that is currently working in the department. This position was needed to meet the multitude of administrative duties of the department as well as for coverage of the public counter. Also, 2.0 FTE Wastewater Facilities Mechanical Technicians I/II positions were added as part of a strategy to attract and retain the skilled trades personnel needed to operate the City's wastewater treatment facility. The total change in the Public Works Department was an increase of 3.0 FTE positions.

**Water** – A 0.65 FTE Administrative Assistant III position was deleted in the Water Department since this was a limited term position that ended in FY 2016. A 1.0 Associate Civil Engineer position and a 1.0 Associate Planner I/II position were added in anticipation of the growing infrastructure support and rehabilitation required to maintain a well-functioning water system. Two 0.75 FTE Ranger Assistant positions were increased to 1.0 FTE which resulted in the positions moving from 9 months to 12 months of employment. The increase was done to provide better watershed protection with year-round patrols and maintenance. Two 1.0 FTE Utility Maintenance Technician

positions were added to create a new apprentice position at the treatment plant plus creating a permanent position for work which has been previously staffed by temporary labor, outsourced, or can no longer be delayed. These two positions were partly funded by the deletion of a 1.0 FTE Service Maintenance Worker position. Also, a 1.0 FTE Plant Maintenance Mechanic II position was deleted and a 1.0 FTE Water Facilities Mechanical Technician II/III position was added. This was a classification change that had occurred in a prior year, but was not reflected in the authorized positions listing. All the position changes resulted in a net increase of 2.85 FTE positions in the Water Department.

The schedule beginning on the following page is a classification listing of the City's authorized positions by Department:

# Personnel Profile

## AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2015 Amended Budget	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Adopted Budget	FY 2017 Adopted Change from FY 2016 Amended
<b>City Manager</b>					
Administrative Assistant I/II	2.50	2.50	2.50	2.50	-
Assistant City Manager	1.00	1.00	1.00	1.00	-
Assistant to the City Manager	1.00	1.00	1.00	-	(1.00)
City Clerk Administrator	1.00	1.00	1.00	1.00	-
City Manager	1.00	1.00	1.00	1.00	-
Community Program Specialist	1.00	1.00	1.00	1.00	-
Community Relations Manager (1)	1.00	1.00	1.00	-	(1.00)
Deputy City Clerk	1.00	1.00	-	-	-
Deputy City Clerk Administrator	-	-	1.00	1.00	-
Deputy City Manager	-	-	-	1.00	1.00
Executive Assistant to the City Manager	1.00	1.00	1.00	1.00	-
Principal Management Analyst	-	-	-	1.00	1.00
Records Coordinator	1.00	1.00	1.00	1.00	-
Sustainability and Climate Action Coordinator (2)	-	-	-	0.75	0.75
	11.50	11.50	11.50	12.25	0.75
<b>Economic Development</b>					
Administrative Assistant II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Arts Program Manager	1.00	1.00	1.00	1.00	-
Dev Project Mgr/(Redevelopment Mgr)	4.00	4.00	4.00	4.00	-
Economic Development Coordinator	1.00	1.00	1.00	1.00	-
Economic Development Manager	1.00	1.00	1.00	1.00	-
Housing Rehab Program Specialist	-	1.00	1.00	1.00	-
Principal Planner	1.00	1.00	1.00	1.00	-
Redevelopment Director	1.00	1.00	1.00	1.00	-
	11.00	12.00	12.00	12.00	-
<b>Finance</b>					
Accountant I/II	6.00	6.00	6.00	5.00	(1.00)
Accounting Assistant I	3.00	3.00	2.00	2.00	-
Accounting Assistant II	5.00	5.00	5.00	5.00	-
Accounting Services Supervisor	2.00	2.00	2.00	2.00	-
Accounting Technician	-	-	1.00	2.00	1.00
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Assistant Director of Finance	1.00	1.00	1.00	1.00	-
Buyer I/II	1.00	1.00	1.00	1.00	-
City Payroll Clerk	2.00	2.00	-	-	-
Director of Finance	1.00	1.00	1.00	1.00	-
Finance Manager	1.00	1.00	1.00	2.00	1.00
Management Analyst	1.00	1.00	1.00	1.00	-
Payroll Technician	-	-	2.00	2.00	-
Purchasing Assistant	1.00	1.00	1.00	1.00	-
Purchasing Manager	1.00	1.00	1.00	1.00	-
Revenue Collections Specialist	1.00	1.00	1.00	1.00	-
Risk and Safety Manager	1.00	1.00	1.00	1.00	-
Senior Accountant	2.00	2.00	2.00	2.00	-
	30.00	30.00	30.00	31.00	1.00

# Personnel Profile

## AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2015 Amended Budget	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Adopted Budget	FY 2017 Adopted Change from FY 2016 Amended
<b><u>Fire</u></b>					
Administrative Assistant I/II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
<b><u>Fire (continued)</u></b>					
Chief of Fire Department	1.00	1.00	1.00	1.00	-
Deputy Fire Marshal	1.00	1.00	1.00	1.00	-
Fire Battalion Chief	4.00	4.00	4.00	4.00	-
Fire Captain	16.00	16.00	16.00	16.00	-
Fire Division Chief	2.00	2.00	2.00	2.00	-
Fire Engineer	15.00	15.00	15.00	15.00	-
Fire Prevention Inspector II	1.00	1.00	1.00	1.00	-
Firefighter	21.00	21.00	21.00	21.00	-
Marine Safety Officer	1.00	1.00	1.00	1.00	-
Principal Mangement Analyst	1.00	1.00	1.00	1.00	-
	65.00	65.00	65.00	65.00	-
<b><u>Human Resources</u></b>					
Administrative Assistant I/II	1.00	1.00	1.00	1.00	-
Director of Human Resources	1.00	1.00	1.00	1.00	-
Human Resources Analyst I/II	4.00	4.00	4.00	4.00	-
Human Resources Technician	2.00	2.00	2.00	2.00	-
Principal Human Resources Analyst	3.00	3.00	3.00	3.00	-
	11.00	11.00	11.00	11.00	-
<b><u>Information Technology</u></b>					
Administrative Assistant I/II	1.00	1.00	1.00	-	(1.00)
Administrative Assistant III	-	-	-	1.00	1.00
Business Systems Analyst II	-	1.00	1.00	1.00	-
Director of Information Technology	1.00	1.00	1.00	1.00	-
Information Tech Sys Mgr/DatabAse Adm	1.00	1.00	1.00	1.00	-
Information Technology Network Manager	1.00	1.00	1.00	1.00	-
Information Technology Specialist I/II	2.00	2.00	2.00	2.00	-
Information Technology Specialist III	2.00	2.00	2.00	2.00	-
Network and Systems Administrator	-	-	3.00	3.00	-
Programmer Analyst I/II	1.75	1.75	1.75	1.75	-
Project Manager/Training Coordinator	2.00	2.00	2.00	2.00	-
SCADA Systems & Network Administrator	2.00	2.00	2.00	2.00	-
Systems Administrator	3.00	3.00	-	-	-
Systems Coordinator	1.00	1.00	1.00	1.00	-
Telecommunications Manager	1.00	1.00	1.00	1.00	-
	18.75	19.75	19.75	19.75	-
<b><u>Library</u></b>					
Accounting Assistant I	1.25	1.25	1.25	1.38	0.13
Administrative Assistant I/II	3.18	3.18	3.18	3.53	0.35
Bookmobile Library Assistant	1.80	1.80	1.80	1.80	-
Building Maintenance Worker I	1.00	1.00	1.00	1.00	-
Building Maintenance Worker II	1.00	1.00	1.00	1.00	-
Courier/Driver	1.05	1.05	1.00	1.00	-
Director of Libraries	1.00	1.00	1.00	1.00	-
IT Specialist I/II	3.00	1.00	1.00	1.00	-

# Personnel Profile

## AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2015 Amended Budget	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Adopted Budget	FY 2017 Adopted Change from FY 2016 Amended
<b><u>Library (continued)</u></b>					
IT Specialist III	2.00	2.00	2.00	2.00	-
Librarian I/II	16.63	16.63	16.63	16.63	-
Library Assistant I	2.00	2.00	1.00	1.00	-
Library Assistant II	25.25	25.75	26.76	22.76	(4.00)
Library Assistant III	6.00	6.00	6.00	10.00	4.00
Library Assistant IV	2.00	2.00	2.00	2.00	-
Library Division Manager	3.00	3.00	3.00	3.00	-
Library Information Specialist	5.00	5.00	5.00	5.00	-
Library Information Technology Manager	1.00	1.00	1.00	1.00	-
Library Specialist	2.00	2.00	2.00	2.00	-
Management Analyst	1.00	1.00	1.00	1.00	-
Manager System Services and Support	1.00	1.00	1.00	1.00	-
Network & Systems Administrator	-	2.00	2.00	2.00	-
Programmer Analyst I	-	1.00	1.00	1.00	-
Service Field Crew Leader	1.00	1.00	1.00	1.00	-
Systems Coordinator	1.00	1.00	1.00	1.00	-
Volunteer Coordinator Assistant	0.75	0.75	0.75	0.75	-
	82.91	84.41	84.36	84.84	0.48
<b><u>Parks and Recreation</u></b>					
Accounting Assistant I	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	3.00	3.00	3.00	3.00	-
Associate Planner I/II	0.75	1.00	1.00	1.00	-
Auditorium Supervisor	1.00	1.00	1.00	1.00	-
Box Office Representative	1.25	1.25	1.25	1.25	-
Building Maintenance Worker I	1.50	1.50	1.50	1.50	-
Building Maintenance Worker II	1.00	1.00	1.00	1.00	-
Chief Ranger	1.00	1.00	1.00	1.00	-
Community Center Coordinator	1.00	1.00	1.00	1.00	-
Construction Specialist	1.00	1.00	1.00	1.00	-
Custodian (3)	3.75	3.75	3.50	3.50	-
Director of Parks and Recreation	1.00	1.00	1.00	1.00	-
Facility Attendant	2.50	2.50	2.50	2.50	-
Field Supervisor	3.00	3.00	3.00	3.00	-
Golf Course Superintendent	1.00	1.00	1.00	1.00	-
Light Equipment Mechanic	2.00	2.00	2.00	2.00	-
Office Supervisor	1.00	1.00	1.00	1.00	-
Parks Field Crew Leader	3.00	3.00	3.00	3.00	-
Parks Maintenance Worker	26.00	27.00	27.00	27.00	-
Principal Management Analyst	-	1.00	1.00	1.00	-
Ranger	3.00	4.00	4.00	4.00	-
Recreation Assistant	4.50	4.50	4.50	4.50	-
Recreation Superintendent	1.00	1.00	1.00	1.00	-
Recreation Supervisor (3)	3.13	3.13	3.00	3.00	-
Senior Parks Maintenance Worker	8.00	8.00	8.00	8.00	-
Senior Ranger	-	-	2.00	2.00	-
Service Field Crew Leader	1.00	1.00	1.00	1.00	-
Superintendent of Parks	1.00	1.00	1.00	1.00	-

# Personnel Profile

## AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2015 Amended Budget	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Adopted Budget	FY 2017 Adopted Change from FY 2016 Amended
<b><u>Parks and Recreation (continued)</u></b>					
Urban Forester	1.00	1.00	1.00	1.00	-
Wharf Construction Crew Leader	1.00	1.00	1.00	1.00	-
Wharf Construction Worker	4.00	4.00	4.00	4.00	-
Wharf Supervisor	1.00	1.00	1.00	1.00	-
	84.38	87.63	89.25	89.25	-
<b><u>Planning and Community Development</u></b>					
Administrative Assistant I/II	3.00	3.00	3.00	3.00	-
Associate Planner I/II	4.00	4.00	4.00	4.00	-
Asst Director of Planning and Comm Dev	1.00	1.00	1.00	1.00	-
Building Inspector	2.00	2.00	2.00	2.00	-
Chief Building Official	1.00	1.00	1.00	1.00	-
Code Compliance Manager	1.00	1.00	1.00	1.00	-
Code Compliance Services Technician	1.00	1.00	1.00	1.00	-
Code Compliance Specialist	4.50	4.50	4.50	4.50	-
Deputy Building Official	1.00	1.00	1.00	1.00	-
Director of Planning and Comm Dev	1.00	1.00	1.00	1.00	-
Green Building Environmental Specialist	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	-	-	-	-
Office Supervisor	1.00	1.00	1.00	1.00	-
Principal Management Analyst	-	1.00	1.00	1.00	-
Principal Planner	2.00	2.00	2.00	2.00	-
Records Coordinator	1.00	1.00	1.00	1.00	-
Senior Building Inspector	4.00	4.00	4.00	4.00	-
Senior Planner	4.00	4.00	4.00	4.00	-
Senior Plans Examiner	1.00	2.00	2.00	2.00	-
Supervising Plans Examiner	1.00	1.00	1.00	1.00	-
Sustainability and Climate Action Coordinator (1)	0.50	0.50	0.50	-	(0.50)
Transportation Planner	1.00	1.00	1.00	1.00	-
	37.00	38.00	38.00	37.50	(0.50)
<b><u>Police (4)</u></b>					
Administrative Assistant I/II	2.00	2.00	2.00	2.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Chief of Police	1.00	1.00	1.00	1.00	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Community Service Officer I	6.00	6.00	6.00	6.00	-
Deputy Police Chief	2.00	2.00	2.00	2.00	-
Police Lieutenant	5.00	5.00	5.00	5.00	-
Police Officer	76.00	76.00	76.00	76.00	-
Police Payroll and Purchasing Clerk	1.00	1.00	1.00	1.00	-
Police Property Attendant	3.00	3.00	3.00	3.00	-
Police Records Manager	-	-	1.00	1.00	-
Police Records Shift Supervisor	1.00	1.00	-	-	-
Police Records Technician	8.00	8.00	7.00	7.00	-
Police Sergeant	15.00	15.00	15.00	15.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Senior Police Records Technician	-	-	1.00	1.00	-



# Personnel Profile

## AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2015 Amended Budget	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Adopted Budget	FY 2017 Adopted Change from FY 2016 Amended
<b>Police (continued)</b>					
Victim Advocate	1.00	1.00	1.00	1.00	-
	124.00	124.00	124.00	124.00	-
<b>Public Works</b>					
Accounting Assistant II	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	3.00	3.00	3.00	4.00	1.00
Assistant Engineer I/II	5.00	5.00	6.00	6.00	-
Associate Civil Engineer	5.00	5.00	4.00	4.00	-
Asst Dir of Public Works/City Engineer	1.00	1.00	1.00	1.00	-
Building Maintenance Worker I	1.00	1.00	1.00	1.00	-
Building Maintenance Worker II	1.00	1.00	1.00	1.00	-
Chemist I/II	1.80	1.80	1.80	1.80	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Construction Specialist	2.00	2.00	2.00	2.00	-
Custodian (3)	0.75	0.75	1.00	1.00	-
Director of Public Works	1.00	1.00	1.00	1.00	-
Engineering Associate	2.00	2.00	2.00	2.00	-
Engineering Technician	4.00	4.00	4.00	4.00	-
Environmental Compliance Inspector	2.00	2.00	2.00	2.00	-
Environmental Projects Analyst	2.50	2.50	1.50	1.50	-
Equipment Mechanic I/II	7.00	7.00	7.00	7.00	-
Equipment Service Worker	3.00	3.00	3.00	3.00	-
Facilities Maint and Energy Projects Coord	1.00	1.00	1.00	1.00	-
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	-
Field Supervisor	1.00	1.00	1.00	1.00	-
Garage Service Supervisor	1.00	1.00	1.00	1.00	-
Laboratory Technician	1.00	-	-	-	-
Landfill Gate Attendant	1.00	1.00	1.00	1.00	-
Lead Equipment Mechanic	1.00	1.00	1.00	1.00	-
Management Analyst	2.00	2.00	2.00	2.00	-
Microbiologist	-	1.00	1.00	1.00	-
Office Supervisor	1.00	1.00	1.00	1.00	-
Parking Attendant	9.40	9.40	9.40	9.40	-
Parking Control Maintenance Worker	7.00	7.00	7.00	7.00	-
Parking Enforcement Officer	7.00	7.00	7.00	7.00	-
Parking Facility Maintenance Assistant	7.00	7.00	7.00	7.00	-
Parking Office Representative	3.50	3.50	3.50	3.50	-
Parking Office Supervisor	1.00	1.00	1.00	1.00	-
Parking Program Manager	1.00	1.00	1.00	1.00	-
Parking Services Supervisor	3.00	3.00	3.00	3.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Public Works Operations Manager	2.00	2.00	2.00	2.00	-
QA/QC Laboratory Chemist	1.00	1.00	1.00	1.00	-
Recycling Center Maintenance Mechanic	1.00	1.00	1.00	1.00	-
Resource Recovery Equipment Operator	4.00	4.00	4.00	4.00	-
Resource Recovery Supervisor	6.00	6.00	6.00	6.00	-
Resource Recovery Worker I/II	15.00	15.00	15.00	15.00	-
Senior Civil Engineer	1.00	2.00	2.00	2.00	-

# Personnel Profile

## AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2015 Amended Budget	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Adopted Budget	FY 2017 Adopted Change from FY 2016 Amended
<b>Public Works (continued)</b>					
Senior Environmental Compliance Inspector	1.00	1.00	1.00	1.00	-
Senior Environmental Projects Analyst	-	-	1.00	1.00	-
Senior Parking Attendant	1.00	1.00	1.00	1.00	-
Senior Parking Controls Maint Worker	1.00	1.00	1.00	1.00	-
Senior Resource Recovery Worker	4.00	4.00	4.00	4.00	-
Senior Service Maintenance Worker	4.00	4.00	4.00	4.00	-
Senior Wastewater Collection Maint Tech	4.00	4.00	4.00	4.00	-
Senior Wastewater Plant Operator	5.00	5.00	5.00	5.00	-
Service Field Crew Leader	3.00	3.00	3.00	3.00	-
Service Maintenance Worker	8.00	8.00	8.00	8.00	-
Solid Waste Worker	39.50	39.50	39.50	39.50	-
Superintendent of Parking Services	1.00	1.00	1.00	1.00	-
Superintendent of Solid Waste	1.00	1.00	1.00	1.00	-
Superintendent of Waste Disposal	1.00	1.00	1.00	1.00	-
Supt of WW Col/ Treatmnt Facility	1.00	1.00	1.00	1.00	-
Traffic Engineer	1.00	1.00	1.00	1.00	-
Transportation Coordinator	1.00	1.00	1.00	1.00	-
Utility Maintenance Technician	1.00	1.00	1.00	1.00	-
Waste Reduction Assistant	2.00	2.00	2.00	2.00	-
WasteWater Collection Field Crew Leader	2.00	2.00	2.00	2.00	-
WasteWater Collection Maint Tech I	3.00	3.00	3.00	3.00	-
WasteWater Collection Maint Tech II	2.00	2.00	2.00	2.00	-
WasteWater Collection Manager	1.00	1.00	1.00	1.00	-
WasteWater Collection Mech Technician I/II	-	-	1.00	1.00	-
WasteWater Facilities Electr/InstrTech I/II	2.00	2.00	2.00	2.00	-
WasteWater Facilities Electrical/Instr Sup	1.00	1.00	1.00	1.00	-
WasteWater Facilities Lead Mech Tech	1.00	1.00	1.00	1.00	-
WasteWater Facilities Mechanical Tech I/II	6.00	6.00	6.00	8.00	2.00
WasteWater Facilities MechSupervisor	1.00	1.00	1.00	1.00	-
WasteWater Lab/Envl Compliance Mgr	1.00	1.00	1.00	1.00	-
WasteWater Mains Mech Technician I/II	1.00	1.00	-	-	-
WasteWater Plant Operator II/III	9.00	9.00	9.00	9.00	-
WasteWater Treatment Facility Opr Mgr	1.00	1.00	1.00	1.00	-
	234.45	235.45	235.70	238.70	3.00
<b>Water</b>					
Administrative Assistant I/II	2.00	2.00	2.00	2.00	-
Administrative Assistant III	1.65	1.65	1.65	1.00	(0.65)
Administrative Services Manager	1.00	1.00	1.00	1.00	-
Assistant Engineer I/II	2.00	2.00	2.00	2.00	-
Associate Civil Engineer	4.00	4.00	4.00	5.00	1.00
Associate Planner I/II	1.00	1.00	1.00	2.00	1.00
Chief Ranger	1.00	1.00	1.00	1.00	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Customer Service Manager	1.00	1.00	1.00	1.00	-
Deputy Water Director/Engineering Mgr	1.00	1.00	1.00	1.00	-
Deputy Water Director/Operations Mgr	1.00	1.00	1.00	1.00	-
Director of Water Department	1.00	1.00	1.00	1.00	-

# Personnel Profile

## AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2015 Amended Budget	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Adopted Budget	FY 2017 Adopted Change from FY 2016 Amended
<b>Water (continued)</b>					
Engineering Associate	1.00	1.00	1.00	1.00	-
Engineering Technician	3.00	3.00	3.00	3.00	-
Environmental Microbiologist I/II/III	-	-	1.00	1.00	-
Environmental Projects Analyst	4.00	4.00	4.00	4.00	-
Laboratory Technician	1.60	1.60	1.60	1.60	-
Management Analyst	1.00	1.00	1.00	1.00	-
Plant Maintenance Mechanic II	1.00	1.00	1.00	-	(1.00)
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Ranger	4.00	4.00	4.00	4.00	-
Ranger Assistant	3.00	3.00	3.00	3.50	0.50
Senior Civil Engineer	1.00	1.00	1.00	1.00	-
Senior Electrician	1.00	1.00	1.00	1.00	-
Senior Environmental Projects Analyst	1.00	1.00	1.00	1.00	-
Senior Plant Maintenance Mechanic	1.00	1.00	1.00	1.00	-
Senior Water Distribution Operator	6.00	6.00	6.00	6.00	-
Service Maintenance Worker	1.00	1.00	1.00	-	(1.00)
Sup of Water Treatment and Production	1.00	1.00	1.00	1.00	-
Superintendent of Water Distribution	1.00	1.00	1.00	1.00	-
Utility Account Specialist	2.00	2.00	2.00	2.00	-
Utility Maintenance Technician	2.00	2.00	2.00	4.00	2.00
Utility Service Field Technician I/II	2.00	2.00	2.00	2.00	-
Utility Service Representative I/II	5.00	5.00	5.00	5.00	-
Utility Supervisor	1.00	1.00	1.00	1.00	-
Water Conservation Manager	1.00	1.00	1.00	1.00	-
Water Conservation Representative	2.00	2.00	2.00	2.00	-
Water Distribution Crew Leader III/IV	6.00	6.00	6.00	6.00	-
Water Distribution Operator II/ III	9.00	9.00	9.00	9.00	-
Water Distribution Sup V Chief Distr Opr	1.00	1.00	1.00	1.00	-
Water Facilities Electrical/Instr Tech II/III	1.00	1.00	1.00	1.00	-
Water Facilities Field Supervisor	1.00	1.00	1.00	1.00	-
Water Facilities Mechanical Tech II/III	-	-	-	1.00	1.00
Water Meter Specialist	2.00	2.00	2.00	2.00	-
Water Meter Supervisor	1.00	1.00	1.00	1.00	-
Water Meter Technician	2.00	2.00	2.00	2.00	-
Water Quality Chemist I/II/III	2.00	2.00	2.00	2.00	-
Water Quality Manager	1.00	1.00	1.00	1.00	-
Water Quality Microbiologist I/II/III	1.00	1.00	-	-	-
Water Treatment Operator II/III/IV	8.00	8.00	8.00	8.00	-
Water Trtmt Sup IV/V-Chief Plant Opr	1.00	1.00	1.00	1.00	-
Watershed Compliance Manager	1.00	1.00	1.00	1.00	-
	102.25	102.25	102.25	105.10	2.85
<b>Total Positions Authorized</b>	<b>812.24</b>	<b>820.99</b>	<b>822.81</b>	<b>830.39</b>	<b>7.58</b>

(1) The Community Relations Manager was defunded in FY 2017.

(2) The Sustainability and Climate Action Coordinator position will be moved to the City Manager's office in FY 2017.

(3) FY 2016 authorized positions were updated to match approved budgetary authority.

(4) Five Police Officer positions are unfunded.

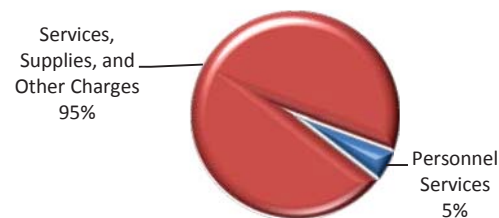
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# *City Attorney*

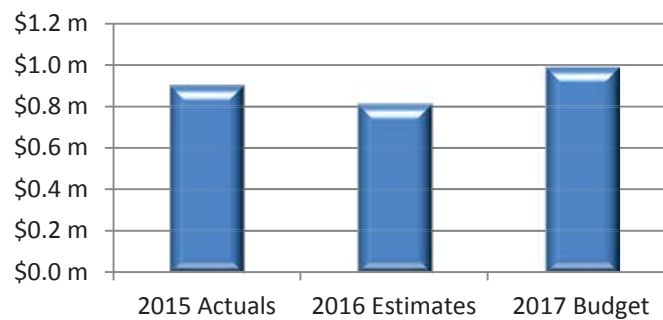
**PERCENTAGE OF PRIMARY  
GENERAL FUND BUDGET**



**EXPENDITURES BY CHARACTER  
Fiscal Years 2016-2017**



**EXPENDITURE HISTORY**



DEPARTMENT SUMMARY

	Fiscal Year*	Fiscal Year 2016			Fiscal Year 2017 Adopted	
		2015 Actuals	Adopted Budget	Amended* Budget		Estimated Actual
<b>EXPENDITURES BY CHARACTER:</b>						
Personnel Services		41,150	48,683	48,683	30,820	48,683
Services, Supplies, and Other Charges		865,618	945,843	945,843	785,643	945,843
Total Expenditures		<u>906,768</u>	<u>994,526</u>	<u>994,526</u>	<u>816,463</u>	<u>994,526</u>
<b>EXPENDITURES BY ACTIVITY:</b>						
City Attorney	1220	<u>906,768</u>	<u>994,526</u>	<u>994,526</u>	<u>816,463</u>	<u>994,526</u>
Subtotal General Fund		<u>906,768</u>	<u>994,526</u>	<u>994,526</u>	<u>816,463</u>	<u>994,526</u>
Total Expenditures		<u>906,768</u>	<u>994,526</u>	<u>994,526</u>	<u>816,463</u>	<u>994,526</u>
<b>RESOURCES BY FUND</b>						
General Fund	101	<u>105,012</u>	<u>101,512</u>	<u>101,512</u>	<u>105,012</u>	<u>98,853</u>
Total Resources		<u>105,012</u>	<u>101,512</u>	<u>101,512</u>	<u>105,012</u>	<u>98,853</u>
<b>Net General Fund Cost</b>		<u><b>(801,756)</b></u>	<u><b>(893,014)</b></u>	<u><b>(893,014)</b></u>	<u><b>(711,451)</b></u>	<u><b>(895,673)</b></u>

\*Sums may have discrepancies due to rounding

Activity Number: 1220  
 Fund(s): General Fund (101)  
 Department: City Attorney

**ACTIVITY SUMMARY**

**Activity Description:**

The City Attorney serves as legal advisor to the City Council, City Manager, and other City officials; prepares ordinances, resolutions, agreements, and other legal documents; and represents the City in court or coordinates with special legal counsel retained by the City when necessary.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	41,150	48,683	48,683	30,820	48,683
Services, Supplies, and Other Charges	865,618	945,843	945,843	785,643	945,843
Total Expenditures	<u>906,768</u>	<u>994,526</u>	<u>994,526</u>	<u>816,463</u>	<u>994,526</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	105,012	101,512	101,512	105,012	98,853
Total Resources	<u>105,012</u>	<u>101,512</u>	<u>101,512</u>	<u>105,012</u>	<u>98,853</u>

\*Sums may have discrepancies due to rounding



# City Council



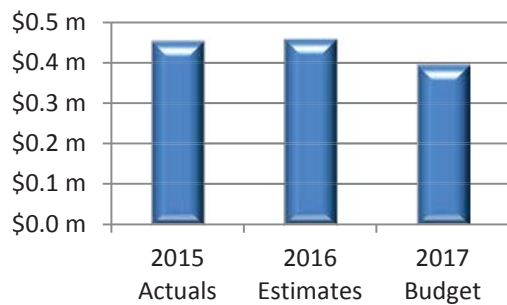
**PERCENTAGE OF PRIMARY  
GENERAL FUND BUDGET**



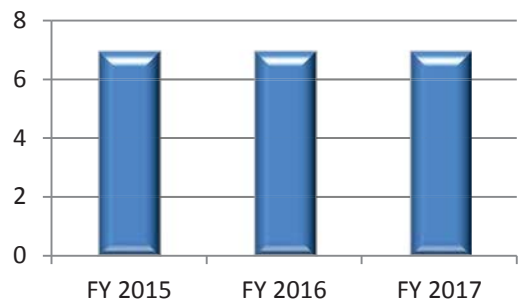
**EXPENDITURES BY CHARACTER  
Fiscal Years 2016-2017**



**EXPENDITURE HISTORY**



**AUTHORIZED PERSONNEL**



## DEPARTMENT SUMMARY

### Department Description:

The City Council is the legislative and policy-making body of the City of Santa Cruz. The City Council's seven members are elected on a non-partisan basis for 4-year terms. Each year the Council elects one of its members to serve as Mayor. The City Council meets regularly to conduct the public's business.

	Fiscal Year*	Fiscal Year 2016			Fiscal Year 2017 Adopted	
		2015 Actuals	Adopted Budget	Amended* Budget		Estimated Actual
<b>EXPENDITURES BY CHARACTER:</b>						
Personnel Services		293,827	266,186	266,186	261,157	300,213
Services, Supplies, and Other Charges		162,438	181,394	206,394	201,044	102,294
Total Expenditures		<u>456,264</u>	<u>447,580</u>	<u>472,580</u>	<u>462,201</u>	<u>402,507</u>
<b>EXPENDITURES BY ACTIVITY:</b>						
City Council	1110	364,871	350,580	350,580	343,201	402,507
Council Special Projects and Services	1113	91,394	97,000	122,000	119,000	-
Subtotal General Fund		<u>456,264</u>	<u>447,580</u>	<u>472,580</u>	<u>462,201</u>	<u>402,507</u>
Total Expenditures		<u>456,264</u>	<u>447,580</u>	<u>472,580</u>	<u>462,201</u>	<u>402,507</u>
<b>RESOURCES BY FUND</b>						
General Fund	101	181,289	181,289	181,289	181,289	180,886
Total Resources		<u>181,289</u>	<u>181,289</u>	<u>181,289</u>	<u>181,289</u>	<u>180,886</u>
<b>Net General Fund Cost</b>		<u>(274,975)</u>	<u>(266,291)</u>	<u>(291,291)</u>	<u>(280,912)</u>	<u>(221,621)</u>

\*Sums may have discrepancies due to rounding

Activity Number: 1110  
 Fund(s): General Fund (101)  
 Department: City Council

ACTIVITY SUMMARY

**Activity Description:**

The City Council enacts the City’s laws, establishes its policies, appoints its City Attorney and City Manager, and makes appointments to advisory bodies. The City Council also adopts the City’s annual budget and all amendments to that budget, thereby setting fiscal priorities.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	293,827	266,186	266,186	261,157	300,213
Services, Supplies, and Other Charges	71,044	84,394	84,394	82,044	102,294
Total Expenditures	<u>364,871</u>	<u>350,580</u>	<u>350,580</u>	<u>343,201</u>	<u>402,507</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	181,289	181,289	181,289	181,289	180,886
Total Resources	<u>181,289</u>	<u>181,289</u>	<u>181,289</u>	<u>181,289</u>	<u>180,886</u>

\*Sums may have discrepancies due to rounding

# Council Special Projects and Services

Activity Number: 1113  
 Fund(s): General Fund (101)  
 Department: City Council

**ACTIVITY SUMMARY**

**Activity Description:**

This activity budgets for special projects and services, such as Code for America, the legislative strategist, and community outreach. Starting in FY 2013, community programs and services previously in this activity, including the winter shelter and other homeless services, the 2-1-1 information system, Community Assessment project, gang prevention and intervention and the serial inebriate program, have been moved to a new activity (6103) in the non-departmental section of the budget.

		Fiscal Year 2016			
Fiscal Year 2015 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2017 Adopted	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	91,394	97,000	122,000	119,000	-
Total Expenditures	91,394	97,000	122,000	119,000	-

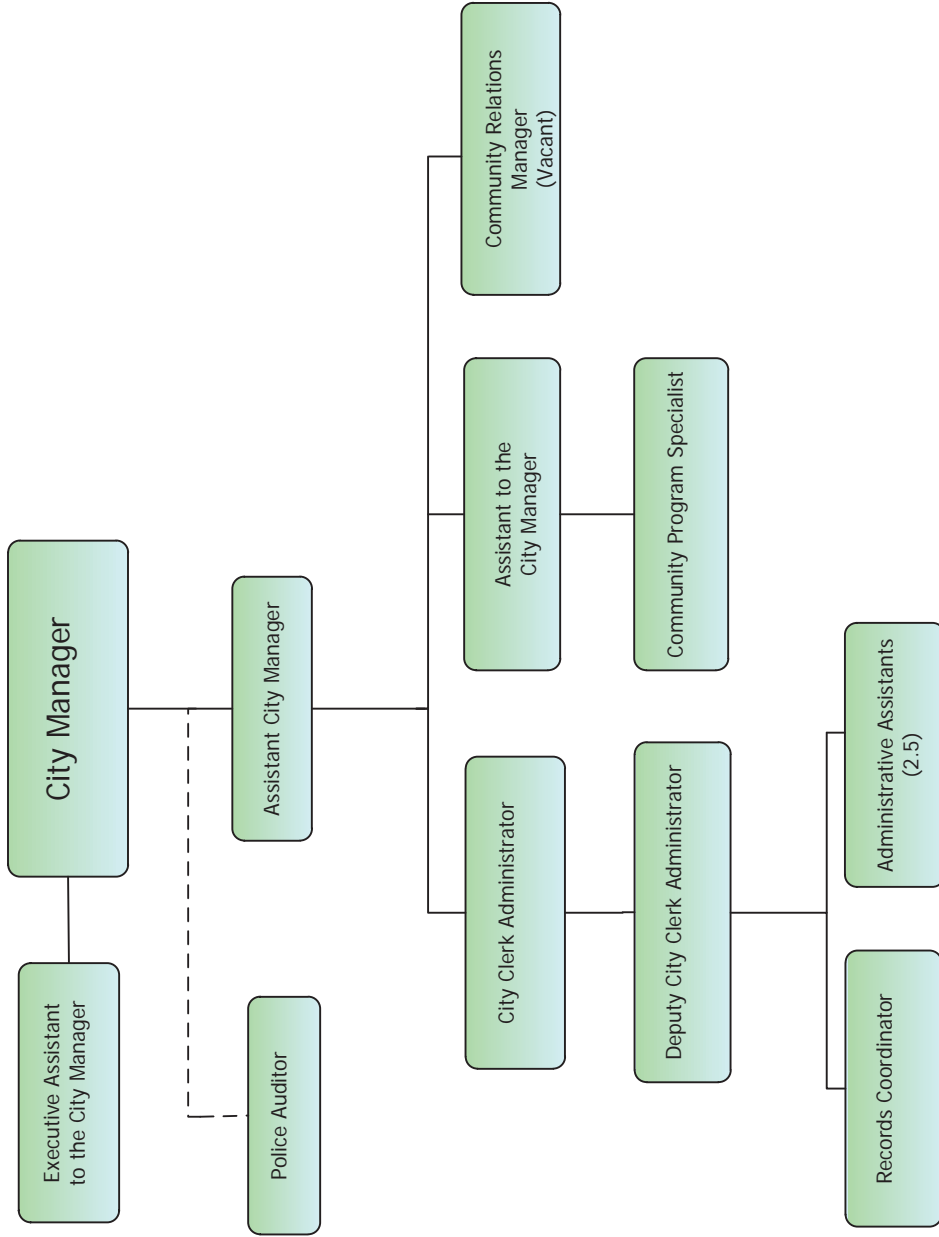
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# City Manager



# City Manager's Office





**DEPARTMENT DESCRIPTION**

The City Manager is the City’s chief administrator. The City Manager develops the City’s budget, appoints the City’s department heads and conducts the affairs of the City pursuant to the policies set by the City Council. The City Manager’s Office encompasses the City Clerk’s Office, Special Events Office, Commission for the Prevention of Violence Against Women and the Police Auditor function.

**FY 2016 ACCOMPLISHMENTS**

- Organized and promoted the 150<sup>th</sup> Anniversary of the City of Santa Cruz’s incorporation (celebration to take place between September to October 2016).
- Created new community engagement opportunities, including City Hall to YOU and the State of the City address.
- For the first time, provided the community with City Manager weekly updates.
- Proactively engaged with the City’s state and federal legislators about public safety and community concerns and priorities.
- Launched the interdepartmental Neighborhood Safety Team to tackle priority neighborhood safety issues.
- Continued expanded security measures in the downtown, on the Riverwalk, at Cowell Beach and in select City neighborhood parks.
- Oversaw two safe and successful emergency breaches of the San Lorenzo River, and nearing completion of the three-year lagoon management program.
- Began implementation of the Cowell Beach Working Group recommendations to help identify pollutant sources and solutions to improve water quality.
- Sustained the City’s strong fiscal position and maintained a AA+ bond rating, the second highest rating attainable.
- Managed the second year of the Bob Lee Partnership for Accountability, Connection and Treatment (PACT) (formerly DAP) in partnership with Santa Cruz County, the District Attorney, law enforcement and criminal justice agencies, to provide integrated services to reduce crime and recidivism downtown.
- Engaged in multi-agency efforts to identify workforce housing needs and development opportunities
- Transitioned to a new library system governance model.
- Facilitated over 160 special events, film permits and block parties that provide community benefits and attract visitors.
- Scanned and indexed City documents dated back to 1866 into the City’s SIRE Capture program.
- Participated in a Teen Summer Program to complete a City Clerk Office project to preserve historic City Council ordinances, resolutions, and minutes.
- Launched the third round of the City Manager’s Office Fellowship program to provide career development opportunities to City staff.
- Continued implementation and a community report-out on the City’s Strategic Plan.
- Successfully recruited the Parks and Recreation Director.

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**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure & Facilities
6. Engaged & Informed Community

## **FY 2017 GOALS**

### **Environmental Sustainability & Well-Managed Resources**

- Institute improvements to enhance water quality at Cowell Beach.
- Advance long-term water supply and demand solutions.

### **Community Safety & Well-Being**

- Support the PACT program and its comprehensive program evaluation process.
- Complete refinement of the City's safety net service funding process in order to align resources with the greatest community need and potential for quality of life improvements.
- Work with the City Council and external partners to implement priority recommendations from the Public Safety Task Force report.
- Continue to collaborate with external partners to target areas of public safety concern; oversee internal coordination.

### **Economic Vitality**

- Explore the feasibility of a permanent performance and sports venue.
- Refocus economic development activities to reflect the new economy's business needs and opportunities.
- Engage in preparation and planning for citywide broadband infrastructure deployment and service expansion.

### **Financial Stability & Organizational Health**

- Eliminate the structural deficit and achieve a balanced budget.
- Maintain the City's strong financial position (reserves and excellent bond rating).
- Support the employee-driven Organizational Development Committee to identify opportunities for employee development and organizational well-being.

### **Reliable & Forward-Thinking Infrastructure & Facilities**

- Acquire external funding to complete the San Lorenzo Rivermouth flood protection and habitat restoration project.
- Develop quality of life bond package to address capital improvement needs.
- Begin planning for City Library branch improvements.

### **Engaged & Informed Community**

- Deliver to the community a well-attended and successful 150<sup>th</sup> Anniversary celebration of the City of Santa Cruz.
- Improve the City's website usability through a complete redesign.
- Begin preparing for the conversion of OnBase, a more sophisticated agenda management program that will allow more accessibility of online City documents.
- Successfully complete an election of four City Council seats: three Councilmembers eligible for reelection; one Councilmember termed out.

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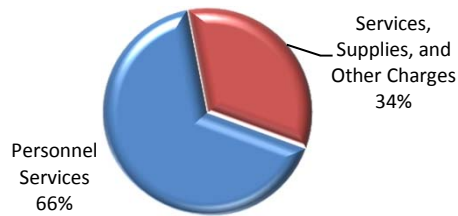
#### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure & Facilities
6. Engaged & Informed Community

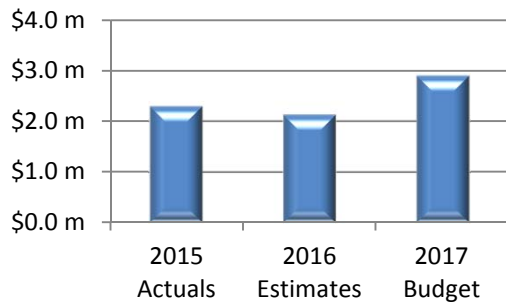
**PERCENTAGE OF PRIMARY  
GENERAL FUND BUDGET**



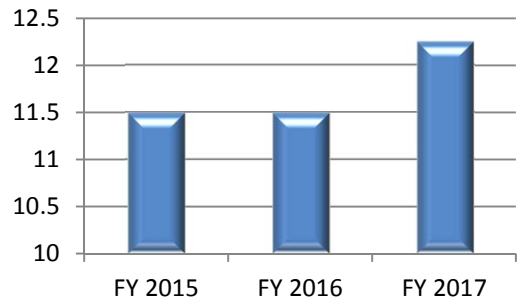
**EXPENDITURES BY CHARACTER  
Fiscal Years 2016-2017**



**EXPENDITURE HISTORY**



**AUTHORIZED PERSONNEL**



# City Manager

## DEPARTMENT SUMMARY

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>EXPENDITURES BY CHARACTER:</b>					
Personnel Services	1,726,454	1,760,891	1,760,891	1,572,742	1,934,009
Services, Supplies, and Other Charges	584,673	654,782	888,553	574,904	3,127,939
Total Expenditures	<u>2,311,127</u>	<u>2,415,673</u>	<u>2,649,444</u>	<u>2,147,646</u>	<u>5,061,948</u>
<b>EXPENDITURES BY ACTIVITY:</b>					
City Manager	1210 1,589,527	1,583,721	1,801,642	1,506,969	2,069,682
CPVAW	1211 37,512	40,019	49,869	40,019	40,019
Police Auditor	1212 48,000	48,250	54,250	54,150	54,250
City Clerk	1214 636,088	743,683	743,683	546,508	788,384
City Membership, Dues and Fees	1910 -	-	-	-	146,900
Animal Control	2401 -	-	-	-	539,755
Animal Services - Other	2402 -	-	-	-	3,600
Community Programs	6102 -	-	-	-	1,085,250
Community Programs & Services	6103 -	-	-	-	334,108
Subtotal General Fund	<u>2,311,127</u>	<u>2,415,673</u>	<u>2,649,444</u>	<u>2,147,646</u>	<u>5,061,948</u>
Total Expenditures	<u>2,311,127</u>	<u>2,415,673</u>	<u>2,649,444</u>	<u>2,147,646</u>	<u>5,061,948</u>
<b>RESOURCES BY FUND</b>					
General Fund	101 713,824	696,660	706,510	720,890	793,082
Total Resources	<u>713,824</u>	<u>696,660</u>	<u>706,510</u>	<u>720,890</u>	<u>793,082</u>
<b>Net General Fund Cost</b>	<u><b>(1,597,303)</b></u>	<u><b>(1,719,013)</b></u>	<u><b>(1,942,934)</b></u>	<u><b>(1,426,756)</b></u>	<u><b>(4,268,866)</b></u>
	<b>FY 2015</b>			<b>FY 2016</b>	<b>FY 2017</b>
<b>TOTAL AUTHORIZED PERSONNEL:</b>	<u>11.50</u>			<u>11.50</u>	<u>12.25</u>

\*Sums may have discrepancies due to rounding

Activity Number: 1210  
 Fund(s): General Fund (101)  
 Department: City Manager

ACTIVITY SUMMARY

**Activity Description:**

The City Manager fulfills the duties and responsibilities contained in Article VIII, Section 806 of the City Charter, oversees the delivery of services in concert with City departments, and evaluates the organizational structure of the City to promote effective, efficient, and economical public services.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,248,827	1,246,482	1,246,482	1,116,639	1,425,572
Services, Supplies, and Other Charges	340,700	337,239	555,160	390,330	644,110
Total Expenditures	<u>1,589,527</u>	<u>1,583,721</u>	<u>1,801,642</u>	<u>1,506,969</u>	<u>2,069,682</u>
<b>ACTIVITY RESOURCES:</b>					
Licenses and Permits	20,185	13,200	13,200	27,200	13,200
Charges for Services	436,969	436,969	436,969	436,969	636,794
Total Resources	<u>457,154</u>	<u>450,169</u>	<u>450,169</u>	<u>464,169</u>	<u>649,994</u>

\*Sums may have discrepancies due to rounding

Activity Number: 1211  
 Fund(s): General Fund (101)  
 Department: City Manager

ACTIVITY SUMMARY

Activity Description:

This activity provides for staffing and programs developed by the CPVAW, including education and outreach regarding sexual assault and domestic violence, prevention services, and ongoing self defense classes.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	37,512	40,019	49,869	40,019	40,019
Total Expenditures	<u>37,512</u>	<u>40,019</u>	<u>49,869</u>	<u>40,019</u>	<u>40,019</u>
<b>ACTIVITY RESOURCES:</b>					
Grants	9,850	-	9,850	9,850	-
Total Resources	<u>9,850</u>	<u>-</u>	<u>9,850</u>	<u>9,850</u>	<u>-</u>

\*Sums may have discrepancies due to rounding

Activity Number: 1212  
 Fund(s): General Fund (101)  
 Department: City Manager

ACTIVITY SUMMARY

Activity Description:

The independent Police Auditor is approved by and reports to the City Council and the City Manager. The Police Auditor reviews Police Department Internal Affairs investigations and officer-involved shootings, reviews police department policies and procedures, and conducts independent investigations of citizen complaints.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	48,000	48,250	54,250	54,150	54,250
Total Expenditures	48,000	48,250	54,250	54,150	54,250

\*Sums may have discrepancies due to rounding

Activity Number: 1214  
 Fund(s): General Fund (101)  
 Department: City Manager

ACTIVITY SUMMARY

**Activity Description:**

The City Clerk’s division coordinates activities pertaining to City Council and Successor Agency Board meetings, which includes preparing and processing agendas, minutes, resolutions, and ordinances; managing records associated with Council actions; and coordinating television cablecasting of meetings. It also manages all advisory body information and coordinates codification of ordinances into the Santa Cruz Municipal Code. In addition, this division coordinates City elections with the County of Santa Cruz, including managing nominations and financial filings and preparing the Candidates Information Guide for Council elections. It receives statements of economic interests filed by designated employees and updates the City’s Conflict of Interest Code.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	477,627	514,409	514,409	456,103	508,437
Services, Supplies, and Other Charges	158,461	229,274	229,274	90,405	279,947
Total Expenditures	<u>636,088</u>	<u>743,683</u>	<u>743,683</u>	<u>546,508</u>	<u>788,384</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	246,748	246,421	246,421	246,871	143,088
Rents, & Misc Revenues	72	70	70	-	-
Total Resources	<u>246,820</u>	<u>246,491</u>	<u>246,491</u>	<u>246,871</u>	<u>143,088</u>

\*Sums may have discrepancies due to rounding



# City Membership, Dues and Fees

Activity Number: 1910  
 Fund(s): General Fund (101)  
 Department: City Manager

## ACTIVITY SUMMARY

**Activity Description:**

This activity includes the cost for memberships and dues in organizations of city-wide benefit or mandated assessments or contributions to other agencies.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	-	-	-	-	146,900
Total Expenditures	-	-	-	-	146,900

\*Sums may have discrepancies due to rounding

Activity Number: 2401  
 Fund(s): General Fund (101)  
 Department: City Manager

## ACTIVITY SUMMARY

**Activity Description:**

The City is party to a Joint Powers Authority for enforcement of all animal regulations and provision of assistance in matters related to animal control.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	-	-	-	-	539,755
Total Expenditures	-	-	-	-	539,755
	-	-	-	-	539,755

\*Sums may have discrepancies due to rounding

# Animal Services - Other

Activity Number: 2402  
 Fund(s): General Fund (101)  
 Department: City Manager

## ACTIVITY SUMMARY

**Activity Description:**

The City also contracts for other animal control services such as native animal rescue services.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	-	-	-	-	3,600
Total Expenditures	-	-	-	-	3,600

\*Sums may have discrepancies due to rounding

# Community Programs

Activity Number: 6102  
 Fund(s): General Fund (101)  
 Department: City Manager

## ACTIVITY SUMMARY

**Activity Description:**

This activity includes contributions to non-profit social service programs that provide necessary and essential services to a wide variety of community members.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	-	-	-	-	1,085,250
Total Expenditures	-	-	-	-	1,085,250
	-	-	-	-	1,085,250

\*Sums may have discrepancies due to rounding

# Community Programs and Services

Activity Number: 6103  
 Fund(s): General Fund (101)  
 Department: City Manager

## ACTIVITY SUMMARY

**Activity Description:**

This activity budgets for the City's contribution to a variety of community programs and services, including the winter shelter and other homeless services, the 2-1-1 information system, the Community Assessment project, the serial inebriate program, and gang prevention and intervention.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	-	-	-	-	334,108
Total Expenditures	-	-	-	-	334,108

\*Sums may have discrepancies due to rounding

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# City – Non-Departmental

# City Non-Departmental

## DEPARTMENT SUMMARY

		Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
			Adopted Budget	Amended* Budget	Estimated Actual	
<b>EXPENDITURES BY CHARACTER:</b>						
Personnel Services		30,230	27,450	27,450	26,820	-
Services, Supplies, and Other Charges		2,706,567	2,692,894	2,798,214	2,793,214	-
Total Expenditures		<u>2,736,797</u>	<u>2,720,344</u>	<u>2,825,664</u>	<u>2,820,034</u>	<u>-</u>
<b>EXPENDITURES BY ACTIVITY:</b>						
City Membership, Dues and Fees	1910	125,525	146,900	146,900	146,900	-
Animal Control	2401	491,131	491,131	509,203	509,203	-
Animal Services - Other	2402	3,600	3,600	3,600	3,600	-
After Hours Call Duty Program	4901	30,230	27,450	27,450	26,820	-
Community Programs	6102	1,055,905	1,058,505	1,085,250	1,085,250	-
Community Programs & Services	6103	322,669	291,594	352,097	347,097	-
Subtotal General Fund		<u>2,029,060</u>	<u>2,019,180</u>	<u>2,124,500</u>	<u>2,118,870</u>	<u>-</u>
Transportation Development Act	6301	707,737	701,164	701,164	701,164	-
Subtotal Other Funds		<u>707,737</u>	<u>701,164</u>	<u>701,164</u>	<u>701,164</u>	<u>-</u>
Total Expenditures		<u>2,736,797</u>	<u>2,720,344</u>	<u>2,825,664</u>	<u>2,820,034</u>	<u>-</u>
<b>RESOURCES BY FUND</b>						
Kiosk Maintenance	123	500	-	-	-	-
Transportation Development Act	291	707,737	701,164	701,164	701,164	-
Total Resources		<u>708,237</u>	<u>701,164</u>	<u>701,164</u>	<u>701,164</u>	<u>-</u>
<b>Net General Fund Cost</b>		<u><b>2,029,060</b></u>	<u><b>2,019,180</b></u>	<u><b>2,124,500</b></u>	<u><b>2,118,870</b></u>	<u><b>-</b></u>

\*Sums may have discrepancies due to rounding



# City Membership, Dues and Fees

Activity Number: 1910

## ACTIVITY SUMMARY

Fund(s): General Fund (101)

Department: Citywide Non-Departmental

**Activity Description:**

This activity includes the cost for memberships and dues in organizations of city-wide benefit or mandated assessments or contributions to other agencies.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	125,525	146,900	146,900	146,900	-
Total Expenditures	125,525	146,900	146,900	146,900	-

\*Sums may have discrepancies due to rounding

Activity Number: 2401  
 Fund(s): General Fund (101)  
 Department: Citywide Non-Departmental

## ACTIVITY SUMMARY

**Activity Description:**

The City is party to a Joint Powers Authority for enforcement of all animal regulations and provision of assistance in matters related to animal control.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	491,131	491,131	509,203	509,203	-
Total Expenditures	491,131	491,131	509,203	509,203	-

\*Sums may have discrepancies due to rounding

# Animal Services - Other

Activity Number: 2402  
 Fund(s): General Fund (101)  
 Department: Citywide Non-Departmental

## ACTIVITY SUMMARY

**Activity Description:**

The City also contracts for other animal control services such as native animal rescue services.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	3,600	3,600	3,600	3,600	-
Total Expenditures	3,600	3,600	3,600	3,600	-

\*Sums may have discrepancies due to rounding

# After Hours Call Duty Program

**Activity Number: 4901**

## ACTIVITY SUMMARY

**Fund(s): General Fund (101)**

**Department: Citywide Non-Departmental**

**Activity Description:**

This activity accounts for contributions from a variety of funds to create a labor pool for use in responding to after hours emergencies, such as a broken sewer line, or storm debris removal to prevent flooding. The labor pool is established on a voluntary basis which may require an employee to respond to an emergency not associated with that employee's normal duty or funding source. An estimate of annual costs is made and contributions come from the General Fund, Water Enterprise Fund, Wastewater Enterprise Fund, Parking Enterprise Fund, and the Golf Enterprise Fund. Contributions from each fund are designated only for use in responding to emergencies arising out of that fund's operation. A reconciliation is done at year end and is used as the basis for estimating the next year contribution from each participating fund.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	30,230	27,450	27,450	26,820	-
Total Expenditures	30,230	27,450	27,450	26,820	-

\*Sums may have discrepancies due to rounding

# Community Programs

Activity Number: 6102

## ACTIVITY SUMMARY

Fund(s): General Fund (101)

Department: Citywide Non-Departmental

**Activity Description:**

This activity includes contributions to non-profit social service programs that provide necessary and essential services to a wide variety of community members.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	1,055,905	1,058,505	1,085,250	1,085,250	-
Total Expenditures	1,055,905	1,058,505	1,085,250	1,085,250	-

\*Sums may have discrepancies due to rounding

# Community Programs and Services

Activity Number: 6103

## ACTIVITY SUMMARY

Fund(s): General Fund (101)

Department: Citywide Non-Departmental

**Activity Description:**

This activity budgets for the City's contribution to a variety of community programs and services, including the winter shelter and other homeless services, the 2-1-1 information system, the Community Assessment project, the serial inebriate program, and gang prevention and intervention.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	322,669	291,594	352,097	347,097	-
Total Expenditures	322,669	291,594	352,097	347,097	-

\*Sums may have discrepancies due to rounding

# Transportation Development Act

Activity Number: 6301

## ACTIVITY SUMMARY

Fund(s): Transportation Development Act (291)

Department: Citywide Non-Departmental

**Activity Description:**

The Transportation Development Act activity accounts for a 1/4 State sales tax, which is allocated to the Regional Transportation Commission based on taxable sales in Santa Cruz County. The City receives a portion of those funds based on population, which is used for bicycle and pedestrian projects. Acting as the public agency sponsor, the City will contract with and pass through a portion of the TDA funds to non-profit agencies that utilize the funding to meet specialized or unmet transportation needs.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	707,737	701,164	701,164	701,164	-
Total Expenditures	707,737	701,164	701,164	701,164	-
<b>ACTIVITY RESOURCES:</b>					
Grants	707,737	701,164	701,164	701,164	-
Total Resources	707,737	701,164	701,164	701,164	-

\*Sums may have discrepancies due to rounding

# City - Non-Departmental

## Capital Improvement Projects

Fund	Project Number	Project Title	Fiscal Year 2016 Estimated	Fiscal Year 2017 Adopted Budget
<b>General Capital Improvement Fund</b>				
311	c601402	Arena Capital Improvements	75,000	-
311	c601504	City Hall Campus Emergency Generators	50,000	200,000
311	c601501	Corp Yard Solar Upgrade	30,136	50,600
311	c601701	Corp Yard Stormwater Pollution Prevention Plan and Implementation	-	100,000
311	c601101	Corporation Yard Main Bldg. Seismic	1,024,800	-
311	c601606	Install Corp Yard Heating System - CEC	42,224	-
311	c601603	Insulate Ductwork on Annex Roof - CEC	4,500	-
311	c601303	IT Five Year Strategic Plan	877,954	346,700
311	c601401	Neighborhood Grant Program - Pilot	2,500	-
311	c600802	Permitting Application	62,300	-
311	m609195	Public Facilities - Maintenance - CEC	979,025	200,000
311	c601608	Remove Corp Yard Wall Furnaces - CEC	11,231	-
311	c601614	Remove Indoor Condenser- Maint Garage - CEC	4,758	-
311	c601601	Replace City Hall Condensing Units - CEC	29,797	-
311	c601602	Replace City Hall Exhaust Fans - CEC	5,888	-
311	c601607	Replace Corp Yard Air Furnace - CEC	4,031	-
311	c601610	Replace Corp Yard Condensing Unit - CEC	7,229	-
311	c601609	Replace Corp Yard Service Bay Heaters - CEC	12,821	-
311	c601604	Replace Fans on Annex Roof - CEC	8,058	-
311	c601612	Replace Furnace- Maint Garage - CEC	4,184	-
311	c601613	Replace Heater - Maint Garage - CEC	4,292	-
311	c601611	Replace Heaters - Maint Building D - CEC	12,821	-
311	c601605	Retrofit Corp Yard Exterior Lighting - CEC	8,867	-
311	c601615	Retrofit Exterior Lighting (City-Wide) - CEC	15,372	-
311	c601403	SLR Mouth and Lagoon Mgmt. Plan	196,294	75,000
311	c141301	Space Utilization Design for City Hall	212,793	-
<b>Total General Capital Improvement Fund</b>			<b>3,686,875</b>	<b>972,300</b>
<b>Total Non-Department Projects</b>			<b>3,686,875</b>	<b>972,300</b>

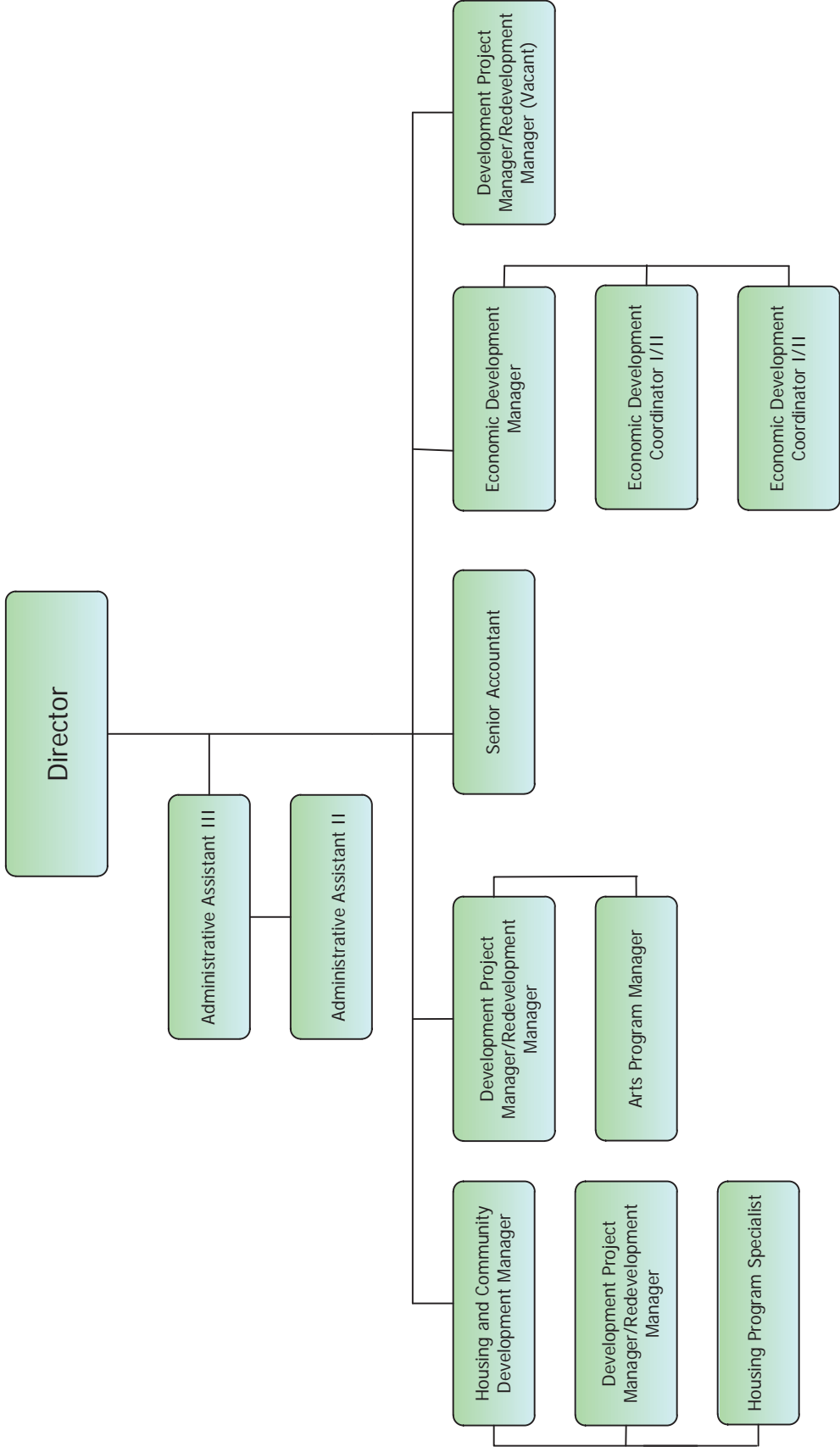
*For more information about the projects listed above, please refer to the Capital Improvement Program section of this document.*



# Economic Development & RDA Successor Agency



# Economic Development Department



### DEPARTMENT DESCRIPTION

The Economic Development Department oversees five main functions for the City including the Successor Agency (former Redevelopment Agency), the City-wide Housing program, Asset Management, Public Art and Economic Development. The Department is focused on increasing and supporting viable, sustainable, and innovative economic activities throughout the City of Santa Cruz including the creation and preservation of housing for our community. The department focuses on projects and activities which increase the tax base and solidify Santa Cruz as a vibrant and strong local economy for our businesses and residents.

The Successor Agency is involved in monitoring the Redevelopment Property Tax Trust Fund and winding down the activities of the former Redevelopment Agency including the preparation of semi-annual budgets, state reporting, management of the Oversight Board and monitoring affordable housing activities. The City's Housing Program includes the administration of the Home Investment Partnership Program, the Community Development Block Grant Program and the Affordable Housing Trust Fund along with the administration of several housing programs focused on the creation and preservation of affordable housing and emergency housing assistance. The Public Art Program includes the administration of the Percent for Art Program, the City Arts Program and the City Arts Commission. The Department also provides property management of City-owned assets including disposition and development. The Economic Development Program of the City includes an active business retention and attraction program, administration of business programs and financial assistance to support city-wide economic activities, and the leveraging of resources to create vibrant economic activity and sustainable growth in our community.

### FY 2016 ACCOMPLISHMENTS

#### ECONOMIC DEVELOPMENT

- Created and launched ChooseSantaCruz.com and the ChooseSantaCruz brand, highlighting our key industries, our business friendly and innovative culture and unbeatable lifestyle.
- Promoted Economic Development activities and success with new In-Depth video series conveying the unique "Choose Santa Cruz" brand through Looker, Bantam, Stripe, California Certified Organic Farmers, with several more to be released.
- Continued to advance Santa Cruz Fiber, a public-private partnership between the City of Santa Cruz and Cruzio Internet to become the first City in the region with ubiquitous gigabit fiber to the home.
- Actively assisted businesses with recruitment and retentions with 234 leads (as of March 29, 2016).
- Developed new "Plan, Permit, Launch, Grow" entrepreneurship guide for businesses to easily start up business in Santa Cruz.

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#### CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability
5. Organizational Health
6. Reliable & Forward Looking Infrastructure and Facilities
7. Engaged & Informed Community

- Coordinated and attended over 100 retention visits and meetings to existing Santa Cruz businesses.
- Assisted 5 Guys, a national fast casual burger restaurant, in locating downtown.
- Assisted Compass Rose Media in relocating to new downtown location.
- Conducted bi-weekly business walks for concentrated outreach throughout commercial areas in Santa Cruz.
- Completed the first Motel Improvement Grant with the Carousel Beach Inn at 110 Riverside Avenue, incentivizing improvements valued over \$500,000 – 2.5 times more than the minimum grant match requirement.
- Completed the second Motel Improvement Grant with Ocean Gate Inn at 111 Ocean Street, incentivizing improvements just under \$100,000 for a family-owned hospitality property facing San Lorenzo Boulevard and the Riverwalk.
- Completed the fifth season of the Santa Cruz Trolley service with over 44,000 people riding between the Beach and Downtown areas.
- Facilitated parking improvements at the Santa Cruz Seaside Company resulting in a new “pay as you exit” ticketing system contributing to increased revenue to the City and greatly improved traffic flow and circulation in the beach area.
- Completed façade improvements for the westside location of Verve Coffee Roasters at 1010 Fair Avenue, Taqueria De La Hacienda at 354 Washington Street, and Lupulo at 233-235 Cathcart Street.
- Concluded the Pacific Station Project public visioning process with the architect and engineering team (Group 4 Architecture) for the mixed-use bus transit center on lower Pacific Avenue, continuing in the project management role on behalf of METRO.
- Served as staff for the Central Coast Broadband Consortium, a regional effort to increase broadband awareness, adoption and construction.
- Participated in Next Century Cities to coordinate and advocate for affordable, accessible, and fast internet for our community, including advocating for Federal Lifeline program reform to include broadband internet.
- Pursued dig-once opportunities to install broadband conduit in the right of way at 877 Cedar Street to Front/River Garage to 2030 N. Pacific along River Street (in partnership with Cruzio Internet).
- Advised Regional Transportation Commission on possible broadband opportunities and long-term planning.
- Provided Dig-Once notifications to telecommunications companies for private entities applying for Public Works encroachment permits.
- Advised on AB57 impacts for small microcell tower shot clock installations and how it relates to broadband policy.

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- Staffed the Downtown Management Corporation including facilitating clean up and safety enhancement activities.
- Co-sponsored the 3rd Annual UCSC Hackathon with over 350 students participating—nearly quadrupling—the students from UC Santa Cruz, Cabrillo College, CSU Monterey Bay, Boston University, and MIT.
- Supported the tech ecosystem and startup culture with sponsorships and staff support including Santa Cruz New Tech Meetup (8<sup>th</sup> largest Meetup in the nation) with ED Coordinator now co-hosting the monthly event, Santa Cruz Tech Beat, TechRaising, and Event Santa Cruz.
- Founding member and sponsor of Santa Cruz Works, a local non-profit focused on connecting and supporting the local tech ecosystem through marketing, job networking, and the creation and coordination of content-rich roundtables, educational forums and events specific to the tech community.
- Coordinated with Monterey Bay Economic Partnership for regional economic development website, including participating in annual conference and providing input on the regional internship website: mbinterns.org.
- Submitted Letter of Interest to the Kauffman Foundation for a potential entrepreneurship grant application, drawing upon Economic Development's trusted relationships throughout the community.
- Abated over 3,500 graffiti tags within the City of Santa Cruz, resulting in over 50,000 square feet cleaned.
- Continued maintenance of graffiti photo database and used photos from the database to assist in multiple police cases/multiple jurisdictions.
- Provided ongoing assistance for management of the Santa Cruz Warrior's lease and loan agreements; prepared a Request for Proposals, selected and managed a consultant team to conduct a market and financial feasibility study for a permanent mixed-use arena in Santa Cruz: completed May, 2016.
- Installed LED festoon lighting in Pearl Alley.

### SUCCESSOR AGENCY

- Continued the wind-down process for the former Redevelopment Agency including the preparation and submittal of Recognized Obligation Payment Schedules to the State Department of Finance.
- Conducted Oversight Board meetings and staff support for the operation of the Successor Agency.
- Worked with Santa Cruz's State Assemblymember and Senator to support passage of AB 2 which resulted in the release of \$15.9 million in local 2011 redevelopment bond proceeds, of which \$7.3 million is designated for affordable housing projects.

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### ASSET MANAGEMENT

- Completed the sale of remnant property on Frederick St. to Habitat for Humanity.
- Completed the sale of surplus property adjacent to 422 Harbor Drive.
- Negotiated and completed the sale of 100 Laurel Street to facilitate the creation of housing.
- Negotiated and completed the sale of 521 Front Street for future development opportunity.
- Continued management of 42 tenant and business leases on the Santa Cruz Wharf and other city- owned buildings.
- Continued management of 27 licenses (license agreements) on the Santa Cruz Wharf and Downtown.
- Completed the Santa Cruz Wharf Master Plan and Engineering Report and closed out the \$850,000 grant from the Economic Development Administration.
- Awarded a contract for the CEQA Initial Study environmental review process for the capital improvements recommended in the Wharf Master Plan.
- Continued efforts to increase the nexus between the Santa Cruz Wharf and educational and scientific initiatives. Maintained relationships with the Monterey Bay National Marine Sanctuary Exploration Center and the Santa Cruz Wharf Outreach Network.
- Completed work related to a \$500,000 grant awarded by the State of California River Parkways Program (Proposition 84) to fund installation of pedestrian/bike path lights on the levee from Laurel Street Extension to the Water Street Bridge.
- Finalized lease negotiations with the Tannery Arts Center, Inc. for the assumption and development of Parcel 4 for the Colligan Theatre at the Tannery Arts Center.
- Developed a new website for the Tannery Arts Center Campus.
- Continued work on the U.S. Army Corps of Engineers San Lorenzo River Flood Control Project on the last phase of the hydrology analysis of the existing levee system and initiated development of an option to complete the project.
- Completed submittal of three claims to the State of California Flood Control Subventions program.
- Sponsored FEMA Coastal Resiliency Workshops for other local coastal governmental agencies.
- Completed State and Federal permitting process for Water Street debris removal process.
- Facilitated design and installation of new exhibitry and facility improvements in the Monterey Bay National Marine Sanctuary Exploration Center.

### PUBLIC ART:

- Issued RFP for two new SCULPTour sculptures to be installed spring of 2016.

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- Held three mural visioning workshops in Beach Flats to garner neighborhood feedback and issued a Request for Qualifications for artists/artist teams to install a new mural in Beach Flats (installation summer of 2016).
- Partnered with Arts Council Santa Cruz County and Coastal Watershed Commission on the Ebb & Flow River Arts Celebration.
- Launched [www.SantaCruzCityArts.com](http://www.SantaCruzCityArts.com), which includes a tour of the city's public art collection.
- Issued call for Santa Cruz-themed coloring book for grown-ups.
- Developed the Resource Recovery Facility – Artist in Residence Program, providing public art and education opportunities at the Dimeo Lane facility.
- Developed additional security for events producers and celebrated the first anniversary of CruzCal.org, the community's event calendar system, maximizing the cultural calendar for the community and responding to the top priority of the arts sector for more efficient calendaring systems for arts promotion.
- Developed Arts Commission Vision, Mission and Values.
- Adopted needed policies, procedures and guidelines for City Arts programs to bring needed transparency and consistency and to guide Arts Commission actions and the selection of artworks.

### HOUSING:

- Completed 2015-2020 HUD Consolidated Plan and continued to manage the City's Housing and Community Development Program and HUD grants.
- Hired Housing and HUD Program Specialist and began monitoring for affordable housing units.
- Facilitated two City-wide tours of Affordable Housing Projects created with City assistance.
- On-going participation in the Homeless Action Partnership (HAP) and the start of implementation of "All In" a county-wide strategic homeless plan.
- In partnership with Habitat for Humanity, created a pilot program, now called "My House, My Home", to help at risk senior homeowners age in place by building an ADU on their property.
- In partnership with For the Future Housing, initiated a new 50-60 unit affordable housing project to be located on Water Street.
- Negotiated agreement with developers of 555 Pacific Avenue to provide affordable housing units as well as financial contributions for future shared parking in lower Pacific Avenue and to the City's Affordable Housing Trust Fund.
- Assisted approximately 30 households in renting a home through the Security Deposit Program administered by the Housing Authority.

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- Prevented over 10 households from being evicted from their homes through the Emergency Rental Housing Program administered by Community Action Board.
- Continued to manage the City's Inclusionary Housing Program and Affordable Housing Trust Fund.
- Disbursed final CDBG funding to Public Works to improve pedestrian and bicycle access to the San Lorenzo River Trestle Bridge.
- Completed rehabilitation of Garfield Park Village, a 94-unit affordable housing complex for seniors.
- Connected Riverwalk Apartments at 110 Lindberg Street with Cruzio Internet to connect the two entities for separate negotiation for high-speed internet at the affordable housing site, addressing the digital divide for high-speed internet access throughout the community.

### FY 2017 GOALS

#### Three-Year Strategic Plan Goal:

##### Environmental Sustainability and Well-Managed Resources

- Continue to assist the Santa Cruz Trolley Consortium in sustainable operations of the Downtown to Beach Trolley.
- Work with Planning and Public Works as the Sustainable Transportation and Land Use Team to implement the City's Climate Action Plan.
- Assist in funding rehabilitation of older affordable housing complexes and continue to assist developers in creating new affordable housing.
- Continue to help preserve the City's affordable housing stock by working with affordable housing owners of complexes that are at risk of losing their affordable status and purchasing units threatened by foreclosure through the Inclusionary Housing Affordability Preservation Program (IHAPP) as well as supporting rehabilitation of older affordable housing projects to sustain their viability.
- Implement the artist-in-residency program at the City's resource recovery facility bringing awareness to the City's consumption practices.
- Initiate development of the 50-60 unit Water Street Affordable Housing Project.
- Complete the first ADU under the City's new "My House, My Home" senior aging in place partnership program with Habitat for Humanity.
- Complete 2 new affordable ownership housing units with Habitat for Humanity.

#### Three-Year Strategic Plan Goal:

##### Community Safety & Well-Being

- Continue to coordinate and manage the graffiti abatement program, including providing evidence to the police and District Attorney's Office for prosecution.

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#### CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:

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- Continue to provide administrative support for and participation in the Downtown Management Corporation and annual downtown workplan including the management of the Mental Health Outreach Worker.
- Continue to work with the Homeless Services Center to improve safety on the HSC campus through further implementation of an identification card system.

### Three-Year Strategic Plan Goal:

#### Economic Vitality

- Conduct regular weekly business retention visits and facilitate business assistance.
- Assist property owners and potential businesses and companies in filling retail and office vacancies in the downtown.
- Continue to grow the nine industry clusters identified on our website (ChooseSantaCruz.com).
- Continue work across multiple City departments within the City to finalize a series of agreements with Cruzio Internet to create a city-owned broadband fiber network and move forward with the first phase of infrastructure development.
- Increase the supply and quality of hotels in the City in order to generate year-round jobs and increase the tax base.
- Complete the Downtown Parking Study.
- Increase the supply and variety of retail shopping options in the downtown and commercial corridors of Santa Cruz through implementation of the retail recommendations approved by the City Council.
- Continue to collaborate with UCSC on housing, tech, and genomics-related economic development opportunities within the City.
- Move forward with Citywide Wayfinding design, fabrication, and installation.
- Work with Planning and Public Works departments to encourage and facilitate the development of additional public or private parking within proposed projects.
- Work with Public Works to complete downtown parking study and analysis.
- Enhance City's public art collection- inspiring visitor delight and branding the City as an arts destination- including plans for public art at the wharf roundabouts.

### Three-Year Strategic Plan Goal:

#### Reliable & Forward Looking Infrastructure and Facilities

- Assist Public Works with financing of the Riverside Ave Undergrounding and Streetscape Improvement Project.
- Leverage funding for Highway 1 / 9 intersection improvement project and help facilitate stakeholders and construction of intersection improvements.
- Continue work towards future replacement of the Highway One San Lorenzo River Bridge.

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#### CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:

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- Complete CEQA and NEPA analysis in order to implement recommendations from the Wharf Master Plan.
- Seek funding to implement Wharf Master Plan recommendations.
- Move forward with implementation of the City-wide wayfinding and signage program.
- Work with Santa Cruz METRO to leverage funding opportunities for redevelopment of the Pacific Station as a mixed-use facility.
- Continue to maintain the Public Art collection according to the Public Art Maintenance Plan.
- Provide support to projects which qualify for Federal New Market Tax Credit financing.
- Continue to identify and seek grant funding for City projects.
- Support neighborhood facility improvements and revitalization of the Abbott Square Project at the Museum of Art and History.
- Complete work with Corps of Engineers on final hydrology analysis of San Lorenzo River Flood Control levees and seek FEMA certification if supported by Corps hydrology analysis.
- Continue coordination with County Comprehensive Economic Development Strategy Committee on identifying new Federal funding opportunities.

### Three-Year Strategic Plan Goal:

#### Engaged & Informed Community

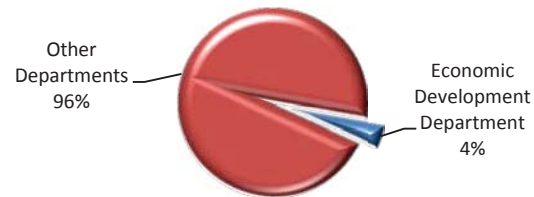
- Continue redesign and modernization of Economic Development website.

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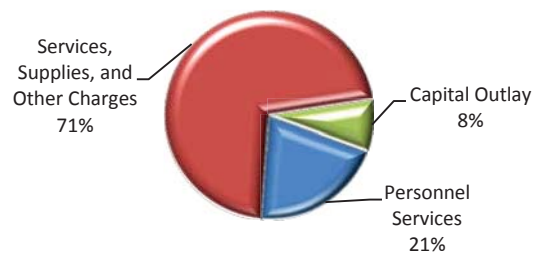
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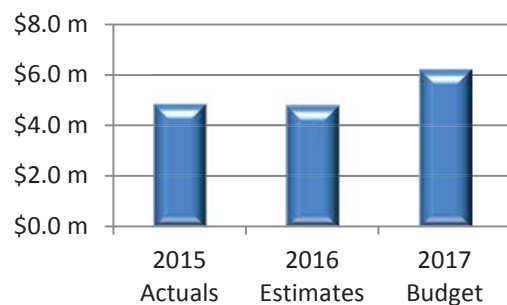
### PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



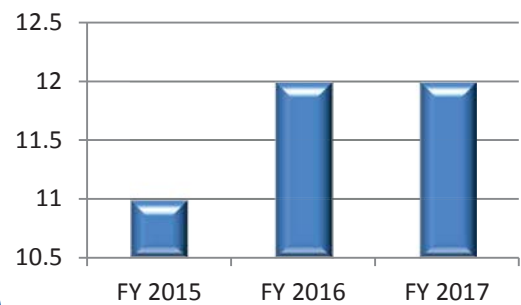
### EXPENDITURES BY CHARACTER Fiscal Years 2016-2017



### EXPENDITURE HISTORY



### AUTHORIZED PERSONNEL



# Economic Development

## DEPARTMENT SUMMARY

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>EXPENDITURES BY CHARACTER:</b>					
Personnel Services	936,292	1,163,518	1,170,990	948,124	1,281,513
Services, Supplies, and Other Charges	1,922,209	3,066,824	6,569,898	3,860,513	4,552,249
Capital Outlay	2,021,165	-	7,541	-	575,000
Total Expenditures	<u>4,879,666</u>	<u>4,230,342</u>	<u>7,748,429</u>	<u>4,808,637</u>	<u>6,408,762</u>
<b>EXPENDITURES BY ACTIVITY:</b>					
Community Promotion-Downtown Business Promotion	1502 240,000	240,000	240,000	240,000	240,000
Community Promotion-Arts Council-SC County	1503 62,300	75,000	70,000	70,000	75,000
Economic Development-Project Admin	5401 1,113,437	1,673,308	1,711,891	1,203,813	1,859,102
Property Acquisition	5531 2,011,665	-	-	-	500,000
Economic Development - Other	5590 493,981	688,000	1,037,336	522,870	789,500
Property Management	5591 21,924	219,616	219,616	40,000	270,000
City Arts	5592 33,348	70,000	183,024	40,000	20,000
Subtotal General Fund	3,976,655	2,965,924	3,461,867	2,116,683	3,753,602
Cafe Extensions	1504 5,000	10,000	10,000	15,000	15,000
Kiosks	1505 56,148	22,700	22,700	22,700	22,700
Cooperative Retail Management	1506 212,577	216,000	216,000	216,000	220,000
Property Management	5591 -	20,000	20,000	-	-
Subtotal Other General Funds	273,724	268,700	268,700	253,700	257,700
Housing & Community Development	5201 264,090	667,012	3,310,107	1,833,329	1,919,000
CDBG Program Administration	5204 97,589	117,032	101,984	101,984	101,780
Unified Housing Rehabilitation Program	5205 15,500	15,500	15,500	15,500	15,500
HOME Program Administration	5207 35,938	34,174	35,750	35,750	34,980
Emergency/Rent Assist Program	5604 7,444	11,000	14,556	14,556	11,000
Rental/Security Deposit Assistance	5605 10,973	11,000	11,000	11,000	11,000
Low & Moderate Housing Production	5650 -	-	-	-	164,200
CDBG Social Services Programs	6203 115,000	115,000	490,717	387,887	115,000
Red Cross Social Services Programs	6204 82,752	25,000	38,248	38,248	25,000
Subtotal Other Funds	629,287	995,718	4,017,862	2,438,254	2,397,460
Total Expenditures	<u>4,879,666</u>	<u>4,230,342</u>	<u>7,748,429</u>	<u>4,808,637</u>	<u>6,408,762</u>

\*Sums may have discrepancies due to rounding

# Economic Development

## DEPARTMENT SUMMARY

	Fiscal Year*	Fiscal Year 2016			Fiscal Year 2017 Adopted	
		2015 Actuals	Adopted Budget	Amended* Budget		Estimated Actual
<b>RESOURCES BY FUND</b>						
General Fund	101	357,153	388,270	624,760	442,263	380,500
Co-op Retail Management	122	212,937	216,000	216,000	218,539	220,000
Kiosk Maintenance	123	37,872	29,700	29,700	39,645	33,625
HOME Rehabilitation Projects	251	502	5,480	5,480	4,050	6,200
HOME Investment Partnership	253	150,153	241,735	1,251,435	225,274	250,000
Community Development Block Grant	261	676,131	509,920	922,602	674,300	509,900
CalHome - FTHB Revolving Fund	273	51,800	-	-	-	-
Affordable Housing Trust Fund	279	187,574	18,164	18,164	163,160	57,760
Total Resources		<u>1,674,122</u>	<u>1,409,269</u>	<u>3,068,141</u>	<u>1,767,231</u>	<u>1,457,985</u>
<b>Net General Fund Cost</b>		<u><b>(3,619,501)</b></u>	<u><b>(2,577,654)</b></u>	<u><b>(2,837,108)</b></u>	<u><b>(1,674,420)</b></u>	<u><b>(3,373,102)</b></u>
		<b>FY 2015</b>			<b>FY 2016</b>	<b>FY 2017</b>
<b>TOTAL AUTHORIZED PERSONNEL:</b>		<u>11.00</u>			<u>12.00</u>	<u>12.00</u>

\*Sums may have discrepancies due to rounding

# Cafe Extensions & Kiosks

Activity Number: 1504 & 1505  
 Fund(s): Kiosk Maintenance (123)  
 Department: Economic Development

## ACTIVITY SUMMARY

**Activity Description:**

The Kiosk Maintenance fund is designated for management of City owned kiosks and the café extension licenses on Pacific Avenue. Functions include leasing, property maintenance and management of downtown merchant issues.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	61,148	32,700	32,700	37,700	37,700
Total Expenditures	61,148	32,700	32,700	37,700	37,700
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	18,477	16,700	16,700	25,387	24,000
Fines and Forfeitures	518	-	-	133	-
Rents, & Misc Revenues	18,877	13,000	13,000	14,125	9,625
Total Resources	37,872	29,700	29,700	39,645	33,625

\*Sums may have discrepancies due to rounding

# Cooperative Retail Management

Activity Number: 1506

## ACTIVITY SUMMARY

Fund(s): Co-op Retail Management (122)

Department: Economic Development

**Activity Description:**

Assessments collected from property owners in the Cooperative Retail Management Business Real Property Improvement District (CRM) are used by the Downtown Management Corporation (DMC) to contract for the downtown host program. This program provides downtown guides whose responsibility it is to provide information to shoppers and pedestrians and to ensure the smooth operation of the downtown business district.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	212,577	216,000	216,000	216,000	220,000
Total Expenditures	212,577	216,000	216,000	216,000	220,000
<b>ACTIVITY RESOURCES:</b>					
Taxes	212,887	216,000	216,000	218,539	220,000
Fines and Forfeitures	50	-	-	-	-
Total Resources	212,937	216,000	216,000	218,539	220,000

\*Sums may have discrepancies due to rounding

# Community Promotion-Downtown Business Promotion

Activity Number: 1502

## ACTIVITY SUMMARY

Fund(s): General Fund (101)

Department: Economic Development

### Activity Description:

The Downtown Association of Santa Cruz was established as a non-profit agency to promote businesses in the downtown improvement area. The City levies an assessment on the businesses within this area and passes these funds back to the Downtown Association for use in promoting the downtown area.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	240,000	240,000	240,000	240,000	240,000
Total Expenditures	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>
<b>ACTIVITY RESOURCES:</b>					
Taxes	245,187	240,000	240,000	240,000	240,000
Total Resources	<u>245,187</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>

\*Sums may have discrepancies due to rounding



# Community Promotion-Arts Council-SC County

Activity Number: 1503

## ACTIVITY SUMMARY

Fund(s): General Fund (101)

Department: Economic Development

**Activity Description:**

The City’s collaboration and fiscal sponsorship of Arts Council Santa Cruz County supports a grant program benefitting local arts organizations and artists. Arts Council Santa Cruz County submits a report annually to the City documenting these efforts and demonstrating the economic and cultural benefits gained by the City as a result of investing in the arts.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	62,300	75,000	70,000	70,000	75,000
Total Expenditures	62,300	75,000	70,000	70,000	75,000

\*Sums may have discrepancies due to rounding

# Housing and Community Development

Activity Number: 5201

## ACTIVITY SUMMARY

Fund(s): HOME Investment Partnership Fund, CDBG & Affordable Housing Trust Fund (253, 261 & 279)

Department: Economic Development

**Activity Description:**

Federal grant funds are utilized along with Affordable Housing Trust funds for the administration of programs, which provide and promote a suitable living environment for all citizens, the construction or rehabilitation of affordable housing, tenant-based rental and relocation assistance, first-time homebuyer assistance, and other economic and community development projects.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	264,090	667,012	3,310,107	1,833,329	1,919,000
Total Expenditures	264,090	667,012	3,310,107	1,833,329	1,919,000
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	11,673	5,000	5,000	10,400	5,000
Rents, & Misc Revenues	175,901	13,164	13,164	152,760	52,760
Total Resources	187,574	18,164	18,164	163,160	57,760

\*Sums may have discrepancies due to rounding

Activity Number: 5204, 5205 & 6203

ACTIVITY SUMMARY

Fund(s): Community Development Block Grant (261)

Department: Economic Development

Activity Description:

The Community Development Block Grant (CDBG) provides federal monies to promote development of a viable community, including decent housing, a suitable living environment for all citizens, and economic development.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	228,089	247,532	608,201	505,371	232,280
Total Expenditures	<u>228,089</u>	<u>247,532</u>	<u>608,201</u>	<u>505,371</u>	<u>232,280</u>

\*Sums may have discrepancies due to rounding

# HOME Program Administration

Activity Number: 5207

## ACTIVITY SUMMARY

Fund(s): HOME Investment Partnership (253)

Department: Economic Development

**Activity Description:**

The Home Investment Partnership Program (HOME) grant provides federal monies to focus on affordable housing production and include activities such as new housing construction or rehabilitation of affordable housing, tenant based rental assistance, first-time homebuyer assistance, housing project costs and relocation assistance.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	35,938	34,174	35,750	35,750	34,980
Total Expenditures	35,938	34,174	35,750	35,750	34,980

\*Sums may have discrepancies due to rounding

# Economic Development - Project Admin

Activity Number: 5401 & 5590

## ACTIVITY SUMMARY

Fund(s): General Fund & Contributions and Donations - General (101)

Department: Economic Development

### Activity Description:

Economic Development (ED) provides acquisition, negotiation, and property management services for City-owned properties, prepares grant applications for economic development projects, and administers funds for the development of low and moderate-income housing. In addition, the ED staffs the Downtown Recovery Plan, assists with retail recruitment and retention and economic development. Staff serve on the Board of the Downtown Management Corporation. ED administers financing for public improvements relating to economic development activities and furnishes special assistance to property and business owners in priority target areas. The staff will contribute project management services for the Santa Cruz Metropolitan Transit District and continues to work on issues related to the dissolution of the Redevelopment Agency.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	936,292	1,163,518	1,170,990	948,124	1,281,513
Services, Supplies, and Other Charges	661,626	1,197,790	1,570,696	778,559	1,367,089
Capital Outlay	9,500	-	7,541	-	-
Total Expenditures	<u>1,607,418</u>	<u>2,361,308</u>	<u>2,749,227</u>	<u>1,726,683</u>	<u>2,648,602</u>
<b>ACTIVITY RESOURCES:</b>					
Grants	11,662	-	236,490	44,786	-
Fines and Forfeitures	93	-	-	433	-
Rents, & Misc Revenues	1	-	-	8,774	-
Total Resources	<u>11,756</u>	<u>-</u>	<u>236,490</u>	<u>53,993</u>	<u>-</u>

# Property Acquisition

Activity Number: 5531  
 Fund(s): General Fund (101)  
 Department: Economic Development

## ACTIVITY SUMMARY

**Activity Description:**

This activity accounts for the purchase of property for purposes of economic development.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Capital Outlay	2,011,665	-	-	-	500,000
Total Expenditures	2,011,665	-	-	-	500,000

\*Sums may have discrepancies due to rounding

# Property Management

Activity Number: 5591

## ACTIVITY SUMMARY

Fund(s): General Fund & ED Trust Fund (101 & 136)

Department: Economic Development

**Activity Description:**

Economic Development provides property management for city properties, which includes 44 leases and 27 license agreements in locations such as parking garages, Del Mar Theatre, kiosks, Wharf, DeLaveaga Golf Course, and Homeless Services Center. Economic Development also provides asset management for city properties including appraisals for properties acquired or sold, occasional property clean-ups, and lease negotiations for city-leased properties.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	21,924	239,616	239,616	40,000	270,000
Total Expenditures	21,924	239,616	239,616	40,000	270,000
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	500	500	500	500	500
Rents, & Misc Revenues	91,969	140,029	140,029	140,000	140,000
Transfers In & Other Financing Sources	7,741	7,741	7,741	7,770	-
Total Resources	100,210	148,270	148,270	148,270	140,500

\*Sums may have discrepancies due to rounding

Activity Number: 5592  
 Fund(s): General Fund (101)  
 Department: Economic Development

**ACTIVITY SUMMARY**

**Activity Description:**

The City Art Program funds art projects and cultural activities that enhance the identity, beauty, and enjoyment of our City while furthering City economic development goals. The City works collaboratively with the Arts Commission to encourage, develop, and implement art projects throughout the community.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	33,348	70,000	183,024	40,000	20,000
Total Expenditures	<u>33,348</u>	<u>70,000</u>	<u>183,024</u>	<u>40,000</u>	<u>20,000</u>

\*Sums may have discrepancies due to rounding



# Rental Assistance Programs

Activity Number: 5604, 5605 & 6204

## ACTIVITY SUMMARY

Fund(s): Red Cross Housing Recnstr Loan Repayment (272)

Department: Economic Development

### Activity Description:

The Emergency Rent Assistance Program assists low income individuals or households who are threatened with foreclosure or eviction within the Beach Flats and Lower Ocean Street Neighborhoods to retain their housing. The City's Red Cross Fund is used to make direct payments to a foreclosing lender or evicting landlord for up to the equivalent of three months of rent or mortgage payments and to pay for a contract with the Community Action Board to administer the Program.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	101,169	47,000	63,804	63,804	47,000
Total Expenditures	<u>101,169</u>	<u>47,000</u>	<u>63,804</u>	<u>63,804</u>	<u>47,000</u>

# Low & Moderate Housing Production

Activity Number: 5650

## ACTIVITY SUMMARY

Fund(s): SA (H) LMIH-Merged 2-1-12 (281)

Department: Economic Development

**Activity Description:**

This activity accounts for housing assets transferred from the former Redevelopment Agency to the City as housing successor.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	-	-	-	-	89,200
Capital Outlay	-	-	-	-	75,000
Total Expenditures	-	-	-	-	164,200

\*Sums may have discrepancies due to rounding

# Economic Development

## Capital Improvement Projects

Fund	Project Number	Project Title	Fiscal Year 2016 Estimated	Fiscal Year 2017 Adopted Budget
<b>General Capital Improvement Fund</b>				
311	c511501	Broadband Infrastructure	1,224,933	200,000
311	r521205	Citywide Sign Program Phase II	1,500,000	500,000
311	c511703	Downtown Alley Improvements	-	50,000
311	c511702	Lower Pacific Avenue Improvements	-	2,500,000
311	c520901	MBNMSEC NOAA Grant Phase II	448,217	-
311	c521201	State Parks MBNMSEC Exhibitry	90	-
311	c511704	Trolley Acquisition	-	110,000
311	c511705	Wharf Pilings	-	1,450,000
311	c301501	Wharf Ticketing Booths/ Gates	1,000,000	600,000
<b>Total General Capital Improvement Fund</b>			<b>4,173,240</b>	<b>5,410,000</b>
<b>Low &amp; Moderate Income Housing Successor Agency (RDA) Fund</b>				
942	r521301	Metro Center Housing	6,000,000	-
<b>Total Low &amp; Moderate Income Housing Successor Agency (RDA) Fund</b>			<b>6,000,000</b>	<b>-</b>
<b>Total Economic Development Projects</b>			<b>10,173,240</b>	<b>5,410,000</b>

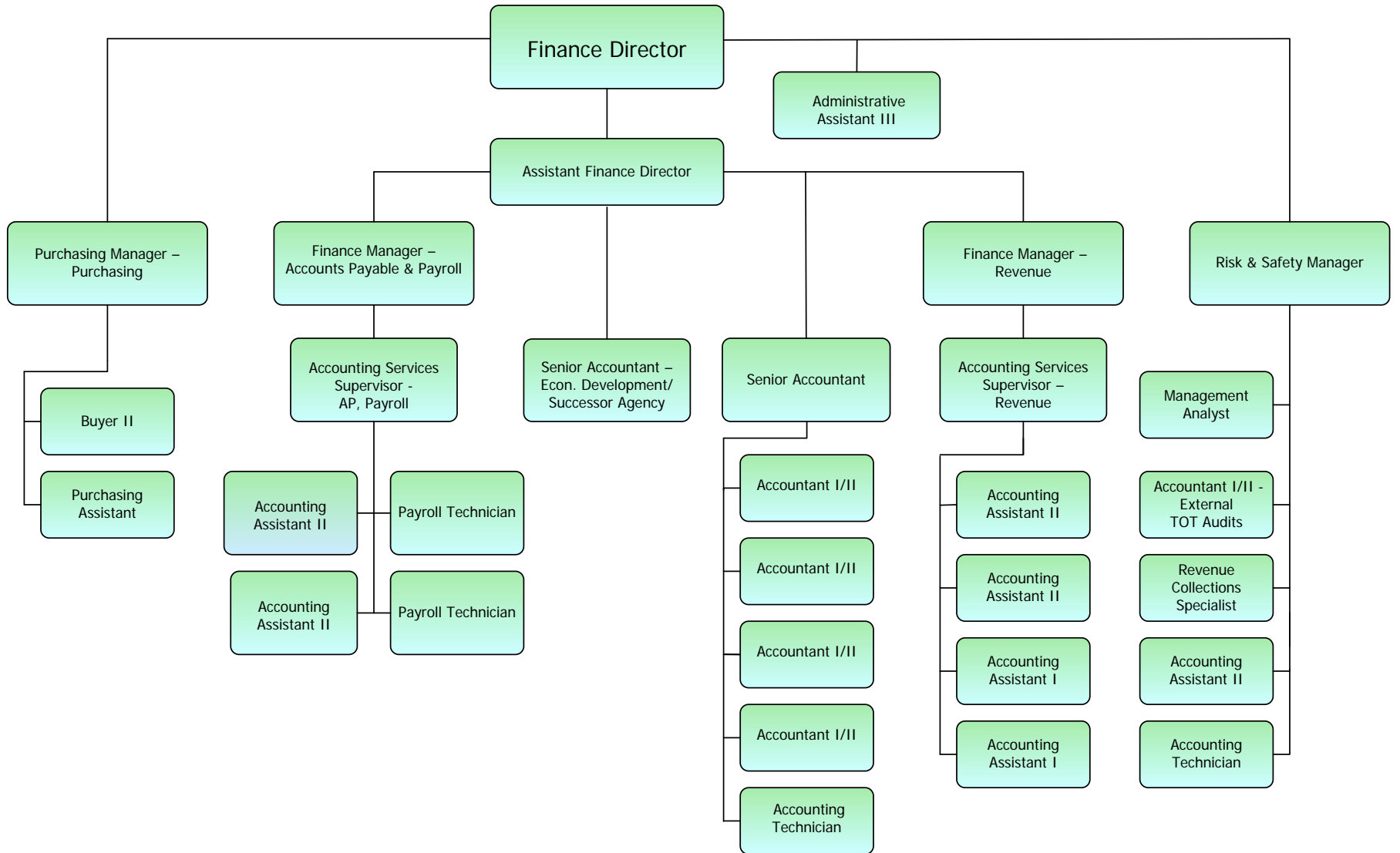
For more information about the projects listed above, please refer to the Capital Improvement Program section of this document.

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# Finance



# Santa Cruz Finance Department



**DEPARTMENT DESCRIPTION**

The Finance Department provides chief financial support for the entire City, including its Public Safety, Water, Refuse, Wastewater, Public Works, Parks & Recreation and other key programs. It also provides contract support services for the Santa Cruz Public Libraries Joint Powers Authority, the University of California Santa Cruz’s fire services and supports the Successor Agency of the City of Santa Cruz (former Redevelopment Agency).

The Department’s primary objective is to ensure that sufficient fiscal resources are available to meet the goals and objectives identified by the Community through its elected officials and staff. It does this primarily through timely and accurate financial reporting and by ensuring compliance with the City’s financial rules and regulations.

The department is organized in four functional sections; (1) Accounting, Budgeting, Reporting and Revenue; (2) Accounts Payable and Payroll; (3) Purchasing and Applications management; and (4) Risk Management, Advanced Debt Collections, Safety and Revenue Audits. Within these core functions, it also manages major duties within internal and external audits, debt management, treasury management, and local, state and federal compliance reporting.

**FY 2016 ACCOMPLISHMENTS**

- Adopted on time the award-winning FY 2016 Budget
- Continued a prepayment program to lower the City’s and Library JPA’s annual CalPERS employee pension payments saving an estimated \$240,000 and \$22,000 respectively
- Developed an in-house Transient Occupancy Tax online vacation rental compliance program
- Provided financial modeling for and support to reach long term agreements for all employee bargaining units
- Provided extensive support for the County Library Systems new Governance and operational financing structure and adoption of balanced operating budget.
- Provided leadership as the Interim Executive Director of the County Library’s new Financing Facility JPA
- Provided comprehensive financial modeling for the County Library’s \$50+ million June 2016 ballot measure
- Completed recruitment of 13 vacant positions including the creation of a new Accountant apprenticeship position, Accounting Technician. Recruitments included 2-Accountants, 2-Accounting Technicians, Administrative Assistant III, 7-Accounting Assistants (4-revenue; 2-accounts payable & revenue; 1-risk), and Payroll Technician
- Supported the Water Department’s \$25 Million California IBank loan approval
- Lead a Water Bond review, resulting in a Water Bond Rating upgrade
- Supported the development of an innovative Broadband model that can deliver high-speed, lower cost, ubiquitous internet to all of Santa Cruz
- Implemented a city-wide, comprehensive employee time-keeping software upgrade
- Completed the annual software update of the City’s Eden financial system
- Re-launched a City-wide Safety program
- Provided historical financial analytics for Delaveaga Golf Course Council Study Session
- Continued further expansion of “paperless” process in Accounting, Payroll, Risk, Purchasing, Revenue & Accounts Payable

**CITY COUNCIL DRAFT STRATEGIC PLAN 3-YEAR GOALS:**

- |   |   |
|---|---|
| 1. Environmental Sustainability and Well-Managed Resource | 4. Financial Stability  |
| 2. Community Safety and Well-Being                        | 5. Organizational Health                                      |
| 3. Economic Vitality                                      | 6. Reliable and Forward-Looking Infrastructure and Facilities |
|   | 7. Engaged & Informed Community                               |

FY 2016 ACCOMPLISHMENTS (continued)

- Received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association of the United States for our Comprehensive Annual Financial Report
- Received the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States for the FY2016 Budget

FY 2017 GOALS

Three Year Strategic Plan Goal: Environmental Sustainability and Well-Managed Resources

- Implement additional Eden Financial System modules to reduce the need for paper
- Expand training opportunities to reduce the quantity of reports generated by maximizing the functionality of current Eden applications and other supporting financial applications (internal staff training and develop regional user groups for shared systems)
- Evaluate options to incorporate measures within the Purchasing Ordinance to improve environmental sustainability & resources
- Evaluate options to create new, online customer service interfaces for the public, reducing the need to print forms or for customers to drive to City Hall

Three Year Strategic Plan Goal: Community Safety and Well-Being

- Assist with public safety grant reporting and submissions
- Ensure resources are available to adequately staff police and fire operations

Three Year Strategic Plan Goal: Economic Vitality

- Evaluate opportunities to simplify and enhance licensing processes
- Support economic development initiatives including projects like Broadband

Three Year Strategic Plan Goal: Financial Stability

- Adopt a balanced, on-time FY 2017 Budget that accurately forecasts total required operating and maintenance costs to minimize the risk of future equipment, facility and infrastructure failures and the risk of sudden and unexpected cash outflows
- Implement results of the comprehensive cost recovery and fee study to quantify value of subsidized programs and initiatives and establish baselines for appropriate cost recovery
- Develop a strategic resources team to enhance revenue receipts in the areas of portfolio management, sustainable fees, and revenue modeling
- Adopt City policies to help improve the City’s bond rating and mitigate the impact of sudden and unexpected severe cash outflows (equipment and facility funding, internal loans and/or risk mitigation)
- Evaluate opportunities to refinance existing debt at lower interest rates
- Evaluate opportunity to lower the City’s annual employee pension payments through (1) prepayment of unfunded obligations and (2) early, one-year, prepayment plan with CalPERS
- Develop proactive programs and training to reduce the frequency of liability claims
- Complete a review of the City’s fiscal internal controls
- Expand training into a fiscal training academy for City staff
- Enhance periodic financial reporting

CITY COUNCIL *DRAFT* STRATEGIC PLAN 3-YEAR GOALS:

- |   |   |
|---|---|
| 1. Environmental Sustainability and Well-Managed Resource | 4. Financial Stability  |
| 2. Community Safety and Well-Being                        | 5. Organizational Health                                      |
| 3. Economic Vitality                                      | 6. Reliable and Forward-Looking Infrastructure and Facilities |
|   | 7. Engaged & Informed Community                               |



Three Year Strategic Plan Goal: Organizational Health

- Develop proactive programs and training to reduce the frequency and severity of safety claims
- Create additional internal training and support for future promotional opportunities

Three Year Strategic Plan Goal: Reliable and Forward-Looking Infrastructure and Facilities

- Evaluate the need for Capital debt to fund significant infrastructure improvements in the Water fund to enhance water supply and mitigate impacts of the drought on our community
- Evaluate alternative funding models to provide for future infrastructure and facilities replacement

Three Year Strategic Plan Goal: Engaged & Informed Community

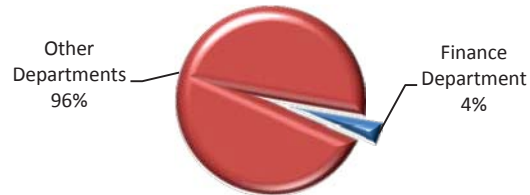
- Expand opportunities for enhanced public financial reporting transparency
- Receive the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association of the United States.
- Receive the Distinguished Budget Presentation Awards Program from the Government Finance Officers Association of the United States.

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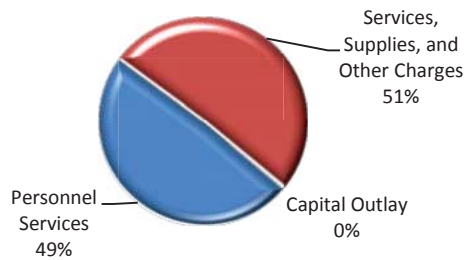
CITY COUNCIL *DRAFT* STRATEGIC PLAN 3-YEAR GOALS:

- |   |   |
|---|---|
| 1. Environmental Sustainability and Well-Managed Resource | 4. Financial Stability  |
| 2. Community Safety and Well-Being                        | 5. Organizational Health                                      |
| 3. Economic Vitality                                      | 6. Reliable and Forward-Looking Infrastructure and Facilities |
|   | 7. Engaged & Informed Community                               |

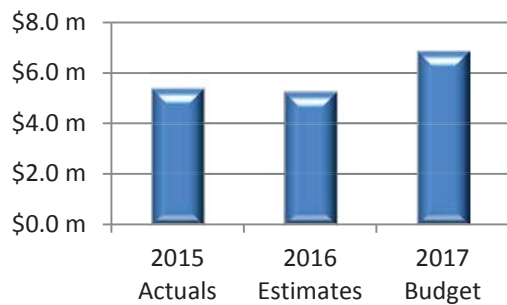
**PERCENTAGE OF PRIMARY  
GENERAL FUND BUDGET**



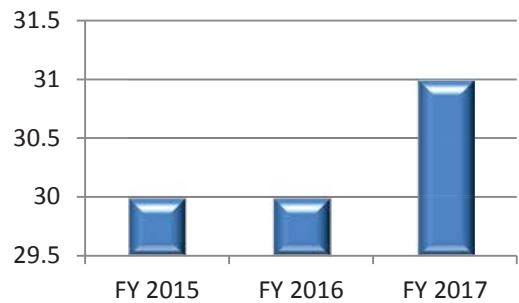
**EXPENDITURES BY CHARACTER  
Fiscal Years 2016-2017**



**EXPENDITURE HISTORY**



**AUTHORIZED PERSONNEL**



DEPARTMENT SUMMARY

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>EXPENDITURES BY CHARACTER:</b>					
Personnel Services	2,812,492	3,293,762	3,293,762	2,751,047	3,380,397
Services, Supplies, and Other Charges	2,594,831	3,041,394	2,912,710	2,529,594	3,502,021
Capital Outlay	20,711	53,000	53,000	263	10,000
Total Expenditures	<u>5,428,034</u>	<u>6,388,156</u>	<u>6,259,472</u>	<u>5,280,904</u>	<u>6,892,418</u>
<b>EXPENDITURES BY ACTIVITY:</b>					
Finance	1241 2,972,599	3,314,870	3,339,796	2,861,412	3,500,097
Subtotal General Fund	2,972,599	3,314,870	3,339,796	2,861,412	3,500,097
Liability Insurance	7821 2,455,435	3,073,286	2,919,676	2,419,492	3,392,321
Subtotal Other Funds	2,455,435	3,073,286	2,919,676	2,419,492	3,392,321
Total Expenditures	<u>5,428,034</u>	<u>6,388,156</u>	<u>6,259,472</u>	<u>5,280,904</u>	<u>6,892,418</u>
<b>RESOURCES BY FUND</b>					
General Fund	101 1,296,754	1,297,300	1,297,300	1,286,300	1,092,925
Liability Insurance	842 2,865,637	2,863,066	2,863,066	2,863,066	2,863,066
Total Resources	<u>4,162,390</u>	<u>4,160,366</u>	<u>4,160,366</u>	<u>4,149,366</u>	<u>3,955,991</u>
Net General Fund Cost	<u>(1,675,845)</u>	<u>(2,017,570)</u>	<u>(2,042,496)</u>	<u>(1,575,112)</u>	<u>(2,407,172)</u>
	<b>FY 2015</b>			<b>FY 2016</b>	<b>FY 2017</b>
<b>TOTAL AUTHORIZED PERSONNEL:</b>	29.00			30.00	31.00

\*Sums may have discrepancies due to rounding

Activity Number: 1241  
 Fund(s): General Fund (101)  
 Department: Finance

ACTIVITY SUMMARY

Activity Description:

Performs short-range and long-range financial planning; monitors financial condition of City; develops and implements financial policies, plans, and reporting systems. Maintains the accounting records, including capital projects, capital assets, payroll, accounts payable, and accounts receivable. Responsible for collecting revenue, including billing, receipting, recording, and banking cash transactions. Administers business license tax, admission tax, transient occupancy tax, and special assessment programs. Invests funds in accordance with the City’s investment policy. Administers the City’s purchasing ordinance and all municipal codes pertaining to procurement.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	2,497,179	2,907,569	2,907,569	2,371,056	2,966,658
Services, Supplies, and Other Charges	454,709	354,301	379,227	490,093	523,439
Capital Outlay	20,711	53,000	53,000	263	10,000
Total Expenditures	<u>2,972,599</u>	<u>3,314,870</u>	<u>3,339,796</u>	<u>2,861,412</u>	<u>3,500,097</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	1,271,900	1,271,900	1,271,900	1,271,900	1,078,925
Fines and Forfeitures	315	400	400	400	-
Rents, & Misc Revenues	24,538	25,000	25,000	14,000	14,000
Total Resources	<u>1,296,754</u>	<u>1,297,300</u>	<u>1,297,300</u>	<u>1,286,300</u>	<u>1,092,925</u>

\*Sums may have discrepancies due to rounding

# Liability Insurance

Activity Number: 7821  
 Fund(s): Liability Insurance (842)  
 Department: Finance

## ACTIVITY SUMMARY

**Activity Description:**

The City has general liability and property insurance coverage. The City retains loss exposure for the first \$1,000,000 of each liability claim. This activity provides funds to cover premiums, claims payable, administration, and legal services. Funding for program requirements comes from apportioned charges to departments based on gross wages, special assessments based on claims experience, and from accumulated liability insurance reserves. During FY 2013, this function was transitioned from the Administrative Services Department over to the Finance Department.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	315,313	386,193	386,193	379,991	413,739
Services, Supplies, and Other Charges	2,140,122	2,687,093	2,533,483	2,039,501	2,978,582
Total Expenditures	2,455,435	3,073,286	2,919,676	2,419,492	3,392,321
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	2,863,066	2,863,066	2,863,066	2,863,066	2,863,066
Rents, & Misc Revenues	2,571	-	-	-	-
Total Resources	2,865,637	2,863,066	2,863,066	2,863,066	2,863,066

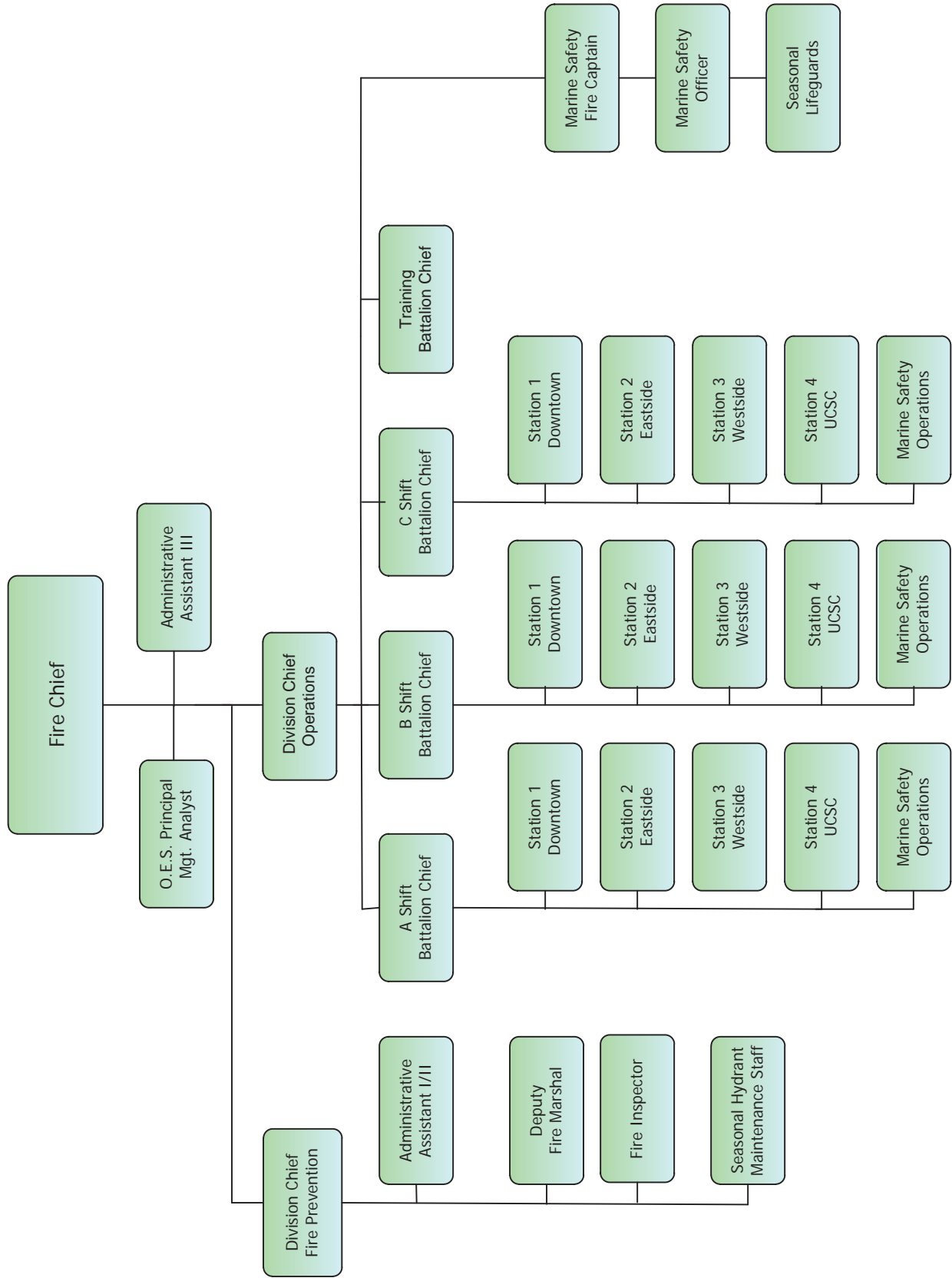
\*Sums may have discrepancies due to rounding

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# Fire Department



# Santa Cruz Fire Department





**DEPARTMENT DESCRIPTION**

The Santa Cruz Fire Department provides exceptional emergency services to all residents and visitors on a daily basis. We respond to structure fires, emergency medical incidents, technical rescues, water rescues, hazardous materials incidents, automobile accidents and fires, wildland fires, as well as providing mutual aid to other local and State agencies. We provide Fire Prevention and investigation services. We provide Lifeguard services for Santa Cruz City, Port District and Capitola City beaches. Additionally, the Fire Department manages the City's Office of Emergency Services program.

**FY 2016 ACCOMPLISHMENTS**

- Reviewed and Updated Code of Conduct Policy and all internal Fire Department forms.
- Completed the County's largest joint fire academy with neighboring Fire Agencies, which resulted in the hiring of 4 new firefighters. The 4 month academy had firefighters from Watsonville, Central and Santa Cruz Fire.
- The City hired an Office of Emergency Services Manager to conduct training and exercises for City of Santa Cruz Emergency Operation Center Staff.
- The Fire Department leased a new Emergency Operation Center from Santa Cruz Regional 911. The EOC will be ready for Operation by July 1, 2016.
- Completed the last year of the City of Capitola Lifeguard services 3 year contract.
- Signed an agreement with the Port District to provide lifeguard services.
- Conducted two El Nino Community Forums in preparation for the 2015-16 winter season in order to prepare community members for storm related effects.
- Continued to strengthen community relationships through active involvement in community and neighborhood group forums and public education outreach.
- Updated underwater search and rescue procedures for a vehicle off the wharf incident.
- Began strategic planning process which clearly identifies current service delivery, areas for improvement, and recommended actions.
- Developed rudimentary plans for the replacement of Fire Station 2 (Eastside) so that the future needs of the community and the Fire Department can be adequately met.
- Initiated the planning process for the creation of a Fire Training Facility utilizing collaborative efforts and partners when possible.
- Started the process of evaluating a regional Fire Department Training JPA so that resources can be effectively leveraged.
- Continued to make efforts to achieve an Insurance Services Office (ISO) Rating of Class 1. In 2015 the Fire Department went through the process of obtaining the current ISO rating of 2.
- Started a new Community Emergency Response Team (CERT) program. The City's program was in hiatus for 10 years.
- Updated all Emergency Management Plans - Emergency Operations Plan (EOP), Local Hazard Mitigation Plan (LHMP), Continuity of Government (COG) Plan -- for the City.

**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

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**FY 2016 ACCOMPLISHMENTS (continued)**

- Trained and exercised key Emergency Operations Center (EOC) staff.
- Conducted fire prevention and disaster preparedness outreach programs for Elementary aged children.

**FY 2017 GOALS**

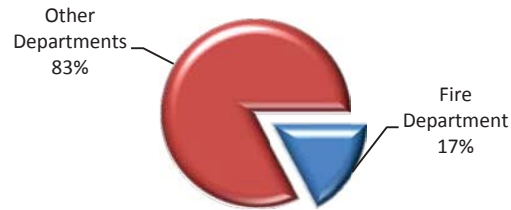
- Conduct a firefighter recruitment to fill vacancies for 2016-17.
- Continue build out the new EOC. Purchase redundant IT EOC communications equipment and train all City staff on their EOC roles. Conduct City-wide disaster exercise.
- Purchase a new Type III Wildland Fire Engine to respond to rural fires in and outside our City and on mutual aid assignments.
- Implement a new records management and emergency resource automated tracking and notification system to improve real-time situational awareness.
- Continue the strategic planning process which clearly identifies current service delivery, areas for improvement, and recommended actions.
- Continued developing plans for the replacement of Fire Station 2 (Eastside) ensuring future needs of the community and the Fire Department can be adequately met. This is a 3-5 year project.
- Initiated the planning process for the creation of a Fire Training Facility using collaborative efforts and partners. This is a 3-5 year project.
- Started the process of evaluating a regional Fire Department Training JPA so that resources can be effectively leveraged. This is a 2-3 year project.

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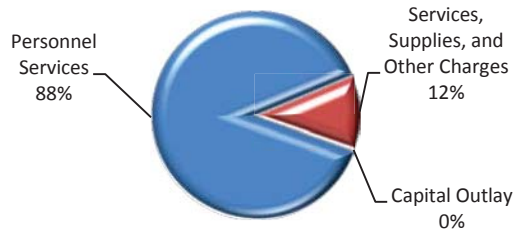
**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
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5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

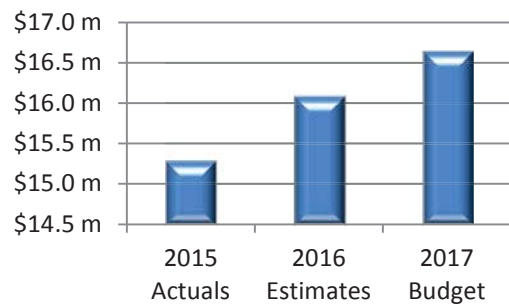
### PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



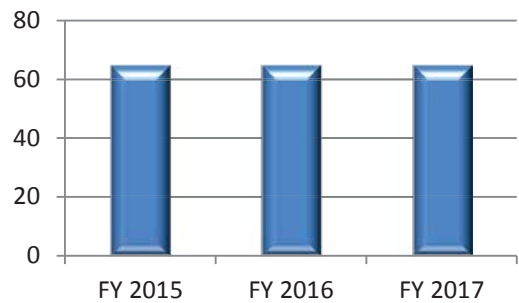
### EXPENDITURES BY CHARACTER Fiscal Years 2016-2017



### EXPENDITURE HISTORY



### AUTHORIZED PERSONNEL



DEPARTMENT SUMMARY

	Fiscal Year*	Fiscal Year 2016			Fiscal Year 2017 Adopted
		2015 Actuals	Adopted Budget	Amended* Budget	
<b>EXPENDITURES BY CHARACTER:</b>					
Personnel Services	13,271,914	14,471,208	14,471,358	14,232,182	14,671,960
Services, Supplies, and Other Charges	1,941,658	1,799,587	1,799,587	1,841,459	1,958,258
Capital Outlay	89,682	77,500	117,000	25,000	25,000
Total Expenditures	<u>15,303,253</u>	<u>16,348,295</u>	<u>16,387,945</u>	<u>16,098,641</u>	<u>16,655,218</u>
<b>EXPENDITURES BY ACTIVITY:</b>					
Fire Administration	2201 2,167,855	840,956	714,568	678,868	755,320
Fire/EMS Operations	2202 12,026,420	13,631,802	13,631,802	13,857,017	14,031,486
Fire Prevention	2203 427,794	1,067,264	1,106,914	787,118	817,183
Office of Emergency Services (OES)	2205 -	45,250	171,638	145,381	213,555
Subtotal General Fund	<u>14,622,069</u>	<u>15,585,272</u>	<u>15,624,922</u>	<u>15,468,384</u>	<u>15,817,544</u>
Marine Rescue Program	2204 681,184	763,023	763,023	630,257	837,674
Subtotal Other General Funds	<u>681,184</u>	<u>763,023</u>	<u>763,023</u>	<u>630,257</u>	<u>837,674</u>
Total Expenditures	<u>15,303,253</u>	<u>16,348,295</u>	<u>16,387,945</u>	<u>16,098,641</u>	<u>16,655,218</u>
<b>RESOURCES BY FUND</b>					
General Fund	101 1,682,254	2,510,150	2,510,300	3,142,390	3,066,260
Municipal Wharf	104 53,869	106,500	106,500	83,300	83,500
Total Resources	<u>1,736,123</u>	<u>2,616,650</u>	<u>2,616,800</u>	<u>3,225,690</u>	<u>3,149,760</u>
<b>Net General Fund Cost</b>	<u>(12,939,815)</u>	<u>(13,075,122)</u>	<u>(13,114,622)</u>	<u>(12,325,994)</u>	<u>(12,751,284)</u>
	<b>FY 2015</b>			<b>FY 2016</b>	<b>FY 2017</b>
<b>TOTAL AUTHORIZED PERSONNEL:</b>	65.00			65.00	65.00

\*Sums may have discrepancies due to rounding

# Fire Administration

Activity Number: 2201  
 Fund(s): General Fund (101)  
 Department: Fire

## ACTIVITY SUMMARY

**Activity Description:**

The administration division is responsible for the overall administration, planning, management, and supervision of departmental operations. Additionally, the division coordinates disaster preparedness activities among City departments.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,814,127	567,057	440,669	444,280	475,245
Services, Supplies, and Other Charges	307,366	248,899	248,899	222,588	268,075
Capital Outlay	46,361	25,000	25,000	12,000	12,000
Total Expenditures	2,167,855	840,956	714,568	678,868	755,320
<b>ACTIVITY RESOURCES:</b>					
Rents, & Misc Revenues	-	-	-	1,000	1,000
Total Resources	-	-	-	1,000	1,000

\*Sums may have discrepancies due to rounding

Activity Number: 2202  
 Fund(s): General Fund (101)  
 Department: Fire

## ACTIVITY SUMMARY

**Activity Description:**

The division is responsible for providing fire suppression, rescue, hazardous materials responses, emergency medical services at basic and advanced life support levels, and fire prevention activities. This is accomplished by aggressively confining and extinguishing fires to minimize loss of life and property; by providing paramedic level emergency medical services; by assisting with building inspections and enforcement of life safety codes; and by minimizing the loss of life and property from earthquakes, floods, and other disasters through a wide variety of public education programs. These objectives are furthered by daily training and maintenance of fire equipment, apparatus and fire station facilities.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	10,537,001	12,343,578	12,343,578	12,521,998	12,669,227
Services, Supplies, and Other Charges	1,446,099	1,276,224	1,276,224	1,323,019	1,350,259
Capital Outlay	43,321	12,000	12,000	12,000	12,000
Total Expenditures	12,026,420	13,631,802	13,631,802	13,857,017	14,031,486
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	1,489,648	2,341,000	2,341,000	2,972,130	2,901,000
Rents, & Misc Revenues	120	-	-	110	110
Total Resources	1,489,768	2,341,000	2,341,000	2,972,240	2,901,110

\*Sums may have discrepancies due to rounding

# Marine Rescue Program

Activity Number: 2204  
 Fund(s): General Fund (101 & 104)  
 Department: Fire

## ACTIVITY SUMMARY

**Activity Description:**

Provides programs associated with the seasonal beach lifeguard program and year-round marine rescue program.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	554,426	585,869	585,869	466,613	670,040
Services, Supplies, and Other Charges	126,758	137,654	137,654	163,644	167,634
Capital Outlay	-	39,500	39,500	-	-
Total Expenditures	681,184	763,023	763,023	630,257	837,674
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	53,869	106,500	106,500	83,300	83,500
Total Resources	53,869	106,500	106,500	83,300	83,500

\*Sums may have discrepancies due to rounding

# Fire Prevention

Activity Number: 2203  
 Fund(s): General Fund (101)  
 Department: Fire

## ACTIVITY SUMMARY

**Activity Description:**

The fire prevention division is responsible for: plan review for new construction within the City, public safety education, consulting with and securing the cooperation of individuals and property owners regarding fire and life safety matters; for inspection and testing of new fire protection equipment installations such as automatic fire sprinkler and fire alarm systems; for enforcement of fire related federal and State laws, local ordinances and administrative orders for public safety in City schools, public/private institutions and places of public assembly; and for investigation of fires in order to determine their cause and origin.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	366,359	974,704	974,854	699,160	707,143
Services, Supplies, and Other Charges	61,435	92,560	92,560	87,958	110,040
Capital Outlay	-	-	39,500	-	-
Total Expenditures	427,794	1,067,264	1,106,914	787,118	817,183
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	87,226	59,150	59,300	59,150	54,150
Total Resources	87,226	59,150	59,300	59,150	54,150

\*Sums may have discrepancies due to rounding



# Office of Emergency Services (OES)

Activity Number: 2205  
 Fund(s): General Fund (101)  
 Department: Fire

## ACTIVITY SUMMARY

### Activity Description:

The Fire Department O.E.S. plans, coordinates and implements programs for emergency preparedness for the City of Santa Cruz. It does this by researching, developing, and maintaining written comprehensive emergency plans. Coordinates the development of departmental response plans and assists department heads, city officials, government agencies, volunteer organizations, and the public in emergency preparedness activities. Prepares, conducts and evaluates emergency exercises to test the effectiveness of emergency plans and equipment while maintaining administrative records and inventory of disaster equipment. The Fire Department O.E.S. is also responsible for activating and operating the Emergency Operation Center (EOC) during emergencies. The EOC is activated as necessary to support field level response to emergencies in our community.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	-	-	126,388	100,131	150,305
Services, Supplies, and Other Charges	-	44,250	44,250	44,250	62,250
Capital Outlay	-	1,000	1,000	1,000	1,000
Total Expenditures	-	45,250	171,638	145,381	213,555

\*Sums may have discrepancies due to rounding

# Fire Department

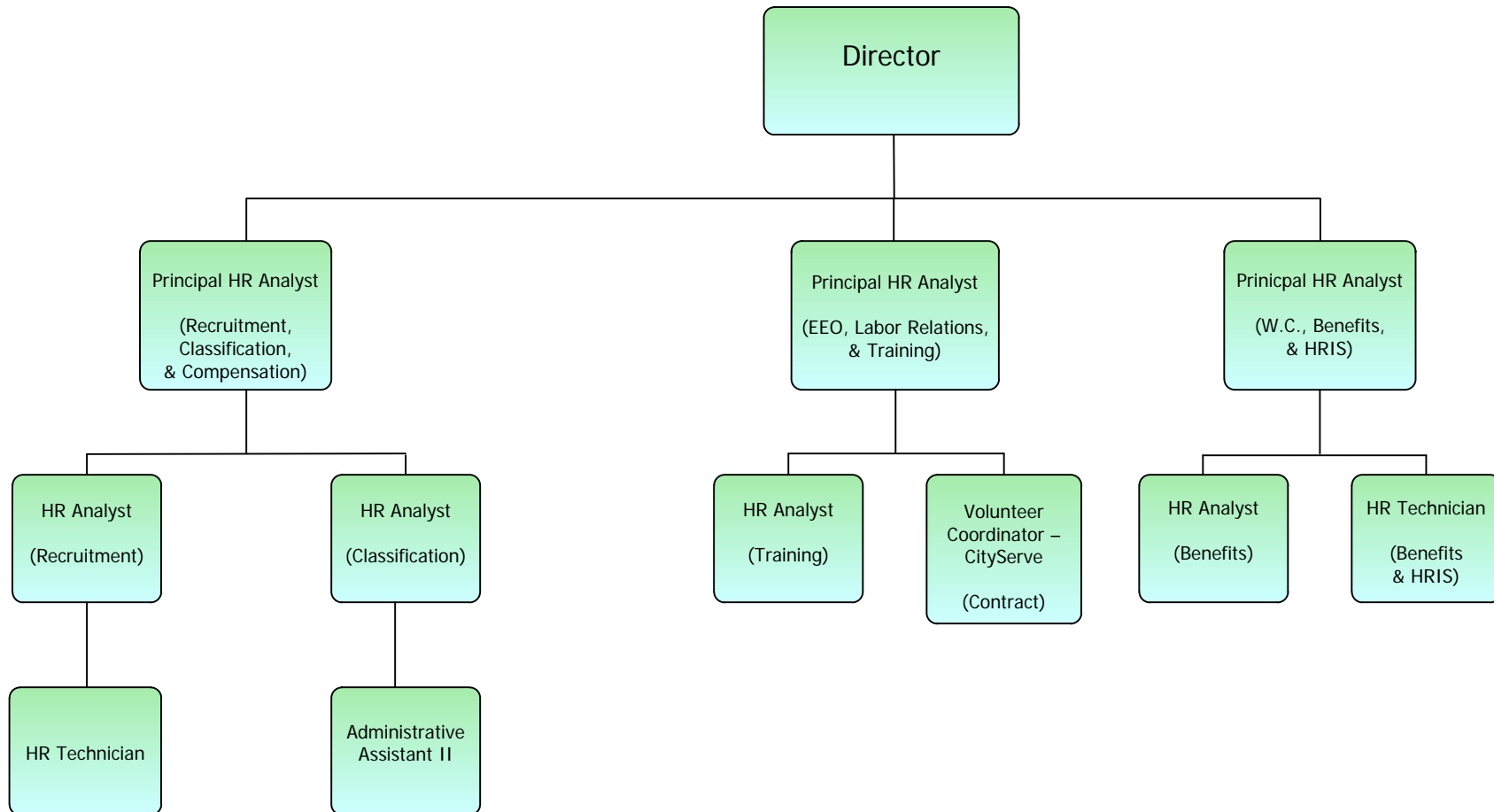
## Capital Improvement Projects

Fund	Project Number	Project Title	Fiscal Year 2016 Estimated	Fiscal Year 2017 Adopted Budget
<b>General Capital Improvement Fund</b>				
311	c211602	Re-Insulate Fire Admin Attic - CEC	7,938	-
311	c211603	Replace Fire Admin Furnaces & Condensers - CEC	24,500	-
311	c211605	Replace Station #1 Natural Gas Furnaces - CEC	9,117	-
311	c211608	Replace Station #2 Engine Room Furnace - CEC	4,050	-
311	c211607	Replace Station #2 Natural Gas Furnace - CEC	8,099	-
311	c211610	Replace Station #3 Natural Gas Furnaces - CEC	8,355	-
311	c211601	Retrofit Fire Admin Lighting - CEC	7,642	-
311	c211604	Retrofit Station #1 Lighting - CEC	8,253	-
311	c211606	Retrofit Station #2 Lighting - CEC	1,577	-
311	c211609	Retrofit Station #3 Lighting - CEC	2,686	-
<b>Total General Capital Improvement Fund</b>			<b>82,217</b>	-
<b>Total Fire Projects</b>			<b>82,217</b>	-

# Human Resources



# City of Santa Cruz Human Resources Department



### **DEPARTMENT DESCRIPTION**

Human Resources Department provides support to all of the City Departments. We accomplish this by providing recruitment and retention, professional development, training, compensation and classification administration, employee relations, benefit administration, and workers' compensation administration.

### **FY 2016 ACCOMPLISHMENTS**

- Completed successor MOU negotiations with all bargaining units which contain future costs and retains and attracts top quality employees.
- Launched a revamped Employee and Leadership Development program.
- Developed a new job competency model.
- Redeveloped the performance evaluation system.
- Completed multiple reclassification projects throughout the City.
- Conducted over 125 recruitments .

### **FY 2017 GOALS**

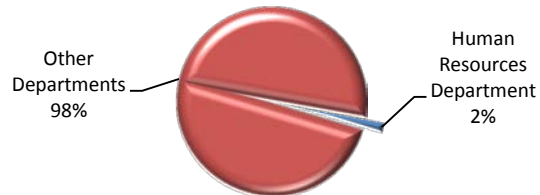
- Develop a Succession Planning/Workforce Development Program for the City.
- Conduct an employee engagement survey.
- Implement Respectful Workplace Policy.
- Continue to lead the implementation of the Organizational Development goals of the City.
- Implement new performance evaluation system.
- Create a Succession Development program for the City.
- Continue to lead the implementation of the goals of the City Council through the following projects:
  - Conduct an employee engagement survey
  - Implement the Respectful Workplace Policy
  - Implement new performance evaluation system

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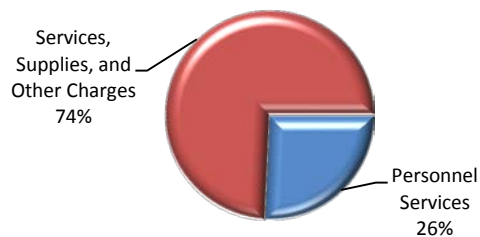
#### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

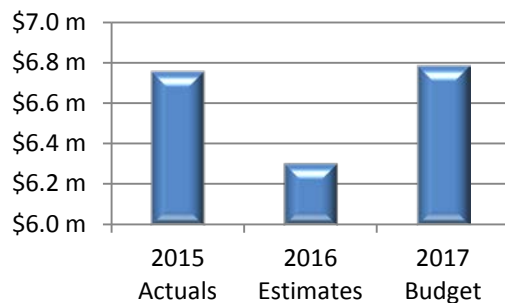
### PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



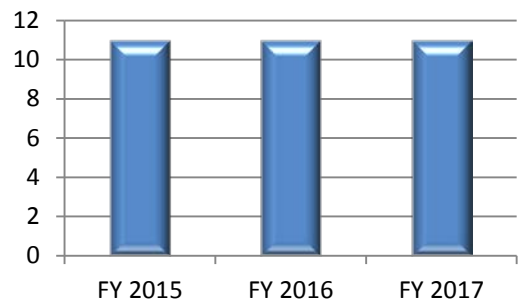
### EXPENDITURES BY CHARACTER Fiscal Years 2016-2017



### EXPENDITURE HISTORY



### AUTHORIZED PERSONNEL



# Human Resources

## DEPARTMENT SUMMARY

		Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
			Adopted Budget	Amended* Budget	Estimated Actual	
<b>EXPENDITURES BY CHARACTER:</b>						
Personnel Services		1,542,606	1,663,097	1,663,097	1,441,778	1,746,818
Services, Supplies, and Other Charges		5,220,212	5,048,887	5,143,817	4,866,056	5,044,906
Total Expenditures		6,762,818	6,711,984	6,806,914	6,307,834	6,791,724
<b>EXPENDITURES BY ACTIVITY:</b>						
Human Resources	1230	1,485,569	1,521,782	1,603,609	1,257,925	1,609,531
Volunteer Program	1231	34,196	40,000	40,000	40,000	42,500
IT-Operations	1234	(176)	-	-	-	-
Subtotal General Fund		1,519,589	1,561,782	1,643,609	1,297,925	1,652,031
Unemployment Insurance Trust	1232	132,630	205,000	205,000	202,500	205,000
Subtotal Other General Funds		132,630	205,000	205,000	202,500	205,000
Workers Compensation Insurance	7820	3,403,259	2,998,719	3,011,822	2,960,943	3,026,818
Medical/Dental/Vision Insurance	7823	1,707,340	1,946,483	1,946,483	1,846,466	1,907,875
Subtotal Other Funds		5,110,599	4,945,202	4,958,305	4,807,409	4,934,693
Total Expenditures		6,762,818	6,711,984	6,806,914	6,307,834	6,791,724
<b>RESOURCES BY FUND</b>						
General Fund	101	648,879	646,991	646,991	648,879	583,674
Unemployment Insurance	140	423,757	457,794	457,794	459,400	475,000
Workers' Compensation Insurance	841	3,405,398	3,592,653	3,592,653	3,469,029	3,603,939
Group Health Insurance	843	2,042,260	2,046,727	2,046,727	2,074,227	2,074,227
Total Resources		6,520,294	6,744,165	6,744,165	6,651,535	6,736,840
Net General Fund Cost		(870,710)	(914,791)	(996,618)	(649,046)	(1,068,357)
		<b>FY 2015</b>			<b>FY 2016</b>	<b>FY 2017</b>
<b>TOTAL AUTHORIZED PERSONNEL:</b>		11.00			11.00	11.00

\*Sums may have discrepancies due to rounding

# Human Resources

Activity Number: 1230  
 Fund(s): General Fund (101)  
 Department: Human Resources

## ACTIVITY SUMMARY

**Activity Description:**

The functions performed by the Human Resources activity include: Employee recruitment and selection testing, including examination development and administration; equal employment opportunity, including outreach recruitment and investigation of harassment and discrimination complaints; benefits coordination, including administration of the employee insurance and retirement benefit programs; employee relations, including labor negotiations; classification and compensation, including development and maintenance of job descriptions and compensation plans; employee development, including coordination of the city-wide employee training program; and administration of workers compensation claims against the City.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	961,245	963,260	963,260	828,328	1,087,759
Services, Supplies, and Other Charges	524,324	558,522	640,349	429,597	521,772
Total Expenditures	1,485,569	1,521,782	1,603,609	1,257,925	1,609,531
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	648,879	646,991	646,991	648,879	583,674
Total Resources	648,879	646,991	646,991	648,879	583,674

\*Sums may have discrepancies due to rounding



# Volunteer Program

Activity Number: 1231  
 Fund(s): General Fund (101)  
 Department: Human Resources

## ACTIVITY SUMMARY

### Activity Description:

Provides for City-wide volunteer opportunities to participate in City government.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	34,196	40,000	40,000	40,000	42,500
Total Expenditures	<u>34,196</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>	<u>42,500</u>

# Unemployment Insurance Trust

Activity Number: 1232

## ACTIVITY SUMMARY

Fund(s): Unemployment Insurance (140)

Department: Human Resources

**Activity Description:**

This activity includes the cost for self-funded reimbursements for benefits paid to eligible displaced workers.

		Fiscal Year 2016			
	Fiscal Year 2015 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2017 Adopted
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	132,630	205,000	205,000	202,500	205,000
Total Expenditures	132,630	205,000	205,000	202,500	205,000
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	423,757	457,794	457,794	459,400	475,000
Total Resources	423,757	457,794	457,794	459,400	475,000

\*Sums may have discrepancies due to rounding

# Workers Compensation Insurance

Activity Number: 7820

## ACTIVITY SUMMARY

Fund(s): Workers' Compensation Insurance (841)

Department: Human Resources

### Activity Description:

Provides funds to cover premiums, claims payable under the self-insurance program, administration, and legal services. Funding for the program requirements comes from apportioned charges to City departments based on gross wages within various classifications of employment, and from accumulated workers' compensation reserves.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	183,531	210,469	210,469	198,175	208,299
Services, Supplies, and Other Charges	3,219,728	2,788,250	2,801,353	2,762,768	2,818,519
Total Expenditures	3,403,259	2,998,719	3,011,822	2,960,943	3,026,818
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	3,405,398	3,592,653	3,592,653	3,469,029	3,603,939
Total Resources	3,405,398	3,592,653	3,592,653	3,469,029	3,603,939

# Medical/Dental/Vision Insurance

Activity Number: 7823

## ACTIVITY SUMMARY

Fund(s): Group Health Insurance (843)

Department: Human Resources

**Activity Description:**

Provides funds for the contracted medical plan premiums as well as funds for self-insured dental and vision employee claim payments and related administrative expenses. Also includes payments for negotiated retiree health insurance payments for eligible retired workers. Funding for the program requirements comes from apportioned charges to City departments based on the number of insured employees and their level of coverage, as well as employee deductions.

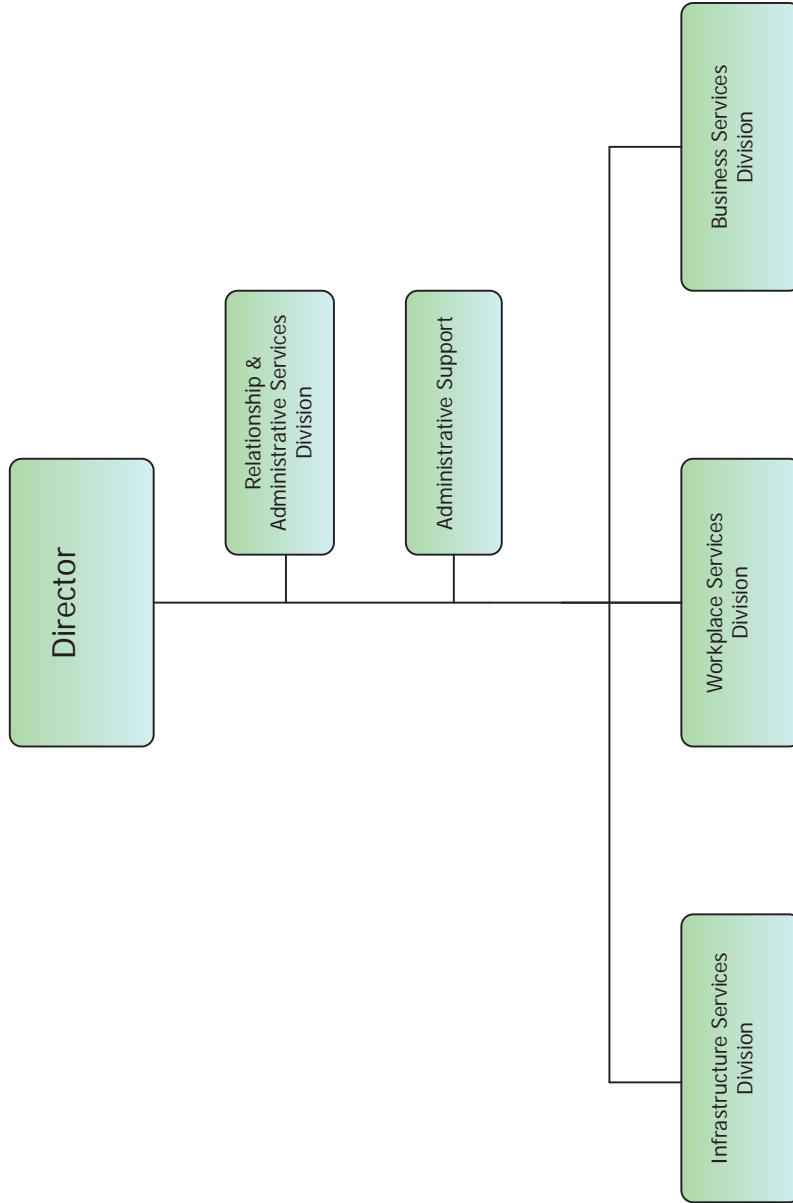
	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	397,830	489,368	489,368	415,275	450,760
Services, Supplies, and Other Charges	1,309,510	1,457,115	1,457,115	1,431,191	1,457,115
Total Expenditures	1,707,340	1,946,483	1,946,483	1,846,466	1,907,875
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	2,039,493	2,046,727	2,046,727	2,071,727	2,071,727
Rents, & Misc Revenues	2,767	-	-	2,500	2,500
Total Resources	2,042,260	2,046,727	2,046,727	2,074,227	2,074,227

\*Sums may have discrepancies due to rounding

# Information Technology



# City of Santa Cruz Information Technology Department



\* Shown by function.

### **DEPARTMENT DESCRIPTION**

The Information Technology (IT) Department's mission is to deliver business-driven, efficient, quality technology solutions and services for the City of Santa Cruz staff and the public. To this end, IT focuses on infrastructure, communications, business services (including Geographic Information Services – GIS), workplace services, relationship management and administration.

### **FY 2016 ACCOMPLISHMENTS**

- Won 3<sup>rd</sup> place in Government Technology's Digital Cities Award (population category of up to 75,000).
- Staffed and launched the IT help desk.
- Reduced average days to close for a ticket from 4.9 to 2.3 days.
- Published IT's first ever annual report.
- Conducted first of recurring annual IT improvement survey.
- Re-wrote GIS applications under more modern technical architecture.
- Supported various City initiatives through mapping – including garage sales, Halloween downtown, business licensing, little libraries, public safety and more.
- Retired the HP 3000.
- Implemented new or upgraded systems:
  - Reservations and registrations application (Parks & Recreation).
  - Civic ticketing (Parks & Recreation).
  - Refuse routing (Public Works).
  - Sewer hydro modelling software (Water).
  - Timecards (City-wide).
  - Rental program (Planning).
  - Enterprise resource planning (City-wide).
- Completed all departments' annual PC and laptop replacements.
- Began implementation of enterprise virtual desktop environment.
- Formalized and documented field technical services standards and procedures.
- Installed new uninterruptable power supply (UPS) at Police data center.
- Implemented new City Hall firewall.
- Consolidated UPS support contracts.
- Remediated various viruses and PC infections.
- Rolled out VoIP to Wharf.
- Developed city-wide mobility strategy and began first steps of implementation.
- Completed various network improvements including traffic light networking, public safety circuits, internet connectivity, wireless access points, switch replacements, firewalls and virtual LANs.
- Doubled Internet bandwidth speeds 50 Mb/s to 100 Mb/s.
- Replaced various physical servers and moved more applications to virtual server farm.
- Installed virtual infrastructures at the Police Department, Water and Waste Water Plants.
- Developed security charter in preparation for larger security efforts.
- Implemented various cyber-security and end-point security improvements.
- Selected, scoped and planned backup and recovery improvements for City Hall.

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#### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

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### **FY 2016 ACCOMPLISHMENTS (continued)**

- Successfully recruited new employees for various IT vacancies so that IT is fully staffed for the first time in many years.

### **FY 2017 GOALS**

- Implement various applications (or upgrades) to improve services to the community and/or internal service efficiency: cashiering; work order re-engineering and enhancements; geographic information systems; 311/Citizen Relationship Management; mobile device management; business licensing and permitting; transient occupancy tax; resource recovery; Civic ticketing.
- Re-design City internet site.
- Implement any network connectivity upgrades and projects to improve City of Santa Cruz IT infrastructure. Likewise support regional broadband efforts for the Santa Cruz Fiber program.
- Develop roadmap for technology security.
- Replace various video systems, storage, switches and routers throughout the City to achieve more sustainability of aging infrastructure.
- Continue to move servers over to our virtual platform – reach 85% virtualization at City Hall.
- Implement backup and recovery improvements for City Hall.

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### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

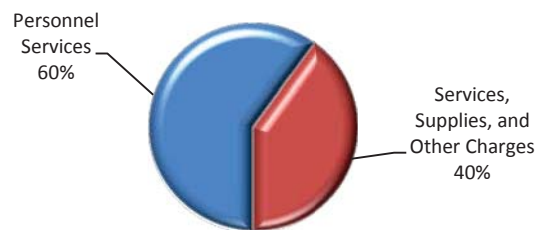
1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community



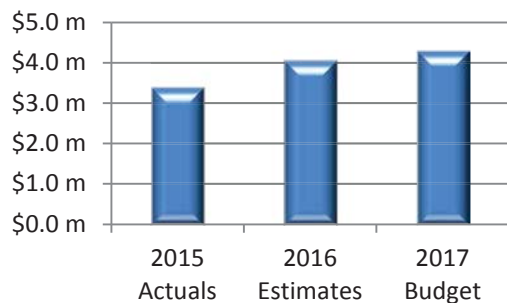
### PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



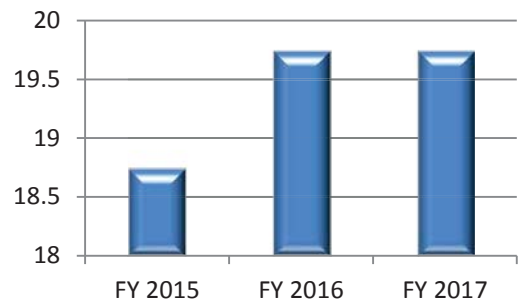
### EXPENDITURES BY CHARACTER Fiscal Years 2016-2017



### EXPENDITURE HISTORY



### AUTHORIZED PERSONNEL



# Information Technology

## DEPARTMENT SUMMARY

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>EXPENDITURES BY CHARACTER:</b>					
Personnel Services	1,924,129	2,442,134	2,442,134	2,172,220	2,587,178
Services, Supplies, and Other Charges	1,487,338	1,682,832	1,919,743	1,906,494	1,730,782
Capital Outlay	-	-	13,028	-	-
Total Expenditures	<u>3,411,468</u>	<u>4,124,966</u>	<u>4,374,904</u>	<u>4,078,714</u>	<u>4,317,960</u>
<b>EXPENDITURES BY ACTIVITY:</b>					
IT Operations	1251 <u>3,411,468</u>	<u>4,124,966</u>	<u>4,374,904</u>	<u>4,078,714</u>	<u>4,317,960</u>
Subtotal General Fund	<u>3,411,468</u>	<u>4,124,966</u>	<u>4,374,904</u>	<u>4,078,714</u>	<u>4,317,960</u>
Total Expenditures	<u>3,411,468</u>	<u>4,124,966</u>	<u>4,374,904</u>	<u>4,078,714</u>	<u>4,317,960</u>
<b>RESOURCES BY FUND</b>					
General Fund	101 <u>942,247</u>	<u>941,693</u>	<u>975,746</u>	<u>975,746</u>	<u>1,361,787</u>
Total Resources	<u>942,247</u>	<u>941,693</u>	<u>975,746</u>	<u>975,746</u>	<u>1,361,787</u>
<b>Net General Fund Cost</b>	<u><b>(2,469,221)</b></u>	<u><b>(3,183,273)</b></u>	<u><b>(3,399,158)</b></u>	<u><b>(3,102,968)</b></u>	<u><b>(2,956,173)</b></u>
	<b>FY 2015</b>			<b>FY 2016</b>	<b>FY 2017</b>
<b>TOTAL AUTHORIZED PERSONNEL:</b>	18.75			19.75	19.75

\*Sums may have discrepancies due to rounding

Activity Number: 1251

Fund(s): General Fund (101)

Department: Information Technology

## ACTIVITY SUMMARY

**Activity Description:**

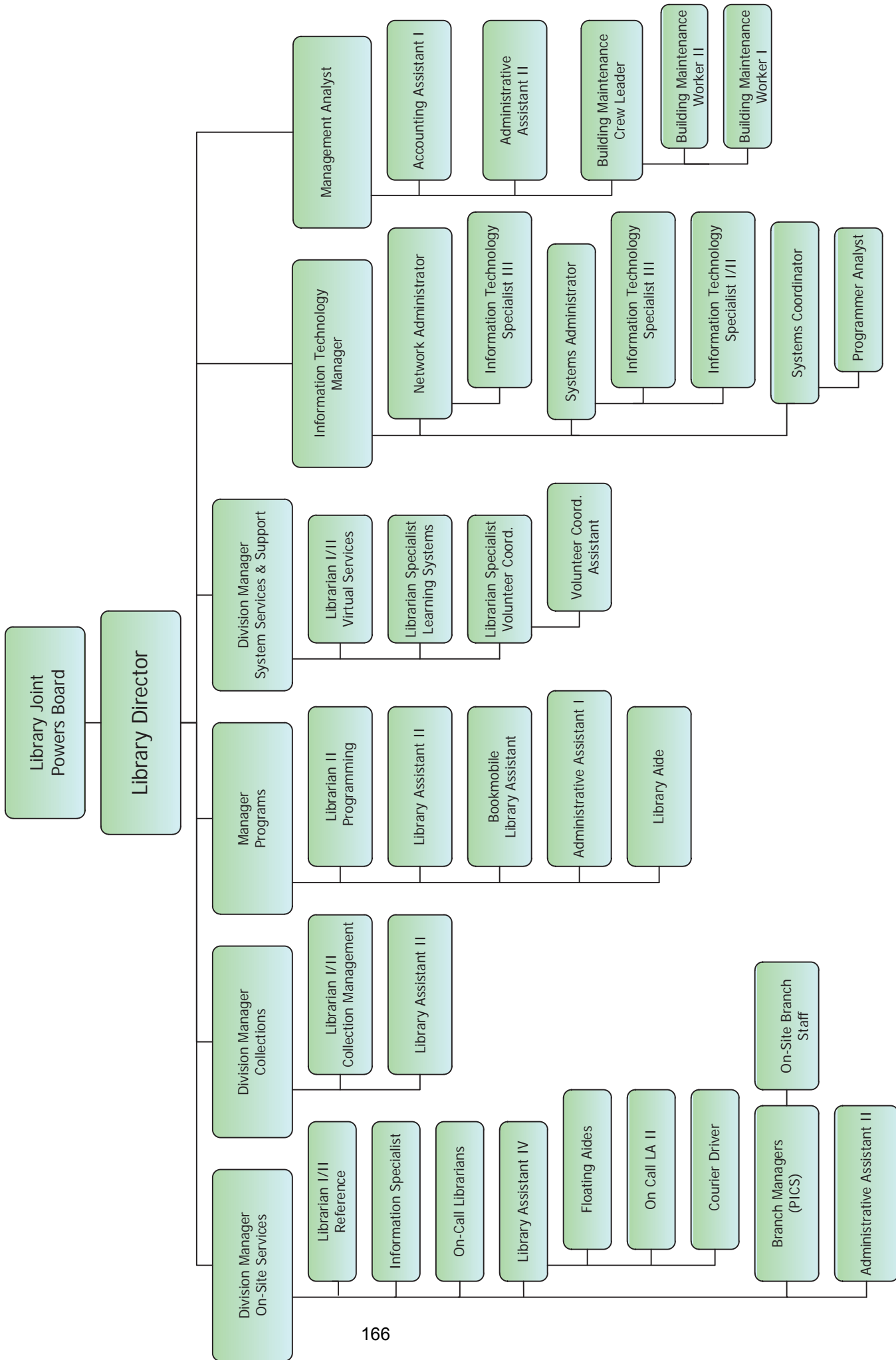
The Information Technology (IT) Operations activity supports the City's business applications, data centers, servers, storage, network, telecommunications, conference room technology, e-mail, cyber and video security, personal computers, laptops, mobile devices and geographic information systems. IT's mission is to deliver business-driven, efficient, quality technology solutions and services for the City's staff and the public.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,924,129	2,442,134	2,442,134	2,172,220	2,587,178
Services, Supplies, and Other Charges	1,487,338	1,682,832	1,919,743	1,906,494	1,730,782
Capital Outlay	-	-	13,028	-	-
Total Expenditures	<u>3,411,468</u>	<u>4,124,966</u>	<u>4,374,904</u>	<u>4,078,714</u>	<u>4,317,960</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	941,693	941,693	941,693	941,693	1,361,787
Rents, & Misc Revenues	554	-	34,053	34,053	-
Total Resources	<u>942,247</u>	<u>941,693</u>	<u>975,746</u>	<u>975,746</u>	<u>1,361,787</u>

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# Library (City)

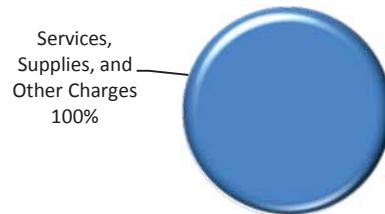
# Santa Cruz Public Library



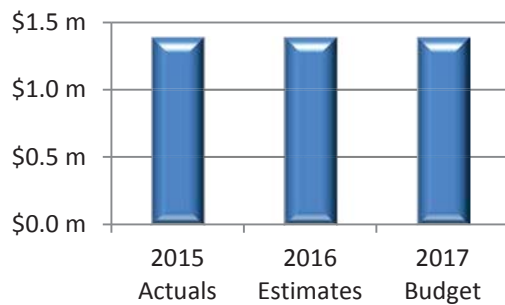
**PERCENTAGE OF PRIMARY  
GENERAL FUND BUDGET**



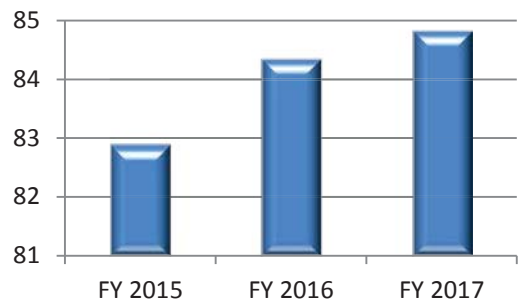
**EXPENDITURES BY CHARACTER  
Fiscal Years 2016-2017**



**EXPENDITURE HISTORY**



**AUTHORIZED PERSONNEL**



# Library (City)

## DEPARTMENT SUMMARY

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>EXPENDITURES BY CHARACTER:</b>					
Services, Supplies, and Other Charges	1,394,751	1,394,751	1,394,751	1,394,751	1,464,751
Total Expenditures	<u>1,394,751</u>	<u>1,394,751</u>	<u>1,394,751</u>	<u>1,394,751</u>	<u>1,464,751</u>
<b>EXPENDITURES BY ACTIVITY:</b>					
Library System Services - City	3410 1,394,751	1,394,751	1,394,751	1,394,751	1,464,751
Subtotal General Fund	<u>1,394,751</u>	<u>1,394,751</u>	<u>1,394,751</u>	<u>1,394,751</u>	<u>1,464,751</u>
Total Expenditures	<u>1,394,751</u>	<u>1,394,751</u>	<u>1,394,751</u>	<u>1,394,751</u>	<u>1,464,751</u>
<b>RESOURCES BY FUND</b>					
General Fund	101 623,334	570,000	570,000	606,181	625,500
Total Resources	<u>623,334</u>	<u>570,000</u>	<u>570,000</u>	<u>606,181</u>	<u>625,500</u>
<b>Net General Fund Cost</b>	<u><b>(771,417)</b></u>	<u><b>(824,751)</b></u>	<u><b>(824,751)</b></u>	<u><b>(788,570)</b></u>	<u><b>(839,251)</b></u>
	<u>FY 2015</u>			<u>FY 2016</u>	<u>FY 2017</u>
<b>TOTAL AUTHORIZED PERSONNEL:</b>	82.91			84.36	84.84

\*Sums may have discrepancies due to rounding



# Library System Services - City

Activity Number: 3410  
 Fund(s): General Fund (101)  
 Department: Library (City)

## ACTIVITY SUMMARY

**Activity Description:**

This activity provides the funding for the maintenance of effort requirement set forth in the Joint Powers Agreement signed in 1996 with the County of Santa Cruz and the cities of Capitola, Scotts Valley and Watsonville.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	1,394,751	1,394,751	1,394,751	1,394,751	1,464,751
Total Expenditures	1,394,751	1,394,751	1,394,751	1,394,751	1,464,751

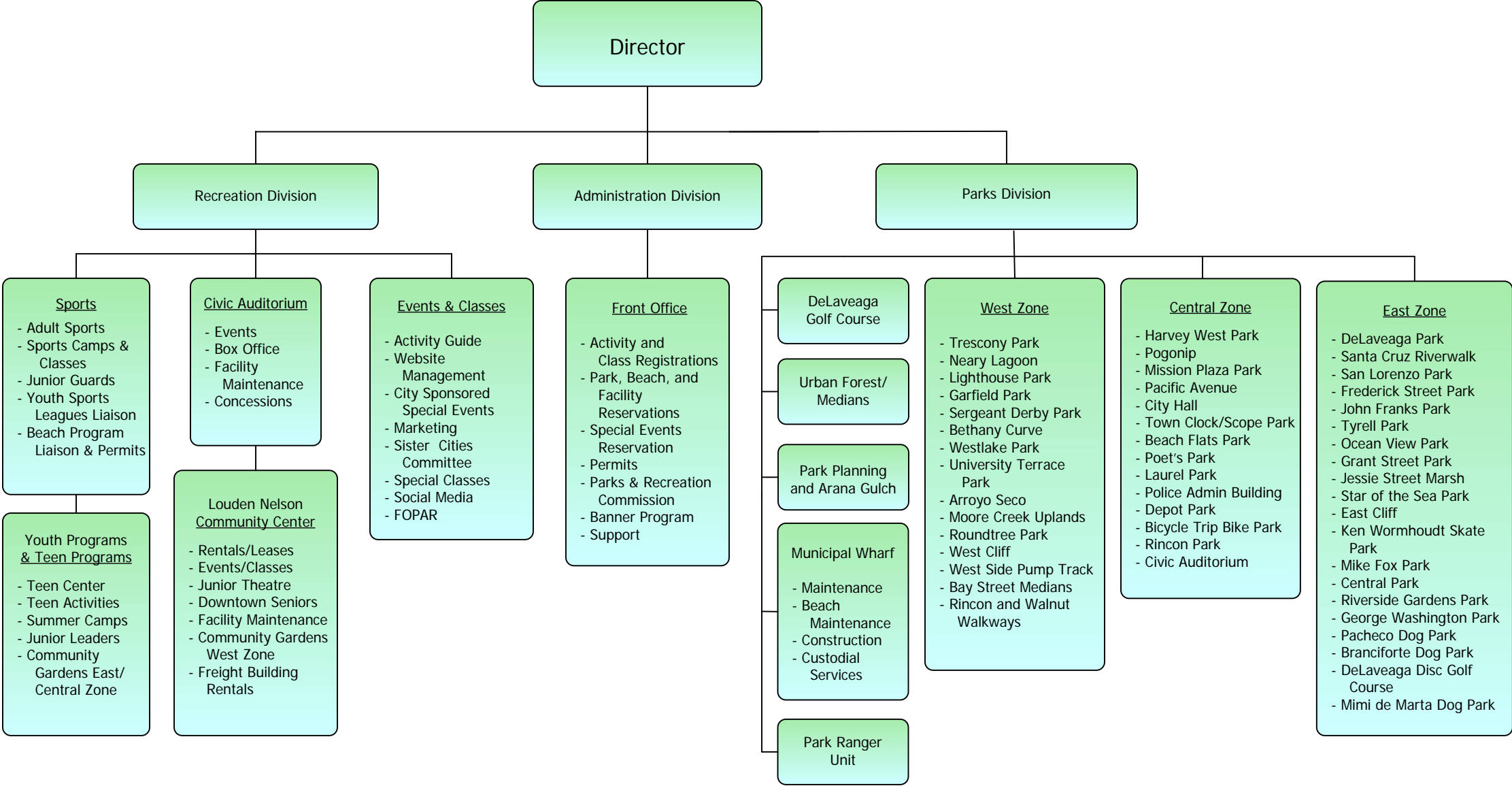
\*Sums may have discrepancies due to rounding

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# Parks and Recreation



# Parks & Recreation Department



\* Shown by function.

### DEPARTMENT DESCRIPTION

The Parks and Recreation Department aligns with and supports City Council established priorities at all times. Utilizing the September 2015 City Council Strategic Plan's seven Goals as the basis for our objectives in FY2017 work priorities, we propose the following strategies in support of Council Goals:

### FY 2016 ACCOMPLISHMENTS

- John Franks Playground Community Meeting saw 20 community members participate in the planning of playground equipment replacement project; equipment installed.
- First phase of City Hall Garden Renovation in the City Hall Gardens completed on December 2 and Phase II completed.
- Civic Auditorium Leadership Team received report from AMS Planning and Research, specifying needed and recommended repairs and restoration work and was presented to City Council.
- Vermont Systems RecTrac/WebTrac registration and facility reservation software installed.
- Golf Course Superintendent received 2015 Water Manager Certification:
- New truss motors were installed at Civic Auditorium.
- Recycled Turf Being Installed at Driving Range The DeLaveaga Golf Course Driving Range is recycling over 130,000 square feet
- Clam Chowder Cook Off raised \$94,000 in revenue (almost \$20k more than last year); most successful year ever
- Parks staff coordinated and completed repairs at the Stagecoach Building in Harvey West Park.
- Parks staff completed significant ball field renovations prior to Little League and Pony League seasons at both Lower DeLaveaga and Harvey West Parks.
- Elkay Drinking Foundation Bottle Filling Station installed at the Surfing Museum.
- 810 participants in the Summer Camp Program, an increase of almost 30% from the previous summer.
- Summer 2015 marked the Santa Cruz Teen Center's first Teen Summer Intern Program. Eleven teens were hired in Parks, Senior Programs at Loudon Nelson, Fire, Water, City Manager's Office, Public Works, the Library & the Civic Auditorium
- Close to 1,000 children participated in Junior and Little Guards summer 2015.
- Installed new monument at El Portal Park in commemoration of the old Eastside Library.
- DeLaveaga Re-Sign Project completed by Park Rangers.
- Coordinated the City involvement in the UCSC 50<sup>th</sup> Anniversary Parade.
- Led the community discussion and eventual resolution of locating a home base for Santa Cruz Shakespeare theatre.

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#### CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

### **FY 2016 ACCOMPLISHMENTS (continued)**

- Conducted illegal camp clean ups in FY2016 in Pogonip, Sycamore Grove, Neary Lagoon, and Arana Gulch Parks in partnership with Labor Ready contractors and removed 11.54 tons of garbage. Also, Rangers and team members from Measure E have removed 43.70 tons of refuse from the San Lorenzo River Watershed area, DeLaveaga Park, Depot Park, and Harvey West Park.
- Installed new bocce ball courts in Friendship Gardens at Harvey West Park.
- Coordinated the dispensing of 15 grants for Heritage Tree projects.
- Constructed new access and reinforced barriers at Cowell Beach.
- Conducted extensive repairs at the Municipal Wharf following extreme storm damage in February, especially fresh water supply repairs and improvements.
- Summer youth trails crew involved 19 participants performing trail maintenance and improvements at Pogonip and DeLaveaga Parks
- Provided over 20 bicycles to children through the Teen Center.
- Louden Nelson Community Center received a \$500k HUD grant for improvements
- Provided \$25k in FOPAR youth scholarships.
- Successfully took over the Community Box Office including an upgrade of the Audience View software ticketing system after a ten year partnership with UCSC ended.
- Installed new scoreboards at the Civic Auditorium.
- Installed more efficient, cost-effective lighting throughout the Civic Auditorium, including stage lighting.
- Received the first half of a \$50,000 grant from the Sunrise Rotarians of Santa Cruz.
- Coordinated celebrations of the 30<sup>th</sup> Anniversary of the Surfing Museum; 25<sup>th</sup> Anniversary of the Juneteenth Celebration; and the 30<sup>th</sup> Anniversary of the Japanese Cultural Fair.
- Volunteer usage in the department increased by 17% percent.
- Louden Nelson Community Center security enhanced with First Alarm Security inside of the center.
- Added one full time Ranger position to provide enhanced security at City sites.
- Added security cameras at San Lorenzo Park and Harvey West Pool to enhance security.
- Lighting improvements utilizing low cost, better luminance LED technology at Grant Park, the Wharf, and parks throughout the City.
- Met goals in water usage in City parks, reducing overall usage through the use of drought tolerant plantings, removal of turf where feasible.
- Obtained “Tree City USA” status in current fiscal year.
- Planted over 100 trees – drought tolerant species were selected due to the water restrictions
- Median improvements completed on Nobel, Ocean
- Replaced 1200 linear feet of wooden rail on West Cliff Dr.
- Parks Master Plan public involved included:
  - 2 days of in the parks
  - Hosted seven events to gather feedback
  - 2 Community meetings were held

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#### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

### **FY 2016 ACCOMPLISHMENTS (continued)**

- Completed the following capital improvement projects in FY16:
- City Hall Maintenance Shed Replacement
- Sergeant Derby Park Tennis Courts Renovation
- Freight Building Renovations
  - Garfield Park Restroom Renovations
  - Market Street Facility Exterior Painting Completed and Exhaust Fan Installed in Kitchen
  - Neary Lagoon Chestnut Street Park Improvements Completed

### **FY 2017 GOALS:**

#### **Environmental Sustainability and Well-Managed Resources**

- Continue to explore water saving opportunities throughout facility, open space and park system
- Complete Parks Master Plan

#### **Community Safety & Well-Being**

- Work with PG&E to remove guy-wires, where possible
- Replace use of private security with City-employed and law enforcement trained Rangers in downtown and Beach areas
- Expand older adult programming and volunteer opportunities throughout the department

#### **Economic Vitality**

- Joint funding of replacement of Natural Bridges Elementary School gymnasium floor allowing for expanded recreation opportunities
- Fully implement Louden Nelson HUD grant for facility and program improvements.

#### **Organizational Health**

- Continue work with consultants to build stronger communication strategies and results of leadership team.

#### **Financial Stability**

- Build on success of FY16 Clam Chowder Cook Off 27% revenue growth by expanding event to two days.

#### **Reliable & Forward-Looking Infrastructure and Facilities**

- Seek non-General Fund options to implement the Wharf Master Plan

#### **Engaged & Informed Community**

- Continued work with Beach Flats community to address, resolve garden and other neighborhood issues

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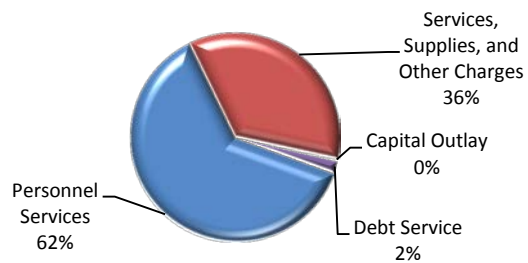
#### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
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4. Financial Stability & Organizational Health
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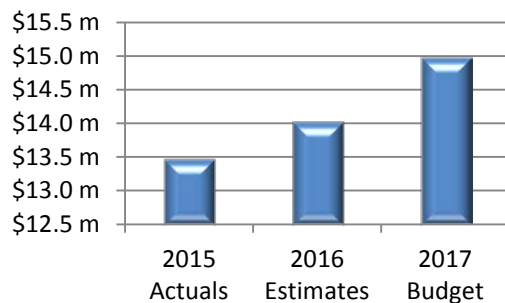
### PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



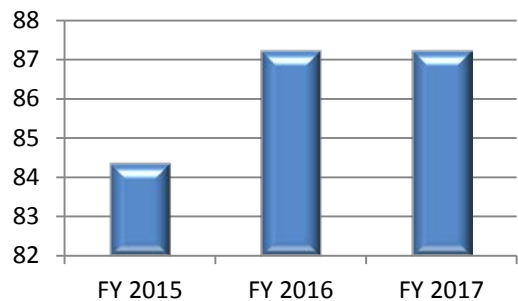
### EXPENDITURES BY CHARACTER Fiscal Years 2016-2017



### EXPENDITURE HISTORY



### AUTHORIZED PERSONNEL





# Parks and Recreation

## DEPARTMENT SUMMARY

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>EXPENDITURES BY CHARACTER:</b>					
Personnel Services	8,228,782	9,104,071	9,119,923	8,330,666	9,507,898
Services, Supplies, and Other Charges	4,746,739	5,234,003	5,530,490	5,402,976	5,345,052
Capital Outlay	280,099	185,200	249,538	14,920	40,000
Debt Service	237,787	290,156	290,156	288,156	-
Total Expenditures	<u>13,493,406</u>	<u>14,813,430</u>	<u>15,190,108</u>	<u>14,036,718</u>	<u>14,892,950</u>
<b>EXPENDITURES BY ACTIVITY:</b>					
Parks and Recreation Administration	3101 1,266,660	1,371,104	1,478,439	1,417,621	1,384,019
Downtown Ranger Program	3102 -	-	-	-	176,952
Urban Forestry	3105 307,046	410,059	441,554	401,171	436,193
Parks Maintenance West	3110 1,141,539	1,172,038	1,172,038	1,013,324	1,116,332
Parks Maintenance Central	3111 1,486,006	1,745,469	1,835,241	1,601,711	1,772,044
Parks Maintenance East	3112 1,502,300	1,647,780	1,688,418	1,592,485	1,711,015
Arana Gulch Habitat Management	3114 40,818	114,135	125,583	82,004	113,660
Youth Summer Trail Crew	3115 30,455	57,240	57,240	36,835	64,828
Parks Ranger Program	3120 530,005	733,171	765,076	515,075	817,116
Delaveaga Golf Course	3131 -	-	-	-	1,702,842
Recreation Classes	3201 206,521	220,101	220,101	227,662	335,181
Special Events/Brochure	3202 282,867	320,357	320,357	318,384	235,218
Beach Flats Community Center	3204 7,771	10,390	10,390	10,440	10,890
Sports	3205 397,152	439,837	439,837	417,376	436,801
Youth Programs	3206 380,020	388,200	388,200	296,896	437,190
Teen Services	3207 201,746	255,776	255,776	236,796	260,771
Aquatics - Pool Programs	3208 75,678	88,031	88,031	79,836	109,531
Museum	3210 41,268	42,049	46,849	43,397	40,931
Louden Nelson Community Center	3212 691,527	717,123	733,123	711,880	747,792
Civic Auditorium	3213 914,959	913,569	913,569	890,811	887,606
Subtotal General Fund	<u>9,504,340</u>	<u>10,646,429</u>	<u>10,979,822</u>	<u>9,893,704</u>	<u>12,796,912</u>
Street Trees	3151 16,560	12,000	12,000	12,000	15,000
Teen Services	3207 5,281	35,000	35,000	-	6,000
Municipal Wharf	3211 1,808,827	1,932,304	1,968,489	2,042,596	2,065,038
Civic Auditorium	3213 24,314	17,000	17,000	17,000	10,000
Park & Recreation Trusts	3912 12,057	-	-	-	-
Subtotal Other General Funds	<u>1,867,038</u>	<u>1,996,304</u>	<u>2,032,489</u>	<u>2,071,596</u>	<u>2,096,038</u>
Golf Course	7601 2,122,028	2,170,697	2,177,797	2,071,418	-
Subtotal Other Funds	<u>2,122,028</u>	<u>2,170,697</u>	<u>2,177,797</u>	<u>2,071,418</u>	<u>-</u>
Total Expenditures	<u>13,493,406</u>	<u>14,813,430</u>	<u>15,190,108</u>	<u>14,036,718</u>	<u>14,892,950</u>

\*Sums may have discrepancies due to rounding

# Parks and Recreation

## DEPARTMENT SUMMARY

		Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
			Adopted Budget	Amended* Budget	Estimated Actual	
<b>RESOURCES BY FUND</b>						
General Fund	101	2,266,609	2,332,860	2,334,355	2,058,188	3,637,200
Municipal Wharf	104	1,297,729	1,205,000	1,205,000	1,275,000	1,200,000
Civic Equip	121	6,081	7,000	7,000	6,100	6,000
Maintenance/Replacement						
Street Tree Fund	125	15,206	15,200	15,200	11,500	12,000
Contributions and	162	24,319	13,600	13,600	12,000	20,000
Donations - Parks & Recreation						
Golf Course	761	1,570,590	1,440,700	1,440,700	1,636,785	-
Total Resources		<u>5,180,533</u>	<u>5,014,360</u>	<u>5,015,855</u>	<u>4,999,573</u>	<u>4,875,200</u>
<b>Net General Fund Cost</b>		<u><b>(7,237,731)</b></u>	<u><b>(8,313,569)</b></u>	<u><b>(8,645,467)</b></u>	<u><b>(7,835,516)</b></u>	<u><b>(9,159,712)</b></u>
		<b>FY 2015</b>			<b>FY 2016</b>	<b>FY 2017</b>
<b>TOTAL AUTHORIZED PERSONNEL:</b>		<u>84.38</u>			<u>87.25</u>	<u>87.25</u>

\*Sums may have discrepancies due to rounding

# Parks and Recreation Administration

Activity Number: 3101  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

## ACTIVITY SUMMARY

**Activity Description:**

Directs overall department operations; provides administrative services including registration, clerical services, and boards and commissions support including the Parks and Recreation Commission.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	934,277	1,061,838	1,061,838	1,070,108	1,062,960
Services, Supplies, and Other Charges	332,383	309,266	416,601	347,513	321,059
Total Expenditures	1,266,660	1,371,104	1,478,439	1,417,621	1,384,019
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	7,053	5,000	5,000	6,200	5,500
Rents, & Misc Revenues	38,183	-	-	-	-
Total Resources	45,236	5,000	5,000	6,200	5,500

\*Sums may have discrepancies due to rounding

# Downtown Ranger Program

Activity Number: 3102  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

## ACTIVITY SUMMARY

**Activity Description:**

The new Downtown Park Ranger Program replaces the private security patrols for the City's downtown area. Downtown Park Rangers offer and provide assistance, information and directions to visitors of the downtown. They also provide a uniformed presence, requesting voluntary compliance for people that violate city ordinances, and issue citations if unable to achieve compliance. The Downtown Park Rangers are charged with summoning the proper authorities should the need arise, and engage in many other duties necessary to keep the City's downtown area safe and enjoyable for visitors and local residents.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	-	-	-	-	176,952
Total Expenditures	-	-	-	-	176,952
	-	-	-	-	176,952

\*Sums may have discrepancies due to rounding

Activity Number: 3105  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

## ACTIVITY SUMMARY

**Activity Description:**

Manages the City’s urban forest including maintenance, planting, and relocation of trees, and municipal code enforcement of the Heritage Tree Ordinance as well as the City's median program.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	172,677	187,571	187,571	164,254	195,155
Services, Supplies, and Other Charges	134,369	222,488	253,983	236,917	241,038
Total Expenditures	307,046	410,059	441,554	401,171	436,193
<b>ACTIVITY RESOURCES:</b>					
Rents, & Misc Revenues	-	-	1,495	1,495	1,500
Total Resources	-	-	1,495	1,495	1,500

\*Sums may have discrepancies due to rounding

# Parks Maintenance West

Activity Number: 3110  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

## ACTIVITY SUMMARY

### Activity Description:

Provides maintenance, repairs, custodial services, and refuse collection for the following areas: Trescony Park, Sgt. Derby Park, Arroyo Seco, West Cliff Drive, Depot Park, Bethany Curve, Roundtree Park, Moore Creek Uplands, Garfield Park, Westlake Park, and University Terrace Park.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	711,662	664,332	664,332	528,440	625,549
Services, Supplies, and Other Charges	429,877	446,706	446,706	484,884	480,783
Capital Outlay	-	61,000	61,000	-	10,000
Total Expenditures	<u>1,141,539</u>	<u>1,172,038</u>	<u>1,172,038</u>	<u>1,013,324</u>	<u>1,116,332</u>

# Parks Maintenance Central

Activity Number: 3111  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

## ACTIVITY SUMMARY

**Activity Description:**

Provides maintenance, repairs, custodial services, and refuse collection for the following areas: Harvey West Park, Pacific Avenue, Beach Flats, Civic Auditorium, Pogonip, City Hall, Laurel Park, Mission Plaza Park, Town Clock, and the Police Building. Also includes the Parks Division's construction specialist.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	968,689	1,181,360	1,181,360	1,060,261	1,230,034
Services, Supplies, and Other Charges	409,097	523,109	612,881	531,730	542,010
Capital Outlay	108,220	41,000	41,000	9,720	-
Total Expenditures	<u>1,486,006</u>	<u>1,745,469</u>	<u>1,835,241</u>	<u>1,601,711</u>	<u>1,772,044</u>
<b>ACTIVITY RESOURCES:</b>					
Rents, & Misc Revenues	5,196	-	-	-	-
Total Resources	<u>5,196</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

\*Sums may have discrepancies due to rounding

# Parks Maintenance East

Activity Number: 3112  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

## ACTIVITY SUMMARY

**Activity Description:**

Provides maintenance, repairs, custodial services, and refuse collection for the following areas: DeLaveaga Park including George Washington Grove/Picnic Area, San Lorenzo Park, Frederick Street Park, Grant Street Park, John Franks Park, Mike Fox Park including Ken Wormhoudt Skate Park and River Bend Park, Ocean View Park, Central Park, Mimi de Marta Park, Star of the Sea, Tyrell Park, Arana Gulch, Santa Cruz Riverwalk, Jessie Street Marsh, East Cliff Drive, and Riverside Gardens Park. Also includes the Parks Division's light equipment maintenance.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	942,971	991,247	991,247	966,131	1,034,132
Services, Supplies, and Other Charges	523,013	616,333	616,333	621,154	646,883
Capital Outlay	36,316	40,200	80,838	5,200	30,000
Total Expenditures	<u>1,502,300</u>	<u>1,647,780</u>	<u>1,688,418</u>	<u>1,592,485</u>	<u>1,711,015</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	250	1,000	1,000	325	300
Rents, & Misc Revenues	2,139	4,000	4,000	-	-
Total Resources	<u>2,389</u>	<u>5,000</u>	<u>5,000</u>	<u>325</u>	<u>300</u>

\*Sums may have discrepancies due to rounding



# Arana Gulch Habitat Management

Activity Number: 3114  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

## ACTIVITY SUMMARY

**Activity Description:**

Implementation of the Arana Gulch Habitat Management Plan. Strategies include mowing, grazing and scraping.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	-	59,715	59,715	34,654	60,290
Services, Supplies, and Other Charges	40,818	44,420	55,868	47,350	53,370
Capital Outlay	-	10,000	10,000	-	-
Total Expenditures	40,818	114,135	125,583	82,004	113,660

\*Sums may have discrepancies due to rounding

# Youth Summer Trail Crew

Activity Number: 3115  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

## ACTIVITY SUMMARY

**Activity Description:**

The Summer Youth Trail Crew program was created in an effort to develop mentoring/internship programs for high school students. The program collaborates with Santa Cruz City Schools (SCCS) and the County Office of Education (COE) to address the summer gap in programming.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	26,784	54,240	54,240	33,835	61,828
Services, Supplies, and Other Charges	3,672	3,000	3,000	3,000	3,000
Total Expenditures	30,455	57,240	57,240	36,835	64,828

\*Sums may have discrepancies due to rounding

# Parks Ranger Program

Activity Number: 3120

## ACTIVITY SUMMARY

Fund(s): General Fund (101)

Department: Parks and Recreation

### Activity Description:

The Park Ranger Program provides security services, coordinates cleanups in parks, open space, and waterways, and provides some routine maintenance in the open space areas of the parks system. It also provides interpretive services and works with neighbors throughout the park system.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	361,979	508,772	498,397	320,681	593,674
Services, Supplies, and Other Charges	168,025	191,399	209,979	194,394	223,442
Capital Outlay	-	33,000	56,700	-	-
Total Expenditures	530,005	733,171	765,076	515,075	817,116

Activity Number: 3131  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

**ACTIVITY SUMMARY**

**Activity Description:**

This activity provides for the management and maintenance of the 18 hole municipal golf course at DeLaveaga. In FY 2017 the Delaveaga Golf Course was moved from the Golf Enterprise Fund under Activity #7601 to the General Fund under Activity #3131.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	-	-	-	-	929,802
Services, Supplies, and Other Charges	-	-	-	-	773,040
Total Expenditures	-	-	-	-	1,702,842
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	-	-	-	-	1,400,000
Rents, & Misc Revenues	-	-	-	-	150,700
Total Resources	-	-	-	-	1,550,700

\*Sums may have discrepancies due to rounding

Activity Number: 7601  
 Fund(s): Golf Course (761)  
 Department: Parks and Recreation

**ACTIVITY SUMMARY**

**Activity Description:**

Provides for the management and maintenance of the 18 hole municipal golf course at DeLaveaga. In FY 2017 the DeLaveaga Golf Course was moved to the General Fund under Activity #3131.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	961,391	971,544	971,544	890,524	-
Services, Supplies, and Other Charges	807,802	908,997	916,097	892,738	-
Capital Outlay	115,048	-	-	-	-
Debt Service	237,787	290,156	290,156	288,156	-
Total Expenditures	<u>2,122,028</u>	<u>2,170,697</u>	<u>2,177,797</u>	<u>2,071,418</u>	<u>-</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	1,401,980	1,300,000	1,300,000	1,380,000	-
Rents, & Misc Revenues	58,558	50,700	50,700	150,700	-
Total Resources	<u>1,460,537</u>	<u>1,350,700</u>	<u>1,350,700</u>	<u>1,530,700</u>	<u>-</u>

\*Sums may have discrepancies due to rounding

Activity Number: 3151  
 Fund(s): Street Tree Fund (125)  
 Department: Parks and Recreation

**ACTIVITY SUMMARY**

**Activity Description:**

Funds the planting of street trees to enhance the urban forest. Financed by donations, contributions, fund raising, and any penalties assessed under the Heritage Tree Ordinance.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	16,560	12,000	12,000	12,000	15,000
Total Expenditures	<u>16,560</u>	<u>12,000</u>	<u>12,000</u>	<u>12,000</u>	<u>15,000</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	8,100	10,000	10,000	10,000	10,000
Fines and Forfeitures	4,000	5,000	5,000	1,500	2,000
Rents, & Misc Revenues	3,106	200	200	-	-
Total Resources	<u>15,206</u>	<u>15,200</u>	<u>15,200</u>	<u>11,500</u>	<u>12,000</u>

\*Sums may have discrepancies due to rounding

# Recreation Classes

Activity Number: 3201  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

## ACTIVITY SUMMARY

**Activity Description:**

Provides youth and adult specialty classes for all, including the areas of dance, music, art, fitness, sports, cooking, seasonal camps and much more.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	13,198	37,598	37,598	45,216	68,055
Services, Supplies, and Other Charges	193,323	182,503	182,503	182,446	267,126
Total Expenditures	206,521	220,101	220,101	227,662	335,181
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	283,137	300,000	300,000	285,000	290,000
Total Resources	283,137	300,000	300,000	285,000	290,000

\*Sums may have discrepancies due to rounding

Activity Number: 3202  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

Provides support for City-sponsored special events, the Sister Cities Committee and programs, and the Department's marketing component including activity guides and other promotion.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	116,827	130,337	130,337	128,945	122,748
Services, Supplies, and Other Charges	166,041	190,020	190,020	189,439	112,470
Total Expenditures	<u>282,867</u>	<u>320,357</u>	<u>320,357</u>	<u>318,384</u>	<u>235,218</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	78,027	75,000	75,000	82,500	82,500
Total Resources	<u>78,027</u>	<u>75,000</u>	<u>75,000</u>	<u>82,500</u>	<u>82,500</u>

\*Sums may have discrepancies due to rounding



# Beach Flats Community Center

Activity Number: 3204  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

## ACTIVITY SUMMARY

**Activity Description:**

The Beach Flats Community Center was previously operated by the City, but is now under the auspices of Community Bridges, a local non-profit organization; however, the City still provides funding for utilities and insurance.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	7,771	10,390	10,390	10,440	10,890
Total Expenditures	7,771	10,390	10,390	10,440	10,890

\*Sums may have discrepancies due to rounding

Activity Number: 3205  
Fund(s): General Fund (101)  
Department: Parks and Recreation

## ACTIVITY SUMMARY

**Activity Description:**

Provides adult and youth sports programs including adult softball, basketball and soccer leagues, tennis program, youth sports camps and specialty classes. Coordinates reservation of City sports facilities and provides support to youth sports organizations such as Little League, Gals Softball and Youth Soccer.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	186,601	219,323	219,323	199,264	215,080
Services, Supplies, and Other Charges	210,552	220,514	220,514	218,112	221,721
Total Expenditures	<u>397,152</u>	<u>439,837</u>	<u>439,837</u>	<u>417,376</u>	<u>436,801</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	360,289	333,500	333,500	365,000	366,000
Total Resources	<u>360,289</u>	<u>333,500</u>	<u>333,500</u>	<u>365,000</u>	<u>366,000</u>

# Youth Programs

Activity Number: 3206  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

## ACTIVITY SUMMARY

**Activity Description:**

Provides pre-school programs, summer camps, and Junior Lifeguards and Little Guards programs.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	295,083	318,578	318,578	216,963	351,904
Services, Supplies, and Other Charges	84,937	69,622	69,622	79,933	85,286
Total Expenditures	380,020	388,200	388,200	296,896	437,190
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	419,670	385,000	385,000	424,630	435,000
Total Resources	419,670	385,000	385,000	424,630	435,000

\*Sums may have discrepancies due to rounding

Activity Number: 3207

ACTIVITY SUMMARY

Fund(s): General Fund & Contributions and Donations - Parks & Recreation (101 & 162)

Department: Parks and Recreation

Activity Description:

Provides supervision, staffing and operation of the Teen Center, including field trips, special events, job programs, internships and bicycle distribution program. Works with other departments and agencies to identify and address teen issues such as education, social pressures, and others. Provides staff for activities in the schools and other youth serving programs.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	164,268	218,536	218,536	203,391	225,881
Services, Supplies, and Other Charges	42,759	72,240	72,240	33,405	40,890
Total Expenditures	<u>207,028</u>	<u>290,776</u>	<u>290,776</u>	<u>236,796</u>	<u>266,771</u>
<b>ACTIVITY RESOURCES:</b>					
Grants	-	-	-	-	6,000
Charges for Services	1,423	1,000	1,000	1,200	1,200
Transfers In & Other Financing Sources	1,105	2,000	2,000	5,000	5,000
Total Resources	<u>2,528</u>	<u>3,000</u>	<u>3,000</u>	<u>6,200</u>	<u>12,200</u>

\*Sums may have discrepancies due to rounding

# Aquatics - Pool Programs

Activity Number: 3208  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

## ACTIVITY SUMMARY

**Activity Description:**

Provides for the operation of Harvey West Pool including a nine month offering of swim lessons and other aquatic activities offered through a commercial lease. The ten week summer program provides the public with recreational swim, lap swim and water exercise in addition to the instructional program.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	75,678	88,031	88,031	79,836	109,531
Total Expenditures	75,678	88,031	88,031	79,836	109,531
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	13,396	12,500	12,500	13,000	13,000
Rents, & Misc Revenues	38,981	43,000	43,000	38,000	40,000
Total Resources	52,376	55,500	55,500	51,000	53,000

\*Sums may have discrepancies due to rounding

Activity Number: 3210  
 Fund(s): General Fund (101)  
 Department: Parks and Recreation

**ACTIVITY SUMMARY**

**Activity Description:**

Provides for utilities, insurance and staffing costs for the Surfing Museum. Also provides utilities, insurance and a collections grant for the Natural History Museum, operated by a private nonprofit.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	19,321	22,600	22,600	19,890	25,762
Services, Supplies, and Other Charges	21,947	19,449	24,249	23,507	15,169
Total Expenditures	<u>41,268</u>	<u>42,049</u>	<u>46,849</u>	<u>43,397</u>	<u>40,931</u>
<b>ACTIVITY RESOURCES:</b>					
Rents, & Misc Revenues	5,149	3,700	3,700	3,200	4,000
Total Resources	<u>5,149</u>	<u>3,700</u>	<u>3,700</u>	<u>3,200</u>	<u>4,000</u>

\*Sums may have discrepancies due to rounding

Activity Number: 3211  
 Fund(s): Municipal Wharf Fund (104)  
 Department: Parks and Recreation

## ACTIVITY SUMMARY

**Activity Description:**

Provides construction service, planning and oversight, structural and facilities maintenance and repairs, operations and custodial services and oversight for the Municipal Wharf and Main and Cowell’s Beaches, including liaison with local, State, and federal agencies, educational institutions, and nongovernmental organizations.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,184,913	1,276,785	1,303,012	1,280,809	1,323,578
Services, Supplies, and Other Charges	603,399	655,519	665,477	761,787	741,460
Capital Outlay	20,515	-	-	-	-
Total Expenditures	1,808,827	1,932,304	1,968,489	2,042,596	2,065,038
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	1,660	-	-	520	750
Fines and Forfeitures	2,937	5,000	5,000	1,045	1,750
Rents, & Misc Revenues	1,294,981	1,445,000	1,445,000	1,275,000	1,200,000
Total Resources	1,299,578	1,450,000	1,450,000	1,276,565	1,202,500

\*Sums may have discrepancies due to rounding

# Louden Nelson Community Center

Activity Number: 3212

## ACTIVITY SUMMARY

Fund(s): General Fund (101)

Department: Parks and Recreation

### Activity Description:

Provides supervision, staffing and operation of the Loudon Nelson Community Center with facility space for meetings, youth and adult theater productions, events, classes, and activities. Provides funding and facilities for the Senior Citizens programs as well as gallery space for local artists. Provides administration of the community gardens program.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	536,899	554,694	554,694	549,525	579,715
Services, Supplies, and Other Charges	154,629	162,429	178,429	162,355	168,077
Total Expenditures	<u>691,527</u>	<u>717,123</u>	<u>733,123</u>	<u>711,880</u>	<u>747,792</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	22,796	23,000	23,000	25,000	25,000
Rents, & Misc Revenues	169,605	175,000	175,000	190,000	185,000
Total Resources	<u>192,401</u>	<u>198,000</u>	<u>198,000</u>	<u>215,000</u>	<u>210,000</u>



Activity Number: 3213

ACTIVITY SUMMARY

Fund(s): General Fund & Civic Equipment Maintenance and Replacement Fund (101 & 121)

Department: Parks and Recreation

Activity Description:

Provides supervision, staffing and operation of the Civic Auditorium, with facility space for cultural, recreational, educational and social events that benefit the community. The facility operates in partnership with UCSC, Santa Cruz Tickets, a ticket outlet for events held at the auditorium, UCSC and other area venues. The Civic is the home of the Cabrillo Festival of Contemporary Music, Santa Cruz Follies, Santa Cruz Ballet Theatre and the Santa Cruz Symphony, including the Symphony business offices.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	631,242	645,001	645,001	617,775	624,799
Services, Supplies, and Other Charges	308,030	285,568	285,568	290,036	272,807
Total Expenditures	<u>939,272</u>	<u>930,569</u>	<u>930,569</u>	<u>907,811</u>	<u>897,606</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	455,148	410,000	410,000	319,665	340,000
Rents, & Misc Revenues	106,618	114,000	114,000	84,220	93,000
Total Resources	<u>561,766</u>	<u>524,000</u>	<u>524,000</u>	<u>403,885</u>	<u>433,000</u>

\*Sums may have discrepancies due to rounding

# Parks and Recreation Trusts

Activity Number: 3912

## ACTIVITY SUMMARY

Fund(s): Contributions and Donations - Parks & Recreation (162)

Department: Parks and Recreation

**Activity Description:**

This activity provides for donations to support parks and recreation activities.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	12,057	-	-	-	-
Total Expenditures	12,057	-	-	-	-
<b>ACTIVITY RESOURCES:</b>					
Rents, & Misc Revenues	24,319	13,600	13,600	12,000	14,000
Total Resources	24,319	13,600	13,600	12,000	14,000

\*Sums may have discrepancies due to rounding

# Parks and Recreation

## Capital Improvement Projects

Fund	Project Number	Project Title	Fiscal Year 2016 Estimated	Fiscal Year 2017 Adopted Budget
<b>General Capital Improvement Fund</b>				
311	c301407	Bocce Ball Court at Harvey West	65,880	-
311	c301504	City Hall Maintenance Shed Replacement	5,500	-
311	c301202	Civic Aud Health & Safety Improvements	80,073	-
311	c301601	Civic Auditorium AV Upgrades	20,000	-
311	c301602	Civic Auditorium Exhaust Fan Replacement	9,000	-
311	c301603	Civic Auditorium General Lighting Improvements	75,000	-
311	c301604	Civic Auditorium Theatre Lighting Improvements	67,000	-
311	c301503	Concrete Bankstand Area at Harvey West Park	20,000	-
311	c301415	Cowell Beach Access Ramp & beachfront Lighting Improvements	107,923	-
311	a301213	DeLaveaga Golf Course Facility Improvements	-	25,000
311	c301513	Delaveaga Golf Course Public Restroom Improvements	60,000	-
311	c300901	DeLaveaga Park Parking Lot Rehabilitation	53,960	-
311	c301203	DeLaveaga Park Watershed Management	25,000	25,000
311	c301610	Depot Park BMX Improvements	32,000	-
311	c301305	Derby Park Tennis Court Renovation	20,000	-
311	c301509	Frederick Street Playground and Tot Lot Resurfacing	35,412	15,000
311	c301524	Freight Building Renovation	6,450	-
311	c301303	Garfield Park Restroom Renovation	397	-
311	c301612	General Capital Improvement Project Fund	50,000	-
311	c301508	Grant Park Basketball Court Resurfacing	15,000	-
311	c301506	Grant Park Restroom Renovation	30,000	-
311	c301530	Harvey West Park Ball Field Lighting	14,402	-
311	c301609	Harvey West park Restroom Rennovations	70,000	-
311	c301314	Homeless Garden Environmental Study	25,000	-
311	c301607	John Franks Park Playground Improvements	25,000	-
311	c301525	Laurel Park Lighting	4,440	-
311	c301523	Louden Nelson Community Center Facility Improvements	30,000	-
311	c301403	Louden Nelson Upgrades	8,761	-
311	c301521	Market Street Facility Exterior Painting	9,770	-
311	c301613	Market Street Senior Center Exhaust Fan Replacement	8,000	-

*For more information about the projects listed above, please refer to the Capital Improvement Program section of this document.*

# Parks and Recreation

## Capital Improvement Projects

Fund	Project Number	Project Title	Fiscal Year 2016 Estimated	Fiscal Year 2017 Adopted Budget
<b>General Capital Improvement Fund</b>				
311	c301517	Median Improvements for Second Street and other medians	8,000	-
311	c301412	Morrisey Median Renovation	38,748	-
311	c301702	Natural Bridges Gymnasium Floor Repair, Replacement	-	10,000
311	c301102	Natural History Museum Renovations	10,000	-
311	c301301	Neary Lagoon Chestnut St Park Improvements	33,412	-
311	c301518	Nobel Median Improvements	17,000	-
311	c301417	Ocean Street Median Renovation	1,065	-
311	c301528	Parks and Recreation Master Plan	149,999	-
311	c301616	Replace Civic Aud Air Handler Motors - CEC	22,692	-
311	c301620	Replace Pool House Pumps - CEC	50,627	-
311	c301615	Retrofit Civic Aud Interior Lighting - CEC	49,052	-
311	c301619	Retrofit Louden Center Lighting - CEC	23,787	-
311	c301701	Safety netting at DeLaveaga Golf Course	-	10,000
311	c301420	San Lorenzo Duck Pond Re-Design	25,000	-
311	c301614	San Lorenzo Park Improvement	100,000	-
311	c301502	San Lorenzo Park Main Irrigation Line Replacement - Phase I	50,000	50,000
311	c301308	San Lorenzo Park Restroom Renovation	1,393	-
311	c301511	San Lorenzo Pathway Improvements	40,000	-
311	c301608	Scott Kennedy Field Fencing Improvements	29,000	-
311	c301605	Scott Kennedy Field Replacement	50,000	50,000
311	c301526	Stage Coach Building Renovation	17,000	-
311	c301522	Surfing Museum Improvements	48,000	-
311	c301606	University Terrace Dog Park Improvements	11,940	-
311	c301307	University Terrace Park Basketball Court Overlay	8,060	-
311	c301306	University Terrace Park Tennis Court Resurfacing	15,618	-
311	c301611	Volleyball Court Improvements	27,000	-
311	c301414	Wharf and Beachfront Restroom Upgrades	298,115	-
311	c301315	Wharf Master Plan 2012 EDA Grant	134,352	-
311	c301416	Wharf Roof Replacement (25 Municipal Wharf)	325,557	-
<b>Total General Capital Improvement Fund</b>			<b>2,559,385</b>	<b>185,000</b>

For more information about the projects listed above, please refer to the Capital Improvement Program section of this document.

# Parks and Recreation

## Capital Improvement Projects

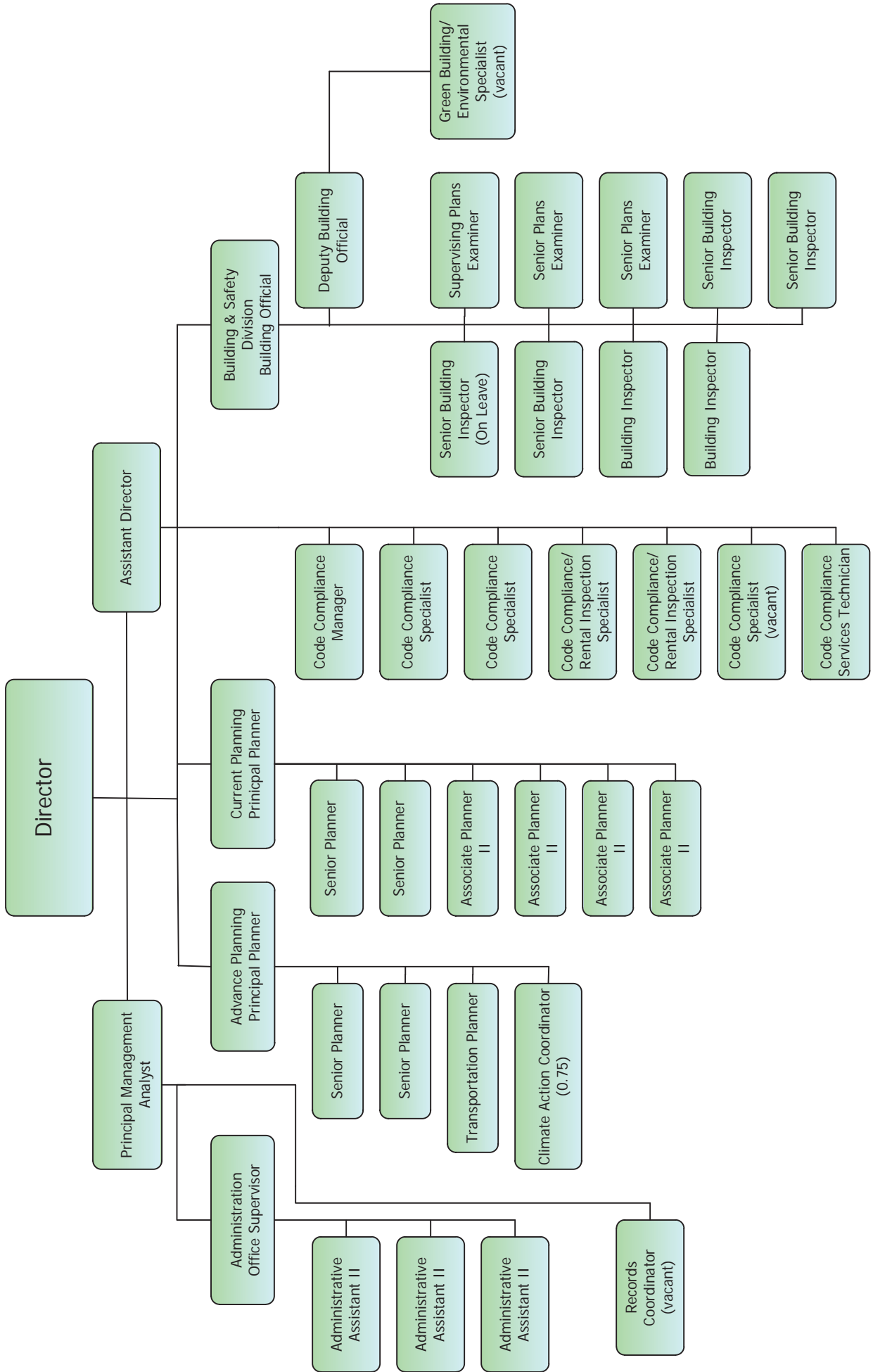
<b>Fund</b>	<b>Project Number</b>	<b>Project Title</b>	<b>Fiscal Year 2016 Estimated</b>	<b>Fiscal Year 2017 Adopted Budget</b>
<b>Golf Course Fund</b>				
761	c301213	DeLaveaga Golf Course Facility Improvements	113,294	-
761	c301401	DeLaveaga Golf Course Fuel Transfer Station Upgrade	15,000	-
761	c301105	DeLaveaga Property Infrastructure Costs	1,666	-
761	c301618	Replace Golf Cart Storage Lighting - CEC	39,413	-
761	c301617	Retrofit Golf Clubhouse Lighting - CEC	51,981	-
<b>Total Golf Course Fund</b>			<b>221,354</b>	<b>-</b>
<b>Total Parks and Recreation Projects</b>			<b>2,780,739</b>	<b>185,000</b>

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# Planning & Community Development



# Planning & Community Development Department





# Planning and Community Development

## DEPARTMENT SUMMARY

### DEPARTMENT DESCRIPTION

The Planning and Community Development Department performs long-range planning for the City's future development; processes building and land use applications; review plans for health and safety requirements; facilitates green building practices; issues permits for construction and inspects for code compliance; facilitates citizen participation in the land use decision-making process; coordinates and develops the City's sustainability programs with other departments; and performs other policy work as required by the City. The department includes the following divisions: Current Planning, Advance Planning, Building and Safety, Code Compliance, and Administration.

### FY 2016 ACCOMPLISHMENTS

- Assisted property owners and businesses with development plans, including review of an increased volume of projects over prior years.
- Hired and promoted staff to fill key positions, including Principal Management Analyst, Green Building and Environmental Coordinator, Senior Plans Examiners, Senior Inspector, Building Inspector, Associate Planner, Transportation Planner, and Code Compliance Specialist
- Recruitments underway and/or tentatively scheduled for Code Compliance Manager, Records Coordinator, Code Compliance Specialist, and Associate Planner.
- Coordinated with Human Resources to complete employee attraction strategy.
- Conducted Departmental Services Study including recommended actions to provide the very best public services for permit processes and community development goals.
- Developed Action Plan to implement above recommendations and other services, and implemented actions per plan - to be continued through coming FY
- Participated in development of plan for remodeled department workspace, including new public service counter to expand and facilitate additional customer services, and provide functional efficient workspace by consolidating department functions and City cashiering. Temporarily relocated some staff teams to interim work stations.
- Digitized permit records, plan sets, case files, plan documents, and historical records to facilitate digital archiving and records access for all departmental information.
- Continued to develop Permit Tracking software, including use and coordination by other relevant departments. Trials and testing underway for additional services with this software for use by the public.
- Launched on line/web based access portal to permit records and property information.
- Inspections and Code Compliance staff developed innovative systems and use iPads in field to access plans and documents, coordinate with builders, and track inspections and permits.
- Continue to develop and maintain collaborative partnerships with other City departments involved in permit processes, inspections, and land use policy.
- Supported uniformity and building life safety in the Monterey Bay Region of the International Code Council by Building Official served as Chapter Officer, and awarded Chapter ICC Building Official of the Year for prior year.

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#### CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

# Planning and Community Development

## DEPARTMENT SUMMARY

### **FY 2016 ACCOMPLISHMENTS (continued)**

- Completed major zoning code amendments to incentivize creation and legalization of Accessory Dwelling Units ADU.
- Developed ADU legalization process and team to assist individual property owners with permitting.
- Completed zoning code amendments to incentivize creation and legalization of units in multi-family zones.
- Underway on Major Corridor Planning and Zoning process, to implement General Plan 2030.
- Prepared and adopted Housing Element Update, certified by State HCD.
- Obtained Coastal Commission approval of recent past zoning amendments.
- Approved numerous housing, mixed use, and commercial projects.
- Implemented Solar Santa Cruz program.
- Continued collaborations on Green Wharf project with city departments and UCSC.
- Underway with Downtown Plan amendment process to extend height and development standards to lower Pacific and Front Street areas.
- Collaborated with Economic Development on expanding Open Counter functions.
- Developed draft Local Coastal Plan to implement General Plan 2030, for submittal to Coastal Commission
- Increased effectiveness and multi-departmental collaboration on code enforcement.
- Updated Subdivision Ordinance.
- Update of City Bike Plan underway (significant community outreach and draft plan complete, hearings to begin).
- Received Governor's Environmental and Economic Leadership Award for the joint UCSC and City Green Wharf project.
- Supported completion of AMBAG Sustainable Communities Strategy
- Hosted monthly interdepartmental meetings to support Climate Action Plan (CAP) implementation.

### **FY 2017 GOALS**

#### **Environmental Sustainability and Well Managed Resources**

- Implement General Plan to create a livable and sustainable community.
- Implement Housing Element recommendations to incentivize and realize new development of much needed housing types.
- Update of the Local Coastal Program.
- Implement Climate Action Plan and Climate Action Compact.
- Adopt and implement the Corridor Planning and Zoning Code Updates
- Adopt modifications to the Downtown Recovery Plan development standards to provide for additional housing opportunities

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#### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
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5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

# Planning and Community Development

DEPARTMENT SUMMARY

## **FY 2017 GOALS (continued)**

### **Community Safety and Well Being**

- Adopt new California State Building Code, mandated effective January 1, 2017.
- Enhance Code Compliance Neighborhood Services and Preservation programs.
- Continue to implement Rental Inspection Program to ensure safe housing.
- Participate in disaster preparedness and safety programs as appropriate.

### **Economic Vitality**

- Increase the supply and quality of hotels in the City in order to generate year round jobs and grow the tourism sector of the economy.
- Facilitate the construction of significant projects such as the Delaware Addition project, new rental housing and the ongoing construction phases of the Tannery Arts Project.
- Facilitate and incentivize development of housing, including affordable housing.
- Update Zoning Code including Parking Analysis.
- Continue to improve and streamline permit information and process including implementation of e-permitting software and plan check services.
- Provide improved public services by remodeling public counter and consolidating finance cashiering function in one location.
- Increase the supply and variety of retail shopping options in the Downtown and other commercial corridors.
- Continue to create economic development opportunities in the City's two industrial areas.

### **Organizational Health**

- Continue to provide training and career development opportunities to staff.
- Fill remaining vacant positions in Department.
- Develop job classification series plans to encourage staff retention and development; especially for Code Compliance and Neighborhood Services.

### **Financial Stability**

- Participate in completion and implementation of City-wide Fee Study.
- Seek and administer grants for planning and implementing programs and projects.

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#### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
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5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

# Planning and Community Development

DEPARTMENT SUMMARY

## FY 2017 GOALS (continued)

### Reliable and Forward-Looking Infrastructure and Facilities

- Complete Active Transportation Plan to guide development of non-automobile amenities.
- Participate in the development of the Wharf Master Plan
- Assist with implementation of solar and energy projects for City Facilities.

### Engaged and Informed Community

- Update Department Web page, to provide better customer service and access to information.
- Facilitate meaningful effective community participation processes for land use plans and actions, including the Corridor Plan, Downtown Plan Update, Zoning Code Updates, and development projects.
- Continue to develop regular reports on development projects proposed, approved, and underway.
- Attend neighborhood and business association meetings to inform on department activities and gather feedback.
- Continue to hold training and information sessions for members of the public and development community on department processes and programs.

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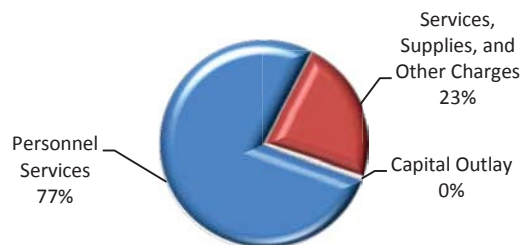
#### CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:

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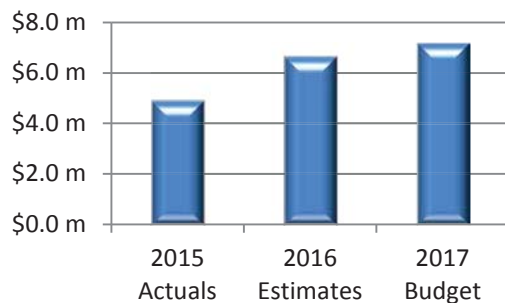
### PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



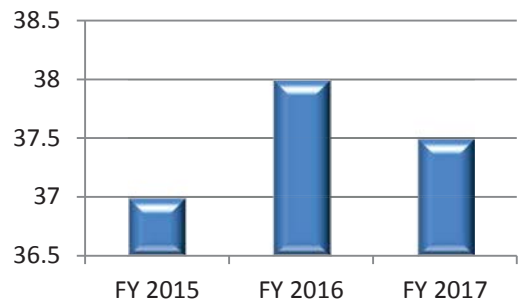
### EXPENDITURES BY CHARACTER Fiscal Years 2016-2017



### EXPENDITURE HISTORY



### AUTHORIZED PERSONNEL



# Planning and Community Development

## DEPARTMENT SUMMARY

	Fiscal Year*	Fiscal Year 2016			Fiscal Year 2017
		2015 Actuals	Adopted Budget	Amended* Budget	
<b>EXPENDITURES BY CHARACTER:</b>					
Personnel Services	3,950,203	5,233,956	5,193,956	4,409,013	5,546,492
Services, Supplies, and Other Charges	944,555	1,854,759	2,565,406	2,225,987	1,638,487
Capital Outlay	32,366	30,000	30,000	30,000	20,000
Total Expenditures	4,927,124	7,118,715	7,789,362	6,665,000	7,204,979
<b>EXPENDITURES BY ACTIVITY:</b>					
Planning Administration	1301 880,217	1,261,055	1,286,492	966,458	1,293,491
Current Planning	1302 1,673,936	1,322,946	1,366,241	1,152,734	1,394,495
Advance Planning	1303 155,952	323,304	432,227	379,631	256,391
Inspection Services	2301 1,205,112	1,577,249	1,577,501	1,453,018	1,909,641
Code Enforcement	2302 -	596,827	596,827	454,071	646,919
SB 1186 Accessibility Programs	2303 1,877	3,862	3,862	5,000	5,000
Subtotal General Fund	3,917,094	5,085,243	5,263,149	4,410,912	5,505,937
Planning Administration	1301 64,573	-	-	61,110	7,120
Advance Planning	1303 665,230	1,530,292	2,023,032	1,835,134	1,208,119
Inspection Services	2301 214,044	301,597	301,597	220,358	333,747
Code Enforcement	2302 15,098	106,583	106,583	57,486	55,056
Subtotal Other General Funds	958,945	1,938,472	2,431,212	2,174,088	1,604,042
CDBG Code Enforcement	5206 51,086	95,000	95,000	80,000	95,000
Subtotal Other Funds	51,086	95,000	95,000	80,000	95,000
Total Expenditures	4,927,124	7,118,715	7,789,362	6,665,000	7,204,979
<b>RESOURCES BY FUND</b>					
General Fund	101 2,437,447	2,537,400	2,537,400	2,540,290	2,644,500
Code Enforcement/Civil Penalties	103 20,932	40,000	40,000	-	-
General Plan Update Reserve Fund	107 713,932	675,000	675,000	550,000	550,000
Green Bldg Educational Resource Fund	108 205,750	290,000	290,000	250,000	250,000
Total Resources	3,378,062	3,542,400	3,542,400	3,340,290	3,444,500
Net General Fund Cost	(1,479,646)	(2,547,843)	(2,725,749)	(1,870,622)	(2,861,437)
	<b>FY 2015</b>			<b>FY 2016</b>	<b>FY 2017</b>
<b>TOTAL AUTHORIZED PERSONNEL:</b>	37.00			38.00	37.50

\*Sums may have discrepancies due to rounding

# Planning Administration

Activity Number: 1301

## ACTIVITY SUMMARY

Fund(s): General Fund & General Plan Update Reserve (101 & 107)

Department: Planning and Community Development

**Activity Description:**

Responsible for the overall direction of the department and for clerical and support services to other activities in the department, as well as support to advisory bodies including the City Planning Commission, Historic Preservation Commission, and other advisory bodies as needed.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	758,696	890,639	890,639	736,647	933,315
Services, Supplies, and Other Charges	186,094	340,416	365,853	260,921	347,296
Capital Outlay	-	30,000	30,000	30,000	20,000
Total Expenditures	<u>944,790</u>	<u>1,261,055</u>	<u>1,286,492</u>	<u>1,027,568</u>	<u>1,300,611</u>
<b>ACTIVITY RESOURCES:</b>					
Grants	46,552	-	-	-	-
Charges for Services	92,140	70,100	70,100	70,200	75,100
Total Resources	<u>138,692</u>	<u>70,100</u>	<u>70,100</u>	<u>70,200</u>	<u>75,100</u>

\*Sums may have discrepancies due to rounding

**Activity Number: 1302**

## ACTIVITY SUMMARY

**Fund(s): General Fund (101)**

**Department: Planning and Community Development**

**Activity Description:**

Responsible for the basic administration of Title 24, Title 23, and Title 4 of the Santa Cruz Municipal Code relating to physical development within the City. Duties include: reviewing development plans submitted for building permits for compliance with the zoning code; reviewing land use applications such as use permits, variances, coastal permits, design permits, historic alteration and demolition permits, tentative parcel and tract maps, etc.; preparing staff reports with findings and conditions to present before the Zoning Administrator, Planning Commission, Historic Preservation Commission, and City Council. Duties also include: conducting environmental review; coordinating environmental compliance activities of other city departments; preparing recommendations for zoning code amendments; daily staffing of public counter and phones to answer zoning questions; attending neighborhood meetings to help answer questions/concerns over zoning issues or project details; investigating complaints regarding violations of zoning, housing, and property maintenance requirements and securing property owner compliance; monitoring conditions of approval and mitigation measures; coordinating with the Building Division on the green building program; and other duties as required.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,493,645	1,089,796	1,089,796	977,666	1,189,295
Services, Supplies, and Other Charges	147,926	233,150	276,445	175,068	205,200
Capital Outlay	32,366	-	-	-	-
Total Expenditures	<u>1,673,936</u>	<u>1,322,946</u>	<u>1,366,241</u>	<u>1,152,734</u>	<u>1,394,495</u>
<b>ACTIVITY RESOURCES:</b>					
Grants	27,000	-	-	-	-
Charges for Services	928,358	872,100	872,100	880,390	926,200
Total Resources	<u>955,358</u>	<u>872,100</u>	<u>872,100</u>	<u>880,390</u>	<u>926,200</u>

\*Sums may have discrepancies due to rounding



**Activity Number: 1303**

## ACTIVITY SUMMARY

**Fund(s): General Fund & General Plan Update Reserve (101 & 107)**

**Department: Planning and Community Development**

**Activity Description:**

The Advance Planning division deals with the development of City-wide and neighborhood area plans and programs. This involves adoption and maintenance of the General Plan, its elements, area plans, and the Local Coastal Program. Important to this section are liaison with other jurisdictions, and neighborhood, business, and civic groups. Advance Planning additionally provides the following functions: research for litigation, public information regarding City planning; administering the city-wide climate action program; interdepartmental/interjurisdictional coordination; census analysis; and economic development. The division carries out research projects as assigned by the City Council and Planning Commission.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	581,836	1,015,107	1,015,107	916,201	959,951
Services, Supplies, and Other Charges	239,345	838,489	1,440,152	1,298,564	504,559
Total Expenditures	821,182	1,853,596	2,455,259	2,214,765	1,464,510
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	713,932	675,000	675,000	550,000	550,000
Total Resources	713,932	675,000	675,000	550,000	550,000

\*Sums may have discrepancies due to rounding

Activity Number: 2301

## ACTIVITY SUMMARY

Fund(s): General Fund & Green Building Educational Resource (101 & 108)

Department: Planning and Community Development

### Activity Description:

The Building Division administers the California Building Code and other codes and regulations relating to construction. It provides building information and checks plans for conformance with appropriate standards; inspects construction for compliance with plans and regulations; performs inspections on housing complaints; and assists other divisions and City departments in structure-related matters and the enforcement of building-related ordinances. It develops and implements the Green Building Ordinance, and provides education and outreach about green building techniques.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,101,777	1,579,004	1,539,004	1,306,962	1,812,574
Services, Supplies, and Other Charges	317,378	299,842	340,094	366,414	430,814
Total Expenditures	1,419,155	1,878,846	1,879,098	1,673,376	2,243,388
<b>ACTIVITY RESOURCES:</b>					
Licenses and Permits	813,728	905,500	905,500	944,000	944,500
Charges for Services	731,387	716,700	716,700	633,700	673,700
Total Resources	1,545,115	1,622,200	1,622,200	1,577,700	1,618,200

Activity Number: 2302

## ACTIVITY SUMMARY

Fund(s): General Fund &amp; Code Enforcement/Civil Penalties (101 &amp; 103)

Department: Planning and Community Development

## Activity Description:

Accounts for penalties assessed for nuisance abatement liens and legal judgments, which are used as a revolving fund to finance further code enforcement actions.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	14,248	659,410	659,410	471,537	651,357
Services, Supplies, and Other Charges	850	44,000	44,000	40,020	50,618
Total Expenditures	<u>15,098</u>	<u>703,410</u>	<u>703,410</u>	<u>511,557</u>	<u>701,975</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	-	260,000	260,000	250,000	260,000
Fines and Forfeitures	-	40,000	40,000	12,000	15,000
Total Resources	<u>-</u>	<u>300,000</u>	<u>300,000</u>	<u>262,000</u>	<u>275,000</u>

# SB 1186 Accessibility Programs

Activity Number: 2303

## ACTIVITY SUMMARY

Fund(s): General Fund (101)

Department: Planning and Community Development

**Activity Description:**

This activity is used to account for SB 1186 which assesses a fee on all business licenses issued by the City and this funding is to be used for ADA related programs, such as for Certified Access Specialists.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	1,877	3,862	3,862	5,000	5,000
Total Expenditures	1,877	3,862	3,862	5,000	5,000
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	4,033	3,000	3,000	-	-
Total Resources	4,033	3,000	3,000	-	-

\*Sums may have discrepancies due to rounding

# CDBG Code Enforcement

Activity Number: 5206

## ACTIVITY SUMMARY

Fund(s): Community Development Block Grant (261)

Department: Planning and Community Development

**Activity Description:**

The Community Development Block Grant (CDBG) provides federal monies to promote development of a viable community, including decent housing, a suitable living environment for all citizens, and economic development.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	51,086	95,000	95,000	80,000	95,000
Total Expenditures	51,086	95,000	95,000	80,000	95,000

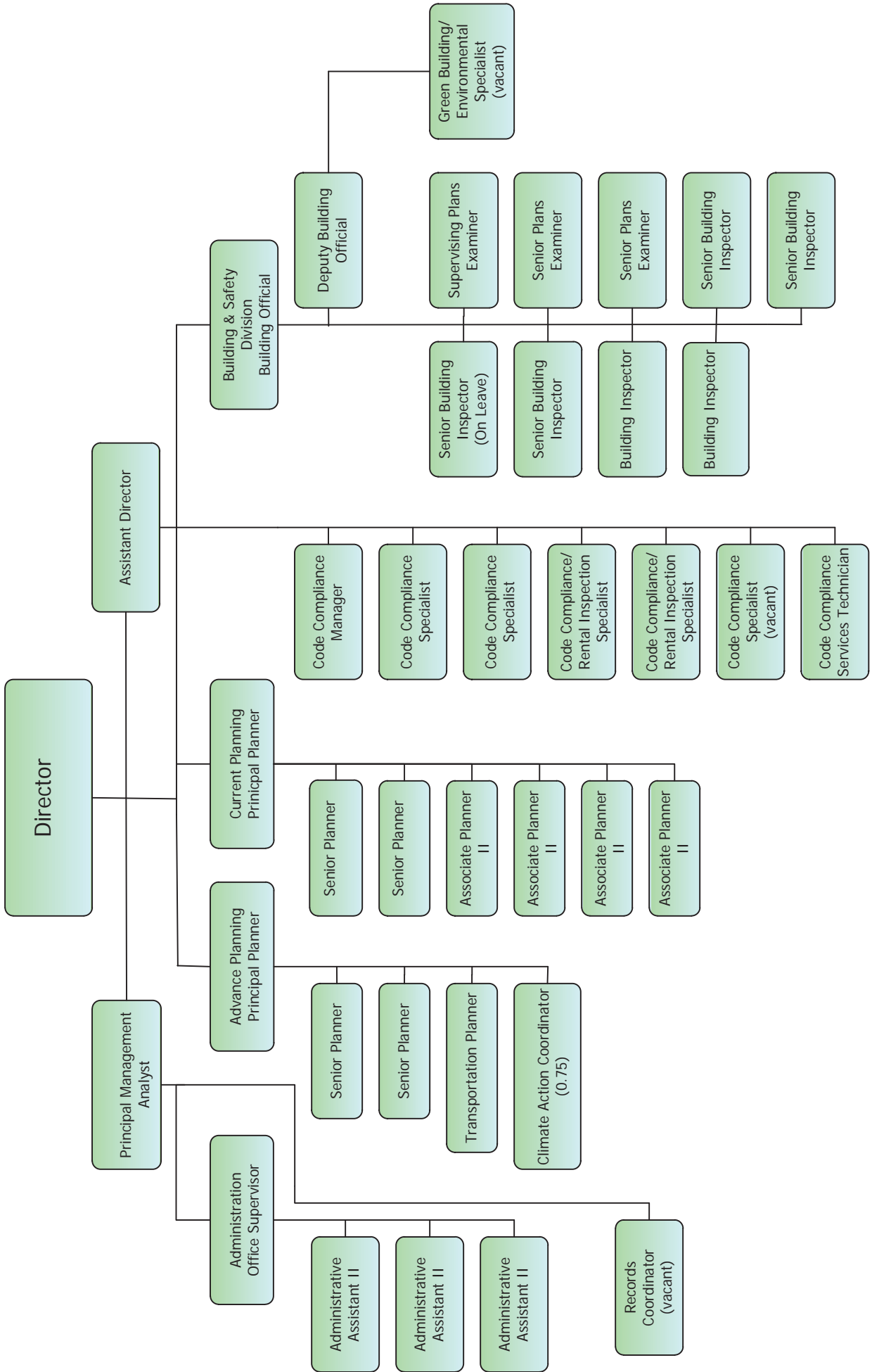
\*Sums may have discrepancies due to rounding

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# Police



# Planning & Community Development Department





**DEPARTMENT DESCRIPTION**

The Santa Cruz Police Department exists to provide protection and law enforcement services to the community. Major goals of the Department are to reduce crime as well as the perception of crime and fear through a commitment to Community Oriented Policing and Problem Solving. This includes the prevention of crime; the detection and apprehension of offenders; the safe and orderly movement of traffic through traffic law enforcement including accident prevention and investigation; ensuring public safety through regulation and control of hazardous conditions; the recovery and return of lost and stolen property; and the provision of non-enforcement services through programs reflecting community needs and desires.

The Department's mission is to keep Santa Cruz safe and increase the quality of life for all its residents. To achieve this, the Police Department takes a collaborative approach to problem solving and partners with different health and human service agencies, neighborhood groups, and regional law enforcement agencies.

This fiscal year, the Santa Cruz Police Department was successful in furthering the Department and City goals and strategies on Organizational Health, Community Safety and Well Being; and Engaged and Informed Community.

**FY 2016 ACCOMPLISHMENTS: Organizational Health****Organizational Health: Attract, retain and develop high quality City employees**

- Key to the Department's retention and recruitment strategy, and overall operational efficiency, the Records division was restructured to create a Records Manager and Senior Records Technician position. The new team structure will also improve the development and training of the 5 newly hired Records Technicians
- The Property unit has been overwhelmed with the volume of property items needing to be processed and stored. This year, we were able to fill the Property Attendant vacancy, bringing the unit up to a fully staffed status
- A part-time Facility Coordinator position was also filled
- Sworn personnel vacancies were filled by the promotion of two Sergeants and the successful recruitment and training of 8 patrol officers
- Finally, in response to growing community needs and concerns regarding neighborhood nuisance issues, the Department hired 1 additional Community Service Officer, bringing the total to 6

**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

**FY 2016 ACCOMPLISHMENTS: Organizational Health (continued)**

- **Training:** In addition to State mandated and perishable skill training requirements for patrol officers and management staff,
  - The Department updated mental health intervention training for all patrol officers
  - Consistent with current trends and national conversation, officers completed and updated cultural diversity and sensitivity training
  - With the newly developed Tactical Medical Program, special teams completed ongoing training in partnership with the Santa Cruz Fire Department and Dominican ER staff
  - Outside of personnel staff training, the Department provided safety and security training for City and charter Schools in the district
  - Increased patrol officer training on identifying and responding to human trafficking situations

**FY 2016 ACCOMPLISHMENTS: Community Safety and Well-Being**

**Community Safety & Well-Being: Develop and maintain ongoing coordination, partnerships and programs to focus on proactive prevention and analysis, lowering the occurrence of crime, early intervention and supervision for at-risk populations and effective rehabilitation to minimize recidivism.**

The following are highlights of successful partnerships formed or continued in the last year:

- Serial Inebriate Program
- Sobering Center Project
- Collaborate with and station State Parole and County Probation Officers
- Homeless Services Center Partnership
- Partner with non-profits such as United Way and Salvation Army
- Quarterly collaboration meetings with Mercy Housing, Beach Flats Community Center, Boys and Girls Club, and the City of Santa Cruz Parks and Recreation Department
- Continue to partner with the Santa Cruz Office of Education and Santa Cruz City School District
- The Bob Lee Community Partnership, Accountability, Connection, and Treatment (PACT)
- Implement crisis intervention team model in collaboration with the County (MOST)
- Partner with Housing First Program

The Department also hosts its own programs to engage the community and reach out to at-risk youth. The success and effectiveness of these programs are shown in the growth of participants each year.

- P.R.I.D.E program- this year, the program expanded and is now being hosted year-round by the two Middle Schools. Allowing for a longer term relationship and greater youth outreach
- Citizen Police Academy: 40 English speaking participants served and 22 Spanish speaking participants served
- Teen Public Safety Academy: 60 participants served
- Led BASTA Parent Education Nights and 4-week summer sports camp session

**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

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- Led Traffic Safety Classes: 40 high school students served

### **FY 2016 ACCOMPLISHMENTS: Community Safety and Well-Being(continued)**

#### **Community Safety & Well-Being: Foster a community of safe, attractive and well-maintained neighborhoods and business districts through the resolution of property crimes and nuisance issues**

- Dedicated a Community Services Officer full time to be a liaison to neighborhood and business groups
- Serve on the City's Neighborhood Safety Team
- Increased police and private patrol services in the Ocean Street and Downtown Corridors to deter crime and nuisance issues in the business and neighborhood areas
- Partnered with Economic Development Department to address public safety and nuisance issues in the Downtown through policy modifications that facilitate better use of public spaces
- Collaborated on multiple cleanup efforts of illegal campsites and dumping locations throughout our surrounding open spaces
- Implement a point-of-sale and online bicycle registration program

### **FY 2016 ACCOMPLISHMENTS:Engaged and Informed Community**

#### **Engaged and Informed Community: Encourage civic engagement and participation in the achievement of our goals**

- Continued to strengthen community relationships and participation through active involvement in community and neighborhood group forums such as City Hall to You
- Leveraged social media communications to inform and engage the community such as the Department's Facebook page, Instagram, Pinterest and Blog

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#### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

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**FY 2017 GOALS: Organizational Health****Organizational Health: Attract, retain and develop high quality City employees**

- Continue to aggressively recruit academy graduates and lateral police officer candidates to fill the remaining Police Officer vacancies and potential overfill positions
- Fill remaining vacant Records Technician positions
- Upon achievement of a fully staffed patrol force, promote 1 Police Lieutenant
- In alignment with the Department's succession planning strategy, explore the possibility of developing and implementing a mentor program
- Conduct a Department staffing study to identify appropriate staffing levels that will address current and growing work volumes

**FY 2017 Goal: Community Safety & Well-Being****Community Safety & Well-Being: Develop and maintain ongoing coordination, partnerships and programs to focus on proactive prevention and analysis, lowering the occurrence of crime, early intervention and supervision for at-risk populations and effective rehabilitation to minimize recidivism.**

- Partner with the District Attorney's office on investigating illegal activity surrounding human trafficking and develop a City ordinance that closely regulates businesses such as massage parlors, therefore minimizing the opportunity for human trafficking
- Participate in the Behavioral Health and Criminal Justice Collaboration summit to create integrated and innovative solutions for a safe and healthy Santa Cruz County
- Increase intervention and prevention programs with Santa Cruz City Schools
- Develop and implement the Digital Neighborhood Watch Program

**Community Safety & Well-Being: Foster a community of safe, attractive and well-maintained neighborhoods and business districts through the resolution of property crimes and nuisance issues**

- Expand lifesaving training and certification to include administration of medication for drug overdose treatment
- Host a Public Safety Fair to educate the community on a broad range of public and personal safety trends
- Continue to participate in the City's Neighborhood Safety Team

**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

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**FY 2017 Goal: Engaged and Informed Community**

**Engaged and Informed Community: Encourage civic engagement and participation in the achievement of our goals**

- Expand the Computer Forensic Program capabilities
- Upgrade existing Records Management System (RMS) and explore future replacement of RMS
- In partnership with Santa Cruz Regional-911 Center, replace the Computer Aided Dispatch system (CAD)
- Augment analytic capabilities to capture crime trends and provide enhanced comprehensive crime information

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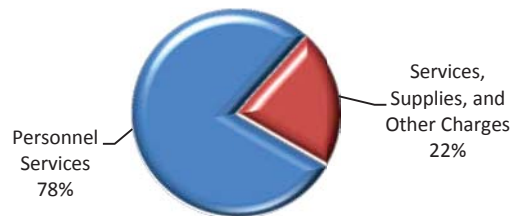
**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

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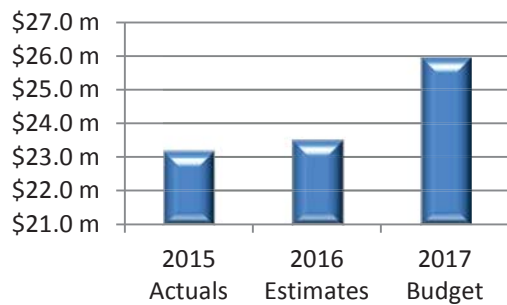
**PERCENTAGE OF PRIMARY  
GENERAL FUND BUDGET**



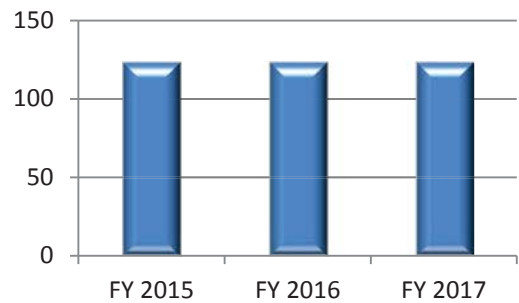
**EXPENDITURES BY CHARACTER  
Fiscal Years 2016-2017**



**EXPENDITURE HISTORY**



**AUTHORIZED PERSONNEL**



## DEPARTMENT SUMMARY

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>EXPENDITURES BY CHARACTER:</b>					
Personnel Services	18,400,787	19,805,972	19,789,795	18,689,636	20,337,428
Services, Supplies, and Other Charges	4,268,884	4,861,881	5,031,336	4,843,219	5,507,462
Capital Outlay	541,980	250,000	296,177	-	-
Total Expenditures	<u>23,211,651</u>	<u>24,917,853</u>	<u>25,117,308</u>	<u>23,532,855</u>	<u>25,844,890</u>
<b>EXPENDITURES BY ACTIVITY:</b>					
Police Administration	2101 1,197,472	1,508,499	1,508,499	1,450,497	1,646,439
Police Investigations	2102 3,475,173	3,747,333	3,747,333	3,651,429	3,884,480
Police Patrol	2103 13,496,968	14,129,047	14,252,325	13,050,930	13,979,919
Police Community Services	2104 1,395,278	1,545,137	1,545,137	1,511,740	1,592,639
Police Traffic	2106 1,179,178	1,247,370	1,247,370	1,199,022	1,263,682
Police Records	2107 2,421,028	2,630,467	2,706,644	2,559,237	3,367,731
Subtotal General Fund	<u>23,165,096</u>	<u>24,807,853</u>	<u>25,007,308</u>	<u>23,422,855</u>	<u>25,734,890</u>
Police Patrol	2103 223	-	-	-	-
Police Community Services	2104 407	-	-	-	-
Subtotal Other General Funds	<u>630</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Police Patrol	2103 45,924	110,000	110,000	110,000	110,000
Subtotal Other Funds	<u>45,924</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>
Total Expenditures	<u>23,211,651</u>	<u>24,917,853</u>	<u>25,117,308</u>	<u>23,532,855</u>	<u>25,844,890</u>
<b>RESOURCES BY FUND</b>					
General Fund	101 540,034	520,683	958,778	933,059	482,750
Contributions and Donations - General	161 6,529	3,000	3,000	6,980	3,000
Supplemental Law Enforcement Services	211 106,200	110,000	110,000	110,000	110,000
Traffic Offender	212 20,571	16,500	16,500	16,500	16,500
Total Resources	<u>673,335</u>	<u>650,183</u>	<u>1,088,278</u>	<u>1,066,539</u>	<u>612,250</u>
<b>Net General Fund Cost</b>	<u><b>(22,625,062)</b></u>	<u><b>(24,287,170)</b></u>	<u><b>(24,048,530)</b></u>	<u><b>(22,489,796)</b></u>	<u><b>(25,252,140)</b></u>
	<b>FY 2015</b>			<b>FY 2016</b>	<b>FY 2017</b>
<b>TOTAL AUTHORIZED PERSONNEL:</b>	<u>124.00</u>			<u>124.00</u>	<u>124.00</u>

Activity Number: 2101  
 Fund(s): General Fund (101)  
 Department: Police

ACTIVITY SUMMARY

**Activity Description:**

Provides the leadership and administration for all divisions, sections, and units of the department. This is accomplished through the provision of command direction, formulation of policy, financial coordination, supervision of special investigations, staff inspection, risk management, research and development, and personnel administration. The administrative functions of the section include budget responsibility for the entire department, grant program administration, and purchasing of all department supplies and services.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,071,017	1,351,343	1,351,343	1,298,245	1,373,083
Services, Supplies, and Other Charges	126,455	157,156	157,156	152,252	273,356
Total Expenditures	<u>1,197,472</u>	<u>1,508,499</u>	<u>1,508,499</u>	<u>1,450,497</u>	<u>1,646,439</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>
Total Resources	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>

\*Sums may have discrepancies due to rounding



# Police Investigations

Activity Number: 2102  
 Fund(s): General Fund (101)  
 Department: Police

## ACTIVITY SUMMARY

### Activity Description:

This section is comprised of staff assigned to conduct investigations and case preparation for the prosecution of criminal acts. Functions performed by the section include: crime scene investigation, evidence preservation through identification and collection, case follow-up, court preparations, court and prosecutor liaison, parole and probation liaison, victim-witness assistance, Commission For the Prevention of Violence Against Women liaison, youth gang programs, juvenile diversion and intensive supervision programs, and narcotic investigation through participation in the Santa Cruz County Narcotic Enforcement Team (SCCNET).

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	3,026,287	3,218,733	3,218,733	3,146,031	3,329,549
Services, Supplies, and Other Charges	448,887	528,600	528,600	505,398	554,931
Total Expenditures	<u>3,475,173</u>	<u>3,747,333</u>	<u>3,747,333</u>	<u>3,651,429</u>	<u>3,884,480</u>
<b>ACTIVITY RESOURCES:</b>					
Grants	9,322	8,000	8,000	29,862	8,000
Charges for Services	318	500	500	500	500
Total Resources	<u>9,640</u>	<u>8,500</u>	<u>8,500</u>	<u>30,362</u>	<u>8,500</u>

Activity Number: 2103

ACTIVITY SUMMARY

Fund(s): General Fund & Supplemental Law Enforcement Svcs Fund (101 & 211)

Department: Police

Activity Description:

The Patrol Section provides uniformed vehicle and foot patrol services for crime prevention, crime deterrence, crime investigation, apprehension of criminal offenders, recovery and return of stolen property, traffic enforcement and accident investigation, and other public service functions. These functions are accomplished by staffing the city twenty-four hours per day, seven days a week. This includes year-round downtown foot patrol and summer foot patrol in the Beach/Boardwalk area.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	11,506,621	12,124,311	12,078,134	11,270,224	12,244,234
Services, Supplies, and Other Charges	1,550,684	1,914,736	2,084,191	1,890,706	1,845,685
Capital Outlay	485,810	200,000	200,000	-	-
Total Expenditures	<u>13,543,115</u>	<u>14,239,047</u>	<u>14,362,325</u>	<u>13,160,930</u>	<u>14,089,919</u>
<b>ACTIVITY RESOURCES:</b>					
Grants	177,894	231,000	669,095	609,576	220,000
Charges for Services	310,819	282,000	282,000	264,000	258,500
Rents, & Misc Revenues	2,755	1,000	1,000	1,000	1,000
Total Resources	<u>491,468</u>	<u>514,000</u>	<u>952,095</u>	<u>874,576</u>	<u>479,500</u>

\*Sums may have discrepancies due to rounding

# Police Community Services

Activity Number: 2104  
 Fund(s): General Fund (101)  
 Department: Police

## ACTIVITY SUMMARY

### Activity Description:

The Community Services Section is responsible for a variety of functions in the Operations Division including crime prevention activities, community outreach activities, and special events coordination. This section is also responsible for coordinating the training of police personnel to comply with applicable mandates and the recruiting function.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,326,129	1,454,275	1,454,275	1,420,878	1,501,777
Services, Supplies, and Other Charges	69,556	90,862	90,862	90,862	90,862
Total Expenditures	<u>1,395,685</u>	<u>1,545,137</u>	<u>1,545,137</u>	<u>1,511,740</u>	<u>1,592,639</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	28,081	27,533	27,533	27,500	27,500
Rents, & Misc Revenues	3,774	2,000	2,000	5,980	2,000
Total Resources	<u>31,855</u>	<u>29,533</u>	<u>29,533</u>	<u>33,480</u>	<u>29,500</u>

Activity Number: 2106  
 Fund(s): General Fund (101)  
 Department: Police

ACTIVITY SUMMARY

Activity Description:

This section’s primary responsibility is the enforcement of traffic laws and the investigation of accidents with the goal of maintaining the orderly flow of traffic and reducing the number of traffic accidents. This is accomplished by both education and enforcement activities. This section also administers the school crossing guard program; conducts traffic accident follow-up investigations; maintains traffic accident and enforcement statistics; coordinates and administers abatement of abandoned vehicles from public streets and private property; and develops special programs to promote vehicular and pedestrian safety within the City.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,014,373	1,071,501	1,071,501	1,068,266	1,137,762
Services, Supplies, and Other Charges	108,635	125,869	125,869	130,756	125,920
Capital Outlay	56,170	50,000	50,000	-	-
Total Expenditures	<u>1,179,178</u>	<u>1,247,370</u>	<u>1,247,370</u>	<u>1,199,022</u>	<u>1,263,682</u>
<b>ACTIVITY RESOURCES:</b>					
Grants	80,372	50,000	50,000	63,000	50,000
Fines and Forfeitures	37,575	24,000	24,000	31,000	25,000
Total Resources	<u>117,947</u>	<u>74,000</u>	<u>74,000</u>	<u>94,000</u>	<u>75,000</u>

\*Sums may have discrepancies due to rounding

Activity Number: 2107  
 Fund(s): General Fund (101)  
 Department: Police

ACTIVITY SUMMARY

Activity Description:

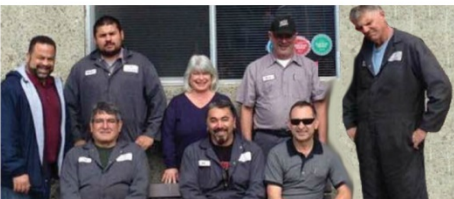
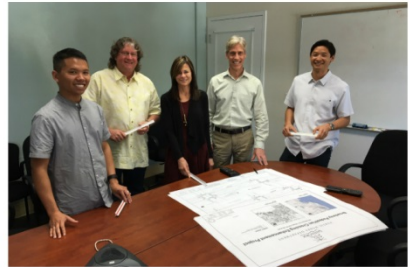
Functions of this section include operation of the automated records system and statistical programs, operation of computer systems interconnecting law enforcement agencies and databases nationwide, and records processing. The support functions of the section include provision of a police reporting system and associated procedure manuals and inventory of department forms and supplies.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	456,361	585,809	615,809	485,992	751,023
Services, Supplies, and Other Charges	1,964,667	2,044,658	2,044,658	2,073,245	2,616,708
Capital Outlay	-	-	46,177	-	-
Total Expenditures	<u>2,421,028</u>	<u>2,630,467</u>	<u>2,706,644</u>	<u>2,559,237</u>	<u>3,367,731</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	<u>357</u>	<u>550</u>	<u>550</u>	<u>551</u>	<u>550</u>
Total Resources	<u>357</u>	<u>550</u>	<u>550</u>	<u>551</u>	<u>550</u>

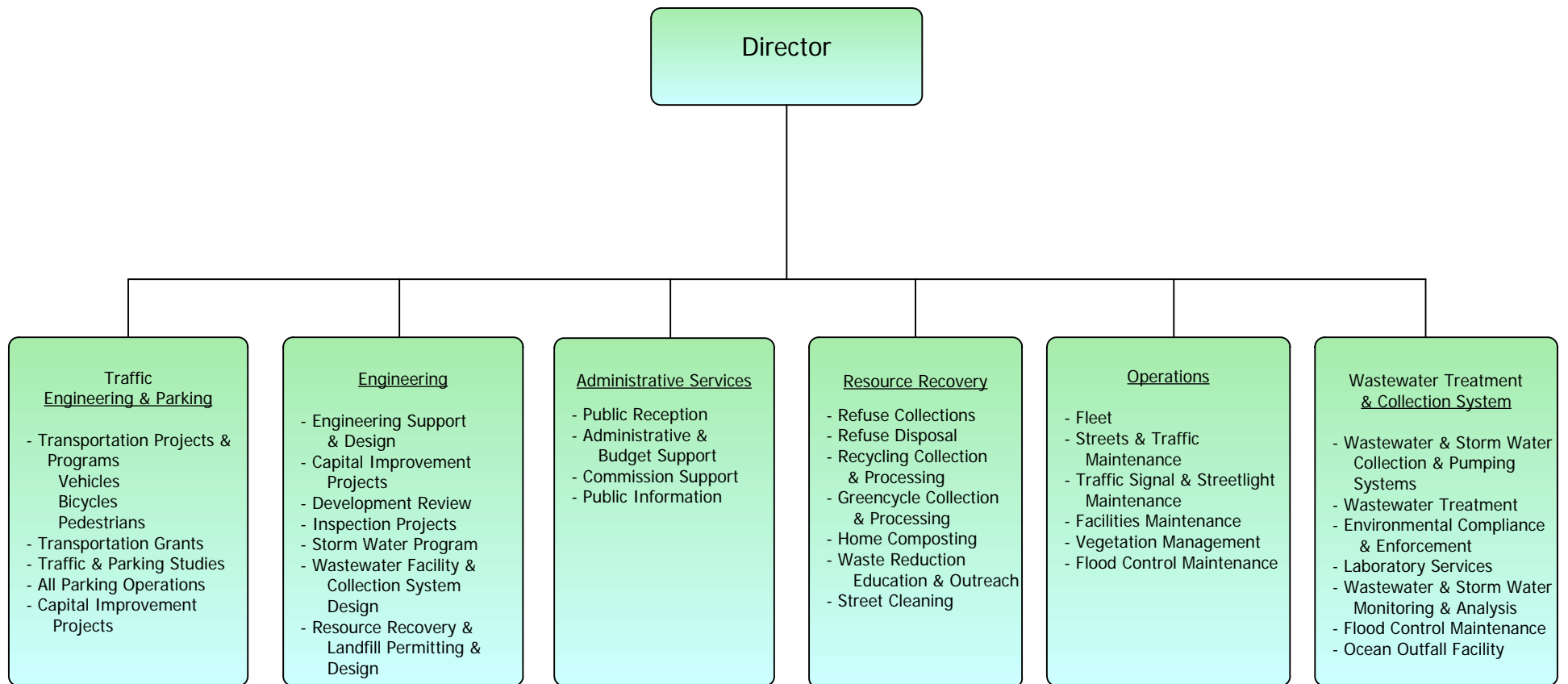
\*Sums may have discrepancies due to rounding

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# Public Works



# Public Works Department



\* Shown by function.



**DEPARTMENT DESCRIPTION**

The Public Works Department administers the City’s public works activities, including street maintenance, wastewater collection and treatment, refuse collection and disposal, recycling collection and processing, street sweeping, traffic and parking management and maintenance, storm water collection and pollution prevention, fleet maintenance, facilities maintenance, and provides professional engineering services to City projects as needed.

**Engineering and Traffic Engineering Division**

The Engineering and Traffic Engineering Division develops, coordinates and implements the department’s Capital Improvement Program related to Transportation, Wastewater, Refuse, Storm Drains/Flood Control, Parking, Facilities and Emergency Repairs. The CIP includes grant applications and management, environmental review, permitting, design, construction and inspection. Assistance is provided to other departments as needed. The divisions provide review and permitting for property development and utility installation. The Traffic Engineering division also manages the parking functions.

**FY 2016 ACCOMPLISHMENTS: Engineering and Traffic Engineering**

- Acquired over \$4.5 million in Transportation grants to fund traffic safety and Safe Routes to School projects.
  - Bay-King Streets protected left-turns and streetlights
  - Bay Street sidewalk completion infill
  - Branciforte bike/pedestrian bridge and path
  - Citywide Safe Routes to School crossing improvements
  - Citywide traffic signal improvements
- Acquired \$3.0 million Rule 20A utility undergrounding funds for Riverside Ave and Mission St.
- Completed design of Riverside Ave utility undergrounding and streetscape project.
- Completed the award winning Wharf intersection roundabout project.
- Completed the Westlake Safe Routes to School project.
- Designed Broadway pedestrian crossing project.
- Completed the Ocean (and Water Street) adaptive signal control project.
- Completed the West Cliff Drive emergency repair projects.
- Completed Phase 2 of the West Cliff path rehabilitation project.
- Awarded and started the arterial and collector streets paving projects on King, Soquel and Grant Streets.
- Awarded and started the cape seal projects in the Sumner, Grant, north Ocean and Agnes neighborhoods.
- Awarded the City Hall emergency generator project.
- Completed the SLR parkway levee improvements project.
- Completed the downtown parking lot #9 LID retrofit project.
- Completed the Lot 7 building demo and parking implementation project.
- Completed improvements and testing for the Cowell Beach initiative.

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### **FY 2016 ACCOMPLISHMENTS: Engineering and Traffic Engineering (continued)**

- Completed various wastewater sewer line and treatment plant rehabilitation projects.
- Completed the Landfill Cell 3 design, permitting and bidding process.
- Completed storm water quality improvements at the landfill and recycling center.
- Completed the sanitation building shower/locker room expansion project.
- Implemented, trained and enforced new state storm water quality requirements for city and private development projects.

### **FY 2017 GOALS: Engineering and Traffic Engineering**

- Complete the Highway 1/9 right-of-way acquisition and the final design.
- Initiate the Highway 1 bridge replacement project development/environmental analysis process.
- Construct the Riverside Avenue utility undergrounding and streetscape project.
- Initiate the Ocean Street beautification project design process.
- Complete the Soquel at Frederick minor widening project.
- Complete the design and environmental review for the Monterey Bay Scenic Sanctuary Rail Trail – Segment 7 project.
- Seek funding for Segments 8 and 9 of the MBST Rail Trail projects.
- Construct city-wide traffic signal safety improvements (which include pedestrian countdown heads).
- Continue to implement a more robust Measure H paving program by using the bond funding.
- Complete Phase 3 of the West Cliff Drive path rehabilitation project.
- Complete the Front Street-Pacific historic wall repair.
- Complete the East Cliff emergency repair at Alhambra.
- Complete the Bay Drive storm damage repair project.
- Complete the Corp Yard main building seismic retrofit project.
- Approve design concept and initiate final design for the Bay-High roundabout project.
- Construct the Branciforte Creek bike and pedestrian bridge and path.
- Complete the right-of-way process and design for the Murray Street bridge seismic retrofit project and initiate construction.
- Complete various wastewater collection and treatment facility projects.
- Complete the landfill cell 3 project.
- Perform deck repairs at downtown parking structures.
- Implement a new parking equipment replacement plan for the downtown garages.
- Construct parking deck restoration project at Walnut parking structure.
- Work with Economic Development to identify location(s) for additional downtown parking to meet current and future demand.

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#### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

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**Operations Division**

The Operation Division is comprised of three sections which are responsible for management, inspection, repair and maintenance of City infrastructure, facilities and fleet assets. Following is a brief description of each section’s core functions and duties.

**Streets and Traffic Maintenance**

This section maintains and repairs the city street surfaces, curbs, gutters, and storm drainage systems. They assist with and may construct minor street projects; additionally they provide service to other enterprise funded departments for water and sewer utility trench resurfacing projects. The section also maintains the 2,027 City-owned streetlights, 41 City-owned traffic lights, as well as maintenance of pavement markings, signage and traffic calming devices.

**Fleet Maintenance**

The fleet section plans, coordinates and manages the ongoing operation and mechanical maintenance of the City’s fleet. Fleet reviews, recommends and administers the fleet replacement program including the inter-departmental reassignment of equipment. The division is also responsible for the operation and maintenance of the City’s two-way radio communications system, including maintenance of mandated FCC radio licenses.

**Facilities Maintenance**

This section maintains City-owned buildings and structures in good working order to comply with mandated guidelines using environmentally friendly methods and materials. Facilities’ goal is to evaluate, recommend and repair City facilities so that they are functioning as efficiently as possible while providing City departments with timely and effective maintenance services and extending the life of the City’s facilities assets.

**FY 2016 ACCOMPLISHMENTS: Operations**

- Repaired 140 City-owned streetlights and completed 56 traffic signal maintenance calls.
- Completed 42 paint and street markings work requests from Engineering and more than 6,800 linear feet of painting maintenance.
- Performed 410 sign maintenance orders and 30 new signage work requests from Engineering.
- Laid 121 tons of asphalt in City road repair projects.
- Poured 53 cubic yards of concrete in surface drain and sidewalk repair projects.
- Completed 2,042 vehicle and other mechanical maintenance work orders, including 79 vehicle smog inspections.
- Ordered 31 vehicle and other mechanical assets and sold off more than 20 assets at auction utilizing a broad network of sales platforms.
- Attained several Facilities staff training certifications including Building Operators Certification II, American Trainco Electrical Theory and Electrical Troubleshooting.

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**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

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3. Economic Vitality
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5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

**FY 2016 ACCOMPLISHMENTS: Operations (continued)**

- Increased facility mechanical and energy efficiency by completing several LED lighting retrofit projects, replacing a variety of older, inefficient mechanical equipment, and maintaining solar generation at peak efficiency.
- Completed the Police Department facility replacement of complete HVAC system.
- Secured a \$1.7 million dollar, 1% interest loan from the California Energy Commission for financing energy efficiency projects Citywide in Fiscal Years 2017 and 2018.

**FY 2017 GOALS: Operations**

- Seismic retrofit and restroom upgrades of the Corporation Yard buildings.
- Addition of roof-top solar at the Corporation Yard to reduce energy costs.
- Repairs to exterior envelope of the Civic Auditorium building.
- Continued research for energy conservation grants or low interest loans for projects identified in the investment grade energy audit.
- Pursue grant funding to replace inefficient fossil fuel vehicles with alternative fuel efficient units including electric or hybrid vehicles.
- Continue to improve residential streets with Measure H street repair funding.
- Train and certify new Streets and Traffic staff and further training and cross training of existing staff while increasing maintenance production totals.
- Reduce back-log of deferred maintenance projects on City-owned facilities.
- Ramp up Facility Maintenance staff training to increase scope of maintenance and work which can be performed in-house.
- Fleet maintenance strives to heighten technical skills and abilities through trainings including Mack, Cummins Advanced, ATC, and compressed natural gas vehicle maintenance.
- Continue to monitor California Air Resources Board requirements and eliminate or replace older vehicles with alternative fuel vehicles as possible to increase fuel efficiency and reduce carbon footprint.

**Resource Recovery Operations/Refuse Fund**

The Refuse Enterprise Fund collects all refuse, recycling and greenwaste in the city, provides street cleaning services, provides refuse disposal at the landfill, processes and markets all recyclables, green and wood waste, and other diverted materials, provides waste reduction and recycling outreach and education programs and materials, provides environmental compliance and engineering services for the Resource Recovery Facility, and administers the fund to collect sufficient revenues from collection and landfill customers and sale of materials to pay all costs of the fund.

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**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
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### **FY 2016 ACCOMPLISHMENTS: Resource Recovery Operations/Refuse Fund**

- Completed the installation of on-street public trash containers in high-traffic business areas.
- Implemented and expanded the Mixed Container recycling route to commercial businesses and other high volume customers.
- Expanded the *Recycle Right!* contamination control program for recycling and greenwaste containers through inspection, customer education and compliance efforts, and public landfill tours.
- Selected, purchased and implemented a routing software program for refuse and recycling collection vehicles to increase efficiency and safety.
- Worked with other agencies in the county to investigate appropriate system(s) and location(s) to divert organic materials, including food waste, from landfills to beneficial uses.
- Completed storm water collection improvements at the Resource Recovery Facility, including new bio-swales, catch basins and filters, new paving, an in-house street sweeper and an expanded Storm Water Pollution Prevention Plan.

### **FY 2017 GOALS: Resource Recovery Operations/Refuse Fund**

- Continue to support the Climate Action Plan by reducing the impacts of Resource Recovery operations.
- Installation of a CNG fueling and maintenance facilities at the City Corporation Yard.
- Full Implementation of routing and vehicle management software including investigation of existing route reductions.
- Implementation of a commercial food waste processing and implementation a collection program to meet State mandates.
- Complete design of next lined landfill cell, call for bids and award construction contract to construct during Fiscal Year 2017.
- Continue to improve Stormwater conveyances at the Resource Recovery Facility.

### **Wastewater Operations**

The Wastewater division is responsible for the operation and maintenance of a regional wastewater treatment and disposal facility and the City's subsurface storm water and wastewater systems. It also provides inspection, sampling, public education, and monitoring of business and industrial establishments to limit discharge of harmful constituents into the sanitary wastewater system and storm drain system.

### **FY 2016 ACCOMPLISHMENTS: Wastewater Operations**

- Source tracking of possible causes for the pollution on Cowell Beach/Westside Santa Cruz.
- Analyzed distribution of bacteria impairment at Cowell/Main Beach providing the City with a defined area to focus its resource for limiting bacteria closest to their major source.
- Sewer pump station control panel upgrades.
- Corrugated metal pipe inspection throughout the City for CIP prioritization/replacement or repair.

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#### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

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### **FY 2016 ACCOMPLISHMENTS: Wastewater Operations (continued)**

- Rehabilitation of 48" siphon sewer under San Lorenzo River.
- Digester #4 equipment refurbishment.
- Replaced/repared various equipment components to ensure process control reliability.
- Expanded current water reuse equipment to produce Title 22 reclaim water for offsite use.
- Looked at the emerging technologies for bio-solids conditioning.
- Conversion of secondary odor control to Vapex Ozone technology.
- Designed replacement standby generator engine and generator package.
- Installed Vapex ozone technology for county inlet channel.
- Upgraded centrifuge process controls, feed pumps and polymer system
- Will institute in house toxicity (bioassay) testing in 2016, bringing in a test that has always been done through contract laboratories.

### **FY 2017 GOALS: Wastewater Operations**

- Digester #5 cleaning and equipment refurbishment.
- Expand current water reuse equipment to produce Title 22 reclaim water for offsite use.
- Look at the emerging technologies for bio-solids conditioning.
- Design replacement standby generator engine and generator package.
- Upgrade centrifuge process controls, feed pumps and polymer system
- Upgrade energy management software that provides real time energy use data.
- Implement new standards for controlling root control chemicals in the City's sewer system.
- Continue corrugated metal pipe inspection throughout the City for CIP prioritization and replacement/repair.
- Purchase and installation of new generator at Isbel Drive sewer pump station.
- Continue to rebuild and/or replace Storm Station II 40hp pumps.

### **Clean River, Beaches & Ocean and Storm Water Funds**

The Clean River, Beaches & Ocean parcel tax was established by passage of Measure E in 2008. The measure was placed on the ballot by the City Council to create a dedicated source of funding to help pay for water quality programs that prevent pollution from reaching our waterways, beaches and the Bay. The Stormwater Fund is funded by the Stormwater Management Utility; a fee charged to each property within City limits and is based on average runoff from various land types and parcel size. The fee helps pay for stormwater runoff mitigation as required by the federal Environmental Protection Agency and the State Department of Water Resource.

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#### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

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### **FY 2016 ACCOMPLISHMENTS: Clean River, Beaches & Ocean and Storm Water Funds**

- Completed the storm drain infrastructure improvements to reduce bacteria levels at Cowell Beach from the Neary Lagoon storm drainage outflow pipes. This project was funded by a State Clean Beaches Initiative grant.
- Complete installation of Low Impact Design (LID) features (bio-swales) at Parking Lot #9, which is located behind the Catalyst. This project was part of a county-wide LID project funded by a State Prop 84 grant. The project also included lot repaving.
- Funded temporary Parks employees to clean up illegal campsites and dumping along the San Lorenzo River levee and local creeks. Also funded new trash and recycling containers along waterways including Branciforte Creek.
- Funded temporary Parks employees to clean Cowell and Main Beaches.
- Extensive efforts to clean river pump stations, street catch basins, and miscellaneous storm drain facilities.
- Continued volunteer community and Adopt-a-Levee cleanup programs, managed by Save Our Shores, to reduce litter and pollutants along the San Lorenzo River levees.
- Continued comprehensive storm water education program in elementary, middle, and high schools within the City.
- Continued comprehensive storm water education and outreach program to businesses, contractors, residents and the general public in the City. Outreach topics included: herbicide and pesticide use, Low Impact Design for development and remodel projects, riparian protection, and volunteer monitoring events.
- Increased plan review and inspections of all development and remodel projects pursuant to new state storm water permit requirements.
- Funded Hope Services to conduct downtown litter abatement work.
- Continued sampling and analysis of pollutants, particularly bacteria and sediment, in the San Lorenzo River. Also contributed funding and staff time/participation in the San Lorenzo River Alliance in order to investigate sources and levels of pollutants in the river.
- Continued source investigations at Cowell Beach, and working toward potential solutions to reduce bacteria levels at Cowell Beach.

### **FY 2017 GOALS: Clean River, Beaches & Ocean and Storm Water Funds**

- Continue intensive efforts to clean river pump stations, street catch basins, and miscellaneous storm drain facilities.
- Continue funding for river levee, beach, and creek clean-ups by Parks staff, contractors and local volunteer groups.
- Continue funding for the comprehensive storm water education and outreach program in the City including to schools, businesses, contractors, and residents.
- Implement the SLR levee maintenance and Branciforte Creek channel repair projects.
- Investigate options and locations for trash capture devices in preparation for compliance with the new State Trash Amendment.
- Continue to contribute funding and staff time/participation in the San Lorenzo River Alliance in order to investigate/reduce sources and levels of pollutants in the river.

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#### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

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### **FY 2017 GOALS: Clean River, Beaches & Ocean and Storm Water Funds**

- Continue to conduct source investigations at Cowell Beach, and work towards solution to reduce bacteria levels at Cowell Beach.

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### **CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

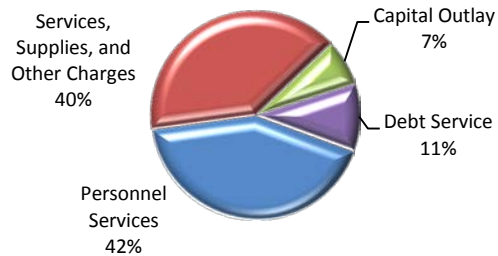
1. Environmental Sustainability & Well-Managed Resources
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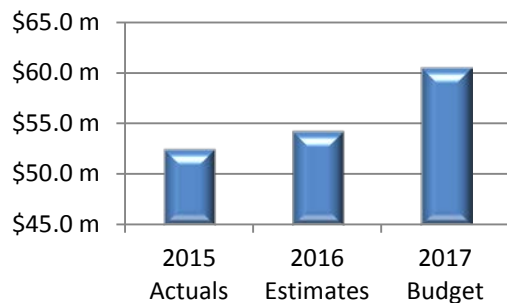
**PERCENTAGE OF PRIMARY  
GENERAL FUND BUDGET**



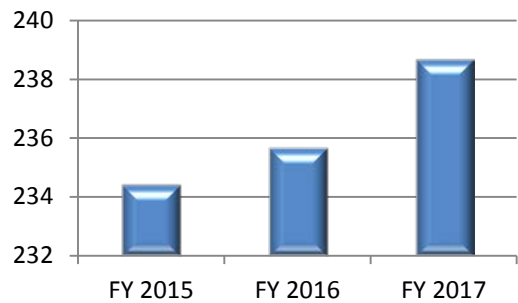
**EXPENDITURES BY CHARACTER  
Fiscal Years 2016-2017**



**EXPENDITURE HISTORY**



**AUTHORIZED PERSONNEL**



# Public Works

## DEPARTMENT SUMMARY

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>EXPENDITURES BY CHARACTER:</b>					
Personnel Services	22,515,674	24,889,491	24,929,874	23,176,115	25,719,677
Services, Supplies, and Other Charges	19,945,853	23,864,140	24,554,779	21,648,128	24,969,392
Capital Outlay	3,771,095	2,620,734	3,844,180	3,111,996	4,365,975
Debt Service	6,373,142	6,398,037	6,398,037	6,379,722	6,353,177
<b>Total Expenditures</b>	<b>52,605,764</b>	<b>57,772,402</b>	<b>59,726,870</b>	<b>54,315,961</b>	<b>61,408,221</b>
<b>EXPENDITURES BY ACTIVITY:</b>					
Public Works Administration	4101 325,551	300,275	307,741	332,716	311,864
Engineering	4102 506,379	699,954	755,088	683,378	796,818
Public Works Operations	4103 97,450	128,349	131,349	137,977	121,113
Facilities Services	4110 988,101	1,318,297	1,351,915	1,146,788	1,360,818
Street Maintenance and Sidewalk Repair	4210 1,228,190	1,569,542	1,747,038	1,355,943	1,738,263
Traffic Engineering	4220 531,002	684,480	716,282	608,806	666,583
Parking Services	4221 1,695,608	1,855,509	1,935,694	1,715,574	1,868,223
Traffic Maintenance	4223 800,190	930,088	936,488	622,249	794,819
Parking Citation and Permits Office	4229 428,190	543,981	543,981	473,794	568,413
After Hours Call Duty Program	4901 -	-	-	-	37,000
<b>Subtotal General Fund</b>	<b>6,600,662</b>	<b>8,030,475</b>	<b>8,425,577</b>	<b>7,077,225</b>	<b>8,263,914</b>
Wharf Gate Operations	4226 465,816	534,827	534,827	487,774	564,783
<b>Subtotal Other General Funds</b>	<b>465,816</b>	<b>534,827</b>	<b>534,827</b>	<b>487,774</b>	<b>564,783</b>
Traffic Signal Maintenance	4224 276,174	383,577	383,577	309,674	259,671
Street Lighting	4225 479,399	521,690	521,690	476,643	455,690
Bicycle/Pedestrian System Maintenance	4227 9,453	32,000	32,000	32,000	32,000
Traffic Impact	4228 43,096	52,182	52,182	51,000	54,672
Clean River, Beaches & Ocean	4235 709,683	889,797	857,517	762,897	517,307
Transportation Development Act	6301 -	-	-	-	701,164
Wastewater Customer Service	7201 303,924	319,738	319,738	269,613	290,246
Wastewater Mains/Flood Control	7202 2,615,586	2,643,535	2,688,768	2,440,487	2,642,103
Wastewater Treatment Facility	7203 8,667,769	10,003,019	10,150,156	8,735,054	10,331,428
Secondary Plant Parks Mitigation	7204 387,685	444,682	444,682	401,864	463,051
Wastewater Source Control	7205 479,049	583,864	592,407	600,255	655,837
Wastewater Pump House	7206 24,770	86,000	86,000	89,563	133,000
Wastewater Admin Charges	7207 721,721	784,377	784,377	721,721	870,929
Wastewater Lab	7208 737,749	1,248,385	1,353,857	1,253,250	1,311,106
Sewer Debt Service	7242 3,624,747	3,691,518	3,691,518	3,691,418	3,690,916
Refuse Customer Accounting	7301 410,445	462,174	462,174	372,322	435,369
Resource Recovery Collection - Container	7302 7,541,401	6,524,632	7,446,989	6,085,209	7,060,795
Refuse Disposal	7303 4,883,610	5,534,015	5,564,235	4,844,256	6,264,669
Recycling Program - Processing	7304 1,712,955	1,877,235	1,877,235	1,835,591	1,968,237

\*Sums may have discrepancies due to rounding

# Public Works

## DEPARTMENT SUMMARY

		Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
			Adopted Budget	Amended* Budget	Estimated Actual	
Resource Recovery Collection - Cart	7305	2,709,716	2,913,510	2,942,929	2,767,678	2,844,053
Waste Reduction	7306	301,031	425,107	428,000	419,184	443,994
Street Cleaning	7307	1,032,420	897,893	897,893	760,143	1,141,851
Off-Street Parking	7401	3,960,492	4,185,416	4,330,416	4,333,711	4,533,897
Storm Water Management	7501	450,664	1,002,217	1,142,884	1,130,360	1,210,935
Storm Water Overlay Debt Service	7540	126,663	180,901	180,901	180,930	190,155
Mechanical Maintenance	7831	3,225,808	3,407,668	3,422,372	3,224,932	3,379,953
Communications	7832	18,513	31,700	31,700	31,269	31,700
Employee Commute Van	7833	3,960	2,818	2,818	2,304	2,818
Vehicle Lease Program	7835	-	-	-	847,335	556,756
Pool Vehicles	7836	41,498	37,450	37,450	49,064	65,222
City Schools	7837	39,305	40,000	40,000	31,235	40,000
Subtotal Other Funds		45,539,285	49,207,100	50,766,466	46,750,962	52,579,524
Total Expenditures		52,605,764	57,772,402	59,726,870	54,315,961	61,408,221
<b>RESOURCES BY FUND</b>						
General Fund	101	3,875,757	3,264,674	3,271,674	3,475,384	3,248,520
Municipal Wharf	104	1,208,555	1,050,000	1,050,000	1,175,050	1,250,000
Gasoline Tax	221	1,808,989	1,374,370	1,406,370	1,395,480	1,308,873
Traffic Impact	225	29	-	-	-	-
Fee-Beach/South of Laurel						
Traffic Impact Fee-Citywide Fund	226	417,340	500,000	500,000	100,000	100,000
Clean River, Beaches & Ocean Tax Fund	235	627,144	628,444	628,444	628,444	630,000
CIP-Street Maintenance & Rehabilitation	317	60,895	-	-	-	-
Wastewater	721	17,431,768	20,781,847	20,781,847	18,780,000	19,960,000
Refuse	731	16,957,694	16,636,000	16,787,058	17,263,707	16,601,000
Parking	741	4,444,320	4,122,188	4,122,188	4,464,577	4,376,500
Storm Water	751	580,848	573,890	573,890	573,890	573,890
Storm Water Overlay	752	319,193	323,489	323,489	323,489	323,489
Equipment Operations	811	3,210,603	3,400,900	3,400,900	3,337,314	3,797,973
Total Resources		50,943,137	52,655,802	52,845,860	51,517,335	52,871,409
<b>Net General Fund Cost</b>		<b>(2,724,905)</b>	<b>(4,765,801)</b>	<b>(5,153,903)</b>	<b>(3,601,841)</b>	<b>(5,015,394)</b>
		<b>FY 2015</b>			<b>FY 2016</b>	<b>FY 2017</b>
<b>TOTAL AUTHORIZED PERSONNEL:</b>		234.45			235.70	238.70

\*Sums may have discrepancies due to rounding

# After Hours Call Duty Program

Activity Number: 4901  
 Fund(s): General Fund (101)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

This activity accounts for contributions from a variety of funds to create a labor pool for use in responding to after hours emergencies, such as a broken sewer line, or storm debris removal to prevent flooding. The labor pool is established on a voluntary basis which may require an employee to respond to an emergency not associated with that employee's normal duty or funding source. An estimate of annual costs is made and contributions come from the General Fund, Water Enterprise Fund, Wastewater Enterprise Fund, Parking Enterprise Fund, and the Golf Enterprise Fund. Contributions from each fund are designated only for use in responding to emergencies arising out of that fund's operation. A reconciliation is done at year end and is used as the basis for estimating the next year contribution from each participating fund.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	-	-	-	-	37,000
Total Expenditures	-	-	-	-	37,000
	-	-	-	-	37,000

\*Sums may have discrepancies due to rounding

# Transportation Development Act

Activity Number: 6301

## ACTIVITY SUMMARY

Fund(s): Transportation Development Act (291)

Department: Public Works

**Activity Description:**

The Transportation Development Act activity accounts for a 1/4 State sales tax, which is allocated to the Regional Transportation Commission based on taxable sales in Santa Cruz County. The City receives a portion of those funds based on population, which is used for bicycle and pedestrian projects. Acting as the public agency sponsor, the City will contract with and pass through a portion of the TDA funds to non-profit agencies that utilize the funding to meet specialized or unmet transportation needs.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	-	-	-	-	701,164
Total Expenditures	-	-	-	-	701,164
<b>ACTIVITY RESOURCES:</b>					
Grants	-	-	-	-	701,164
Total Resources	-	-	-	-	701,164

\*Sums may have discrepancies due to rounding

# Public Works Administration

Activity Number: 4101  
 Fund(s): General Fund (101)  
 Department: Public Works

## ACTIVITY SUMMARY

### Activity Description:

Responsible for the overall administration and direction of the various public works activities. Provides staff support to Transportation and Public Works Commission and Downtown Commission. Administers refuse, wastewater, storm water, and parking enterprise funds. Develops and implements City policy guiding maintenance of public roads, bridges, and other infrastructure.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	276,713	246,919	254,385	288,237	211,908
Services, Supplies, and Other Charges	48,838	53,356	53,356	44,479	99,956
Total Expenditures	<u>325,551</u>	<u>300,275</u>	<u>307,741</u>	<u>332,716</u>	<u>311,864</u>
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	18,224	18,258	18,258	18,258	32,139
Rents, & Misc Revenues	7,785	7,000	14,000	7,000	7,000
Total Resources	<u>26,009</u>	<u>25,258</u>	<u>32,258</u>	<u>25,258</u>	<u>39,139</u>

Activity Number: 4102  
 Fund(s): General Fund (101)  
 Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Develops and manages the department’s Capital Improvement Program. Provides professional engineering design, construction contract administration, and contractor controlled services for the Public Works Department and other City departments for the Capital Improvement Program. Provides private development review and approval for City-wide development as it relates to the public right-of-way and utility services, including staff support to Planning Commission and Zoning Board and related duties. Furnishes engineering consultation to other City departments, other agencies, private developers, private engineers, contractors, and the general public. Provides inspections services for the City and City-related projects.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	414,048	537,676	537,676	518,997	621,098
Services, Supplies, and Other Charges	92,331	162,278	217,412	164,381	175,720
Total Expenditures	<u>506,379</u>	<u>699,954</u>	<u>755,088</u>	<u>683,378</u>	<u>796,818</u>
<b>ACTIVITY RESOURCES:</b>					
Licenses and Permits	107,589	97,600	97,600	110,000	110,000
Charges for Services	54,496	85,300	85,300	109,641	74,800
Rents, & Misc Revenues	785	-	-	-	-
Total Resources	<u>162,870</u>	<u>182,900</u>	<u>182,900</u>	<u>219,641</u>	<u>184,800</u>

\*Sums may have discrepancies due to rounding

# Public Works Operations

Activity Number: 4103  
 Fund(s): General Fund (101)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Responsible for management of street maintenance and sidewalk repair, flood control, traffic maintenance, traffic signals and street lights, fleet maintenance and facilities maintenance, and the corporation yard.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	77,950	94,355	94,355	102,380	80,100
Services, Supplies, and Other Charges	19,500	33,994	36,994	35,597	41,013
Total Expenditures	97,450	128,349	131,349	137,977	121,113

\*Sums may have discrepancies due to rounding



# Facilities Services

Activity Number: 4110  
 Fund(s): General Fund (101)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

This activity provides custodial and cleaning services, facility maintenance, minor construction and energy efficiency retrofitting/monitoring for City facilities.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	447,125	529,173	529,173	498,908	553,152
Services, Supplies, and Other Charges	540,976	761,124	794,742	647,880	807,666
Capital Outlay	-	28,000	28,000	-	-
Total Expenditures	988,101	1,318,297	1,351,915	1,146,788	1,360,818
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	108,250	108,216	108,216	108,216	138,231
Rents, & Misc Revenues	3,800	3,800	3,800	-	-
Total Resources	112,050	112,016	112,016	108,216	138,231

\*Sums may have discrepancies due to rounding

# Street Maintenance and Sidewalk Repair

Activity Number: 4210  
 Fund(s): General Fund (101)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

This activity maintains the City’s street surfaces, curbs, gutters, surface storm drainage systems, San Lorenzo River and Branciforte creek flood control systems. May repair sidewalks, curbs, and gutters adjacent to City-owned properties to reduce the City’s liability and protect the public.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	649,778	726,521	726,521	554,364	883,009
Services, Supplies, and Other Charges	578,412	754,021	771,939	801,579	855,254
Capital Outlay	-	89,000	248,578	-	-
Total Expenditures	1,228,190	1,569,542	1,747,038	1,355,943	1,738,263
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	-	2,200	2,200	2,200	2,200
Total Resources	-	2,200	2,200	2,200	2,200

\*Sums may have discrepancies due to rounding

Activity Number: 4220  
 Fund(s): General Fund (101)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Provides administration and engineering for all parking control and traffic management programs and projects. Coordinates bicycle/pedestrian and alternative transportation programs and facilities. Responsible for staffing of the Downtown Commission and assists with staffing the Transportation and Public Works Commission. Provides professional engineering design of capital improvement projects relating to traffic and parking. Provides private development review as it relates to traffic and parking.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	340,447	399,969	399,969	377,625	401,072
Services, Supplies, and Other Charges	190,555	284,511	316,313	231,181	265,511
Total Expenditures	531,002	684,480	716,282	608,806	666,583
<b>ACTIVITY RESOURCES:</b>					
Grants	93,919	110,000	110,000	-	-
Charges for Services	1,775	1,800	1,800	3,500	2,650
Rents, & Misc Revenues	785	-	-	-	-
Total Resources	96,479	111,800	111,800	3,500	2,650

\*Sums may have discrepancies due to rounding

# Parking Services

Activity Number: 4221  
 Fund(s): General Fund (101)  
 Department: Public Works

## ACTIVITY SUMMARY

### Activity Description:

Provides for all parking control and enforcement in the City, including patrol of metered and timed parking spaces, lots, garages, and residential parking permit areas. Provides installation, maintenance, and repairs of parking meters, gates, and pay equipment; collects monies from meters and pay stations; cleans and maintains parking lots (Maintenance of downtown parking district lots and equipment is funded in Activity 7401-Off Street Parking).

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,168,378	1,264,891	1,264,891	1,143,121	1,276,979
Services, Supplies, and Other Charges	519,725	466,618	466,618	572,453	589,244
Capital Outlay	7,506	124,000	204,185	-	2,000
Total Expenditures	<u>1,695,608</u>	<u>1,855,509</u>	<u>1,935,694</u>	<u>1,715,574</u>	<u>1,868,223</u>

# Traffic Maintenance

Activity Number: 4223  
 Fund(s): General Fund (101)  
 Department: Public Works

## ACTIVITY SUMMARY

### Activity Description:

Installs and maintains traffic and parking painting, signing, and traffic management devices. Provides supervision of traffic signal and street lighting.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	452,570	505,620	505,620	303,661	347,379
Services, Supplies, and Other Charges	347,620	353,468	359,868	318,588	447,440
Capital Outlay	-	71,000	71,000	-	-
Total Expenditures	800,190	930,088	936,488	622,249	794,819

# Traffic Signal Maintenance

Activity Number: 4224  
 Fund(s): Gasoline Tax (221)  
 Department: Public Works

## ACTIVITY SUMMARY

### Activity Description:

This activity provides for the operation and maintenance of 41 City-owned traffic signals and other related equipment.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	151,902	160,124	160,124	93,018	36,628
Services, Supplies, and Other Charges	124,272	223,453	223,453	216,656	223,043
Total Expenditures	<u>276,174</u>	<u>383,577</u>	<u>383,577</u>	<u>309,674</u>	<u>259,671</u>

\*Sums may have discrepancies due to rounding

# Street Lighting

Activity Number: 4225  
 Fund(s): Gasoline Tax (221)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Provides for the operation and maintenance of approximately 1,800 City-owned streetlights. Funds maintenance contracts and power costs for approximately 1,200 PG&E-owned lights.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	452,367	496,690	496,690	451,690	430,690
Debt Service	27,032	25,000	25,000	24,953	25,000
Total Expenditures	479,399	521,690	521,690	476,643	455,690

\*Sums may have discrepancies due to rounding

# Wharf Gate Operations

Activity Number: 4226  
 Fund(s): General Fund (101)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Provides for operation and maintenance of the attended parking gate at the Municipal Wharf, as well as permit parking, special event and promotional parking programs on the Wharf.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	351,223	434,530	434,530	398,125	486,336
Services, Supplies, and Other Charges	63,500	86,097	86,097	84,649	78,447
Capital Outlay	51,093	14,200	14,200	5,000	-
Total Expenditures	465,816	534,827	534,827	487,774	564,783
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	1,138,396	1,000,000	1,000,000	1,125,000	1,200,000
Rents, & Misc Revenues	70,014	50,000	50,000	50,050	50,000
Total Resources	1,208,410	1,050,000	1,050,000	1,175,050	1,250,000

\*Sums may have discrepancies due to rounding



# Bicycle/Pedestrian System Maintenance

Activity Number: 4227  
 Fund(s): Gasoline Tax (221)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Provides for maintenance and minor improvements to bikeways, bike parking and pedestrian ways. Funding from annual TDA grant allocation.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	9,453	32,000	32,000	32,000	32,000
Total Expenditures	9,453	32,000	32,000	32,000	32,000
<b>ACTIVITY RESOURCES:</b>					
Grants	19,109	-	32,000	9,453	-
Total Resources	19,109	-	32,000	9,453	-

\*Sums may have discrepancies due to rounding

Activity Number: 4228

Fund(s): Traffic Impact Fee-Citywide Fund (226)

Department: Public Works

## ACTIVITY SUMMARY

### Activity Description:

Citywide traffic impact fees are charged on all land use and construction permits that create a notable traffic impact, in order to provide funds to design, administer, acquire right-of-way, and construct planned traffic improvement projects.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	43,075	52,182	52,182	51,000	54,672
Services, Supplies, and Other Charges	21	-	-	-	-
Total Expenditures	<u>43,096</u>	<u>52,182</u>	<u>52,182</u>	<u>51,000</u>	<u>54,672</u>

# Parking Citation and Permits Office

Activity Number: 4229  
 Fund(s): General Fund (101)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Accepts and processes payments for parking citations; administers requests for hearings on citations and claims for unpaid citations; administers residential and garage parking permits.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	314,016	343,840	343,840	306,943	368,122
Services, Supplies, and Other Charges	114,174	200,141	200,141	166,851	200,291
Total Expenditures	428,190	543,981	543,981	473,794	568,413
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	1,020	5,000	5,000	1,000	1,000
Total Resources	1,020	5,000	5,000	1,000	1,000

\*Sums may have discrepancies due to rounding

# Clean River, Beaches & Oceans

Activity Number: 4235

## ACTIVITY SUMMARY

Fund(s): Clean River, Beaches & Ocean Tax Fund (235)

Department: Public Works

### Activity Description:

Provides funding for water quality programs to prevent pollution from reaching our waterways and beaches.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	266,046	288,835	248,835	254,025	143,018
Services, Supplies, and Other Charges	335,718	530,962	568,682	478,872	374,289
Capital Outlay	107,919	70,000	40,000	30,000	-
Total Expenditures	<u>709,683</u>	<u>889,797</u>	<u>857,517</u>	<u>762,897</u>	<u>517,307</u>

# Wastewater Customer Service

Activity Number: 7201  
 Fund(s): Wastewater (721)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Funds wastewater share of the City Water Department customer service operation, which handles billing and accounting for wastewater service, as well as start-up and ending service, customer complaints, and providing information to the public.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	303,924	314,321	314,321	269,613	290,246
Capital Outlay	-	5,417	5,417	-	-
Total Expenditures	303,924	319,738	319,738	269,613	290,246

\*Sums may have discrepancies due to rounding

# Wastewater Collections Control

Activity Number: 7202  
 Fund(s): Wastewater (721)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Provides for the operation and maintenance of the City's subsurface storm water and wastewater systems. This includes maintenance and repair of catch basins, pumps, and City-wide pump station facilities, collection lines and structures in the wastewater and subsurface storm water systems.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,519,828	1,788,144	1,827,977	1,740,572	1,938,589
Services, Supplies, and Other Charges	670,026	705,391	710,791	549,915	703,514
Capital Outlay	425,732	150,000	150,000	150,000	-
Total Expenditures	2,615,586	2,643,535	2,688,768	2,440,487	2,642,103

\*Sums may have discrepancies due to rounding

# Wastewater Treatment Facility

Activity Number: 7203  
 Fund(s): Wastewater (721)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Provides for the operation, monitoring and maintenance of a regional wastewater treatment and disposal facility. Wastewater treatment and ocean outfall disposal is provided for the City of Santa Cruz and the Santa Cruz County Sanitation District (Live Oak, Capitola, Soquel and Aptos). Septage disposal is provided for the County of Santa Cruz. Disposal of the City of Scotts Valley's Wastewater Treatment Plant effluent is provided through the City of Santa Cruz Wastewater Treatment Facility Outfall.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	3,755,141	4,263,608	4,290,608	3,795,102	4,614,640
Services, Supplies, and Other Charges	4,748,748	5,029,711	5,144,396	4,343,659	4,917,988
Capital Outlay	163,881	709,700	715,152	596,293	798,800
Total Expenditures	8,667,769	10,003,019	10,150,156	8,735,054	10,331,428
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	30,492	40,000	40,000	40,000	40,000
Rents, & Misc Revenues	600	-	-	-	-
Total Resources	31,091	40,000	40,000	40,000	40,000

\*Sums may have discrepancies due to rounding

# Secondary Plant Parks Mitigation

Activity Number: 7204  
 Fund(s): Wastewater (721)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Provides for the operation and maintenance of Neary Lagoon Park and mitigation areas for construction of Wastewater Plant Secondary Facilities.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	295,664	330,177	330,177	287,244	332,996
Services, Supplies, and Other Charges	92,021	114,505	114,505	114,620	130,055
Total Expenditures	387,685	444,682	444,682	401,864	463,051

\*Sums may have discrepancies due to rounding



# Wastewater Source Control

Activity Number: 7205  
 Fund(s): Wastewater (721)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Provides inspection, sampling, public education, and monitoring of business and industrial establishments to limit discharge of harmful constituents into the sanitary wastewater system and storm drain system. Issues wastewater and groundwater discharge permits to industrial dischargers. Issues citations and levies fines for code violations. This program is a requirement of the State of California and the U.S. Environmental Protection Agency.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	413,702	425,925	425,925	429,784	454,539
Services, Supplies, and Other Charges	65,348	157,939	166,482	170,471	200,298
Capital Outlay	-	-	-	-	1,000
Total Expenditures	479,049	583,864	592,407	600,255	655,837
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	-	6,000	6,000	10,000	10,000
Total Resources	-	6,000	6,000	10,000	10,000

\*Sums may have discrepancies due to rounding

# Wastewater Pump House

Activity Number: 7206  
 Fund(s): Wastewater (721)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Provides for the operation and maintenance of the influent sewage pumping station at the Wastewater Treatment Facility.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	24,770	51,000	51,000	54,563	48,000
Capital Outlay	-	35,000	35,000	35,000	85,000
Total Expenditures	24,770	86,000	86,000	89,563	133,000

\*Sums may have discrepancies due to rounding

# Wastewater Admin Charges

Activity Number: 7207  
 Fund(s): Wastewater (721)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Accounts for administrative service charges for the wastewater fund.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	721,721	784,377	784,377	721,721	870,929
Total Expenditures	721,721	784,377	784,377	721,721	870,929

\*Sums may have discrepancies due to rounding

Activity Number: 7208  
 Fund(s): Wastewater (721)  
 Department: Public Works

**ACTIVITY SUMMARY**

**Activity Description:**

Provides analytical, monitoring and consultative services for the City’s sewer, storm water and related environmental analyses, including Pretreatment, Collection, and Operations, and discharge from the treatment facility. Compiles, reviews, and reports data for facility permit and treatment processes. Provides contract lab services to other departments and local agencies upon request.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	344,157	433,072	439,156	369,137	502,293
Services, Supplies, and Other Charges	360,459	733,313	832,701	833,613	758,313
Capital Outlay	33,133	82,000	82,000	50,500	50,500
Total Expenditures	<u>737,749</u>	<u>1,248,385</u>	<u>1,353,857</u>	<u>1,253,250</u>	<u>1,311,106</u>

\*Sums may have discrepancies due to rounding

# 2005 Wastewater Revenue Bonds

Activity Number: 7241  
 Fund(s): Wastewater (721)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Funds principal and interest payments on issued debt.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Debt Service	3,624,747	3,691,518	3,691,518	3,691,418	3,690,916
Total Expenditures	3,624,747	3,691,518	3,691,518	3,691,418	3,690,916

\*Sums may have discrepancies due to rounding

# Refuse Customer Accounting

Activity Number: 7301  
 Fund(s): Refuse (731)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Funds refuse share of the City Water Department Customer Service operation, which handles billing and accounting for refuse services, as well as start-up and ending refuse and recycling service, customer complaints, and providing information to the public.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	410,445	456,757	456,757	372,322	435,369
Capital Outlay	-	5,417	5,417	-	-
Total Expenditures	410,445	462,174	462,174	372,322	435,369

\*Sums may have discrepancies due to rounding

# Resource Recovery Collection - Containers

Activity Number: 7302  
 Fund(s): Refuse (731)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Responsible for collection of refuse, recycling, and organic materials from customers using large containers. Also includes Refuse Fund administrative costs.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	2,799,354	3,011,676	3,011,676	2,814,882	3,025,540
Services, Supplies, and Other Charges	1,938,564	2,236,578	2,281,408	1,822,007	2,119,701
Capital Outlay	2,353,799	862,000	1,739,527	1,033,942	1,506,647
Debt Service	449,683	414,378	414,378	414,378	408,907
Total Expenditures	7,541,401	6,524,632	7,446,989	6,085,209	7,060,795

# Refuse Disposal

Activity Number: 7303  
 Fund(s): Refuse (731)  
 Department: Public Works

## ACTIVITY SUMMARY

### Activity Description:

Maintains and operates the sanitary landfill at the Resource Recovery Facility (RRF) for use by the City refuse operation and private individuals and businesses from the City. Diverts and processes greenwaste and construction and demolition debris. Ensures that the landfill meets all local, state, and federal regulatory requirements. Operates and performs field maintenance on equipment used at the landfill. Funds the Household Hazardous Waste Drop-Off site through a contract with the County.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	2,195,787	2,407,969	2,407,969	2,299,852	2,463,441
Services, Supplies, and Other Charges	1,590,120	2,145,370	2,175,590	1,582,157	2,231,970
Capital Outlay	242,333	175,000	175,000	175,000	810,000
Debt Service	855,371	805,676	805,676	787,247	759,258
Total Expenditures	4,883,610	5,534,015	5,564,235	4,844,256	6,264,669



# Recycling Program - Processing

Activity Number: 7304  
 Fund(s): Refuse (731)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Operates and maintains the recycling drop-off and processing center at the City Resource Recovery Facility. Accepts, sorts, and processes recyclable items, such as newspapers, metals, glass, appliances, plastics, etc., and sells materials to commercial markets.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,006,618	1,058,453	1,058,453	1,016,861	1,119,105
Services, Supplies, and Other Charges	706,337	818,782	818,782	818,730	814,132
Capital Outlay	-	-	-	-	35,000
Total Expenditures	1,712,955	1,877,235	1,877,235	1,835,591	1,968,237

\*Sums may have discrepancies due to rounding

# Resource Recovery Collection - Cart

Activity Number: 7305  
 Fund(s): Refuse (731)  
 Department: Public Works

## ACTIVITY SUMMARY

### Activity Description:

Responsible for collection of refuse, recycling, and organic materials from customers using carts.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,209,419	1,287,557	1,287,557	1,247,931	1,255,302
Services, Supplies, and Other Charges	872,437	1,003,243	1,032,662	895,037	1,009,993
Capital Outlay	-	32,000	32,000	34,000	-
Debt Service	627,860	590,710	590,710	590,710	578,758
Total Expenditures	<u>2,709,716</u>	<u>2,913,510</u>	<u>2,942,929</u>	<u>2,767,678</u>	<u>2,844,053</u>

Activity Number: 7307  
 Fund(s): Refuse (731)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Responsible for the regular sweeping to remove refuse and debris from streets and bike paths within the commercial and residential areas of the City in order to reduce litter, rodents, and water pollution, and to promote safety.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	433,282	486,628	486,628	437,510	490,105
Services, Supplies, and Other Charges	209,669	221,965	221,965	153,680	220,915
Capital Outlay	321,152	120,000	120,000	99,653	360,000
Debt Service	68,317	69,300	69,300	69,300	70,831
Total Expenditures	1,032,420	897,893	897,893	760,143	1,141,851

\*Sums may have discrepancies due to rounding

# Off-Street Parking

Activity Number: 7401  
 Fund(s): Parking (741)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Provides for the management, security, maintenance, enforcement, and collection of all parking meters, garages, and public parking lots within the Downtown Parking District. Directs and administers activities such as bicycle parking, permit programs, lot signage, etc., within the district.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	2,284,761	2,326,027	2,326,027	2,498,334	2,526,803
Services, Supplies, and Other Charges	1,188,283	1,408,222	1,437,222	1,391,010	1,472,727
Capital Outlay	32,183	28,000	144,000	21,000	112,500
Debt Service	455,264	423,167	423,167	423,367	421,867
Total Expenditures	3,960,492	4,185,416	4,330,416	4,333,711	4,533,897
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	36,543	-	-	2,853	-
Rents, & Misc Revenues	3,205	-	-	2,853	-
Total Resources	39,748	-	-	5,706	-

\*Sums may have discrepancies due to rounding

Activity Number: 7306  
 Fund(s): Refuse (731)  
 Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Promotes waste reduction to meet City and State goals through public information and education programs about solid waste source reduction, reuse, recycling, household hazardous waste disposal, composting, pollution prevention, and related areas.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	192,070	249,871	249,871	250,145	265,788
Services, Supplies, and Other Charges	108,960	175,236	178,129	169,039	178,206
Total Expenditures	<u>301,031</u>	<u>425,107</u>	<u>428,000</u>	<u>419,184</u>	<u>443,994</u>
<b>ACTIVITY RESOURCES:</b>					
Grants	13,089	16,000	17,058	16,922	16,000
Total Resources	<u>13,089</u>	<u>16,000</u>	<u>17,058</u>	<u>16,922</u>	<u>16,000</u>

\*Sums may have discrepancies due to rounding

# Storm Water Management

Activity Number: 7501

## ACTIVITY SUMMARY

Fund(s): Storm Water & Storm Water Overlay (751 & 752)

Department: Public Works

**Activity Description:**

Provides funding for various engineering, design, and management services required for implementation of the San Lorenzo River flood control projects, and for federal and state mandated storm water pollution prevention programs.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	110,115	116,487	116,487	111,829	121,682
Services, Supplies, and Other Charges	202,343	688,343	829,010	821,112	881,768
Debt Service	138,206	197,387	197,387	197,419	207,485
Total Expenditures	450,664	1,002,217	1,142,884	1,130,360	1,210,935
<b>ACTIVITY RESOURCES:</b>					
Grants	117	-	-	-	-
Total Resources	117	-	-	-	-

\*Sums may have discrepancies due to rounding

# Storm Water Overlay Debt Service

Activity Number: 7540

## ACTIVITY SUMMARY

Fund(s): Storm Water Overlay (752)

Department: Public Works

**Activity Description:**

Funds principal and interest payments on issued debt.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Debt Service	126,663	180,901	180,901	180,930	190,155
Total Expenditures	126,663	180,901	180,901	180,930	190,155

\*Sums may have discrepancies due to rounding

# Mechanical Maintenance

Activity Number: 7831

## ACTIVITY SUMMARY

Fund(s): Equipment Operations (811)

Department: Public Works

### Activity Description:

Responsible for furnishing maintenance services for City-owned vehicles and mechanical equipment. This activity is supported through vehicle maintenance charges to user departments.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,002,503	1,119,262	1,119,262	986,528	1,108,381
Services, Supplies, and Other Charges	2,190,939	2,288,406	2,288,406	2,223,700	2,271,572
Capital Outlay	32,366	-	14,704	14,704	-
Total Expenditures	<u>3,225,808</u>	<u>3,407,668</u>	<u>3,422,372</u>	<u>3,224,932</u>	<u>3,379,953</u>
<b>ACTIVITY RESOURCES:</b>					
Grants	27,000	-	-	-	-
Charges for Services	37,669	41,000	41,000	37,000	40,000
Total Resources	<u>64,669</u>	<u>41,000</u>	<u>41,000</u>	<u>37,000</u>	<u>40,000</u>



Activity Number: 7832  
 Fund(s): Equipment Operations (811)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

Plans, coordinates and manages radio communications systems for all City departments. Responsibilities include administration of the equipment maintenance contract, reassignment of equipment from one department to another and review of the compatibility of new radio purchases with existing systems in the City.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	18,513	11,700	11,700	11,700	11,700
Capital Outlay	-	20,000	20,000	19,569	20,000
Total Expenditures	18,513	31,700	31,700	31,269	31,700

\*Sums may have discrepancies due to rounding

# Employee Commute Van

Activity Number: 7833

## ACTIVITY SUMMARY

Fund(s): Equipment Operations (811)

Department: Public Works

**Activity Description:**

A grant provided by the Monterey Bay Unified Air Pollution Control District was used to purchase an employee commute van and a number of City employees have formed a van pool and pay the costs for the operation and maintenance of the van in an effort to reduce pollution and traffic.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	3,960	2,818	2,818	2,304	2,818
Total Expenditures	3,960	2,818	2,818	2,304	2,818
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	6,807	4,100	4,100	7,800	7,000
Total Resources	6,807	4,100	4,100	7,800	7,000

\*Sums may have discrepancies due to rounding

# Pool Vehicles

Activity Number: 7836  
 Fund(s): Equipment Operations (811)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

This activity accounts for costs associated with pool vehicles.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	41,498	37,450	37,450	49,064	37,450
Capital Outlay	-	-	-	-	27,772
Total Expenditures	41,498	37,450	37,450	49,064	65,222
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	362	-	-	-	-
Total Resources	362	-	-	-	-

\*Sums may have discrepancies due to rounding

Activity Number: 7837  
 Fund(s): Equipment Operations (811)  
 Department: Public Works

**ACTIVITY SUMMARY**

**Activity Description:**

The City has a cooperative agreement to provide fuel to the Santa Cruz City Schools. This activity accounts for the costs and payments from City Schools for the fuel.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Services, Supplies, and Other Charges	39,305	40,000	40,000	31,235	40,000
Total Expenditures	<u>39,305</u>	<u>40,000</u>	<u>40,000</u>	<u>31,235</u>	<u>40,000</u>

\*Sums may have discrepancies due to rounding

# Vehicle Lease Program

Activity Number: 7835  
 Fund(s): Equipment Operations (811)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

The Vehicle Lease Program is an internal lease program for Fleet Services.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Capital Outlay	-	-	-	847,335	556,756
Total Expenditures	-	-	-	847,335	556,756
	-	-	-	847,335	556,756
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	-	-	-	353,966	597,268
Total Resources	-	-	-	353,966	597,268
	-	-	-	353,966	597,268

\*Sums may have discrepancies due to rounding

# Santa Cruz City Trolley

Activity Number: 7838  
 Fund(s): Equipment Operations (811)  
 Department: Public Works

## ACTIVITY SUMMARY

**Activity Description:**

This activity accounts for operation and maintenance of the Santa Cruz City Trolley.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	4,011	-	-	5,500	5,500
Total Resources	4,011	-	-	5,500	5,500
	4,011	-	-	5,500	5,500

\*Sums may have discrepancies due to rounding

# Public Works

## Capital Improvement Projects

Fund	Project Number	Project Title	Fiscal Year 2016 Estimated	Fiscal Year 2017 Adopted Budget
<b>Gas Tax Fund</b>				
221	c401616	Bay and King Streets Protected Left-Turns and Streetlights	336,900	-
221	c401615	Bay Street Sidewalk Completion Infill	627,700	-
221	c401103	Bay/High Intersection Improvements	648,110	-
221	c401303	Beach/Cliff Traffic Signal	230,000	-
221	c400035	Beach/Pacific (Wharf) Intersection Roundabout	166,112	-
221	c401001	Branciforte Creek Bike/Pedestrian Bridge	2,478,515	-
221	m401302	Bridge Maintenance	200,000	-
221	c401210	Chestnut St Emergency Slip Out	31,630	-
221	c401617	Citywide Safe Routes to School Crossing Improvements	1,404,000	-
221	c401602	Citywide Traffic Signal Controller Upgrade	165,000	-
221	c401514	Citywide Traffic Signal Improvements	539,631	-
221	c409321	Murray Street Bridge Seismic Retrofit and Barrier Rail	8,778,943	300,000
221	c401104	Ocean/Broadway Intersection Study	75,000	-
221	c401410	Ocean/Water Intersection Improvements	750,000	-
221	c401202	River/River Street South Intersection Study	158,968	-
221	c401105	Riverside/Second Street Improvements	174,704	-
221	c400058	SLR Trestle Bridge Connections	49,721	-
221	c401003	Soquel/at Frederick Minor Widening	321,822	-
221	c400804	Soquel/Park Way Traffic Signal Improvements	3,127	-
221	c401402	State Route 1 Bridge Replacement	1,350,000	-
221	c400805	State Route 1/9 Intersection Improvements	5,412,791	3,669,000
221	m400819	West Cliff Drive Multi-use Maintenance	354,666	60,000
221	c401211	Westlake Neighborhood Pedestrian Safety	19,837	-
<b>Total Gas Tax Fund</b>			<b>24,277,177</b>	<b>4,029,000</b>
<b>Clean Rivers, Oceans, &amp; Beaches Fund</b>				
235	c401414	Clean Beach Initiative - Cowell Beach	819,264	-
235	c401614	Cowell Beach Water Quality Project	120,000	-
235	c401415	Downtown Parking Lot #9 LID Retrofit	222,374	-
235	c401603	Harvey West Ball Field Drainage Design	30,000	-
235	c401701	Storm Water Trash Capture Program	-	100,000

For more information about the projects listed above, please refer to the Capital Improvement Program section of this document.

# Public Works

## Capital Improvement Projects

Fund	Project Number	Project Title	Fiscal Year 2016 Estimated	Fiscal Year 2017 Adopted Budget
<b>Total Clean Rivers, Oceans, &amp; Beaches Fund</b>			<b>1,191,638</b>	<b>100,000</b>
<b>General Capital Improvement Fund</b>				
311	c401711	24 Hour Restroom	-	25,000
311	c401401	Arana Gulch Connection - Agnes St	21,609	-
311	c401319	Arana Gulch Multi Use Trail - Broadway/Brommer	21,038	-
311	c401507	Bay Drive Storm Damage Repair	175,000	50,000
311	c401610	Catch Basin Replacement Program	70,000	-
311	c401505	Chestnut Street Storm Drain Replacement	50,000	-
311	c401709	CMP Storm Drain Pipe Replacement	-	50,000
311	c401710	Contra-Flow Bike lane for Pacific Avenue	-	60,000
311	c401308	Curtis Storm Drain - Phase 1	160,000	-
311	c401309	East Cliff Emergency Repair at Alhambra Ave	149,500	-
311	c401611	Front-Pacific Historic Wall Repair	250,000	-
311	c401513	Green Lane Pilot Project	50,000	-
311	c401418	LED light replacement (Citywide) - CEC	703,209	-
311	c401301	Market Street at Goss Minor Widening	200,000	-
311	c401413	MB Sanctuary Scenic Trail (Rail Trail) Segment 7	803,847	3,520,000
311	c401004	Mission Street Hill Utility Undergrounding	60,000	-
311	c401503	Neary Flood Control Pump Station-Steel Pipe Replacement	50,000	-
311	c401417	Ocean St Adaptive Signal Control	209,959	-
311	c401506	Pacific Avenue Streetlight Replacement	20,351	-
311	c401609	Pedestrian Crosswalk Safety Projects	182,436	-
311	c401310	Radar Speed Feedback Signs	63,000	-
311	c401208	Riverside Avenue Improvements Phase II	5,458,353	-
311	c401212	UCSC Smart Bike Lockers	74,861	-
311	c401008	UCSC-City Trans Improvements & Studies	250,000	-
311	c401009	UCSC-City-Clue Public Transportation System Planning	86,605	-
311	c401501	West Cliff Revetment Repair	275,000	250,000
311	m401402	West Cliff Stair Repair	15,657	40,000
<b>Total General Capital Improvement Fund</b>			<b>9,400,425</b>	<b>3,995,000</b>
<b>Arterial Streets &amp; Roads Fund</b>				

For more information about the projects listed above, please refer to the Capital Improvement Program section of this document.



# Public Works

## Capital Improvement Projects

Fund	Project Number	Project Title	Fiscal Year 2016 Estimated	Fiscal Year 2017 Adopted Budget
<b>Arterial Streets &amp; Roads Fund</b>				
317	c400809	City Arterial and Collector Street Reconstruction and Overlay	13,981,727	1,500,000
317	c400810	City Residential and Collector Street Reconstruction and Overlay	4,837,584	235,000
<b>Total Arterial Streets &amp; Roads Fund</b>			<b>18,819,311</b>	<b>1,735,000</b>
<b>Wastewater Fund</b>				
721	c401406	Eastside Alley Sewer Project	972,299	-
721	m401403	Hagemann Aerial Sewer Rehabilitation	175,000	-
721	c409669	Jesse Street Marsh	133,881	-
721	c401305	Ladera Drive Sewer	400,000	-
721	m409668	Neary Lagoon Park Rehab-Maint. (Annual)	731,305	250,000
721	m401601	Pump Station P11-SP101 Modifications	200,000	-
721	c401315	San Lorenzo River Sanitary Sewer Siphon	307,022	-
721	c401511	Sewer System Improvements	914,505	600,000
721	c401706	Wastewater Treatment Facility Infrastructure and Major Equipment Study	-	80,000
721	m409659	WWTF- Equipment Replacement	744,114	1,700,000
721	c401605	WWTF-Bioassay Laboratory	300,000	-
721	m401201	WWTF-Centrifuge Rebuild	666,918	-
721	c401510	WWTF-County Odor Control System	120,000	-
721	c401608	WWTF-Laboratory Modernization	250,000	-
721	c401604	WWTF-Reclaim Water	250,000	-
721	m401303	WWTF-Secondary Clarifier Repairs	490,533	200,000
721	c401606	WWTF-Sewer Main Rehabilitation	-	1,100,000
721	c401607	WWTF-Upgrade Digester Equipment	100,000	650,000
721	c401407	WWTF-Water Piping Rehabilitation	100,000	-
<b>Total Wastewater Fund</b>			<b>6,855,577</b>	<b>4,580,000</b>
<b>Refuse Fund</b>				
731	c401613	CNG Fueling Station and Fleet Maintenance Shop Safety Improvements	90,000	925,000
731	c401312	Dimeo Lane Paving and Storm Drain	65,294	-
731	c401204	Food Waste Collection and Conversion	77,654	200,000
731	c400046	Landfill Design/ Partial Constr Cell 3	2,434,638	-

For more information about the projects listed above, please refer to the Capital Improvement Program section of this document.

# Public Works

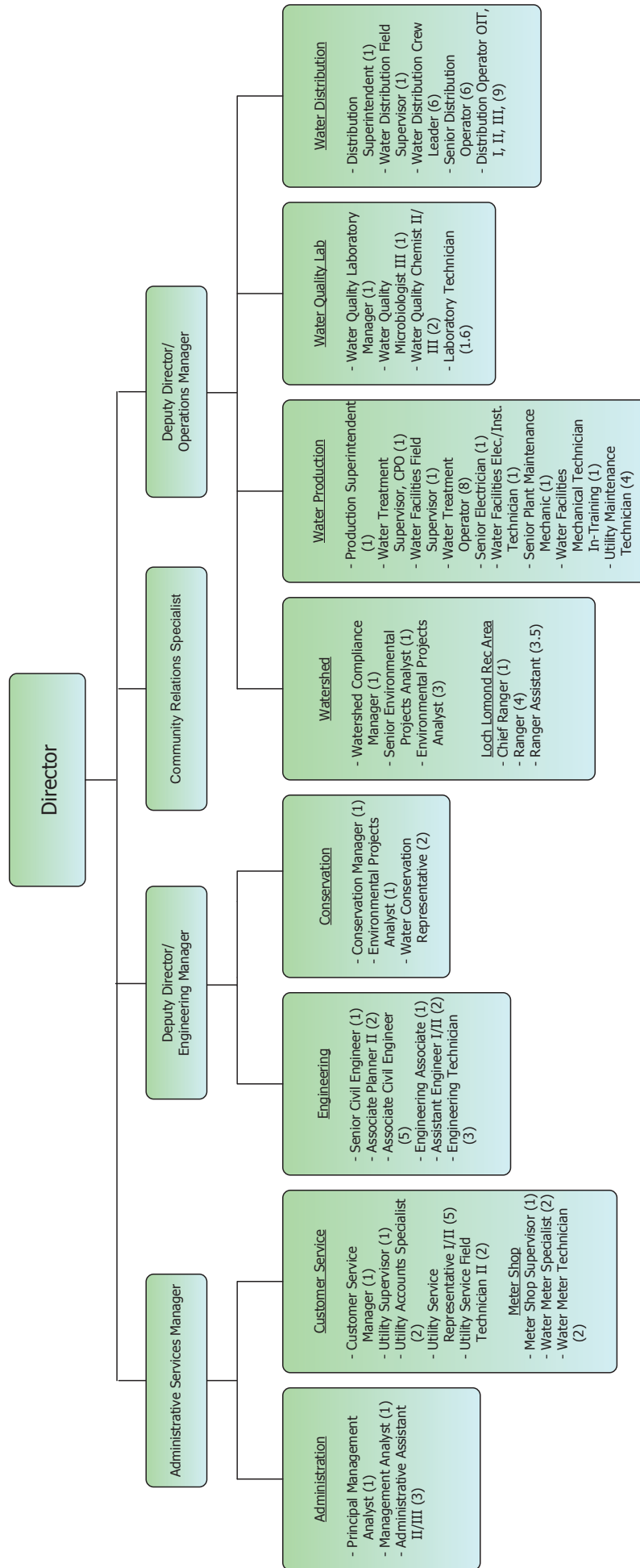
## Capital Improvement Projects

Fund	Project Number	Project Title	Fiscal Year 2016 Estimated	Fiscal Year 2017 Adopted Budget
<b>Refuse Fund</b>				
731	c401205	Recycling Center Dust Control System	19,567	-
731	c401512	Sanitation Building Shower/Locker Room Expansion	126,179	-
<b>Total Refuse Fund</b>			<b>2,813,332</b>	<b>1,125,000</b>
<b>Parking Fund</b>				
741	c400053	Downtown Parking Structure	1,500,000	-
741	c400007	Lot 7, Front/Cathcart Rehab	603,962	-
741	c401703	Parking Equipment Replacement - River Front Garage	-	750,000
741	c401508	River-Front and Cedar Garages Deck Restoration	850,000	1,500,000
741	c401509	River-Front Garage Elevator	250,000	-
<b>Total Parking Fund</b>			<b>3,203,962</b>	<b>2,250,000</b>
<b>Storm Water Overlay Fund</b>				
752	c401707	Downtown SLR Drainage System Assessment	-	80,000
752	c401314	San Lorenzo River Levee Storm Drain Maintenance	144,021	-
752	c401207	San Lorenzo River Pump Station #2	135,741	-
752	c409512	SLR Flood Control Environ Rest Project	219,836	-
752	c401416	SLR Parkway Levee Improvements	415,722	-
<b>Total Storm Water Overlay Fund</b>			<b>915,320</b>	<b>80,000</b>
<b>Total Public Works Projects</b>			<b>67,476,742</b>	<b>17,894,000</b>

# Water



# Water Department



**DEPARTMENT DESCRIPTION**

The mission of the Water Department is to ensure public health and safety by providing a clean, safe, and reliable supply of water. We strive to serve the community in a courteous, efficient, cost effective, and environmentally sustainable manner.

We are passionate about our work, and try to instill our values of integrity, innovation, objectivity, professionalism, teamwork, and transparency in everything we do. We collect water, treat and test it, move it, store it, distribute it, track how much is used, and bill our customers for their use. We're at the end of the phone when they call with questions and we're the smiling faces they see when they visit the department. We educate our customers about the quality of their water, how to use less water and provide them the tools to do so. Our work includes the maintenance and operation of Loch Lomond Recreation area, as well as the protection of the Majors, Liddell, Newell Creek, Zayante, and Laguna watersheds. We are stewards of an important community asset, the water system and all it entails, as well as a range of natural resources and ecosystems that we and many species depend upon and that are important elements of a sustainable community. We take pride in meeting the diverse needs of the broad region we serve.

**FY 2016 ACCOMPLISHMENTS**

Departmental accomplishments in FY 2016 fall into seven major categories which are highlighted in the sections below:

**1. Drought Response**

Despite an 83% full reservoir going into the spring-summer season, a Stage 3 Water Shortage Emergency was re-declared in 2015 due to persistently low runoff in the San Lorenzo River. Department customers reduced overall water use by 1.3 billion gallons or 30 percent during the May–October peak season, leading the State Water Resources Control Board to recognize the Department in August 2015 as a “Top Performer” for its efforts in achieving water use reductions and showing other communities what could be done in the midst of a statewide drought emergency. The Department also received a silver Davey state-wide marketing award for our water rationing communication campaign.

The 2015 drought response program included assigning allotments to all single and multi-family residential customers, providing increases for large households and/or health and safety exceptions, establishing water budget allocations for large landscape customers, working with large business customers to implement their water conservation plans, increasing our focus on responding to water main leak detection and repair, successfully locating and repairing 84 water main leaks and 206 service line leaks, and hosting numerous sessions of the highly successful Water School Program. Despite levying over \$1M in excessive-use penalties, no appeals were filed by customers seeking administrative relief for exceeding their allotment.

**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

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**FY 2016 ACCOMPLISHMENTS (continued)****1. Drought Response (continued)**

In addition to the rationing program, the Department successfully worked with state and federal fishery agencies to adapt flow releases to drought conditions, and implemented the monitoring and reporting provisions of the Newell Creek Temporary Urgency Change Petition, which allowed for reduced fishery releases from Loch Lomond into Newell Creek, allowing for improved storage levels during drought conditions.

**2. Water Supply Advisory Committee**

The City Council appointed Water Supply Advisory Committee (WSAC) process completed its work in October 2015, developing and unanimously agreeing to a robust strategy for providing water security for Santa Cruz by 2025. The strategy uses a multi-pronged approach that takes future fish flow release requirements into account and considers the potential impacts of climate change. On November 24, 2015, the City Council adopted a resolution thanking the WSAC for its work, declaring November 2015 as Water Supply Advisory Committee month, and accepting the WSAC recommendations. The Department was further directed by Council to integrate the WSAC recommendations into the 2016 update of the City's Urban Water Management Plan and begin implementing the water supply augmentation strategy. In other recognition related to the WSAC, the Department received a national gold MarCom award from the Association of Marketing and Communication Professionals for the "Our Water-Our Future" Water Supply Advisory Committee community mailer.

**3. Financial Planning**

In preparation for initiating a major water system reinvestment and investment cycle, the Department prepared a 10 year Financing Strategy, which includes a 5 year Financial Plan. Elements of the work included creating a debt financing strategy, evaluating financial reserve requirements and policy alternatives, projecting revenue requirements, completing a Cost of Service Analysis for use in developing water rates, evaluating water rate structures, developing proposed water rates for consideration by the Water Commission and the City Council.

**4. Infrastructure Rehabilitation and Replacement**

The Department completed or made substantial progress on a number of significant infrastructure improvements projects during FY 2016 including:

- Commissioned the Beltz 12 well and treatment plant;
- Completed the Ocean Street Main Trunk Valve replacement project. This project required several years of planning, including the completion of several other large CIP projects, and department wide collaboration for its successful completion;

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**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

**FY 2016 ACCOMPLISHMENTS (continued)****4. Infrastructure Rehabilitation and Replacement (continued)**

- Made significant progress on the Graham Hill Water Treatment Plant filter rehabilitation project, including successfully managing hurdles associated with not being able to completely assess the condition of the basins until they were drained and dismantled;
- Completed the third phase of the Bay Street Tank project which brought the second 6 million gallon drinking water tank on line. The final phase, Phase 4, is in process and includes landscaping and other site improvements;
- Completed the installation of 3,500 LF of water main on Soquel Avenue, 2,100 LF of water main on Modesto, and 900 LF for the Twin Lakes water main project;
- Completed an emergency repair on a significant leak on the north coast main system;
- Completed the emergency repair of the 10” water main that serves the Santa Cruz Municipal Wharf;
- Completed rehabilitation of the two DeLaveaga distribution storage tanks as well as University tank #2;
- Repaved and restriped the Loch Lomond Recreation Area and began improvements to comply with the American with Disabilities Act such as additional parking, accessible picnicking areas and restrooms, and an accessible viewing deck;
- Purchased property for a new groundwater well on Tait Street; and
- Completed a solar energy feasibility study for the Bay Street Tank site. The study analyzed the opportunities for renewable energy produced by solar Photovoltaic cells at the Bay Street Tank site which could offset the electrical energy consumed at the U2 Pump Station and potentially export energy credits to a City offsite electrical account.

**5. Water Quality and Treatment**

Water Quality and treatment functions ensure that water delivered meets all state and federal drinking water regulations. Some key achievements of these groups in FY 2016 included:

- Successfully completed the State of Water Resources Control Board’s Environmental Laboratory Accreditation Program (ELAP), which involves an on-site audit and evaluation and resulted in recertification of the Water Quality Laboratory for all approved analytical methods;
- Successfully completed all required drinking water monitoring and compliance sampling, analyses, and reporting for regulated contaminants, maintaining the Department’s strong performance for providing a water supply that is consistently in compliance with or of better quality than required by state and federal regulation;
- Completed the triennial sampling for the Lead and Copper Rule, with the excellent and in compliance results demonstrating the effectiveness of the Department’s ongoing corrosion control treatment program;
- Began the two year monitoring project required under the Long Term 2 Enhanced Surface Water Treatment Rule (LT2ESWTR) to evaluate source waters for the presence of two key microbial pathogens, *Cryptosporidium*, and *Giardia*; and

**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

**FY 2016 ACCOMPLISHMENTS (continued)****5. Water Quality and Treatment (continued)**

- Supported a variety of emergency and planned infrastructure repair projects by collecting and processing water quality samples to ensure the new facility was properly disinfected to avoid bacterial contamination prior to it being returned to service.

**6. Conservation, Water Resources Management, Environmental Compliance and Recreation**

The Conservation and Water Resources groups play an important role in managing key water and land based natural resources programs and systems, working with water right and regulatory compliance issues, providing education and outreach, and planning, administering and managing the Department's recreation programs at the Loch Lomond Recreation Area.

Key accomplishments in these areas include:

- Expanded educational programming, including Trout in the Classroom interpretation program, and initiated the Loch Lomond walk/talk interpretive events;
- Proactively undertook a range of actions to reduce the danger of wildfire in the City's watersheds including finishing the 4 mile Loch Sloy /Highland shaded fuel break loop, improving Eagle's Roost area fuel break in the Loch Lomond Recreation Area, and installing wildfire preparedness signage in the Loch Lomond Recreation Area;
- Began a comprehensive Water Loss Control Study to assess water loss management practices and support design of a cost-effective water loss control program;
- Developed an econometric water demand forecast for the period 2015 to 2035;
- Updated the Water Conservation Master Plan work to reflect the Water Supply Advisory Committee recommendations, new demand forecast, and new plumbing codes requirements;
- Updated the Loch Lomond Recreation Area fee schedule, added a reservations system for group picnic areas, an alcohol permit program, and revamped private boat storage for better customer service and improved efficiency;
- Conducted a wide range of ecological monitoring and reporting tasks including those related to anadromous salmonid and Mount Hermon June Beetles, conducted intensive monitoring of the water quality and fisheries issues in the San Lorenzo lagoon, and assisting with several San Lorenzo lagoon water level control operations; and
- Completed and supported a variety of actions needed to comply with regulatory mandates including prepared and filed an NPDES permit application for the operations of a drinking water utility, developed a sediment management permit with California Department of Fish and Wildlife for the Majors Diversion, and prepared an environmental compliance procedures manual covering the Department's activities.

**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community



**FY 2016 ACCOMPLISHMENTS (continued)****7. State and Regional Planning, Partnerships, and Initiatives.**

Finally, the Water Department accomplished other tasks in FY2016 that will have on-going regional water supply impacts:

- Participated in the development of and signed on to the Joint Powers Authority for the Santa Cruz Mid County Groundwater Agency, the new local agency that will be responsible for the implementation of the state's 2014 Sustainable Groundwater Management Act. This new agency will be responsible for completing a Groundwater Sustainability Plan by 2020;
- Made significant progress updating the City's 2015 Urban Water Management Plan; and
- Began implementing the WSAC recommendations with a particular focus on creating regional partnerships that could be used to enable more conjunctive use of surface and groundwater resources, for example in lieu recharge and aquifer storage and recovery.

**FY 2017 GOALS**

In FY 2017, the Department is transitioning from a period focused on planning to a period focused on implementation, with key initiatives being reinvestment in the water system's backbone infrastructure, and finalizing and adopting a revised water rate structure and five year rate schedule that will support continued operation of the water utility and the planned investments in infrastructure rehabilitation and replacement and water supply security. A second focus will be on organizational performance, and will use a combination of strategic planning, organizational development, and leadership development tools and approaches to complete an organizational assessment and design and implement the strategies that will help us efficiently and effectively meet the challenges ahead. And, a third focus will be on succession planning, particularly related to some of the Department's operational staffing requirements for employees working in maintenance of electrical, mechanical, instrumentation systems and in the treatment and distribution of drinking water. The department is planning to explore a range of strategies for workforce development initiatives with other City departments as well as with other regional utilities and will begin with one Utility Mechanical Maintenance Trainee position in 2017.

Additional goals for FY 2017 include:

- Continuing to deliver a reliable and high quality supply of water that complies with all state and federal drinking water standards to our 95,000 customers 24 hours a day, 7 days a week, and 365 days a year;
- Continuing to work on fuels management on City watershed lands, including finishing the Lompico Truck Trail fuel break work;
- Continue to working collaboratively with Soquel Creek Water District on the short term water transfer project and the related water quality and water quantity monitoring needed to assess project performance;

**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
2. Community Safety & Well-Being
3. Economic Vitality
4. Financial Stability & Organizational Health
5. Reliable & Forward-Thinking Infrastructure and Facilities
6. Engaged & Informed Community

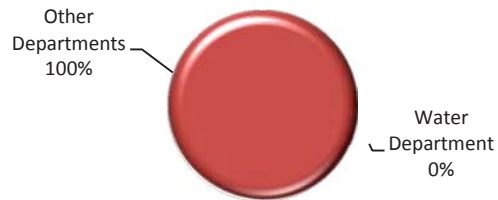
**FY 2017 GOALS (continued)**

- Continue working to implement the Water Supply Augmentation Strategy Work Plan, making major progress on partnerships for in lieu recharge, and on studies of aquifer storage and recovery and advanced treated recycled water;
- Begin to implement the updated Water Conservation Master Plan;
- Complete and submit for state review the Updated Urban Water Management Plan;
- Completing agreements for a draft aquatic-species Habitat Conservation Plan/Section 2081 Permit with NOAA and California DFW and begin necessary procedural review;
- Reinitiate the Department's Water Rights Conformance Project that is intended to clarify provisions of or provide time extensions for certain City water rights, and expand the initial set of issues covered by this project to address the places of use for City water rights so as to allow opportunities for more conjunctive use of surface and groundwater resources in mid and northern Santa Cruz County;
- Completing construction on several significant infrastructure rehabilitation and replacement projects including:
  - Phase 4 of the Bay Street Tank project,
  - Phase 3 of the North Coast Main replacement project, which covers replacing approximately 3 miles of raw water main adjacent to Highway 1,
  - Two new groundwater wells on Tait Street as well as rehabilitating an existing well at the same location,
  - The Cedar Street (~2,000 LF), Water Street (~4,500LF), Carol Avenue (~1,900 LF), and Mission Drive water main replacement projects, and
  - ADA improvements at the Loch Lomond Recreation Area.
- Complete the design of several new projects and facilities including:
  - A new building to house the Water Resources Section and their necessary tools and equipment to be located at the Graham Hill Water Treatment Plant,
  - Three new 750,000 gallon tanks at the Graham Hill Water Treatment Plant to replace existing 60-year-old concrete tanks; and
- Expand participation in monthly educational and interpretive walks and in watershed school educational programs to include Live Oak elementary schools, and partner with the California Department of Fish and Wildlife to sponsor the Trout in the Classroom program.

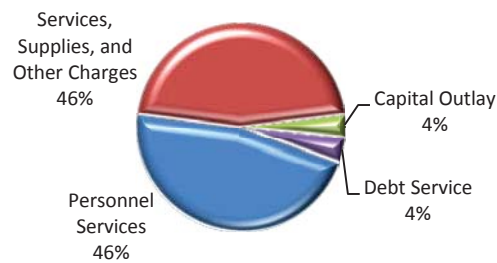
**CITY COUNCIL STRATEGIC PLAN 3-YEAR GOALS:**

1. Environmental Sustainability & Well-Managed Resources
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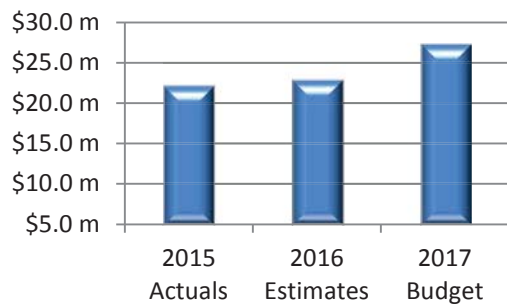
**PERCENTAGE OF PRIMARY  
GENERAL FUND BUDGET**



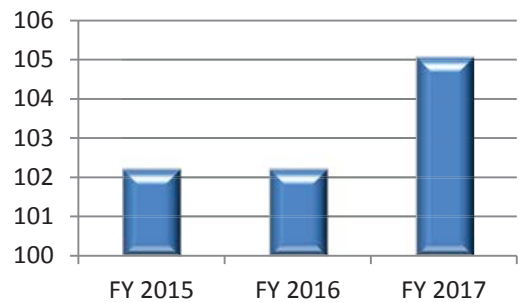
**EXPENDITURES BY CHARACTER  
Fiscal Years 2016-2017**



**EXPENDITURE HISTORY**



**AUTHORIZED PERSONNEL**



## DEPARTMENT SUMMARY

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>EXPENDITURES BY CHARACTER:</b>					
Personnel Services	10,225,879	11,879,181	12,045,806	10,580,127	12,741,984
Services, Supplies, and Other Charges	11,014,604	12,377,301	13,710,778	11,446,712	12,616,410
Capital Outlay	328,650	338,500	367,484	272,251	965,000
Debt Service	696,815	1,762,552	1,762,552	692,742	1,111,938
Total Expenditures	<u>22,265,947</u>	<u>26,357,534</u>	<u>27,886,620</u>	<u>22,991,832</u>	<u>27,435,332</u>
<b>EXPENDITURES BY ACTIVITY:</b>					
Water Administration	7101 4,233,451	4,720,650	4,955,452	4,537,730	5,166,074
Water Engineering	7102 1,732,543	2,376,051	2,625,863	2,228,680	3,028,647
Water Customer Services	7103 1,193,137	1,330,926	1,410,942	1,402,491	1,480,547
Water Conservation	7104 759,010	941,326	1,227,382	961,275	1,032,724
Water Resources	7105 1,190,178	1,369,219	1,317,332	1,161,382	1,486,943
Water Production	7106 5,630,763	6,278,405	6,550,988	5,479,546	6,100,712
Water Quality	7107 856,347	996,194	1,038,653	921,612	1,021,798
Water Distribution	7108 3,978,580	4,418,767	4,466,975	3,604,687	5,108,627
Water Recreation	7109 697,216	964,580	1,308,820	1,075,136	1,150,497
Water Meter Shop	7113 -	-	-	-	746,825
Meter Shop	7118 966,975	985,611	989,361	747,082	-
Water Debt Service	7140 696,815	1,762,552	1,762,552	692,742	1,111,938
Drought Response 2014	7199 330,933	213,253	232,300	179,469	-
Subtotal Other Funds	<u>22,265,947</u>	<u>26,357,534</u>	<u>27,886,620</u>	<u>22,991,832</u>	<u>27,435,332</u>
Total Expenditures	<u>22,265,947</u>	<u>26,357,534</u>	<u>27,886,620</u>	<u>22,991,832</u>	<u>27,435,332</u>
<b>RESOURCES BY FUND</b>					
Water	711 23,284,501	57,221,775	57,221,775	27,013,702	53,294,778
Water System Development Fees Fund	715 700,034	850,000	850,000	475,000	330,000
Water - Emergency Reserve Fund	717 600,000	-	-	35,984	-
Total Resources	<u>24,584,535</u>	<u>58,071,775</u>	<u>58,071,775</u>	<u>27,524,686</u>	<u>53,624,778</u>
	<b>FY 2015</b>			<b>FY 2016</b>	<b>FY 2017</b>
<b>TOTAL AUTHORIZED PERSONNEL:</b>	<u>102.25</u>			<u>102.25</u>	<u>105.10</u>

# Water Administration

Activity Number: 7101

## ACTIVITY SUMMARY

Fund(s): Water & Water System Development Fees (711 & 715)

Department: Water

**Activity Description:**

The Water Administration section coordinates and manages department business by focusing on the following operational areas: human resources, finances, public relations, safety, and regulatory compliance. Administration is responsible for maintaining a rate structure that reflects cost of service, funds the department's capital improvement program, and provides adequate reserves. This section also facilitates the communication and interaction with the Water Commission, City Council, City Manager's Office and regulatory agencies.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,147,830	1,255,255	1,318,255	1,356,527	1,408,213
Services, Supplies, and Other Charges	3,085,621	3,465,395	3,637,197	3,181,203	3,657,861
Capital Outlay	-	-	-	-	100,000
Total Expenditures	4,233,451	4,720,650	4,955,452	4,537,730	5,166,074

\*Sums may have discrepancies due to rounding

Activity Number: 7102

Fund(s): Water (711)

Department: Water

## ACTIVITY SUMMARY

**Activity Description:**

The Water Engineering section provides engineering, planning, project design and construction management necessary for water facilities, as well as evaluation and installation of water saving technologies. The section keeps current with new technologies and water quality issues, remaining sensitive to mitigation of environmental impacts; reviews all requests for water services; maintains records of facilities, installations and maps; and oversees the Backflow Prevention Program.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	1,329,495	1,750,138	1,750,138	1,545,561	2,228,946
Services, Supplies, and Other Charges	372,428	590,913	827,675	669,119	734,701
Capital Outlay	30,620	35,000	48,050	14,000	65,000
Total Expenditures	1,732,543	2,376,051	2,625,863	2,228,680	3,028,647
<b>ACTIVITY RESOURCES:</b>					
Grants	19,097	20,000	20,000	-	-
Rents, & Misc Revenues	-	-	-	1,231	-
Total Resources	19,097	20,000	20,000	1,231	-

# Water Customer Services

Activity Number: 7103

## ACTIVITY SUMMARY

Fund(s): Water (711)

Department: Water

**Activity Description:**

The Customer Services section (Santa Cruz Municipal Utilities -SCMU) provides customer service for water, sewer, refuse, and recycling services to the residents and businesses of the City of Santa Cruz, and only water services to the unincorporated surrounding areas. This section manages utility accounts and billing, processes opening and closing of accounts; and provides service in response to requests from the customers.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	838,658	941,897	941,897	944,026	1,022,433
Services, Supplies, and Other Charges	354,479	359,029	439,045	428,465	458,114
Capital Outlay	-	30,000	30,000	30,000	-
Total Expenditures	1,193,137	1,330,926	1,410,942	1,402,491	1,480,547
<b>ACTIVITY RESOURCES:</b>					
Charges for Services	641,935	691,062	691,062	691,062	725,615
Total Resources	641,935	691,062	691,062	691,062	725,615

\*Sums may have discrepancies due to rounding

# Water Conservation

Activity Number: 7104

## ACTIVITY SUMMARY

Fund(s): Water & Water System Development Fees (711 & 715)

Department: Water

**Activity Description:**

The Water Conservation section is responsible for promoting efficient water use and for implementing management practices that reduce customer demand for water, including public information and education activities, water budgets for large landscape customers, plumbing fixture replacement and appliance rebate programs, technical assistance, administration of landscape, and water waste regulations.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	215,522	390,285	396,410	161,187	387,103
Services, Supplies, and Other Charges	543,488	551,041	830,972	800,088	645,621
Total Expenditures	759,010	941,326	1,227,382	961,275	1,032,724
<b>ACTIVITY RESOURCES:</b>					
Rents, & Misc Revenues	675	-	-	-	-
Total Resources	675	-	-	-	-

\*Sums may have discrepancies due to rounding



Activity Number: 7105

## ACTIVITY SUMMARY

Fund(s): Water & Water June Beetle Endowment (711 & 718)

Department: Water

**Activity Description:**

The Water Resources Management section is responsible for the drinking water source protection, environmental regulatory compliance, and general natural resource management. The section coordinates environmental projects related to water rights, water supply, habitat conservation, and environmental resource protection.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	516,729	556,260	556,260	503,782	569,579
Services, Supplies, and Other Charges	673,449	812,959	761,072	657,600	917,364
Total Expenditures	1,190,178	1,369,219	1,317,332	1,161,382	1,486,943

\*Sums may have discrepancies due to rounding

# Water Production

Activity Number: 7106

Fund(s): Water (711)

Department: Water

## ACTIVITY SUMMARY

**Activity Description:**

The Water Production section is responsible for production, operation, and maintenance of water storage, diversion, collection, pumping, and treatment facilities from all sources throughout the system.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	2,293,669	2,463,381	2,480,964	2,236,422	2,610,428
Services, Supplies, and Other Charges	3,192,960	3,668,524	3,923,524	3,125,737	3,415,284
Capital Outlay	144,133	146,500	146,500	117,387	75,000
Total Expenditures	5,630,763	6,278,405	6,550,988	5,479,546	6,100,712
<b>ACTIVITY RESOURCES:</b>					
Rents, & Misc Revenues	384	-	-	-	-
Total Resources	384	-	-	-	-

\*Sums may have discrepancies due to rounding

Activity Number: 7107

Fund(s): Water (711)

Department: Water

## ACTIVITY SUMMARY

**Activity Description:**

The Water Quality Control section performs all water quality testing, and oversees matters pertaining to water quality control to maintain compliance with State and Federal standards and for planning for future treatment needs.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	647,816	692,490	704,949	672,247	718,944
Services, Supplies, and Other Charges	208,531	263,704	293,704	219,365	267,854
Capital Outlay	-	40,000	40,000	30,000	35,000
Total Expenditures	856,347	996,194	1,038,653	921,612	1,021,798

# Water Distribution

Activity Number: 7108

Fund(s): Water (711)

Department: Water

## ACTIVITY SUMMARY

**Activity Description:**

The Water Distribution section is responsible for the maintenance and operation of all transmission mains, distribution mains, service lines, and hydrants in the service area.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	2,105,613	2,497,826	2,546,034	2,123,416	2,598,943
Services, Supplies, and Other Charges	1,719,071	1,870,941	1,870,941	1,481,271	1,879,684
Capital Outlay	153,896	50,000	50,000	-	630,000
Total Expenditures	3,978,580	4,418,767	4,466,975	3,604,687	5,108,627

\*Sums may have discrepancies due to rounding

# Water Recreation

Activity Number: 7109

Fund(s): Water (711)

Department: Water

## ACTIVITY SUMMARY

**Activity Description:**

The Water Recreation Facility section operates and maintains Loch Lomond Recreation Area. The section is also responsible for patrolling watershed property and protecting source water

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	550,572	696,288	711,788	563,032	790,205
Services, Supplies, and Other Charges	146,644	231,292	560,032	481,240	300,292
Capital Outlay	-	37,000	37,000	30,864	60,000
Total Expenditures	697,216	964,580	1,308,820	1,075,136	1,150,497
<b>ACTIVITY RESOURCES:</b>					
Licenses and Permits	-	600	600	15,000	600
Grants	4,931	-	-	-	-
Rents, & Misc Revenues	-	85,000	85,000	140,000	130,000
Total Resources	4,931	85,600	85,600	155,000	130,600

\*Sums may have discrepancies due to rounding

Activity Number: 7113

Fund(s): Water (711)

Department: Water

## ACTIVITY SUMMARY

**Activity Description:**

Effective as of Fiscal Year 2017, the Meter Shop will move from under the management of the Water Distribution section (division 97) to Water Customer Service (division 92). This move will also transfer the Meter Shop operating budget from division 97, activity 7118 to division 92, activity 7113. The Meter shop will continue to be responsible for reading, inspecting, installing, maintaining, and replacing water meters in the service area that covers the City of Santa Cruz and the unincorporated surrounding areas.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	-	-	-	-	407,190
Services, Supplies, and Other Charges	-	-	-	-	339,635
Total Expenditures	-	-	-	-	746,825
	-	-	-	-	746,825

\*Sums may have discrepancies due to rounding

Activity Number: 7118  
 Fund(s): Water (711)  
 Department: Water

ACTIVITY SUMMARY

Activity Description:

The Meter Shop section is responsible for reading, inspecting, installing, maintaining, and replacing water meters in the service area that covers the City of Santa Cruz and the unincorporated surrounding areas.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	375,043	476,361	480,111	304,049	-
Services, Supplies, and Other Charges	591,931	509,250	509,250	393,033	-
Capital Outlay	-	-	-	50,000	-
Total Expenditures	<u>966,975</u>	<u>985,611</u>	<u>989,361</u>	<u>747,082</u>	<u>-</u>

\*Sums may have discrepancies due to rounding

# Water Debt Service

Activity Number: 7140

## ACTIVITY SUMMARY

Fund(s): Water & Water System Development Fees (711 & 715)

Department: Water

**Activity Description:**

Funds principal and interest payments on issued debt.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Debt Service	696,815	1,762,552	1,762,552	692,742	1,111,938
Total Expenditures	696,815	1,762,552	1,762,552	692,742	1,111,938

\*Sums may have discrepancies due to rounding



# Drought Response 2014

Activity Number: 7199

## ACTIVITY SUMMARY

Fund(s): Water (711)

Department: Water

**Activity Description:**

This activity accounts for expenses and revenues beyond the department's base operating budget related to Stage 3 (or higher) Water Shortage Emergency incurred in calendar year 2014. Tracking of such expenses and revenues will begin with the Stage 3 Water Shortage Emergency declared by City Council on February 25, 2014 and continuing until such emergency is reduced to Stage 2 or lower.

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
<b>EXPENDITURES BY ACTIVITY:</b>					
Personnel Services	204,932	159,000	159,000	169,878	-
Services, Supplies, and Other Charges	126,000	54,253	57,366	9,591	-
Capital Outlay	-	-	15,934	-	-
Total Expenditures	330,933	213,253	232,300	179,469	-
<b>ACTIVITY RESOURCES:</b>					
Fines and Forfeitures	217,229	-	-	500,000	-
Total Resources	217,229	-	-	500,000	-

\*Sums may have discrepancies due to rounding

## Capital Improvement Projects

Fund	Project Number	Project Title	Fiscal Year 2016 Estimated	Fiscal Year 2017 Adopted Budget
<b>Water Fund</b>				
711	c701603	Advanced Metering Infrastructure (AMI)	50,000	-
711	c701609	Aquifer Storage and Recovery	374,500	-
711	c700313	Bay Street Reservoir Reconstruction	1,696,974	-
711	c700026	Beltz Well #11	-	70,000
711	c701003	Beltz Well #4 Replacement with #12	435,384	-
711	c701602	Felton Diversion Replacement and Pump Station Rehabilitation	300,000	-
711	c701504	Gravity Trunk Main Valve Replacement	350,000	-
711	c701301	Loch Lomond Facilities Improvements	280,324	-
711	c701606	Newell Creek Dam Inlet/Outlet Pipeline	563,700	2,000,000
711	c701701	Newell Creek Supply Main Rehabilitation	-	1,000,000
711	c709835	North Coast System Rehabilitation	5,316,199	4,150,000
711	c701607	Photovoltaic Systems Evaluation/Construction	40,000	500,000
711	c701703	Pressure Regulation Stations	-	10,000
711	c701505	Recoat University Reservoir No. 4	195,000	75,000
711	c701506	Recoat University Reservoir No. 5	152,502	1,750,000
711	c701611	Recycled Water	350,000	-
711	c709872	San Lorenzo River Diversion and Tait Wells	1,351,676	-
711	c701704	Security Camera & Building Access Upgrades	-	95,000
711	c701608	Source Water Evaluation	200,000	400,000
711	c701508	Spoils and Stockpile Handling Facilities Impro	350,000	-
711	c701507	Water Main Replacements - Distribution	403,570	325,000
711	c700002	Water Main Replacements -City Engineering	980,698	895,000
711	c700003	Water Main Replacements -Outside Agency	321,869	250,000
711	c701702	Water Resources Building	100,000	1,000,000
711	c700305	Water Supply Project	633	-
711	c701402	Water Supply Reliability	592,644	-
711	c709833	Water Transmission System Improvements	871,940	400,000
711	c700025	Water Treatment Upgrades	26,561	100,000
711	c701613	Wharf Water Main	500,000	-
711	c701501	WTP Concrete Tank Assessment and Rehabilitation	189,799	600,000

For more information about the projects listed above, please refer to the Capital Improvement Program section of this document.

# Water

## Capital Improvement Projects

Fund	Project Number	Project Title	Fiscal Year 2016 Estimated	Fiscal Year 2017 Adopted Budget
<b>Water Fund</b>				
711	c701303	WTP Filter Rehabilitation and Upgrades	2,314,272	-
711	c701502	WTP Flocculator Mixers	60,000	-
711	c701401	WTP Hypochlorite Generation	75,000	-
711	c701605	WTP Solids Handling	250,000	500,000
711	c701503	WTP UV System - Pasatiempo	40,000	-
<b>Total Water Fund</b>			<b>18,733,245</b>	<b>14,120,000</b>
<b>Water System Development Fund</b>				
715	c701610	Aquifer Storage and Recovery	160,500	-
715	c700027	Bay Street Reservoir Reconstruction	423,308	-
715	c701612	Recycled Water	150,000	-
715	c700004	Water Main Replacements -Customer Initiated	50,000	50,000
715	c700016	Water Supply Project	271	-
715	c701403	Water Supply Reliability	238,762	-
715	c700017	Water Transmission System Improvements	191,905	100,000
<b>Total Water System Development Fund</b>			<b>1,214,746</b>	<b>150,000</b>
<b>Total Water Projects</b>			<b>19,947,991</b>	<b>14,270,000</b>

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# Capital Outlay

for

FY 2017

Adopted Budget

# Capital Outlay Summary

<u>Account/Item Description</u>	<u>ADOPTED BUDGET</u>
<b>ECONOMIC DEVELOPMENT</b>	
Activity: 5531 Property Acquisition	
Account: 101-51-80-5531-57390 Other infrastructure	
For public parking	500,000
	Account Total: 500,000
	Activity Total: 500,000
Activity: 5650 Low & Moderate Housing Production	
Account: 281-51-81-5650-57106 Land improvements	
Tannery DMC - Kron House Landscaping	75,000
	Account Total: 75,000
	Activity Total: 75,000
<b>Economic Development Total:</b>	<b>575,000</b>
 <b>FINANCE DEPARTMENT</b>	
Activity: 1241 Finance	
Account: 101-14-11-1241-57401 Office Furniture/equipment	
Misc. office furniture and equipment	10,000
	Account Total: 10,000
	Activity Total: 10,000
<b>Finance Department Total:</b>	<b>10,000</b>
 <b>FIRE DEPARTMENT</b>	
Activity: 2201 Fire Administration	
Account: 101-21-30-2201-57401 Office furniture/equipment	
Misc. office equipment	12,000
	Account Total: 12,000
	Activity Total: 12,000
Activity: 2202 Fire/EMS Operations	
Account: 101-21-31-2202-57901 Software	
Misc. software	12,000
	Account Total: 12,000
	Activity Total: 12,000
Activity: 2205 Office of Emergency Services (OES)	
Account: 101-21-30-2205-57401 Office furniture/equipment	
Misc. office furniture and equipment needed for EOC	1,000
	Account Total: 1,000
	Activity Total: 1,000
<b>Fire Department Total:</b>	<b>25,000</b>
 <b>PARKS AND RECREATION</b>	
Activity: 3110 Parks Maintenance West	
Account: 101-30-41-3110-57404 Parks and playground equipment	
Park equipment	10,000
	Account Total: 10,000
	Activity Total: 10,000

# Capital Outlay Summary

<b>Account/Item Description</b>	<b>ADOPTED BUDGET</b>
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<b>Activity:</b>	<b>3112</b>	<b>Parks Maintenance East</b>	
<b>Account:</b>	<b>101-30-41-3112-57490</b>	<b>Other machinery and equipment</b>	
		Replace 1998 Kubota mower (#356); maintenance cost	30,000
		outstripping use value	
		<b>Account Total:</b>	<b>30,000</b>
		<b>Activity Total:</b>	<b>30,000</b>
		<b>Parks &amp; Recreation Department Total:</b>	<b>40,000</b>

**PLANNING AND COMMUNITY DEVELOPMENT**

<b>Activity:</b>	<b>1301</b>	<b>Planning Administration</b>	
<b>Account:</b>	<b>101-50-70-1301-57401</b>	<b>Office furniture/equipment</b>	
		Office furniture for Planning space	20,000
		<b>Account Total:</b>	<b>20,000</b>
		<b>Activity Total:</b>	<b>20,000</b>
		<b>Planning and Community Development Total:</b>	<b>20,000</b>

**PUBLIC WORKS**

<b>Activity:</b>	<b>4221</b>	<b>Parking Services</b>	
<b>Account:</b>	<b>101-40-64-4221-57903</b>	<b>Capital items under \$5,000</b>	
		Work bench for Meter Shop	2,000
		<b>Account Total:</b>	<b>2,000</b>
		<b>Activity Total:</b>	<b>2,000</b>
<b>Activity:</b>	<b>7203</b>	<b>WastewaterTreatment Facility</b>	
<b>Account:</b>	<b>721-40-65-7203-57403</b>	<b>Radio equipment</b>	
		Radio Equipment - City Standard Motorola CP200	3,000
		<b>Account Total:</b>	<b>3,000</b>
<b>Account:</b>	<b>721-40-65-7203-57407</b>	<b>Equipment components</b>	
		Replace Centrate Drain Line	75,000
		Replace Rotary Screen Drain Line	40,000
		Replace Digester Gas Heat Exchanger	19,000
		Replace Failing AC Unit for 3-Water Building	15,000
		Replace AHU Unit in PGR Parts Room	15,000
		Replace Aging HVAC System in Operations Building	22,000
		<b>Account Total:</b>	<b>186,000</b>
<b>Account:</b>	<b>721-40-65-7203-57409</b>	<b>Computer equipment</b>	
		Replace End-Of-Life Cisco Router	7,000
		Replace End-Of-Life Switch in Ops	14,000
		Replace End-Of-Life Core Switches in Ops	17,000
		Replace End-Of-Life Switches in Network Cabinet (2)	16,000
		<b>Account Total:</b>	<b>54,000</b>
<b>Account:</b>	<b>721-40-65-7203-57901</b>	<b>Software</b>	
		Upgrade ION Software to V8 for Energy Management	22,000
		<b>Account Total:</b>	<b>22,000</b>

# Capital Outlay Summary

<b>Account/Item Description</b>	<b>ADOPTED BUDGET</b>
<b>Account: 721-40-65-7203-57990      Other capital outlay</b>	
PLC Cogen Engine Monitoring Upgrade Replacing Unsupported Controls	65,000
Replacement of Unsupported Operations Building F&P Loop Processors with PLC Controls	30,000
Replace Goulds Medium Pressure Pump	15,000
Respirometer for Evaluating Chemical, Degreasing Additives, etc., on Plant	25,000
Replace Aging Odor Control Exhaust Fan SDB and SFT Booster	84,000
Replace Aging Primary Tank #1 Scum Skimmer	20,000
Replace Six TF Dome Scrim Seals	135,000
Replace Aging Electric Work Cart	9,800
Replace Two Ferric Chloride Tanks. Bulk Tanks at End-Of- User Life Cycle	150,000
<b>Account Total:</b>	<b>533,800</b>
	<b>Activity Total: 798,800</b>
<b>Activity: 7205      Wastewater Source Control</b>	
<b>Account: 721-40-65-7205-57401      Office furniture/equipment</b>	
Repair and replacement of window blinds in three offices	1,000
<b>Account Total:</b>	<b>1,000</b>
	<b>Activity Total: 1,000</b>
<b>Activity: 7206      Wastewater Pump House</b>	
<b>Account: 721-40-65-7206-57990      Other capital outlay</b>	
Influent Pumps 1 & 6 Replacement Parts	55,000
Two 24-inch Isolation Gate Valves for Influent Wet Well	30,000
<b>Account Total:</b>	<b>85,000</b>
	<b>Activity Total: 85,000</b>
<b>Activity: 7208      Wastewater Lab</b>	
<b>Account: 721-40-65-7208-57401      Office furniture/equipment</b>	
Office furniture	500
<b>Account Total:</b>	<b>500</b>
<b>Activity: 7208      Wastewater Lab</b>	
<b>Account: 721-40-65-7208-57990      Other capital outlay</b>	
New TOC -TN analyzer to replace 11-year old Shimadzu TOC analyzer	40,000
New Autosampler for TOC analyzer	8,000
New Balston gas generator	2,000
<b>Account Total:</b>	<b>50,000</b>
	<b>Activity Total: 50,500</b>



# Capital Outlay Summary

<b>Account/Item Description</b>	<b>ADOPTED BUDGET</b>
<b>Activity: 7302 Resource Recovery Collection - Container</b>	
<b>Account: 731-40-63-7302-57402 Vehicle equipment</b>	
Front Load truck replacement for #732	379,195
Rear load truck replacement for #713	352,484
Rear load truck replacement for #715	352,484
Rear Load truck replacement for #717	352,484
Pick up truck replacement for Heavy duty truck #726 and #897	35,000
Truck replacement for #532	35,000
	<b>Account Total: 1,506,647</b>
	<b>Activity Total: 1,506,647</b>
<b>Activity: 7303 Refuse Disposal</b>	
<b>Account: 731-40-63-7303-57405 Heavy equipment</b>	
Replacement Bulldozer for Equipment #929	810,000
	<b>Account Total: 810,000</b>
	<b>Activity Total: 810,000</b>
<b>Activity: 7304 Recycling Program - Processing</b>	
<b>Account: 731-40-63-7304-57405 Heavy equipment</b>	
Replacement Forklift for Equipment #204	35,000
	<b>Account Total: 35,000</b>
	<b>Activity Total: 35,000</b>
<b>Activity: 7307 Street Cleaning</b>	
<b>Account: 731-40-63-7307-57402 Vehicle equipment</b>	
Replacement for #951 2009 Tymco sweeper. mileage	360,000
	<b>Account Total: 360,000</b>
	<b>Activity Total: 360,000</b>
<b>Activity: 7401 Off-Street Parking</b>	
<b>Account: 741-40-64-7401-57402 Vehicle equipment</b>	
Chevy with Masco Sweeper Body replacement for #950	63,000
	<b>Account Total: 63,000</b>
<b>Activity: 7401 Off-Street Parking</b>	
<b>Account: 741-40-64-7401-57903 Capital items under \$5,000</b>	
Shelters for LUKE Machines	49,500
	<b>Account Total: 49,500</b>
	<b>Activity Total: 112,500</b>
<b>Activity: 7832 Communications</b>	
<b>Account: 811-40-61-7832-57990 Other capital outlay</b>	
Funding for asbestos & lead testing and abatement; demolition of two-way radio building	20,000
	<b>Account Total: 20,000</b>
	<b>Activity Total: 20,000</b>

# Capital Outlay Summary

<u>Account/Item Description</u>	<u>ADOPTED BUDGET</u>
<b>Activity: 7835 Vehicle Lease Program</b>	
<b>Account: 811-40-61-7835-57402 Vehicle equipment</b>	
Ford SUV AWD, replacement for #126	Police 60,000
Ford SUV AWD, replacement for #148	Police 60,000
F450; Stake Bed, Liftgate, replacement for #785	Fire 55,000
Toyota Tacoma, Double Cab, 4x4, replacement for #168	Fire 40,000
Toyota Tacoma, Ext Cab, replacement for #354	Parks & Rec 35,000
GO-4 EV Scooter, replacement for #316	Public Works 41,000
Prius, replacement for #451	Planning 26,500
Prius - New Addition to meet workload demands	Planning 26,500
Leaf vehicle, replacement for #179	Planning 14,000
17K Fork Lift with two stage mast, replacement for #214	Wharf 100,000
Tacoma Crew Cab, SR5 Package, used, replacement for #919	Wharf 33,000
Trailer Van replacement for #325	Fire 13,000
2016 Nissan Leaf - New Addition to meet workload demands	Public Works 13,256
Tacoma Crew Cab, SR5 Package, used	Wharf 39,500
	<b>Account Total: 556,756</b>
	<b>Activity Total: 556,756</b>
<b>Activity: 7836 Pool Vehicles</b>	
<b>Account: 811-40-61-7836-57402 Vehicle equipment</b>	
New lease agreement for 2 replacement electric vehicles	26,512
Remaining lease payment for #187 & #188 Pool vehicles through September	1,260
	<b>Account Total: 27,772</b>
	<b>Activity Total: 27,772</b>
	<b>Public Works Department Total: 4,365,975</b>
<b>WATER</b>	
<b>Activity: 7101 Water Administration</b>	
<b>Account: 711-70-90-7101-57401 Office furniture/equipment</b>	
Ergonomic workspace evaluation and replacement of workspace furniture and/or equipment as needed	100,000
	<b>Account Total: 100,000</b>
	<b>Activity Total: 100,000</b>
<b>Activity: 7102 Water Engineering</b>	
<b>Account: 711-70-91-7102-57401 Office furniture/equipment</b>	
Reconfiguration of Engineering section to allow for additional staff being hired in FY17	15,000
	<b>Account Total: 15,000</b>
<b>Account: 711-70-91-7102-57901 Software</b>	
Engineering software for groundwater monitoring (new)	50,000
	<b>Account Total: 50,000</b>
	<b>Activity Total: 65,000</b>

# Capital Outlay Summary

<b>Account/Item Description</b>	<b>ADOPTED BUDGET</b>
<b>Activity: 7106 Water Production</b>	
<b>Account: 711-70-95-7106-57402 Vehicle equipment</b>	
New Fork Lift, Two Stage Mast, Adjustable forks (for New Site)	45,000
<b>Account Total:</b>	<b>45,000</b>
<b>Account: 711-70-95-7106-57406 Other machinery and equipment</b>	
Portable electric powered pelt jack (replacement)	15,000
<b>Account Total:</b>	<b>15,000</b>
<b>Account: 711-70-95-7106-57490 Other machinery and equipment</b>	
Davit arm replacement	15,000
<b>Account Total:</b>	<b>15,000</b>
	<b>Activity Total: 75,000</b>
<b>Activity: 7107 Water Quality</b>	
<b>Account: 711-70-96-7107-57490 Other machinery and equipment</b>	
Total Organic Carbon instrument (replacement of Feb. 2003 TOC instrument)	35,000
<b>Account Total:</b>	<b>35,000</b>
	<b>Activity Total: 35,000</b>
<b>Activity: 7108 Water Distribution</b>	
<b>Account: 711-70-97-7108-57402 Vehicle equipment</b>	
Vactor Truck - New Addition to meet workload demands	400,000
Replace Dump Truck #607	120,000
Trade in existing Backhoe #901	110,000
<b>Account Total:</b>	<b>630,000</b>
	<b>Activity Total: 630,000</b>
<b>Activity: 7109 Water Recreation</b>	
<b>Account: 711-70-98-7109-57408 Building equipment</b>	
Generators	60,000
<b>Account Total:</b>	<b>60,000</b>
	<b>Activity Total: 60,000</b>
<b>Water Department Total:</b>	<b>965,000</b>
<b>Capital Outlay Total:</b>	<b>6,000,975</b>

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Adopted  
Capital Improvement Program Budget  
Fiscal Years 2017 - 2019

## **Guide to the Adopted Capital Improvement Program Budget FY 2017 – FY 2019**

### **CAPITAL IMPROVEMENT PROGRAM**

The City faces an ongoing challenge to meet its capital needs with limited resources. The preparation and adoption of the Capital Improvement Program (CIP) is an important part of the City's planning process to identify and meet those needs. It is a multi-year schedule of projects with their associated costs and proposed funding sources. The CIP represents the best efforts to allocate available resources toward projects that provide the most benefit for the people of Santa Cruz. It also highlights areas where funding is deficient.

Generally, projects in the CIP are relatively large-dollar amount, nonrecurring outlays and are for the purpose of constructing, purchasing, improving, replacing or restoring assets with multi-year useful life. In addition, certain special projects and activities are included.

The CIP includes proposed projects for the next three fiscal years. It also describes projects that will be carried over from the current fiscal year. The first year of the CIP is, by and large, incorporated into and adopted with the annual budget.

### **FINANCING**

The two basic methods to fund the CIP projects are (1) pay-as-you-go, which requires use of current revenues or cash on hand; and (2) pay-as-you-use, which uses debt financing to spread acquisition costs over the period of time the City plans to use a capital asset. Funds dedicated to pay-as-you-go include a share of transient occupancy taxes, grants, parks facilities taxes and fees, traffic impact and other development fees, and user fees in the enterprise funds. Both of these funding methods are useful, depending on the nature of the projects.

### **USING THE CIP**

The Capital Improvement Program is divided into three sections:

- Listing of Projects by Category
- Projects that Support the City's Climate Action Plan
- New Projects
- Existing Projects
- Completed Projects

### **PROJECTS**

This section provides information on proposed capital improvements over the next 3 years. It is organized by primary fund or funding source and function. Within each subsection projects are arranged alphabetically.

Each project is identified by a project name and number (if previously assigned), and a project description/justification. It also includes a total project cost estimate. If applicable, the project cost estimate is reduced by additional outside funding sources, to arrive at a "net expenditure". This is the net amount that must be funded by the primary funding source of the fund. This information is provided for each of the periods displayed:

- **"Prior Years"** Shows the total amount that has been spent on the project in prior years up to the end of the last fiscal year.
- **"2016 Budget"** Shows the total amount appropriated for the current fiscal year.
- **"2016 Estimated"** Shows the total amount of the FY 2016 funding that will be spent on the project, including what has been spent or encumbered and what will be carried forward into FY 2017.
- **"2017 Adopted", "FY 2018 Estimated", and "FY 2019 Estimated"** Each individual column shows the adopted (year 2017 only) and the future estimated funding required for the project for each identified fiscal year.
- **"Total 2017 - 2019"** Shows the total adopted funding required for the projects in FY 2017, and the total estimated funding required for FY 2018, and FY 2019.

**Guide to the Adopted  
Capital Improvement Program Budget  
FY 2017 – FY 2019**

At the end of each section is a summary of total project costs, funding sources, and net project costs for capital projects, maintenance and other projects, and a combined total for the fund(s).

**UNFUNDED PROJECTS**

The Unfunded Projects section includes those projects that will be proposed once funding can be identified, and staff resources are available.

**FUND BALANCE PROJECTIONS**

This section includes a three-year projection of sources, uses and fund balances for each fund or funding source included in the CIP. An overview of the impact of projected revenue and expenditures on fund balances over time can be seen in these tables. Fund balance projections for the following funds are included in the “Fund Balance Projection” section of the CIP. The following table identifies funding sources for each fund:

Fund	Primary Funding Source	Major Project Types
<b>Governmental:</b>		
Capital Improvement Fund-General	Grants, share of transient occupancy tax, General Fund subsidy	Storm drains, transportation, government, buildings, parks, playgrounds, wharf, sidewalks, utility undergrounding, and lighting
Capital Improvement Fund - Arterial Streets and Roads Fund	Grants, City Public Trust Fund	Transportation
Clean Rivers, Beaches, and Ocean Tax Fund	Tax assessments	Environmental, education
Community Development Block Grant (CDBG) Fund	Grants	Housing and Community Development
Gas Tax Fund	State gasoline tax	Transportation
Parks and Recreation Fee Fund	Subdivision developer impact fees	Parks, playgrounds, community centers, and other Parks and Recreation facilities
Parks and Recreation Facility Tax Fund	Residential construction excise tax	Parks, playgrounds, community centers, and other Parks and Recreation facilities
RDA/SA-Redevelopment Obligation Retirement Fund	Property Tax	Successor Agency Funds
RDA/SA - Low/Mod Income Housing Funds	Property Tax	Affordable Housing Construction
RDA/SA-Capital Projects Fund	Property Tax	Street improvements, property rehabilitation, economic development, and other capital improvements
RDA/SA-Capital Projects-Admin	Property Tax	Administrative Costs of Successor Agency.
RDA/SA-Capital Projects-Del Mar Theater	Property Tax	Property management, maintenance and capital improvements to the Del Mar
SA City Low/Mod Income Housing Funds	Property Tax	Housing and Community Development
<b>Enterprise:</b>		
Water Fund	User Fees	Water system infrastructure
Water Fund - SDC	User Fees	Water system Development
Wastewater Fund	User Fees	Wastewater system infrastructure
Refuse Fund	User Fees	Sanitation, recycling and landfill infrastructure
Parking Fund	User Fees	Downtown parking district facilities, including parking lots and structures
Storm Water Fund	Storm water fees	Flood control facilities
Storm Water Overlay Fund	Storm water fees	Flood control facilities
Golf Course Fund	User fees	Golf course infrastructure

City of Santa Cruz  
 Adopted Capital Improvement Program Budget  
 Fiscal Years 2017 - 2019

## Projects that Support the City's Climate Action Plan

Project Title	Project No.	FY 2016 Estimated Project Cost	FY 2017 Estimated Project Cost
Arana Gulch Multi Use Trail - Broadway/Brommer	c401319	21,038	-
Bay and King Streets Protected Left-Turns and Streetlights	c401616	336,900	-
Bay Street Sidewalk Completion Infill	c401615	627,700	-
Branciforte Creek Bike/Pedestrian Bridge	c401001	2,478,515	-
Citywide Safe Routes to School Crossing Improvements	c401617	1,404,000	-
Civic Auditorium General Lighting Improvements	c301603	75,000	-
Civic Auditorium Theatre Lighting Improvements	c301604	67,000	-
CNG Fueling Station and Fleet Maintenance Shop Safety Improvements	c401613	90,000	925,000
Corp Yard Solar Upgrade	c601501	30,136	50,600
Downtown Parking Lot #9 LID Retrofit	c401415	222,374	-
Food Waste Collection and Conversion	c401204	77,654	200,000
Green Lane Project	c401513	50,000	-
Install Corp Yard Heating System - CEC	c601606	42,224	-
Insulate Ducktwork on Annex Roof - CEC	c601603	4,500	-
Laurel Park Lighting	c301525	4,440	-
LED light replacement (City-wide) - CEC	c401418	703,209	-
MB Sanctuary Scenic Trail (Rail Trail) Segment 7	c401413	803,847	3,520,000
Murray Street Bridge Seismic Retrofit and Barrier Rail	c409321	8,778,943	300,000
Pedestrian Crosswalk Safety Projects	c401609	182,436	-
Photovoltaic Systems Evaluations/Construction	c701607	40,000	500,000
Recycled Water	c701611	350,000	-
	c701612	150,000	-
Remove Corp Yard Wall Furnaces - CEC	c601608	11,231	-
Remove Indoor Condenser - Maint Garage - CEC	c601614	4,758	-
Replace City Hall Condensing Units - CEC	c601601	29,797	-
Replace City Hall Exhaust Fans - CEC	c601602	5,888	-
Replace Civic Aud Air Handler Motors - CEC	c301616	22,692	-
Replace Corp Yard Condensing Unit - CEC	c601610	7,229	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget  
 Fiscal Years 2017 - 2019

## Projects that Support the City's Climate Action Plan

Project Title	Project No.	FY 2016 Estimated Project Cost	FY 2017 Estimated Project Cost
Replace Corp Yard Services Bay Heaters - CEC	c601609	12,821	-
Replace Fans on Annex Roof - CEC	c601604	8,058	-
Replace Fire Admin Furnaces & Condensers - CEC	c211603	24,500	-
Replace Furnace - Maint Garage - CEC	c601612	4,184	-
Replace Golf Cart Storage Lighting - CEC	c301618	39,413	-
Replace Heater - Maint Garage - CEC	c601613	4,292	-
Replace Heaters- Maint Building D - CEC	c601611	12,821	-
Replace Pool House Pumps - CEC	c301620	50,627	-
Retrofit Civic Aud Interior Lighting - CEC	c301615	49,052	-
Retrofit Corp Yard Exterior Lighting - CEC	c601605	8,867	-
Retrofit Exterior Lighting (City-Wide) - CEC	c601615	15,372	-
Retrofit Fire Admin Lighting - CEC	c211601	7,642	-
Retrofit Golf Clubhouse Lighting - CEC	c301617	51,981	-
Retrofit Louden Center Lighting - CEC	c301619	23,787	-
San Lorenzo River Trestle Bridge Connections Project	c400058	49,721	-
Trolley Acquisition	c511704	-	110,000
UCSC Smart Bike Lockers	c401212	74,861	-
UCSC-City Transportation Improvements & Studies	c401008	250,000	-
Westlake School Pedestrian Safety	c401211	19,837	-
Wharf Ticketing Booths/ Gates	c301501	1,000,000	600,000
WWTF-Reclaim Water	c401604	250,000	-
<b>Projects that support the Climate Action Plan Totals:</b>		<b><u>18,579,347</u></b>	<b><u>6,205,600.00</u></b>

City of Santa Cruz  
 Capital Improvement Program  
 Fiscal Years 2017 - 2019  
 Unfunded Projects

	ESTIMATED TOTAL
<b><u>Fire Department</u></b>	
Fire Department Training Center	\$ 2,000,000
Lifeguard Headquarters Renovation	634,000
Lifeguard Headquarters Rebuild - (2-3 million)	3,000,000
Garage and Storage Space (Station 2)	500,000
<b>Total Fire Department Unfunded Projects:</b>	<b>6,134,000</b>
 <b><u>Parks and Recreation:</u></b>	
Cowell Beach Emergency Access	60,000
Pacific Ave & Side St. Tree Grate Replace ( <i>possible art component</i> )	150,000
Pogonip Clubhouse Renovation	5,000,000
Recreation Facilities - Solar Panels Installation	400,000
Wharf Lifeguard Hdqtrs Deck Stabilization (Fire Dept/Lifeguards)	100,000
Wharf Marcella Fishing Boat Historical Preservation	30,000
Ball Park Lighting Upgrades	800,000
Civic Auditorium Renovations - (\$2 to \$22 million)	22,000,000
<b>Total Parks and Recreation Unfunded Projects:</b>	<b>28,540,000</b>
 <b><u>Delaveaga Golf Course:</u></b>	
Driving Range Building Improvements	200,000
Maintenance Facility Improvements	50,000
Replace Existing Clubhouse	4,000,000
<b>Total Delaveaga Golf Course Unfunded Projects:</b>	<b>4,250,000</b>
<b>Total Parks and Recreation Department Unfunded Projects:</b>	<b>32,790,000</b>
 <b><u>Public Works:</u></b>	
<b><u>Citywide Storm Drains:</u></b>	
Branciforte Creek Scour Repair and Maintenance	1,500,000
Grant Street Storm Drain Installation	400,000
Ladera Drive Storm Drain	200,000
Storm Drain Master Plan Projects	5,000,000

Soquel-Pine Street Improvements and Storm Drain	1,000,000
San Lorenzo River Gravity Outlet System Rehabilitation	400,000
San Lorenzo River Pump Station Rehab and Upgrades	2,000,000
Mission Street Extension Storm Drain	100,000

<b>Total Citywide Storm Drains Unfunded Projects:</b>	<b>10,600,000</b>
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**Transportation Improvements:**

Beach Street Streetscape	2,000,000
Cooper Street Streetscape	200,000
Downtown Side Street Streetscape	2,500,000
East Cliff Drive Walkway and Railing Repair (Seabright to 4th)	1,000,000
East Cliff Drive Walkway Widening (end of levee to Buena Vista)	1,000,000
King Street Bikeway	1,000,000
Laurel Street Improvements - Front to Chestnut	3,000,000
MB Sanctuary Scenic Trail (Rail Trail) Segment 9	11,900,000
Miscellaneous Bikeway Projects	10,000,000
Miscellaneous Traffic Signals and Projects	2,000,000
Neighborhood Traffic Calming Improvements	2,500,000
Ocean Street Improvements	6,000,000
Ocean Street Beautification	1,180,556
Pacific Avenue Streetscape - Laurel to Beach	2,000,000
Santa Cruz City Schools Complete Streets Master Plan	18,000,000
Sidewalks and Access Ramps	10,000,000
State Route 1/Bay & Chestnut-King Improvements	3,000,000
State Rte 1 Bridge Replacement	16,000,000
Street Overlay and Reconstruction (In additon to Measure H and Grants)	30,000,000
Third Street Walkway /Front Street Slope Stabilization and Repair	500,000
West Cliff Dr. Stair Rehabilitation	100,000
West Cliff Drive Revetments	2,000,000
Unimproved Streets	9,000,000

<b>Total Transportation Improvements Unfunded Projects:</b>	<b>134,880,556</b>
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**Downtown Parking Improvements:**

Downtown Parking Structure (\$14-41,000,000)	\$30,000,000
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<b>Total Downtown Parking Unfunded Projects:</b>	<b>30,000,000</b>
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**Citywide Improvements**

Facilities Master Plan	30,500,000
<b>Total Citywide Improvements Unfunded Projects:</b>	<b>30,500,000</b>
<b>Total Public Works Department Unfunded Projects:</b>	<b>205,980,556</b>

**Economic Development**

**Wharf Public/ Economic Capital Improvements:**

Small Boat Landing	3,500,000
Gateway Building	972,000
Landmark Building	2,520,000
Events Pavilion	1,488,000
East Promenade	15,000,000
South Landing	1,200,000
West Public Access Extension	3,000,000
<b>Total Wharf Public/ Economic Capital Improvements:</b>	<b>27,680,000</b>

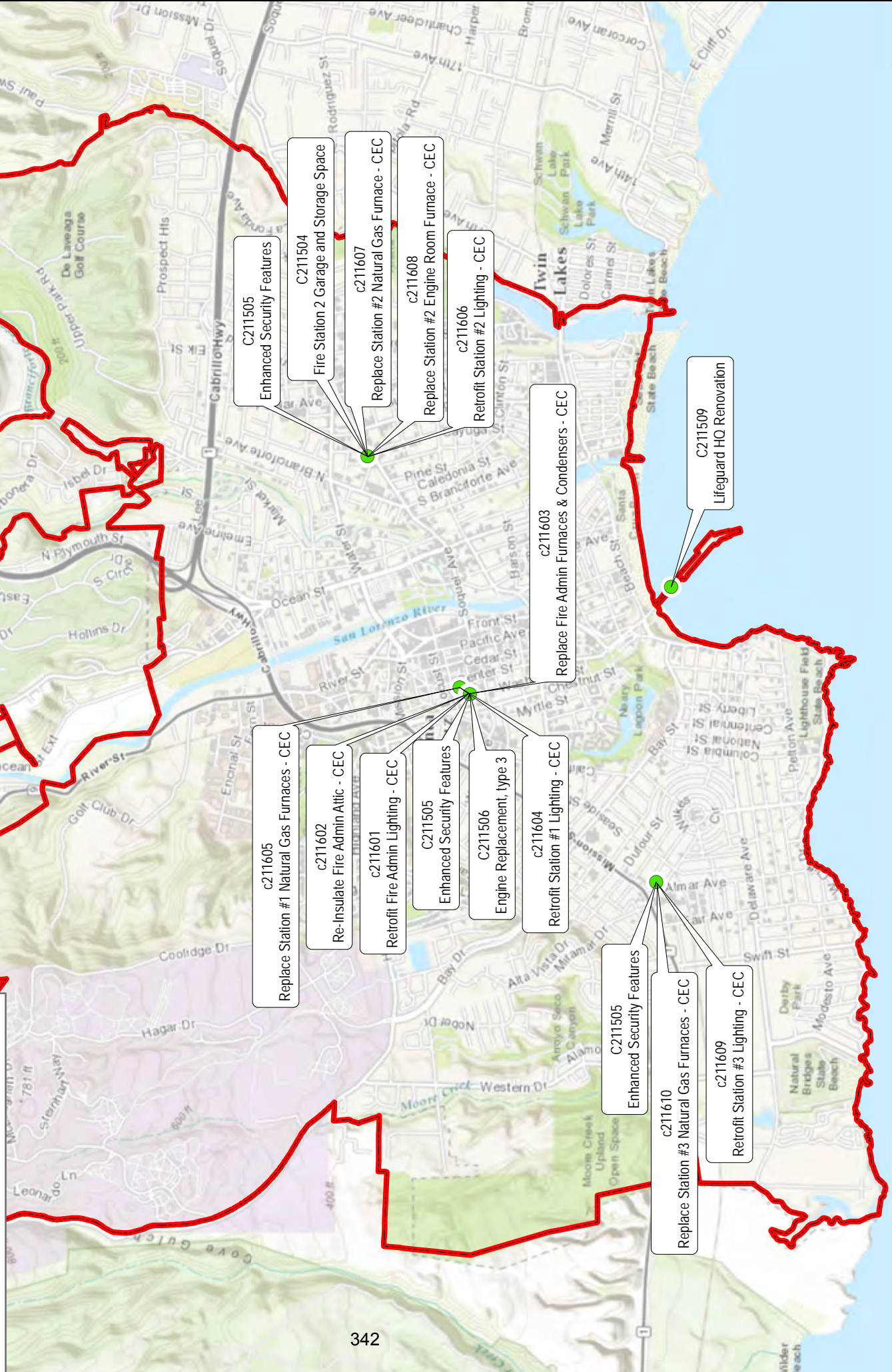
**Citywide Improvements**

Eastside Improvements	500,000
<b>Total Citywide Improvements:</b>	<b>500,000</b>
<b>Total Economic Development Department Unfunded Projects:</b>	<b>28,180,000</b>
<b>Total Unfunded Projects Citywide:</b>	<b>\$ 273,084,556</b>

# Fire Department Capital Improvement Projects



Capital Improvement Projects  
 FY 2017 – FY 2019  
 Fire Department  
 City of Santa Cruz



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Fire (EXISTING)**

311- General Capital  
 Improvement Fund

**Engine Replacement - Type 3**

**Project Description:**

The Fire Department will purchase a Type 3 engine, a class of engine specifically designed to fight wild fires. The Fire Department's Type 3 engine, recently acquired as a part of the department's merger with UCSC's fire service, fails to meet the Fire Department's needs due to its age and lack of four-wheel drive. By acquiring a new Type 3 engine with four-wheel drive, the Fire Department will be able to provide better protection services to UCSC, the City's wild land interface, Pogonip, and other wild land areas. This acquisition was originally approved for FY 17 as a part of the FY15-17 CIP budget (account #311 21 00 9620 57402), but it is being advanced a year because of the possibility that the Fire Department will be awarded a federal grant to help purchase a Type 3 engine. Depending on the award of the grant, the City will be expected to cover between ten and twenty percent of the purchase price in matching funds, or up to \$70,000. However, if the grant is not forthcoming, the Fire Department will need to acquire the Type 3 engine in the next fiscal year as originally planned. The Fire department was not awarded the grant, therefore the city will be paying for the Type 3 engine. The Fire Department is expecting revenue of \$50,000 in FY 17, 18, & 19 from the county through strike teams.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211506</b>	<b>Account # 311-21-00-9620-57402</b>						
<b>Project Cost Estimate:</b>	-	350,000	-	-	450,000	-	450,000
<b>Project Funding Estimates:</b>							
<b>Federal capital grants</b>	-	280,000	-	-	-	-	-
<b>Other agency contributions</b>	-	-	-	-	50,000	50,000	100,000
<b>Net Project Cost Estimates:</b>	-	70,000	-	-	400,000	(50,000)	350,000

**Enhanced Security Features at Fire Department Facilities**

**Project Description:**

This project will add security gates to Fire Stations 1, 2 and 3 and install security cameras and lighting at the Department's Administration building. These security measures have become necessary to address the increased incidence of vandalism to cars belonging to Fire Department personnel and to prevent non-Fire Department vehicles from parking in the Fire Station driveways.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211505</b>	<b>Account # 311-21-00-9610-57390</b>						
<b>Project Cost Estimate:</b>	46,000	4,000	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	46,000	4,000	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Fire (EXISTING)**

311- General Capital  
 Improvement Fund

**Garage and Storage Space**

**Project Description:**

This project provides for the construction of an additional garage behind Fire Station #2. The Fire Department currently lacks a covered, secure location to house a reserve apparatus. With the reserve apparatus left uncovered and unsecured, it is at risk of vandalism and theft of its on board supplies, along with deterioration due to exposure to the elements. This will greatly compromise its operational availability. The City Council approved this project in the late 1990s, but it was never implemented.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211504</b>							<b>Account # 311-21-00-9610-57390</b>
<b>Project Cost Estimate:</b>	27,496	22,504	-	-	500,000	-	500,000
<b>Net Project Cost Estimates:</b>	27,496	22,504	-	-	500,000	-	500,000

**Lifeguard Headquarters Renovations**

**Project Description:**

This project is a renovation and expansion of the Lifeguard Headquarters on the Santa Cruz Municipal Wharf. The expansion is necessary because the current facilities are inadequate for the current number of Beach Lifeguard Service and Marine Safety Unit employees. The renovations will be to the shower, locker room, restroom, and office. \$140,000 has already been appropriated for FY 2016, but an additional \$494,000 will be necessary to complete the project.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211509</b>							<b>Account # 311-21-00-9610-57390</b>
<b>Project Cost Estimate:</b>	-	28,000	-	-	606,000	-	606,000
<b>Net Project Cost Estimates:</b>	-	28,000	-	-	606,000	-	606,000

**Re-Insulate Fire Admin Attic - CEC**

**Project Description:**

Reinsulate attic with 2,700 sf of blown in fiberglass insulation for +R-19 to meet Title 24 requirements. Energy savings of 1,134 kWh and 210 therms.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211602</b>							<b>Account # 311-21-00-9610-57290</b>
<b>Project Cost Estimate:</b>	-	7,938	7,938	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	7,938	7,938	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Fire (EXISTING)**

311- General Capital  
 Improvement Fund

**Replace Fire Admin Furnaces & Condensers - CEC**

**Project Description:**

Replace 2 natural gas furnaces and rooftop condensers. Energy savings of 1,526 kWh and 310 therms.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211603</b>	<b>Account # 311-21-00-9610-57290</b>						
<b>Project Cost Estimate:</b>	-	24,500	24,500	-	-	-	-
<b>Project Funding Estimates:</b>							
Loan proceeds	-	24,500	24,500	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Replace Station #1 Natural Gas Furnaces - CEC**

**Project Description:**

Replace 2 natural gas furnaces with 95% high efficient condensing gas furnaces. Energy savings of 1,432 kWh and 260 therms.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211605</b>	<b>Account # 311-21-00-9610-57290</b>						
<b>Project Cost Estimate:</b>	-	9,117	9,117	-	-	-	-
<b>Project Funding Estimates:</b>							
Loan proceeds	-	9,117	9,117	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Replace Station #2 Engine Room Furnace - CEC**

**Project Description:**

Replace one engine room Reznor gas furnace. Energy savings of 1,387 kWh and 62 therms.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211608</b>	<b>Account # 311-21-00-9610-57290</b>						
<b>Project Cost Estimate:</b>	-	4,050	4,050	-	-	-	-
<b>Project Funding Estimates:</b>							
Loan proceeds	-	4,050	4,050	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Fire (EXISTING)**

311- General Capital  
 Improvement Fund

**Replace Station #2 Natural Gas Furnace - CEC**

**Project Description:**

Replace one natural gas furnace with 95% high efficient condensing gas furnaces. Energy savings of 1,223 kWh and 71 therms.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211607</b>	<b>Account # 311-21-00-9610-57290</b>						
<b>Project Cost Estimate:</b>	-	8,099	8,099	-	-	-	-
<b>Project Funding Estimates:</b>							
Loan proceeds	-	8,099	8,099	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Replace Station #3 Natural Gas Furnaces - CEC**

**Project Description:**

Replace 2 natural gas furnaces with 95% high efficient condensing gas furnaces. Energy savings of 1,223 kWh and 71 therms.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211610</b>	<b>Account # 311-21-00-9610-57290</b>						
<b>Project Cost Estimate:</b>	-	8,355	8,355	-	-	-	-
<b>Project Funding Estimates:</b>							
Loan proceeds	-	8,355	8,355	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Retrofit Fire Admin Lighting - CEC**

**Project Description:**

Comprehensive interior lighting upgrade includes F228T8 fluorescent and LED fixtures where appropriate. Energy savings of 1,854 kWh.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211601</b>	<b>Account # 311-21-00-9610-57305</b>						
<b>Project Cost Estimate:</b>	-	7,642	7,642	-	-	-	-
<b>Project Funding Estimates:</b>							
Loan proceeds	-	7,642	7,642	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Fire (EXISTING)**

311- General Capital  
 Improvement Fund

**Retrofit Station #1 Lighting - CEC**

**Project Description:**

Comprehensive interior lighting upgrade includes F228T8 fluorescent and LED fixtures where appropriate. Energy savings of 3,943 kWh.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211604</b>	<b>Account # 311-21-00-9610-57305</b>						
<b>Project Cost Estimate:</b>	-	8,253	8,253	-	-	-	-
<b>Project Funding Estimates:</b>							
Loan proceeds	-	8,253	8,253	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Retrofit Station #2 Lighting - CEC**

**Project Description:**

Comprehensive interior lighting upgrade includes F228T8 fluorescent. Energy savings of 477 kWh.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211606</b>	<b>Account # 311-21-00-9610-57305</b>						
<b>Project Cost Estimate:</b>	-	1,577	1,577	-	-	-	-
<b>Project Funding Estimates:</b>							
Loan proceeds	-	1,577	1,577	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Retrofit Station #3 Lighting - CEC**

**Project Description:**

Comprehensive interior lighting upgrade includes F228T8 fluorescent. Energy savings of 828 kWh.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211609</b>	<b>Account # 311-21-00-9610-57305</b>						
<b>Project Cost Estimate:</b>	-	2,686	2,686	-	-	-	-
<b>Project Funding Estimates:</b>							
Loan proceeds	-	2,686	2,686	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for General Capital Improvement Fund (311) Totals**

		Fiscal Year 2016						
	Prior Year Totals	Budget	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019	
<b>Total Project Cost Estimate:</b>	73,496	486,721	82,217	-	1,556,000	-	1,556,000	
<b>Total Project Funding Estimate:</b>	-	362,217	82,217	-	50,000	50,000	100,000	
<b>Total Net Project Cost Estimate:</b>	73,496	124,504	-	-	1,506,000	(50,000)	1,456,000	

# Fire Department Capital Improvement Projects FY 2016 Completed Projects



Station #2 Gate



Station #3 Gate

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Fire (FY 2016 COMPLETED PROJECTS)**

311- General Capital  
 Improvement Fund

**Engine Replacement - Type 1**

**Project Description:**

The Fire Department will purchase a new Type 1 engine. The new engine will replace Paramedic Engine #3112, an aging Type 1 engine that is scheduled to be placed on reserve status in July '15.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c211501</b>							<b>Account # 311-21-00-9620-57402</b>
<b>Project Cost Estimate:</b>	576,357	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	576,357	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**FY16 Completed Projects for General Capital Improvement Fund (311) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	576,357	-	-	-	-	-	-
<b>Total Project Funding Estimate:</b>	-	-	-	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	576,357	-	-	-	-	-	-

**Fire Totals for General Capital Improvement Fund (311)**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	649,853	486,721	82,217	-	1,556,000	-	1,556,000
<b>Total Project Funding Estimate:</b>	-	362,217	82,217	-	50,000	50,000	100,000
<b>Total Net Project Cost Estimate:</b>	649,853	124,504	-	-	1,506,000	(50,000)	1,456,000

Fire Totals

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	649,853	486,721	82,217	-	1,556,000	-	1,556,000
<b>Total Project Funding Estimate:</b>	-	362,217	82,217	-	50,000	50,000	100,000
<b>Total Net Project Cost Estimate:</b>	649,853	124,504	-	-	1,506,000	(50,000)	1,456,000

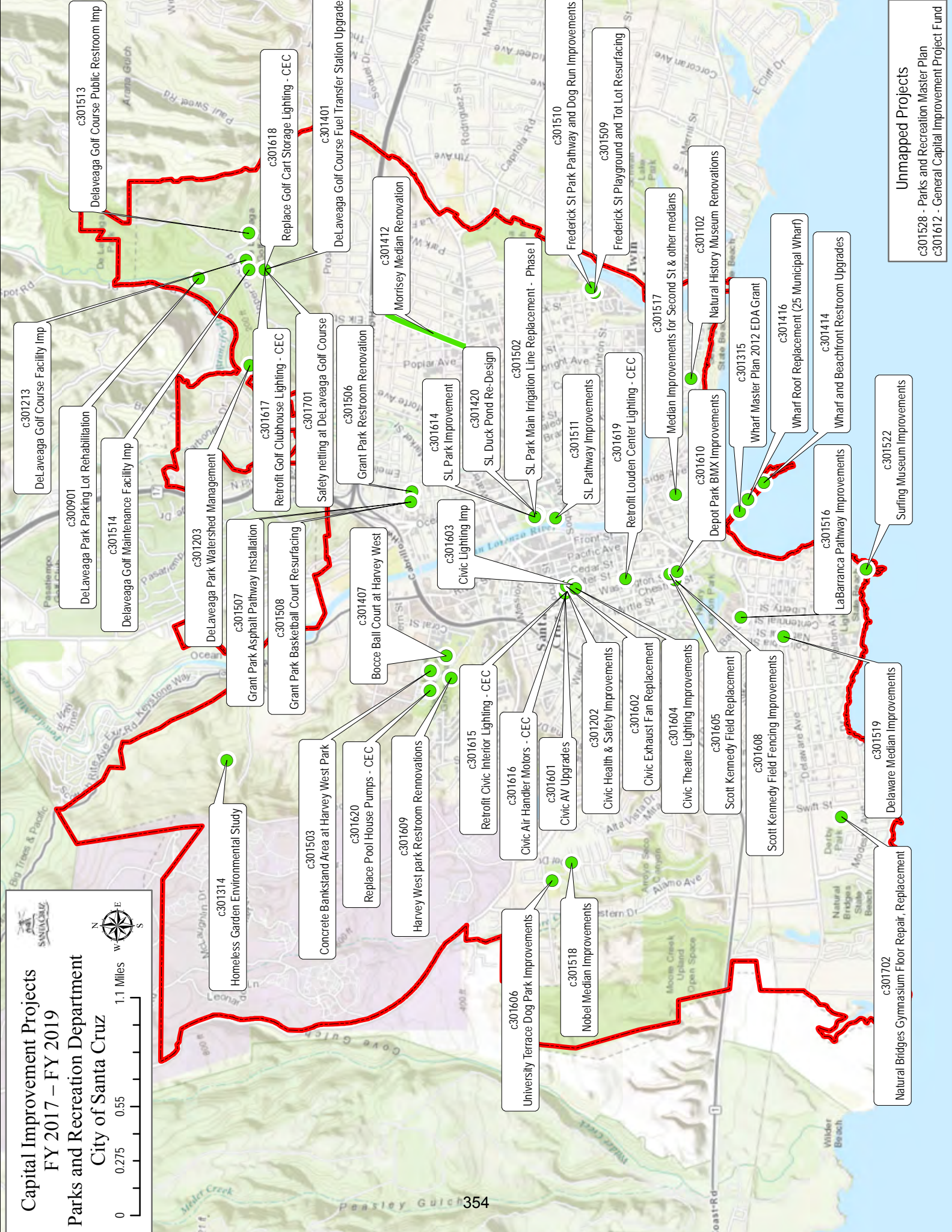
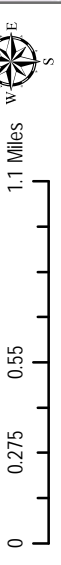
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# Parks and Recreation Department Capital Improvement Projects



# Capital Improvement Projects FY 2017 – FY 2019 City of Santa Cruz



c301314  
Homeless Garden Environmental Study

c301503  
Concrete Bankstand Area at Harvey West Park

c301620  
Replace Pool House Pumps - CEC

c301609  
Harvey West park Restroom Renovations

c301615  
Retrofit Civic Interior Lighting - CEC

c301616  
Civic Air Handler Motors - CEC

c301601  
Civic AV Upgrades

c301202  
Civic Health & Safety Improvements

c301602  
Civic Exhaust Fan Replacement

c301604  
Civic Theatre Lighting Improvements

c301605  
Scott Kennedy Field Replacement

c301608  
Scott Kennedy Field Fencing Improvements

c301519  
Delaware Median Improvements

c301702  
Natural Bridges Gymnasium Floor Repair, Replacement

c301606  
University Terrace Dog Park Improvements

c301518  
Nobel Median Improvements

c301507  
Grant Park Asphalt Pathway Installation

c301508  
Grant Park Basketball Court Resurfacing

c301407  
Bocce Ball Court at Harvey West

c301603  
Civic Lighting Imp

c301614  
SL Park Improvement

c301420  
SL Duck Pond Re-Design

c301502  
SL Park Main Irrigation Line Replacement - Phase I

c301511  
SL Pathway Improvements

c301619  
Retrofit Louden Center Lighting - CEC

c301610  
Depot Park BMX Improvements

c301315  
Wharf Master Plan 2012 EDA Grant

c301416  
Wharf Roof Replacement (25 Municipal Wharf)

c301516  
LaBarranca Pathway Improvements

c301522  
Surfing Museum Improvements

c300901  
Delaveaga Park Parking Lot Rehabilitation

c301514  
Delaveaga Golf Maintenance Facility Imp

c301203  
Delaveaga Park Watershed Management

c301617  
Retrofit Golf Clubhouse Lighting - CEC

c301701  
Safety netting at Delaveaga Golf Course

c301506  
Grant Park Restroom Renovation

c301412  
Morrisey Median Renovation

c301509  
Frederick St Park Pathway and Dog Run Improvements

c301509  
Frederick St Playground and Tot Lot Resurfacing

c301517  
Median Improvements for Second St & other medians

c30102  
Natural History Museum Renovations

c301416  
Wharf Master Plan 2012 EDA Grant

c301416  
Wharf Roof Replacement (25 Municipal Wharf)

c301414  
Wharf and Beachfront Restroom Upgrades

c301513  
Delaveaga Golf Course Public Restroom Imp

c301618  
Replace Golf Cart Storage Lighting - CEC

c301401  
Delaveaga Golf Course Fuel Transfer Station Upgrade

**Unmapped Projects**  
c301528 - Parks and Recreation Master Plan  
c301612 - General Capital Improvement Project Fund

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (NEW)**

311- General Capital  
 Improvement Fund

**Natural Bridges Gymnasium Floor Repair, Replacement**

**Project Description:**

Natural Bridges Elementary School gymnasium is used by City Parks and Recreation for adult and youth sports programs. Located in the southwest quadrant of the City, we request allocation of parks fees and taxes received from this quadrant for the improvements. The expenses related to this project will be shared with the school.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301702</b>							<b>Account # 311-30-41-9210-57203</b>
<b>Project Cost Estimate:</b>	-	-	-	10,000	-	-	10,000
<b>Project Funding Estimates:</b>							
<b>Quimby SW Quadrant</b>	-	-	-	10,000	-	-	10,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Safety Netting at DeLaveaga Golf Course**

**Project Description:**

This project will install safety netting between the 17th Green and the adjacent residential community.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301701</b>							<b>Account # 311-30-41-9190-57390</b>
<b>Project Cost Estimate:</b>	-	-	-	10,000	-	-	10,000
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	-	-	-	10,000	-	-	10,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**New Capital Projects for General Capital Improvement Fund (311) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	-	-	-	20,000	-	-	20,000
<b>Total Project Funding Estimate:</b>	-	-	-	20,000	-	-	20,000
<b>Total Net Project Cost Estimate:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**Bocce Ball Court at Harvey West**

**Project Description:**

The project would construct a bocce ball court at Harvey West Park at the Friendship Garden area. In addition, the project will construct environmental and facility improvements aimed at bringing a more positive use to the area.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301407</b>							<b>Account # 311-30-41-9110-57312</b>
<b>Project Cost Estimate:</b>	4,120	65,880	65,880	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Donations-Parks and Recreation</b>	-	15,000	15,000	-	-	-	-
<b>Quimby NW Quadrant</b>	4,120	50,880	50,880	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Civic Aud Health & Safety Improvements**

**Project Description:**

Health and safety improvements (including heating and ventilation). Funding for this project may be available through the award of Packard grant.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301202</b>							<b>Account # 311-30-41-9120-57203</b>
<b>Project Cost Estimate:</b>	119,927	80,073	80,073	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby SW Quadrant</b>	119,927	80,073	80,073	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Civic Auditorium AV Upgrades**

**Project Description:**

Upgrades to the audio and visual components of the civic auditorium.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301601</b>							<b>Account # 311-30-41-9120-57290</b>
<b>Project Cost Estimate:</b>	-	20,000	20,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	-	20,000	20,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**Civic Auditorium Exhaust Fan Replacement**

**Project Description:**

Replacement of Civic Auditorium exhaust fan.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301602</b>	Account # 311-30-41-9120-57290						
Project Cost Estimate:	-	9,000	9,000	-	-	-	-
Project Funding Estimates: Quimby SW Quadrant	-	9,000	9,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Civic Auditorium General Lighting Improvements**

**Project Description:**

Improvements to general lighting in the Civic Auditorium

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301603</b>	Account # 311-30-41-9120-57290						
Project Cost Estimate:	-	75,000	75,000	-	-	-	-
Project Funding Estimates: Quimby SW Quadrant	-	75,000	75,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Civic Auditorium Theatre Lighting Improvements**

**Project Description:**

Improvements to theatre lighting in the Civic Auditorium

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301604</b>	Account # 311-30-41-9120-57290						
Project Cost Estimate:	-	67,000	67,000	-	-	-	-
Project Funding Estimates: Parks and Rec Facilities Tax Fund	-	67,000	67,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**Concrete Bandstand Area at Harvey West Park**

**Project Description:**

Renovate and upgrade the concrete bandstand area at Harvey West Park and improve accessibility.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301503</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	-	20,000	20,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby NW Quadrant</b>	-	20,000	20,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**DeLaveaga Golf Course Facility Improvements**

**Project Description:**

Repairs and improvements to golf course facilities such as roof repair, plumbing, and painting.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # a301213</b>	<b>Account # 311-30-45-9190-57106</b>						
<b>Project Cost Estimate:</b>	-	-	-	25,000	-	-	25,000
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	-	-	-	25,000	-	-	25,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Delaveaga Golf Course Maintenance Facility Improvements**

**Project Description:**

Improvements to asphalt surfaces, employee parking, and waste and equipment washing stations.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301514</b>	<b>Account # 311-30-41-9120-57203</b>						
<b>Project Cost Estimate:</b>	-	-	-	-	25,000	10,000	35,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	25,000	10,000	35,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**Delaveaga Golf Course Public Restroom Improvements**

**Project Description:**

Improvements to the public restrooms at Delaveaga Golf Course Lodge.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301513</b>	<b>Account # 311-30-41-9120-57203</b>						
<b>Project Cost Estimate:</b>	-	60,000	60,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	-	30,000	30,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	30,000	30,000	-	-	-	-

**DeLaveaga Park Parking Lot Rehabilitation**

**Project Description:**

Remove old asphalt, fix drainage, apply asphalt and slurry seal, and re-stripe.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c300901</b>	<b>Account # 311-30-41-9110-57309</b>						
<b>Project Cost Estimate:</b>	146,040	53,960	53,960	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby NE Quadrant</b>	146,040	53,960	53,960	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**DeLaveaga Park Watershed Management**

**Project Description:**

Provides for watershed management for DeLaveaga Park.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301203</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	50,549	25,000	25,000	25,000	25,000	-	50,000
<b>Project Funding Estimates:</b>							
<b>Quimby NE Quadrant</b>	50,549	25,000	25,000	25,000	25,000	-	50,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**Delaware Median Improvements**

**Project Description:**

This project provides for the restoration of the Delaware Median and will include demolition along with the addition of new irrigation rocks and landscaping.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301519</b>	<b>Account # 311-30-41-9110-57312</b>						
Project Cost Estimate:	-	-	-	-	60,000	-	60,000
Net Project Cost Estimates:	-	-	-	-	60,000	-	60,000

**Depot Park BMX Improvements**

**Project Description:**

Convert wooden BMX ramps to metal in a phased approach.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301610</b>	<b>Account # 311-30-41-9110-57312</b>						
Project Cost Estimate:	-	32,000	32,000	-	-	-	-
Project Funding Estimates:							
Donations-Parks and Recreation	-	-	25,000	-	-	-	-
Parks and Rec Facilities Tax Fund	-	32,000	7,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

**Frederick Street Park Pathway and Dog Run Improvements**

**Project Description:**

Project includes pathway improvements throughout park in addition to development of a dog off-leash area.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301510</b>	<b>Account # 311-30-41-9110-57312</b>						
Project Cost Estimate:	-	-	-	-	35,000	-	35,000
Net Project Cost Estimates:	-	-	-	-	35,000	-	35,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**Frederick Street Playground and Tot Lot Replacement**

**Project Description:**

Project includes a phased approach to replacing the Tot Lot and children's playground as well as the installation of exercise equipment.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301509</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	34,588	35,412	35,412	15,000	-	-	15,000
<b>Project Funding Estimates:</b>							
<b>Quimby SE Quadrant</b>	34,588	35,412	35,412	15,000	-	-	15,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**General Capital Improvement Project Fund**

**Project Description:**

Establish funding for unexpected and unforeseen projects throughout City parks.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301612</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	-	50,000	50,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	-	50,000	50,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Grant Park Asphalt Pathway Installation**

**Project Description:**

Project includes installation of an asphalt pathway through park and around restroom.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301507</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	-	-	-	-	35,000	-	35,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	35,000	-	35,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**Grant Park Basketball Court Resurfacing**

**Project Description:**

This project will provide for the resurfacing of basketball court and Pickleball striping.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301508</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	-	15,000	15,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	-	15,000	15,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Grant Park Restroom Renovation**

**Project Description:**

Project includes installation of new fixtures, refinishing walls and floors with graffiti resistant material, new partitions and ventilation.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301506</b>	<b>Account # 311-30-41-9120-57203</b>						
<b>Project Cost Estimate:</b>	-	30,000	30,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	-	30,000	30,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Harvey West Park Restroom Renovations**

**Project Description:**

Multi-phased project to evaluate, design, and implement improvements to the restrooms while addressing ADA compliance.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301609</b>	<b>Account # 311-30-41-9120-57203</b>						
<b>Project Cost Estimate:</b>	-	70,000	70,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby NW Quadrant</b>	-	70,000	70,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**Homeless Garden Environmental Study**

**Project Description:**

This project will provide an environmental analysis and possible Master Plan amendment for the construction of the Homeless Garden in Pogonip.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301314</b>	<b>Account # 311-30-41-9110-57312</b>						
Project Cost Estimate:	-	25,000	25,000	-	-	-	-
Project Funding Estimates: Quimby NW Quadrant	-	25,000	25,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**La Barranca Pathway Improvements**

**Project Description:**

Renovate Decomposed Granite surfaces and pathway borders throughout park located on Bay Street.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301516</b>	<b>Account # 311-30-41-9110-57312</b>						
Project Cost Estimate:	-	-	-	-	31,000	-	31,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	31,000	-	31,000

**Median Improvements for Second Street and other medians**

**Project Description:**

Restoration of the Second Street hill median. The project will include the demolition of old material and the installation of rocks, irrigation, and plantings. This project is a part of the City wide beautification effort. Additional funding will be provided through the Quality of Life bond measure.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301517</b>	<b>Account # 311-30-41-9110-57312</b>						
Project Cost Estimate:	-	30,000	8,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	30,000	8,000	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**Morrisey Median Renovation**

**Project Description:**

Renovate the Morrissey Medians between Water Street and Fairmont by installing new irrigation and drought tolerant plant material.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301412</b>	<b>Account # 311-30-41-9110-57390</b>						
<b>Project Cost Estimate:</b>	36,252	38,748	38,748	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby NE Quadrant</b>	36,252	38,748	38,748	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Natural History Museum Renovations**

**Project Description:**

This project will abate lead paint and replace windows. In addition, improvements will be made to lighting, and other public amenities as well as improvements to Surfing Museum Exhibits.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301102</b>	<b>Account # 311-30-41-9120-57203</b>						
<b>Project Cost Estimate:</b>	102,534	10,000	10,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby NW Quadrant</b>	72,554	-	-	-	-	-	-
<b>Quimby SE Quadrant</b>	30,000	10,000	10,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	(21)	-	-	-	-	-	-

**Nobel Median Improvements**

**Project Description:**

Restoration of the Nobel Median. This project will include demolition, turf elimination, conversion to drip irrigation, and the use of herbicide as needed. This project is a part of the City wide beautification effort. Additional funding will be provided through the Quality of Life bond measure.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301518</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	-	50,000	17,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	50,000	17,000	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**Parks and Recreation Master Plan**

**Project Description:**

Develop a Parks and Recreation Master Plan that helps guide the Department into the future.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301528</b>							<b>Account # 311-30-41-9120-57290</b>
<b>Project Cost Estimate:</b>	50,001	149,999	149,999	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>From General Plan Fund</b>	-	149,999	149,999	-	-	-	-
<b>Parks and Rec Facilities Tax Fund</b>	14,304	-	-	-	-	-	-
<b>Quimby NW Quadrant</b>	35,697	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Replace Civic Aud Air Handler Motors - CEC**

**Project Description:**

Replace electric motors on two air handlers, including new electrical service from electrical panel installed in 2000 and repairing a motorized dampner and cleaning all equipment. Energy savings of 10,610 kWh.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301616</b>							<b>Account # 311-30-41-9210-57290</b>
<b>Project Cost Estimate:</b>	-	22,692	22,692	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	22,692	22,692	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Replace Pool House Pumps - CEC**

**Project Description:**

Replace two pool pumps and install VFDs and controllers to sequence pumps and reduce flows when unoccupied. Energy savings of 37,798 kWh.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301620</b>							<b>Account # 311-30-41-9210-57290</b>
<b>Project Cost Estimate:</b>	-	50,627	50,627	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	50,627	50,627	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**Retrofit Civic Aud Interior Lighting - CEC**

**Project Description:**

Comprehensive interior lighting retrofit with LED and F28T8 fluorescent fixtures where appropriate. Energy savings of 24,413 kWh.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
Account # 311-30-41-9210-57305							
Project # c301615							
Project Cost Estimate:	-	49,052	49,052	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	49,052	49,052	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

**Retrofit Louden Center Lighting - CEC**

**Project Description:**

Comprehensive interior lighting retrofit with LED and F28T8 fluorescent fixtures where appropriate, and daylighting controls, continuous dimming, wireless control and motion sensors. Energy savings of 12,470 kWh.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
Account # 311-30-41-9210-57305							
Project # c301619							
Project Cost Estimate:	-	23,787	23,787	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	23,787	23,787	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

**San Lorenzo Duck Pond Re-Design**

**Project Description:**

This project provides for the use of a consultant to redesign the San Lorenzo Park Duck Pond.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
Account # 311-30-41-9110-57203							
Project # c301420							
Project Cost Estimate:	-	25,000	25,000	-	-	-	-
Project Funding Estimates:							
Quimby SE Quadrant	-	25,000	25,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**San Lorenzo Park Improvements**

**Project Description:**

Funding to make improvements as determined by the Parks and Recreation Master Plan.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301614</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	-	100,000	100,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	-	100,000	100,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**San Lorenzo Park Main Irrigation Line Replacement - Phase I**

**Project Description:**

The main irrigation line at San Lorenzo Park has been experiencing an increased number of failures. This project is the first of four projects, and will replace approximately 25% of the main irrigation line at the park.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301502</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	-	50,000	50,000	50,000	-	-	50,000
<b>Project Funding Estimates:</b>							
<b>Quimby NE Quadrant</b>	-	50,000	50,000	50,000	-	-	50,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**San Lorenzo Pathway Improvements**

**Project Description:**

Project includes installation of asphalt pathway and roundabout.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301511</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	-	40,000	40,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	-	40,000	40,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**Scott Kennedy Field Fencing Improvements**

**Project Description:**

Replace damaged fencing and extend fencing footprint to enclose equipment such as additional goal posts.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301608</b>							<b>Account # 311-30-41-9110-57312</b>
<b>Project Cost Estimate:</b>	-	29,000	29,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	-	29,000	29,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Scott Kennedy Field Replacement**

**Project Description:**

Establish annual funding for future replacement of existing artificial turf field surface.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301605</b>							<b>Account # 311-30-41-9110-57312</b>
<b>Project Cost Estimate:</b>	-	50,000	50,000	50,000	50,000	50,000	150,000
<b>Project Funding Estimates:</b>							
<b>Quimby NW Quadrant</b>	-	50,000	50,000	50,000	50,000	-	100,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	50,000	50,000

**Surfing Museum Improvements**

**Project Description:**

This project will replace all the exterior railing at the Surf Museum which is located at the Lighthouse at Lighthouse Field. The project will include much needed improvement to the 29 year old exhibits on display.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301522</b>							<b>Account # 311-30-41-9120-57203</b>
<b>Project Cost Estimate:</b>	-	48,000	48,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby SW Quadrant</b>	-	48,000	48,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**University Terrace Dog Park Improvements**

**Project Description:**

Fully enclose the off-leash dog area of the park.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301606</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	-	11,940	11,940	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby NW Quadrant</b>	-	11,940	11,940	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Wharf and Beachfront Restroom Upgrades**

**Project Description:**

This is a general facility upgrade to address ADA compliance, tile work in Wharf restroom #1 as well as some fixture and stall partition replacements in 4 of 5 Wharf and Beachfront restrooms.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301414</b>	<b>Account # 311-30-41-9120-57290</b>						
<b>Project Cost Estimate:</b>	4,155	298,115	298,115	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Liability Insurance Fund</b>	-	177,270	177,270	-	-	-	-
<b>Net Project Cost Estimates:</b>	4,155	120,845	120,845	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

311- General Capital  
 Improvement Fund

**Wharf Master Plan 2012 EDA Grant**

**Project Description:**

In September 2012, U.S. Dept of Commerce awarded grant in the amount of \$850,000 with local match of \$170,000 from Parks and Rec Facilities Tax Fund - Total \$1,020,000

Federal match = 84% or \$850,000 whichever is less (see update below)

Local match = 16%

After the first two billings were prepared, we received clarification that the federal reimbursement percentage is actually 83.333%. For all future billings (with the exception of the final grant draw), we will use 83% for federal and 17% for local.

Complete Wharf Master Plan which will identify specific maintenance operations for all aspects of wharf, identify all recreational and educational services, identify and accommodate for all commercial uses and guidelines, short and long term improvements to the wharf pedestrian and vehicular surfaces as well as facilities.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Project # c301315</b>							<b>Account # 311-30-43-9220-57303</b>
<b>Project Cost Estimate:</b>	885,648	134,352	134,352	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Fed grants - other</b>	737,744	112,256	112,256	-	-	-	-
<b>Parks and Rec Facilities Tax Fund</b>	147,904	22,096	22,096	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Wharf Roof Replacement (25 Municipal Wharf)**

**Project Description:**

Remove and replace existing roofing over Fire fish, siding and windows as well as make general repairs to structural aspects of the facility.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Project # c301416</b>							<b>Account # 311-30-41-9120-57290</b>
<b>Project Cost Estimate:</b>	7,231	325,557	325,557	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>From Wharf Tenant Capital Fund</b>	-	66,252	66,252	-	-	-	-
<b>From Municipal Wharf Fund</b>	-	17,536	17,536	-	-	-	-
<b>Net Project Cost Estimates:</b>	7,231	241,769	241,769	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for General Capital Improvement Fund (311) Totals**

	Fiscal Year 2016						Total 2017 - 2019
	Prior Year Totals	Budget	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	
<b>Total Project Cost Estimate:</b>	1,441,045	2,270,194	2,215,194	165,000	261,000	60,000	486,000
<b>Total Project Funding Estimate:</b>	1,429,679	1,797,580	1,797,580	165,000	75,000	-	240,000
<b>Total Net Project Cost Estimate:</b>	11,366	472,614	417,614	-	186,000	60,000	246,000

# Parks and Recreation Department

## Capital Improvement Projects

### FY 2016 Completed Projects



**John Franks Park Playground Improvements**



**Harvey West Park Ball Field Lighting**

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (FY 2016 COMPLETED PROJECTS)**

311- General Capital  
 Improvement Fund

**City Hall Maintenance Shed Replacement**

**Project Description:**

Facility upgrade to include similar structure and same footprint.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301504</b>	<b>Account # 311-30-44-9410-57290</b>						
<b>Project Cost Estimate:</b>	-	5,500	5,500	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby SW Quadrant</b>	-	5,500	5,500	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Cowell Beach Access Ramp & Beachfront Lighting Improvements**

**Project Description:**

Widen and reslope Cowell Beach vehicle access ramp to improve driver visibility and maneuverability in a highly congested pedestrian use area, and install new landscape and pedestrian lighting features to increase ambient light and improve public safety.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301415</b>	<b>Account # 311-30-41-9110-57390</b>						
<b>Project Cost Estimate:</b>	2,077	107,923	107,923	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Liability Insurance Fund</b>	-	55,000	55,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	2,077	52,923	52,923	-	-	-	-

**Derby Park Tennis Court Renovation**

**Project Description:**

Tennis courts asphalt lifting will be repaired and entire surface will be overlaid with asphalt, surfacing and paint. Tennis net hardware, windscreens and fixtures will also be updated.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301305</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	30,040	20,000	20,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby SW Quadrant</b>	12,000	20,000	20,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	18,040	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (FY 2016 COMPLETED PROJECTS)**

311- General Capital  
 Improvement Fund

**Freight Building Renovation**

**Project Description:**

This project provides for the replacement of deteriorated windows and the exterior painting of the Freight Building located at Depot Park.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301524</b>	<b>Account # 311-30-41-9120-57203</b>						
<b>Project Cost Estimate:</b>	14,550	6,450	6,450	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby SW Quadrant</b>	14,550	6,450	6,450	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Garfield Park Restroom Renovation**

**Project Description:**

Renovate and upgrade restroom by installing new plumbing and fixtures, wall and floor resurfacing, repair floors, lighting, doors and repaint facility.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301303</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	6,588	25,000	397	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby SW Quadrant</b>	24,603	397	397	-	-	-	-
<b>Net Project Cost Estimates:</b>	(18,015)	24,603	-	-	-	-	-

**Harvey West Park Ball Field Lighting**

**Project Description:**

Replacement of nine sports lighting poles at Harvey West Park on Field #4. The wooden poles will be replaced with concrete pedestals and metal poles which provide significantly better lighting and more efficient.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301530</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	286,598	14,402	14,402	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>From General Fund</b>	286,598	14,402	14,402	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (FY 2016 COMPLETED PROJECTS)**

311- General Capital  
 Improvement Fund

**John Franks Park Playground Improvements**

**Project Description:**

Renovation and replacement of park playground equipment.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301607</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	-	25,000	25,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby NE Quadrant</b>	-	25,000	25,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Laurel Park Lighting**

**Project Description:**

Park light upgrades to more energy efficient LED lighting.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301525</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	5,560	4,440	4,440	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby SW Quadrant</b>	5,560	4,440	4,440	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Louden Nelson Community Center Facility Improvements**

**Project Description:**

This project will provide improvements to the Teen Center kitchen and the facility's theater.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301523</b>	<b>Account # 311-30-41-9120-57203</b>						
<b>Project Cost Estimate:</b>	-	30,000	30,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby SW Quadrant</b>	-	30,000	30,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (FY 2016 COMPLETED PROJECTS)**

311- General Capital  
 Improvement Fund

**Louden Nelson Upgrades**

**Project Description:**

Replace grease trap, lighting and other facility upgrades.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301403</b>	<b>Account # 311-30-41-9120-57290</b>						
<b>Project Cost Estimate:</b>	61,239	8,761	8,761	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby NW Quadrant</b>	61,239	8,761	8,761	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Market Street Facility Exterior Painting**

**Project Description:**

Provide for exterior painting of the Senior Center.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301521</b>	<b>Account # 311-30-41-9120-57203</b>						
<b>Project Cost Estimate:</b>	4,220	8,780	9,770	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	4,220	8,780	8,780	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	990	-	-	-	-

**Market Street Senior Center Exhaust Fan Replacement**

**Project Description:**

Replacement of exhaust fan in the Senior Center located on Market Street.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301613</b>	<b>Account # 311-30-41-9120-57290</b>						
<b>Project Cost Estimate:</b>	-	8,000	8,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby NE Quadrant</b>	-	8,000	8,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (FY 2016 COMPLETED PROJECTS)**

311- General Capital  
 Improvement Fund

**Neary Lagoon Chestnut St Park Improvements**

**Project Description:**

This project provides for much need improvements to the facility and includes fencing repairs, play structure installation, and improvements to the signage and lighting upgrade area near basketball half court.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301301</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	6,588	33,412	33,412	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby SW Quadrant</b>	6,588	33,412	33,412	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Ocean Street Median Renovation**

**Project Description:**

Project would renovate the Ocean Street Medians from Plymouth Street to Soquel Avenue. Improvements would include installation of irrigation and water meter to enhance one of the entry points into Santa Cruz.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301417</b>	<b>Account # 311-30-41-9110-57390</b>						
<b>Project Cost Estimate:</b>	28,935	1,065	1,065	-	-	-	-
<b>Net Project Cost Estimates:</b>	28,935	1,065	1,065	-	-	-	-

**San Lorenzo Park Restroom Renovation**

**Project Description:**

Renovate and upgrade restroom by installing new plumbing and fixtures, wall and floor resurfacing, repair floors, lighting, doors and repaint facility.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301308</b>	<b>Account # 311-30-41-9110-57203</b>						
<b>Project Cost Estimate:</b>	18,607	1,393	1,393	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	18,607	1,393	1,393	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (FY 2016 COMPLETED PROJECTS)**

311- General Capital  
 Improvement Fund

**Stage Coach Building Renovation**

**Project Description:**

This project will replace the facility where the historic stage coach is being housed which is in extreme need of repair.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301526</b>							<b>Account # 311-30-41-9120-57203</b>
<b>Project Cost Estimate:</b>	-	17,000	17,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby NW Quadrant</b>	-	17,000	17,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**University Terrace Park Basketball Court Overlay**

**Project Description:**

Basketball court asphalt will be repaired and entire surface will be overlaid with asphalt, resurfaced and painted.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301307</b>							<b>Account # 311-30-41-9110-57312</b>
<b>Project Cost Estimate:</b>	30,179	8,060	8,060	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby NW Quadrant</b>	30,000	8,060	8,060	-	-	-	-
<b>Net Project Cost Estimates:</b>	179	-	-	-	-	-	-

**University Terrace Park Tennis Court Resurfacing**

**Project Description:**

This project provides for the repair of minor crack and the court's resurfacing. Nets and windscreens will also be replaced.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301306</b>							<b>Account # 311-30-41-9110-57312</b>
<b>Project Cost Estimate:</b>	2,882	15,618	15,618	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Quimby NW Quadrant</b>	2,882	15,618	15,618	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (FY 2016 COMPLETED PROJECTS)**

311- General Capital  
 Improvement Fund

**Volleyball Court Improvements**

**Project Description:**

Replace and update volleyball court features such as nets and poles at various City courts.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301611</b>	<b>Account # 311-30-41-9110-57312</b>						
<b>Project Cost Estimate:</b>	-	27,000	27,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	-	27,000	27,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**FY16 Completed Projects for General Capital Improvement Fund (311) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	498,062	367,804	344,191	-	-	-	-
<b>Total Project Funding Estimate:</b>	466,847	289,213	289,213	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	31,215	78,591	54,978	-	-	-	-

**Parks and Recreation Totals for General Capital Improvement Fund (311)**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	1,939,107	2,637,998	2,559,385	185,000	261,000	60,000	506,000
<b>Total Project Funding Estimate:</b>	1,896,526	2,086,793	2,086,793	185,000	75,000	-	260,000
<b>Total Net Project Cost Estimate:</b>	42,581	551,205	472,592	-	186,000	60,000	246,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

761- Golf Course  
 Enterprise Fund

**DeLaveaga Golf Course Facility Improvements**

**Project Description:**

Repairs and improvements to golf course facilities such as roof repair, plumbing, and painting.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301213</b>	Account # 761-30-45-7653-57106						
<b>Project Cost Estimate:</b>	61,706	113,294	113,294	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parks and Rec Facilities Tax Fund</b>	-	50,000	50,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	61,706	63,294	63,294	-	-	-	-

**DeLaveaga Golf Course Fuel Transfer Station Upgrade**

**Project Description:**

Upgrades to existing fuel pumps and tanks at golf course maintenance facility.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301401</b>	Account # 761-30-45-7653-57106						
<b>Project Cost Estimate:</b>	-	15,000	15,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	15,000	15,000	-	-	-	-

**Replace Golf Cart Storage Lighting - CEC**

**Project Description:**

Replace interior lighting with LED fixtures with daylight controls, continuous dimming, wireless control and motion control.  
 Energy savings of 16,311 kWh.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301618</b>	Account # 761-30-45-7653-57305						
<b>Project Cost Estimate:</b>	-	39,413	39,413	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	39,413	39,413	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (EXISTING)**

761- Golf Course  
 Enterprise Fund

**Retrofit Golf Clubhouse Lighting - CEC**

**Project Description:**

Comprehensive interior lighting retrofit which includes LED fixtures with daylight controls, continuous dimming, wireless control and motion control. Energy savings of 21,393 kWh.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301617</b>	<b>Account # 761-30-45-7653-57305</b>						
<b>Project Cost Estimate:</b>	-	51,981	51,981	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	51,981	51,981	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for Golf Course Enterprise Fund (761) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	61,706	219,688	219,688	-	-	-	-
<b>Total Project Funding Estimate:</b>	-	141,394	141,394	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	61,706	78,294	78,294	-	-	-	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Parks and Recreation (FY 2016 COMPLETED PROJECTS)**

761- Golf Course  
 Enterprise Fund

**DeLaveaga Property Infrastructure Costs**

**Project Description:**

Funding for required infrastructure projects to complete real property transaction with State.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301105</b>							<b>Account # 761-30-45-7653-57106</b>
<b>Project Cost Estimate:</b>	222,387	-	1,666	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>City Public Trust Fund</b>	213,659	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	8,728	-	1,666	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**FY16 Completed Projects for Golf Course Enterprise Fund (761) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	222,387	-	1,666	-	-	-	-
<b>Total Project Funding Estimate:</b>	213,659	-	-	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	8,728	-	1,666	-	-	-	-

**Parks and Recreation Totals for Golf Course Enterprise Fund (761)**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	284,093	219,688	221,354	-	-	-	-
<b>Total Project Funding Estimate:</b>	213,659	141,394	141,394	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	70,434	78,294	79,960	-	-	-	-

**Parks and Recreation Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	2,223,201	2,857,686	2,780,739	185,000	261,000	60,000	506,000
<b>Total Project Funding Estimate:</b>	2,110,185	2,228,187	2,228,187	185,000	75,000	-	260,000
<b>Total Net Project Cost Estimate:</b>	113,016	629,499	552,552	-	186,000	60,000	246,000

# Public Works Department Capital Improvement Projects



**Beach Area Roundabout – Winner of the 2016 “Outstanding Local Streets and Roads Project, Intelligent Transportation System Projects” award – CSAC & League of California Cities**



# Public Works Department Capital Improvement Projects FY 2016 Completed Projects



**Laurel Street Extension**



**Levee Lighting Project**

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

221- Gas Tax Fund

**Bay and King Streets Protected Left-Turns and Streetlights**

**Project Description:**

This Highway Safety Improvement Program (HSIP) Cycle 7 safety project converts the permissive left-turns (no arrow indicator) at the intersection to protected left-turns (green-red indicator arrow) on Bay at King and provides street lighting between Escalona and King. This is a very important safety project for bicyclists and pedestrian, and is fully funded by the federal HSIP grant.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401616</b>	<b>Account # 221-40-64-9320-57306</b>						
<b>Project Cost Estimate:</b>	-	336,900	336,900	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Federal Grants (HSIP)</b>	-	336,900	336,900	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Bay Street Sidewalk Completion Infill**

**Project Description:**

This Highway Safety Improvement Program (HSIP) Cycle 7 safety project provides sidewalks on the west side of Bay Street, between Escalona and King. This is a very important safety project for pedestrians, and is funded 88.53% by the federal HSIP grant.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401615</b>	<b>Account # 221-40-64-9330-57307</b>						
<b>Project Cost Estimate:</b>	-	627,700	627,700	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Federal Grants (HSIP)</b>	-	564,930	564,930	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	62,770	62,770	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

221- Gas Tax Fund

**Bay/High Intersection Improvements**

**Project Description:**

With General Plan build out, this intersection will operate at LOS F (severely congested with significant delay) and currently has collisions associated with unprotected left-turns. The proposed improvements are based on recommendations of a transportation study. Improvements may include the installation of protected left-turns on High Street or a roundabout. Concept approval, environmental review and design in FY 2017, with construction anticipated in FY 2018 if approved. The cost estimate is preliminary and will be refined during the current phase. Project is contingent on City, University and grant approval. Air District grant for concept development was approved. Grant application for additional funding has not yet been filed.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401103</b>							<b>Account # 221-40-64-9320-57306</b>
<b>Project Cost Estimate:</b>	61,890	648,110	648,110	-	1,500,000	-	1,500,000
<b>Project Funding Estimates:</b>							
<b>Traffic Impact - Citywide</b>	31,890	248,110	248,110	-	300,000	-	300,000
<b>Local grant - MBUAPCD</b>	30,000	-	-	-	-	-	-
<b>Fed grants - STIP</b>	-	400,000	400,000	-	1,200,000	-	1,200,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Beach/Cliff Traffic Signal**

**Project Description:**

Project is in the approved Beach/SOLA plan and will reduce congestion, and improve pedestrian and bike safety. Project is contingent on collecting traffic impact fees and grant award. Grant application for funding has not yet been filed. Project should be completed after Pacific/Beach Roundabout is operational and its operation is observed.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401303</b>							<b>Account # 221-40-64-9320-57306</b>
<b>Project Cost Estimate:</b>	-	230,000	230,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Traffic Impact - Citywide</b>	-	70,000	70,000	-	-	-	-
<b>Federal capital grants</b>	-	160,000	160,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

221- Gas Tax Fund

**Branciforte Creek Bike/Pedestrian Bridge**

**Project Description:**

Project is included in the approved Bike and San Lorenzo River Plans. The project provides an important bike and pedestrian connection between the San Lorenzo Park and the levee path south of the Soquel Bridge, and includes a bike/pedestrian bridge crossing over Branciforte Creek. Design and environmental review are complete and approved by City Council. Construction may be possible in FY 2016 contingent on permitting. A state only funded Active Transportation Program grant of \$1.8 million was awarded in FY16.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401001</b>							<b>Account # 221-40-64-9370-57310</b>
<b>Project Cost Estimate:</b>	496,485	2,478,515	2,478,515	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>State capital grants</b>	75,000	1,800,000	1,800,000	-	-	-	-
<b>Traffic Impact - Citywide</b>	77,875	122,125	122,125	-	-	-	-
<b>RDA Successor Agency</b>	48,208	-	-	-	-	-	-
<b>State grants-RXTPX Funds</b>	300,000	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	(4,598)	556,390	556,390	-	-	-	-

**Bridge Maintenance**

**Project Description:**

Repair of identified maintenance deficiencies such as damaged deck joints, concrete spalling and rust on several local bridges. Repairs have been identified through regular inspections by Caltrans Structures staff. Contingent on availability of state or federal grant funding.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # m401302</b>							<b>Account # 221-40-64-9370-57310</b>
<b>Project Cost Estimate:</b>	-	200,000	200,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Federal capital grants</b>	-	160,000	160,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	40,000	40,000	-	-	-	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

221- Gas Tax Fund

**Citywide Safe Routes to School Crossing Improvements**

**Project Description:**

The project is a combination of infrastructure projects and non-infrastructure program funded through an approved Active Transportation Program Cycle 2 grant in the amount of \$1.404 million. It includes high-priority selected improvements at intersections around Santa Cruz City Schools and supports education and encouragement programs.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401617</b>	<b>Account # 221-40-64-9330-57307</b>						
<b>Project Cost Estimate:</b>	-	1,404,000	1,404,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Fed grants - STIP</b>	-	1,404,000	1,404,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Citywide Traffic Signal Controller Upgrade**

**Project Description:**

This project will upgrade existing traffic signal control systems at 33 intersections Citywide. The current controllers are 1980's technology and should be upgraded to current technology that will improve performance and communications, and in some locations be capable of using the interconnected adaptive technology, such as the project that was recently completed on Ocean Street.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401602</b>	<b>Account # 221-40-64-9330-57307</b>						
<b>Project Cost Estimate:</b>	-	165,000	165,000	-	165,000	-	165,000
<b>Net Project Cost Estimates:</b>	-	165,000	165,000	-	165,000	-	165,000

**Citywide Traffic Signal Improvements**

**Project Description:**

This traffic safety project will upgrade existing traffic signal heads and pedestrian heads to the current standards, including adding pedestrian count down heads at all intersections. The project is done within existing right-of-way and at various signalized intersections within the City. The project is funded by the federal Highway Safety Improvement Program.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401514</b>	<b>Account # 221-40-64-9320-57306</b>						
<b>Project Cost Estimate:</b>	10,884	120,031	539,631	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Fed grants - STIP</b>	3,488	120,031	536,899	-	-	-	-
<b>Net Project Cost Estimates:</b>	7,396	-	2,732	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

221- Gas Tax Fund

**Murray Street Bridge Seismic Retrofit and Barrier Rail**

**Project Description:**

Seismic retrofit of existing bridge over the Harbor. The project concept has been approved by Council in the past and includes new railings, wider bike lanes and sidewalk, and street lighting. The relocation of harbor facilities and boat docks is required during construction, as well as one-way traffic control on the bridge. Environmental review was completed in FY 2012, allowing the design and right-of-way process to proceed and is currently underway. Federal grant funds have been approved and the project is eligible for State Proposition 1B funds in lieu of a large local match. Construction has been delayed approximately one year to address County Sanitation District changes to the force main under the harbor, and is also contingent on right-of-way approval and utility relocation.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c409321</b>							<b>Account # 221-40-62-9370-57310</b>
<b>Project Cost Estimate:</b>	3,313,573	8,778,943	8,778,943	300,000	-	-	300,000
<b>Project Funding Estimates:</b>							
<b>State capital grants</b>	212,764	-	-	-	-	-	-
<b>Federal capital grants</b>	2,433,929	8,703,937	8,703,937	-	-	-	-
<b>Local capital grants</b>	-	-	-	300,000	-	-	300,000
<b>Net Project Cost Estimates:</b>	666,880	75,006	75,006	-	-	-	-

**Ocean/Broadway Intersection Study**

**Project Description:**

A project to improve safety and reduce congestion was approved in the Beach/SOLA plan and is also included in the Cumulative Development Traffic Study. The first phase is to evaluate site conditions, and forecast traffic to determine short and long term solutions, such as restricting left-turns or widening the intersection to provide left-turns, bike lanes and pedestrian improvements. Cost estimates will be developed in this first phase for future programming.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401104</b>							<b>Account # 221-40-62-9390-57304</b>
<b>Project Cost Estimate:</b>	-	75,000	75,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Traffic Impact - Citywide</b>	-	75,000	75,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

221- Gas Tax Fund

**Ocean/Water Intersection Improvements**

**Project Description:**

This project is in the Citywide Cumulative Development Traffic Study and General Plan to address build out conditions. It is consistent with the Ocean Street Plan. This project includes a second left-turn lane on Water southbound to Water, and a right-turn lane on Water eastbound. The project will include the new Ocean Street design concepts. Signal modifications and widening are also required. The project design has been initiated and construction will be initiated in FY 2016-17, and include developer contributions.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401410</b>	<b>Account # 221-40-64-9320-57304</b>						
<b>Project Cost Estimate:</b>	-	750,000	750,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Donations-other</b>	-	-	20,000	-	-	-	-
<b>Capital contributions-developers</b>	-	150,000	150,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	600,000	580,000	-	-	-	-

**River/River Street South Intersection Study**

**Project Description:**

This intersection is currently impacted, backing traffic into the Water/River Street intersection and affecting Water Street traffic, bike lanes, and the pedestrian crossing. A study has been initiated that will evaluate intersection congestion and safety to determine short and long term solutions, such as revising the multi-way stop, or installing a traffic signal or roundabout. Cost estimates will be developed in this first phase for future programming.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401202</b>	<b>Account # 221-40-62-9390-57304</b>						
<b>Project Cost Estimate:</b>	16,033	158,968	158,968	-	-	-	-
<b>Net Project Cost Estimates:</b>	16,033	158,968	158,968	-	-	-	-

**Riverside/Second Intersection Improvements**

**Project Description:**

This intersection improvement project has been changed to eliminate the need for Beach/SOLA plan recommended traffic signal or roundabout. The Council approved concept includes pedestrian activated flashers, streetscape, changing Leibbrandt one-way inbound and removing the stop controls. This project schedule is included in the Riverside Ave Utility undergrounding project.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401105</b>	<b>Account # 221-40-64-9320-57306</b>						
<b>Project Cost Estimate:</b>	75,296	174,704	174,704	-	-	-	-
<b>Net Project Cost Estimates:</b>	25,296	174,704	174,704	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

221- Gas Tax Fund

**Soquel at Frederick Minor Widening**

**Project Description:**

Minor widening of Soquel at Frederick to improve east-bound lane transition, and on Frederick to improve the bike lane and vehicle lane assignments. Includes right-turn overlap phase to improve intersection operational efficiency and highlighting pedestrian crossings. RSTP grant approved for construction.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401003</b>	<b>Account # 221-40-64-9311-57304</b>						
<b>Project Cost Estimate:</b>	16,178	321,822	321,822	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>RDA Successor Agency</b>	1,870	-	-	-	-	-	-
<b>State capital grants</b>	-	188,000	188,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	14,308	133,822	133,822	-	-	-	-

**State Route 1 Bridge Replacement**

**Project Description:**

The Project Study Report (PDS) has identified the need to replace and widen the critical Highway 1 bridge over the San Lorenzo River. The City has completed the PDS and will start environmental review and design in FY 2017 as staff resources become available. The PDS was approved by Caltrans. The projects goals are to improve traffic capacity, safety, flood flows and fish passage, and provide seismic stability. With the current deteriorated condition of the bridge, replacement is highly recommended. The PDS estimates the construction cost range from \$9 to \$15 million. A grant application has not yet been filed.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401402</b>	<b>Account # 221-40-64-9370-57310</b>						
<b>Project Cost Estimate:</b>	-	1,350,000	1,350,000	-	-	15,000,000	15,000,000
<b>Project Funding Estimates:</b>							
<b>Federal capital grants</b>	-	500,000	500,000	-	-	14,000,000	14,000,000
<b>Net Project Cost Estimates:</b>	-	850,000	850,000	-	-	1,000,000	1,000,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

221- Gas Tax Fund

**State Route 1/9 Intersection Improvements**

**Project Description:**

The project had been recommended in the Harvey West Traffic Studies, Citywide Cumulative Development Traffic Study and General Plan reduced congestion and improved safety. The Project Study Report and environmental review are completed and approved by Caltrans. Project design had been initiated in FY 2015 and right-of-way acquisition proposed in FY 2016 and 2017. Construction of the intersection improvements is anticipated in FY2017-18. The State Proposition 1B grant funds are no longer available due to project delays and therefore is anticipated that traffic impact fees and/or more grant funds will be needed. STIP grants of \$1,329,000 were awarded for construction and may be delayed to gaps in state funding.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c400805</b>							<b>Account # 221-40-64-9330-57304</b>
<b>Project Cost Estimate:</b>	29,311	5,412,791	5,412,791	3,669,000	2,660,000	-	6,329,000
<b>Project Funding Estimates:</b>							
<b>RDA Successor Agency</b>	5,108	-	-	500,000	-	-	500,000
<b>Traffic Impact - Citywide</b>	22,249	1,545,751	1,545,751	1,340,000	660,000	-	2,000,000
<b>State grants - Prop 1B</b>	-	2,000,000	2,000,000	-	-	-	-
<b>Federal capital grants</b>	-	-	-	1,329,000	2,000,000	-	3,329,000
<b>Net Project Cost Estimates:</b>	1,954	1,867,040	1,867,040	500,000	-	-	500,000

**West Cliff Drive Multi-use Path Pavement Rehabilitation**

**Project Description:**

This project will address some of the deferred maintenance of the path surface with patching, edge repair and slurry paving of the multi-use path. The first phase from Bay to Lighthouse Field was completed in FY 2012 and the second phase from Lighthouse to John Street was completed in FY 2015. The third phase is being developed for construction in FY2017 and includes additional funds. The project is implemented to minimize disruption for path users.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # m400819</b>							<b>Account # 221-40-64-9330-57304</b>
<b>Project Cost Estimate:</b>	341,878	354,666	354,666	60,000	-	-	60,000
<b>Project Funding Estimates:</b>							
<b>State grants - TDA</b>	147,281	150,000	158,871	-	-	-	-
<b>General CIP Fund</b>	35,726	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	158,871	204,666	195,795	60,000	-	-	60,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for Gas Tax Fund (221) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	4,361,527	23,587,150	24,006,750	4,029,000	4,325,000	15,000,000	23,354,000
<b>Total Project Funding Estimate:</b>	3,475,388	18,698,784	19,144,523	3,469,000	4,160,000	14,000,000	21,629,000
<b>Total Net Project Cost Estimate:</b>	886,139	4,888,366	4,862,227	560,000	165,000	1,000,000	1,725,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (FY 2016 COMPLETED PROJECTS)**

221- Gas Tax Fund

**Beach/Pacific (Wharf) Intersection Roundabout**

**Project Description:**

Project was in the approved Beach/SOLA plan and reduced driver confusion, congestion and improved safety (including train conflicts). The concept design had been approved by Council. The Wharf intersection is funded with traffic impact fee funding and included railroad gates as required by the CPUC. Also included paving at intersection. The project has been delayed due to the railroad ownership and operations changes.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c400035</b>	<b>Account # 221-40-64-9320-57306</b>						
<b>Project Cost Estimate:</b>	2,590,888	166,112	166,112	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Developer fees</b>	10,565	-	-	-	-	-	-
<b>Local capital grants</b>	70,000	-	-	-	-	-	-
<b>Traffic Impact - Citywide</b>	2,076,435	-	-	-	-	-	-
<b>Arterial Street and Roads Fund</b>	394,740	205,260	205,260	-	-	-	-
<b>Net Project Cost Estimates:</b>	39,148	(39,148)	(39,148)	-	-	-	-

**Chestnut St Slip Out - Phase 2**

**Project Description:**

The March 2011 storms eroded the hillside on the upper west and east side of Chestnut Street Extension. The project includes design and construction of retaining structures to repair both locations. Construction is anticipated in the summer of 2014. This is a federally declared emergency on a federal aid route, therefore it is eligible for federal transportation funding.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401210</b>	<b>Account # 221-40-62-9341-57304</b>						
<b>Project Cost Estimate:</b>	280,110	31,630	31,630	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Fed grants - FHWA</b>	50,548	200,261	200,261	-	-	-	-
<b>Net Project Cost Estimates:</b>	229,562	(168,631)	(168,631)	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (FY 2016 COMPLETED PROJECTS)**

221- Gas Tax Fund

**San Lorenzo River Trestle Bridge Connections Project**

**Project Description:**

Project was in the Bike Plan, River way Plan and the Monterey Sanctuary Scenic Trail Plan. Construction of a replacement ramp from the west end of the San Lorenzo River railroad trestle, across Seaside Company property, to the levee path. This provided a safer and more accessible access alternative than the informal track crossing. Environmental review, right-of-way acquisition and design and construction completed at the end of FY2015. A coastal permit had been issued. Project CDBG funding and Seaside participation had been included.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c400058</b>	<b>Account # 221-40-64-9370-57310</b>						
<b>Project Cost Estimate:</b>	550,279	49,721	49,721	-	-	-	-
<b>Project Funding Estimates:</b>							
State grants - TDA	46,137	-	-	-	-	-	-
Traffic Impact - Citywide	34,496	40,504	-	-	-	-	-
Settlement proceeds	125,000	-	-	-	-	-	-
CDBG Fund	363,035	36,965	36,965	-	-	-	-
<b>Net Project Cost Estimates:</b>	(18,389)	(27,748)	12,756	-	-	-	-

**Soquel/Park Way Traffic Signal Improvements**

**Project Description:**

The project concept, design and easement acquisition have been approved by Council and completed. Project includes installation of protected left-turn lanes on Soquel Avenue at Park Way to improve traffic, bike and pedestrian safety and to reduce congestion. Construction is underway. STIP and HSIP grants have been awarded.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c400804</b>	<b>Account # 221-40-64-9320-57306</b>						
<b>Project Cost Estimate:</b>	1,349,532	3,127	3,127	-	-	-	-
<b>Net Project Cost Estimates:</b>	420,671	3,127	3,127	-	-	-	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (FY 2016 COMPLETED PROJECTS)**

221- Gas Tax Fund

**Westlake School Pedestrian Safety**

**Project Description:**

This project includes the design and construction of missing sidewalks, traffic calming features, curb ramps, marked crosswalks, crosswalk refuge islands and a raised crosswalk along walking routes to Westlake Elementary School on Meder Street, Bay Drive and High Street. Included in this grant is a non-infrastructure component for educational purposes (walking school bus, safety classes and provide incentives for alternative transportation) and targeted traffic enforcement. The grant was awarded and pays 100% of the project and program costs. Construction is scheduled for the summer of 2014.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401211</b>							<b>Account # 221-40-64-9330-57307</b>
<b>Project Cost Estimate:</b>	483,263	19,837	19,837	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Fed grants - Safe Routes to School</b>	324,422	178,678	178,678	-	-	-	-
<b>Net Project Cost Estimates:</b>	158,841	(158,841)	(158,841)	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**FY16 Completed Projects for Gas Tax Fund (221) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	5,254,072	270,427	270,427	-	-	-	-
<b>Total Project Funding Estimate:</b>	4,424,239	661,668	621,164	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	829,833	(391,241)	(350,737)	-	-	-	-

**Public Works Totals for Gas Tax Fund (221)**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	9,615,599	23,857,577	24,277,177	4,029,000	4,325,000	15,000,000	23,354,000
<b>Total Project Funding Estimate:</b>	7,899,627	19,360,452	19,765,687	3,469,000	4,160,000	14,000,000	21,629,000
<b>Total Net Project Cost Estimate:</b>	1,715,972	4,497,125	4,511,490	560,000	165,000	1,000,000	1,725,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (NEW)**

235- Clean Rivers & Beaches Fund

**Stormwater Trash Capture Program**

**Project Description:**

The State Water Resources Control Board adopted an amendment to the SWQC Permit requiring the city to "capture all trash". The permit amendment requires the City to implement a program within 10 years. The funding will assist in developing the program.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401701</b>							<b>Account # 235-40-60-9235-57311</b>
<b>Project Cost Estimate:</b>	-	-	-	100,000	-	-	100,000
<b>Net Project Cost Estimates:</b>	-	-	-	100,000	-	-	100,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**New Capital Projects for Clean Rivers & Beaches Fund (235) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	-	-	-	100,000	-	-	100,000
<b>Total Project Funding Estimate:</b>	-	-	-	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	-	-	-	100,000	-	-	100,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

235- Clean Rivers & Beaches Fund

**Clean Beach Initiative - Cowell Beach**

**Project Description:**

Grant funded project to improve water quality at Cowell Beach by modifying the Neary Lagoon storm water infrastructure to facilitate annual cleaning. Project includes installing two shutoff gates between Neary Lagoon and Neary Lagoon pump station, small storm water evacuation pump station over the 66-inch diameter storm drain pipe, replacing the maintenance hatch above Cowell's Beach Storm Drain vault and various other small water quality projects.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401414</b>							<b>Account # 235-40-60-9235-57311</b>
<b>Project Cost Estimate:</b>	230,736	819,264	819,264	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>State op grants &amp; contrib</b>	6,722	780,778	780,778	-	-	-	-
<b>Net Project Cost Estimates:</b>	224,014	38,486	38,486	-	-	-	-

**Cowell Beach Water Quality Project**

**Project Description:**

Project will include the following tasks: 1) Install screening under the wharf on and near shore to prevent pigeons from roosting near the Cowells beach hotspot; 2) Convene a panel of outside experts to review the City's current testing regime and provide advice on future testing; 3) Continue Microbial Source Tracking testing; and 4) Provide funding to the newly formed Cowell Beach Working Group.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401614</b>							<b>Account # 235-40-60-9235-57311</b>
<b>Project Cost Estimate:</b>	-	120,000	120,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Wastewater Fund</b>	-	40,000	40,000	-	-	-	-
<b>From General Fund</b>	-	10,000	10,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	70,000	70,000	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

235- Clean Rivers & Beaches Fund

**Downtown Parking Lot #9 LID Retrofit**

**Project Description:**

This Prop 84 grant funded project will provide low-impact development (LID) storm water quality improvements to the existing parking lot at Cedar and Elm (behind the Catalyst). The project will sequester and infiltrate storm water to improve water quality of the drainage to the San Lorenzo River. Awaiting final monitoring report completion to close project.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401415</b>							
<b>Project Cost Estimate:</b>	30,964	222,374	222,374	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parking Fund</b>	-	54,208	54,208	-	-	-	-
<b>Local capital grants</b>	-	159,090	159,090	-	-	-	-
<b>Net Project Cost Estimates:</b>	30,964	9,076	9,076	-	-	-	-

Account # 235-40-60-9235-57311

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for Clean Rivers & Beaches Fund (235) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	261,700	1,161,638	1,161,638	-	-	-	-
<b>Total Project Funding Estimate:</b>	6,722	1,044,076	1,044,076	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	254,978	117,562	117,562	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (FY 2016 COMPLETED PROJECTS)**

235- Clean Rivers & Beaches Fund

**Harvey West Ball Field Drainage Design**

**Project Description:**

The existing Harvey West storm drains that pass around and under the Harvey West ball field and empties into the adjacent ditch has significantly eroded the slopes of the ditch. A design study will evaluate storm water quality improvements to reduce the erosion and filter the storm water as well as installation of drain pipe in the area adjacent to the backstop to improve public access and safety. The project construction may be eligible for future storm water quality grants.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401603</b>							<b>Account # 235-40-60-9235-57311</b>
<b>Project Cost Estimate:</b>	-	30,000	30,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	30,000	30,000	-	-	-	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**FY16 Completed Projects for Clean Rivers & Beaches Fund (235) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	-	30,000	30,000	-	-	-	-
<b>Total Project Funding Estimate:</b>	-	-	-	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	-	30,000	30,000	-	-	-	-

**Public Works Totals for Clean Rivers & Beaches Fund (235)**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	261,700	1,191,638	1,191,638	100,000	-	-	100,000
<b>Total Project Funding Estimate:</b>	6,722	1,044,076	1,044,076	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	254,978	147,562	147,562	100,000	-	-	100,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (NEW)**

311- General Capital  
 Improvement Fund

**24 Hour Restroom**

**Project Description:**

Twenty four hour restroom in downtown Santa Cruz

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401711</b>	<b>Account # 311-40-62-9410-57203</b>						
<b>Project Cost Estimate:</b>	-	-	-	25,000	-	-	25,000
<b>Net Project Cost Estimates:</b>	-	-	-	25,000	-	-	25,000

**CMP Storm Drain Pipe Replacement**

**Project Description:**

Corrugated Metal Pipe (CMP) storm drain pipe has a useful life of approximately 50 years. There are several of these storm drains citywide where the pipe has corroded and collapsed, necessitating replacement with plastic pipe which has a longer useful life. Currently there are 5 locations slated for repair, with more anticipated in future years.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401709</b>	<b>Account # 311-40-64-9340-57311</b>						
<b>Project Cost Estimate:</b>	-	-	-	50,000	50,000	50,000	150,000
<b>Net Project Cost Estimates:</b>	-	-	-	50,000	50,000	50,000	150,000

**Contra-Flow bike lane for Pacific Avenue**

**Project Description:**

Contra-Flow bike lane for Pacific Avenue

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401710</b>	<b>Account # 311-40-64-9330-57307</b>						
<b>Project Cost Estimate:</b>	-	-	-	60,000	-	-	60,000
<b>Project Funding Estimates:</b>							
State grants - TDA	-	-	-	60,000	-	-	60,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**New Capital Projects for General Capital Improvement Fund (311) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	-	-	-	135,000	350,000	50,000	535,000
<b>Total Project Funding Estimate:</b>	-	-	-	60,000	-	-	60,000
<b>Total Net Project Cost Estimate:</b>	-	-	-	75,000	350,000	50,000	475,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (NEW)**

311- General Capital  
 Improvement Fund

**Pacific Ave Sidewalk between Front & 2nd St**

**Project Description:**

This project provides for missing sidewalk between Front and Second Streets, on the east side, where pedestrians currently walk on the street behind diagonally parked cars. This improves accessibility and drainage on this busy beach area street. A net 5 metered parking spaces are estimated to be lost.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401708</b>							<b>Account # 311-40-64-9330-57307</b>
<b>Project Cost Estimate:</b>	-	-	-	-	300,000	-	300,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	300,000	-	300,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

311- General Capital  
 Improvement Fund

**Bay Drive Storm Damage Repair**

**Project Description:**

The slope between the median trail and the creek, on the west side and between Escalona and Nobel was eroded in a past storm. Ongoing erosion will impact the road and the trail and staff has determined a repair is needed soon. This project will be completed with the assistance of Parks and Recreation. Storm damage funding is not available.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401507</b>							<b>Account # 311-40-62-9320-57306</b>
<b>Project Cost Estimate:</b>	-	175,000	175,000	50,000	-	-	50,000
<b>Net Project Cost Estimates:</b>	-	175,000	175,000	50,000	-	-	50,000

**Catch Basin Replacement Program**

**Project Description:**

Upgrade 15 non-standard catch basins with standard Type B catch basins at various locations throughout the city to reduce clogging during rainfall, minimizing maintenance and localized flooding.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401610</b>							<b>Account # 311-40-64-9330-57307</b>
<b>Project Cost Estimate:</b>	-	70,000	70,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	70,000	70,000	-	-	-	-

**Chestnut Street Storm Drain Replacement**

**Project Description:**

The Chestnut Street Storm drain, north of Laurel Street to Church Street, is in very poor condition and should be replaced. The design process will determine the extent of the deterioration and which sections can be rehabilitated and which will be replaced. There is approximately 2000 lineal feet of storm drain pipe that will be evaluated.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401505</b>							<b>Account # 311-40-64-9340-57311</b>
<b>Project Cost Estimate:</b>	-	50,000	50,000	-	200,000	-	200,000
<b>Net Project Cost Estimates:</b>	-	50,000	50,000	-	200,000	-	200,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

311- General Capital Improvement Fund

**Curtis Storm Drain - Phase 1**

**Project Description:**

This area has, including the intersections of Berry/Grant, Berry/Coulson and Glenwood Street experience flooding episodes and sand bags are deployed in the winter to keep water out of private structures. The project replaces 300 lineal feet of 18 inch diameter and 700 lineal feet of 24 inch diameter storm drain pipe with new 36 inch diameter storm drain pipe and constructing 200 lineal feet of new 24 inch diameter storm drain pipe to the Branciforte Creek outfall. Due to this area experiencing storm water infiltration overtaxing the sanitary sewer, wastewater funds identified in the Wastewater CIP will fund a portion of the project.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401308</b>							<b>Account # 311-40-64-9340-57311</b>
<b>Project Cost Estimate:</b>	-	160,000	160,000	-	440,000	-	440,000
<b>Net Project Cost Estimates:</b>	-	160,000	160,000	-	440,000	-	440,000

**East Cliff Emergency Repair at Alhambra Ave**

**Project Description:**

The slope above Seabright Beach continues to erode following the March 2011 storm and two old cement bag infill walls have failed and fallen onto the beach. The sidewalk and railing are at risk of failing. The project proposes to relocate the sidewalk and railing towards the street and replace parking. The project received a coastal development permit in February 2016. State storm damage reimbursement is not available.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401309</b>							<b>Account # 311-40-62-9390-57106</b>
<b>Project Cost Estimate:</b>	500	149,500	149,500	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Liability Insurance Fund</b>	500	149,500	149,500	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Front-Pacific Historic Wall Repair**

**Project Description:**

The historic rock wall between Front Street on Beach Hill and Pacific Ave below is in need of repair. Rocks have come loose from vegetation roots, age and collision with the existing guard rail which is also fractured and does not have sufficient pedestrian protection. Staff proposes to remove rocks, pour a concrete cap and replace the guard rail with one similar to the historic West Cliff that meets collision and pedestrian requirements.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401611</b>							<b>Account # 311-40-64-9330-57307</b>
<b>Project Cost Estimate:</b>	-	250,000	250,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Liability Insurance Fund</b>	-	250,000	250,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

311- General Capital  
 Improvement Fund

**Green Lane Project**

**Project Description:**

This project is for the creation of green lanes in high conflict (collision) zones to highlight bike paths, showing drivers of vehicles where to expect the presence of bike riders. FY2015 funding was used to fund a portion (1/2) of the Laurel Street green lane application following the repaving project.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401513</b>	<b>Account # 311-40-64-9330-57307</b>						
<b>Project Cost Estimate:</b>	500	79,500	50,000	-	79,500	50,000	129,500
<b>Project Funding Estimates:</b>							
<b>Gas Tax Fund</b>	-	50,000	50,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	500	29,500	-	-	79,500	50,000	129,500

**LED light replacement (City-wide) - CEC**

**Project Description:**

Retrofit of remaining city streetlights that are high pressure sodium (HPS) or metal halide (MH) to energy efficient light emitting diode (LED) lights to reduce maintenance costs and energy use. Several projects, approximately 1200 street lights have been completed with ARRA Stimulus, CDBG and off-bill financing funds. An additional 390 cobra head and 613 decorative post top street lights remain to beconverted with a California Energy Commission loan.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401418</b>	<b>Account # 311-40-61-9320-57305</b>						
<b>Project Cost Estimate:</b>	144,911	703,209	703,209	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Gas Tax Fund</b>	-	150,000	63,741	-	-	-	-
<b>Loan proceeds</b>	-	698,120	698,120	-	-	-	-
<b>From General Fund</b>	86,259	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	58,652	(144,911)	(58,652)	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

311- General Capital  
 Improvement Fund

**Market Street at Goss Minor Widening**

**Project Description:**

Project was approved in FY 2011 with the approval of the 5 Isbel Drive residential development. Market Street to be widened at the southeast corner to provide a bike lane and sidewalk. Requires a retaining wall, utility relocation and modification to the existing drainage swale. Project is contingent on receiving grant funding.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401301</b>							<b>Account # 311-40-64-9330-57307</b>
<b>Project Cost Estimate:</b>	-	200,000	200,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Federal capital grants</b>	-	200,000	200,000	-	-	-	-
<b>Contributions - businesses</b>	20,000	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	(20,000)	-	-	-	-	-	-

**MB Sanctuary Scenic Trail (Rail Trail) Segment 7**

**Project Description:**

Project includes the portion of the MBSC Trail (rail trail) Segment 7 that is within the city limits, from Natural Bridges to the Sanctuary Center at Pacific and Beach. This segment is explained in further detail in the Master Plan. Working in conjunction with SCCRTC, Railroad and City staff, a consultant is completing the design details for the trail, environmental review documents, permits and construction documents. Construction is contingent on many factors, including a SCCRTC/City agreement, permitting etc. The grant as reflected below has been awarded by SCCRTC and some private contributions have been received.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401413</b>							<b>Account # 311-40-64-9330-57307</b>
<b>Project Cost Estimate:</b>	38,288	803,847	803,847	3,520,000	1,080,000	-	4,600,000
<b>Project Funding Estimates:</b>							
<b>Contributions - businesses</b>	42,135	-	-	100,000	-	-	100,000
<b>Other State Grants</b>	-	640,000	640,000	3,420,000	-	-	3,420,000
<b>Net Project Cost Estimates:</b>	(3,847)	163,847	163,847	-	1,080,000	-	1,080,000



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

311- General Capital  
 Improvement Fund

**Mission Street Hill Utility Undergrounding**

**Project Description:**

The undergrounding of overhead utilities on the City's portion of Mission Street, from Chestnut to Mission Plaza and within the Mission Hill Plaza area, has been approved by Council as the next Rule 20A district. A Rule 20A project is funded by PG&E from rate payer allocations and the City has borrowed funding from future allocations to fully fund the project. The local funding has been used to design the project in anticipation of partial reimbursement from Rule 20A funds. Local funds will be used to address easements and install decorative streetlights when the utility poles with streetlights are removed.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401004</b>	<b>Account # 311-40-64-9360-57390</b>						
<b>Project Cost Estimate:</b>	96,506	258,833	60,000	-	1,000,000	-	1,000,000
<b>Project Funding Estimates:</b>							
<b>Contributions - Other Agencies</b>	-	-	-	-	1,000,000	-	1,000,000
<b>Net Project Cost Estimates:</b>	96,506	258,833	60,000	-	-	-	-

**Neary Flood Control Pump Station-Steel Pipe Replacement**

**Project Description:**

Replace deteriorated above grade 54-inch diameter discharge piping at pump station.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401503</b>	<b>Account # 311-40-64-9340-57311</b>						
<b>Project Cost Estimate:</b>	-	50,000	50,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	-	-	22,181	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	50,000	27,819	-	-	-	-

**Pacific Ave Streetlight Replacement**

**Project Description:**

The older Pacific Avenue steel streetlight bases are failing due to corrosion at the base of the pole. Staff is conducting an evaluation of all the steel poles and preparing a replacement or repair plan. The most corroded will be replaced/repared in FY 2014 with proposed funding in FY 2015 to address the remaining poles.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401506</b>	<b>Account # 311-40-64-9320-57305</b>						
<b>Project Cost Estimate:</b>	24,649	120,351	20,351	-	-	-	-
<b>Net Project Cost Estimates:</b>	24,649	120,351	20,351	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

311- General Capital  
 Improvement Fund

**Pedestrian Crosswalk Safety Projects**

**Project Description:**

Develop and implement crossing improvement projects at crosswalks citywide. This project corresponds to a priority list of projects to be approved by City Council prior to the first expenditure. Staff intends to construct one project per year as staff resources are available.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401609</b>							<b>Account # 311-40-64-9330-57307</b>
<b>Project Cost Estimate:</b>	-	182,436	182,436	-	100,000	100,000	200,000
<b>Project Funding Estimates:</b>							
<b>CDBG Fund</b>	-	182,436	182,436	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	100,000	100,000	200,000

**Pogonip Creek Sedimentation Removal**

**Project Description:**

The Pogonip Flood Control project was constructed in 1993 to improve drainage conditions in the Harvey West Area by channelizing a portion of the creek, installing some new storm drains, and improving the storm drain lines under Highway 9 to the San Lorenzo River. Sedimentation from steep upstream slopes and private diversion systems have redirected the creek closer to the embankment, impacting private property in Harvey West. This project proposes to remove sediment and overgrown vegetation, and repair a flood wall. Work will be subject to a Fish and Game streambed alteration and RWQCB permits.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401306</b>							<b>Account # 311-40-64-9340-57311</b>
<b>Project Cost Estimate:</b>	7,000	93,000	-	-	193,000	-	193,000
<b>Net Project Cost Estimates:</b>	7,000	93,000	-	-	193,000	-	193,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

311- General Capital Improvement Fund

**Riverside Ave Utility Underground Phase II**

**Project Description:**

The project includes undergrounding the overhead utilities on Riverside Avenue, from Third Street to Beach Street, and constructing streetscape improvements (decorative streetlights, sidewalks and street trees). The design concept was approved by Council in FY 2012. The project has changed to a Rule 20A project which is funded by PG&E from rate payer allocations. The City has borrowed funding from future allocations to fully fund the project. The local funding has been used to design the project in anticipation of partial reimbursement from Rule 20A funds. Final design and determining easements is to be completed in FY2016 and construction in 2017.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401208</b>							<b>Account # 311-40-64-9360-57390</b>
<b>Project Cost Estimate:</b>	41,647	5,458,353	5,458,353	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>RDA Successor Agency</b>	328,956	49,891	49,891	-	-	-	-
<b>Capital Contributions-Rule 20A</b>	-	1,650,000	1,650,000	-	-	-	-
<b>Property Owner Contributions</b>	-	-	-	1,300,000	-	-	1,300,000
<b>From ED Trust Fund</b>	-	692,914	692,914	-	-	-	-
<b>Net Project Cost Estimates:</b>	(287,309)	3,065,548	3,065,548	(1,300,000)	-	-	(1,300,000)

**Shaffer Road Railroad Crossing and Route 1 Traffic Signal Improvements**

**Project Description:**

Development of an assessment district for the design and funding cost share of a new railroad crossing (with gates and surface improvements) and the installation of a traffic signal at the Shaffer/Route 1 intersection. Development of adjacent properties require crossing installation to reduce impact to Delaware and residential uses. Requires CPUC and Caltrans approval. Costs of assessment district development to be reimbursed if district approved.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401403</b>							<b>Account # 311-40-62-9320-57306</b>
<b>Project Cost Estimate:</b>	-	-	-	-	250,000	-	250,000
<b>Project Funding Estimates:</b>							
<b>Assessment District Fund</b>	-	-	-	-	250,000	-	250,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

311- General Capital  
 Improvement Fund

**Streetlights-555 Pacific to Roundabout**

**Project Description:**

Installation of approximately 7 decorative street lights on Pacific Avenue, between Pacific Avenue and the Depot roundabout. This completes a missing segment of the Pacific Avenue style decorative street lights between 555 Pacific Avenue and the roundabout. The project would be implemented concurrently with the development of the 555 Pacific Avenue streetscape improvements.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401601</b>							<b>Account # 311-40-61-9320-57305</b>
<b>Project Cost Estimate:</b>	-	-	-	-	45,000	-	45,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	45,000	-	45,000

**Trevethan Storm Drain Project - Phase 1**

**Project Description:**

This area has experienced annual flooding episodes and sand bags are typically deployed in the winter to keep water out of private structures. Currently the street surface drains south to catch basins at Trevethan and Soquel. The project proposes to install 450 lineal feet of 24 inch diameter storm drain and 3 catch basins on Trevethan, from East gate to Soquel Ave. Due to this area experiencing storm water infiltration into the sanitary sewer, wastewater funds identified in the Wastewater CIP will fund a portion of the project.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401307</b>							<b>Account # 311-40-64-9340-57311</b>
<b>Project Cost Estimate:</b>	-	10,000	-	-	160,000	-	160,000
<b>Net Project Cost Estimates:</b>	-	10,000	-	-	160,000	-	160,000

**UCSC Smart Bike Lockers**

**Project Description:**

The University will purchase and install 36 new "smart card" on-demand bike lockers, similar to those installed by the City. The lockers can be shared by multiple users, serving hundreds of users and potentially reducing motor vehicle trips in Santa Cruz. This State Bicycle Transportation Account pass-through grant was sponsored by the City and has been approved.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401212</b>							<b>Account # 311-40-64-9330-57307</b>
<b>Project Cost Estimate:</b>	98,839	74,861	74,861	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>State operating grants - Caltrans</b>	98,839	74,861	74,861	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

311- General Capital  
 Improvement Fund

**UCSC-City Transportation Improvements & Studies**

**Project Description:**

Implementation of Section 4.13 of the UCSC-City Comprehensive Settlement Agreement to identify for implementation transportation improvements and studies to explore alternative transportation solutions such as traffic signal timing on Mission and Bay, transit traffic signal pre-emption, express bus service, GIS analysis, park and ride lots, long-term vehicular storage, and Zip Car expansion.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Account # 311-40-64-9390-57304</b>							
<b>Project # c401008</b>							
<b>Project Cost Estimate:</b>	-	250,000	250,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Other local revenues</b>	-	150,000	150,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	100,000	100,000	-	-	-	-

**UCSC-City-Clue Public Transportation System Planning**

**Project Description:**

Implementation of Section 4.14 of the UCSC-City Comprehensive Settlement Agreement to jointly plan with CLUE, a public transportation system capable of reducing the use of City streets and traffic congestion on city streets.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Account # 311-40-64-9390-57304</b>							
<b>Project # c401009</b>							
<b>Project Cost Estimate:</b>	13,395	86,605	86,605	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Other local revenues</b>	-	50,000	50,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	13,395	36,605	36,605	-	-	-	-

**West Cliff Drive Revetment Repair**

**Project Description:**

This project proposes to place additional engineered rock protection as needed where areas have been damaged by King tides in recent years and to prevent damage to the West Cliff path. FY2016 funding has been used to repair two locations near Woodrow and a sink hole at a retaining wall near Woodrow. At the Lighthouse the path was recently relocated further into the street and further erosion will impact the path and potentially the street. Other rock revetment exist at the sites.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Account # 311-40-62-9330-57307</b>							
<b>Project # c401501</b>							
<b>Project Cost Estimate:</b>	-	275,000	275,000	250,000	250,000	500,000	1,000,000
<b>Project Funding Estimates:</b>							
<b>Liability Insurance Fund</b>	-	75,000	75,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	200,000	200,000	250,000	250,000	500,000	1,000,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

311- General Capital  
 Improvement Fund

**West Cliff Stair Repair at Indicators**

**Project Description:**

The Indicator stairs have deteriorated from adverse marine conditions and have been repaired. There are 2 other starways that are also deteriorated and need to be repaired. Engineering options will be evaluated. Construction is contingent on favorable tides and weather conditions. Improvements include handrails, replacement of degraded concrete treads and construction of new landings.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # m401402</b>							<b>Account # 311-40-62-9320-57306</b>
<b>Project Cost Estimate:</b>	134,343	15,657	15,657	40,000	60,000	-	100,000
<b>Project Funding Estimates:</b>							
<b>Liability Insurance Fund</b>	-	15,657	15,657	40,000	60,000	-	100,000
<b>Net Project Cost Estimates:</b>	134,343	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for General Capital Improvement Fund (311) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	600,579	9,516,152	9,084,819	3,860,000	3,857,500	650,000	8,367,500
<b>Total Project Funding Estimate:</b>	576,689	5,078,379	5,014,301	4,860,000	1,310,000	-	6,170,000
<b>Total Net Project Cost Estimate:</b>	23,890	4,437,773	4,070,518	(1,000,000)	2,547,500	650,000	2,197,500

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (FY 2016 COMPLETED PROJECTS)**

311- General Capital Improvement Fund

**Arana Gulch Connection-Agnes Street**

**Project Description:**

Project is in approved Bike Plan and Arana Gulch Master Plan. It includes completing the multi-use trail from Agnes Street to the main east-west Arana Gulch multi-use trail. Interpretive and management plan elements are included. The project is funded from an approved state Bicycle Transportation Account grant and therefore must be bid separately from the main trail project.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401401</b>	<b>Account # 311-40-64-9330-57307</b>						
<b>Project Cost Estimate:</b>	511,841	21,609	21,609	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>State capital grants</b>	-	344,652	344,652	-	-	-	-
<b>Net Project Cost Estimates:</b>	511,841	(323,043)	(323,043)	-	-	-	-

**Arana Gulch Multi Use Trail - Broadway/Brommer**

**Project Description:**

Project is in approved Bike Plan and Arana Gulch Master Plan. It included a very important bike and pedestrian multi-purpose trail from Broadway, through Arana Gulch, to Brommer Street, and from Agnes Street to the east-west trail per the Arana Gulch Master Plan. Interpretive and management plan elements are included. A Coastal permit was approved in Dec 2011. Grant funding (federal and county) of approximately \$4.0 million had been committed to the project. Sale of property (formerly road rights-of-way), adjacent to Frederick Street, paid for the local match funds and ongoing management expenses. Based on the most recent cost estimate, the project costs had increased significantly. This project was originally in the Gas Tax Fund (Broadway/Brommer Bike/Pedestrian Multi-Purpose Trail) and was transferred to the General Capital Improvement Fund in FY 2013. Design was initiated in FY 2012 and construction is started in FY 2014. and anticipated to be completed in FY 2015. An additional \$150,000 in construction grant funds was awarded by SCCRTC.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401319</b>	<b>Account # 311-40-64-9330-57307</b>						
<b>Project Cost Estimate:</b>	6,661,594	21,038	21,038	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>State grants-RXTPX Funds</b>	602,000	-	-	-	-	-	-
<b>Local capital grants</b>	1,378,000	-	-	-	-	-	-
<b>Federal capital grants</b>	2,390,000	190,000	190,000	-	-	-	-
<b>Real property sales - land</b>	-	440,000	440,000	-	-	-	-
<b>Traffic Impact - Citywide</b>	1,000,000	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	1,291,594	(608,962)	(608,962)	-	-	-	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (FY 2016 COMPLETED PROJECTS)**

311- General Capital Improvement Fund

**Ocean Street Adaptive Signal Control Project**

**Project Description:**

The Ocean Street Adaptive Signal Control project includes new traffic signal controllers, new vehicle detection, a new server, software and fiber optic communications equipment. The project will collect and process real-time traffic data and adjust signalization to maximize efficiency. This improves operation of the corridor and crossing arterials, reduces delays, idle time and greenhouse emissions.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401417</b>	<b>Account # 311-40-64-9320-57306</b>						
<b>Project Cost Estimate:</b>	204,041	209,959	209,959	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Traffic Impact - Citywide</b>	131,454	18,546	18,546	-	-	-	-
<b>Local grant - MBUAPCD</b>	8,587	191,413	191,413	-	-	-	-
<b>From General Fund</b>	64,000	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Radar Speed Feedback Signs**

**Project Description:**

This project proposes to purchase and install up to 8 solar powered radar speed feed-back signs to inform drivers of appropriate speed in and around elementary school zones, and provide time of day speed data as a tool for directed enforcement. A grant is required to fully fund the project. If no grant is received, local funds will be used to install as many as possible.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401310</b>	<b>Account # 311-40-62-9320-57306</b>						
<b>Project Cost Estimate:</b>	-	63,000	63,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>State capital grants</b>	-	63,000	63,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Sinkhole Repair - W Cliff & Woodrow**

**Project Description:**

Sinkhole repair at the corner of West Cliff and Woodrow.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401420</b>	<b>Account # 311-40-62-9341-54314</b>						
<b>Project Cost Estimate:</b>	229,444	-	-	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>From General Fund</b>	229,444	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**FY16 Completed Projects for General Capital Improvement Fund (311) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	7,606,920	315,606	315,606	-	-	-	-
<b>Total Project Funding Estimate:</b>	5,803,485	1,247,611	1,247,611	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	1,803,435	(932,005)	(932,005)	-	-	-	-

**Public Works Totals for General Capital Improvement Fund (311)**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	8,207,499	9,831,758	9,400,425	3,995,000	4,207,500	700,000	8,902,500
<b>Total Project Funding Estimate:</b>	6,380,174	6,325,990	6,261,912	4,920,000	1,310,000	-	6,230,000
<b>Total Net Project Cost Estimate:</b>	1,827,325	3,505,768	3,138,513	(925,000)	2,897,500	700,000	2,672,500

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

317- Arterial Streets  
 and Roads Fund

**City Arterial and Collector Street Reconstruction and Overlay**

**Project Description:**

Project includes pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city arterial and collector streets for maintenance and reconditioning. Projects are selected based on the City's pavement management computerized system and in coordination with other utilities and transportation projects. Gas tax available for paving is estimated at \$500,000 per year, and on average Measure H is \$1.4 million and grants average approximately \$500,000 per year. The grants are estimated federal transportation funds that are applied for when available. Approximately \$4.0 million is needed annually to maintain City streets satisfactorily, which is a \$1.6 million annual shortfall. The City is bonding for \$12 million over 3 years which will require a \$1.3 million annual Measure H payment (over 10 years), and is reflected in the project cost estimate.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c400809</b>							<b>Account # 317-40-64-9311-57304</b>
<b>Project Cost Estimate:</b>	6,313,897	13,981,727	13,981,727	1,500,000	1,500,000	1,500,000	4,500,000
<b>Project Funding Estimates:</b>							
<b>Wastewater Fund</b>	95,710	-	-	-	-	-	-
<b>Gas Tax Fund</b>	2,393,220	793,404	793,404	500,000	500,000	500,000	1,500,000
<b>Other local revenues</b>	23,814	-	-	-	-	-	-
<b>State capital grants</b>	925,701	1,000,000	1,000,000	500,000	500,000	500,000	1,500,000
<b>Traffic Congestion Relief Fund</b>	402,257	-	-	-	-	-	-
<b>Fed grants - ARRA</b>	753,076	-	-	-	-	-	-
<b>From General Fund</b>	1,100,000	-	-	-	-	-	-
<b>Loan proceeds</b>	-	10,500,000	10,500,000	-	-	-	-
<b>State grants-RXTPX Funds</b>	442,548	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	177,571	1,688,323	1,688,323	500,000	500,000	500,000	1,500,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

317- Arterial Streets  
and Roads Fund

**City Residential and Collector Street Reconstruction and Overlay**

**Project Description:**

Pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city residential and collector streets for maintenance and reconditioning. Projects are selected based on the City's pavement management computerized system and in coordination with other utilities and transportation projects. Approximately \$1.2 million is needed annually to provide a 10 year rotation on residential streets. Generally \$500,000 from Measure H is available, which is a \$700,000 per year shortfall. The City is anticipating bonding for \$3 million over 3 years which will require a \$500,000 million annual Measure H payment (over 10 years). There is also an estimated Measure H annual increase in revenue which is reflected in the project costs estimate above the annual bonding payment amount. Grants are not typically available for residential and collector streets.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c400810</b>							<b>Account # 317-40-64-9311-57304</b>
<b>Project Cost Estimate:</b>	6,886,956	4,837,584	4,837,584	235,000	335,000	435,000	1,005,000
<b>Project Funding Estimates:</b>							
<b>City Public Trust Fund</b>	414,451	-	-	-	-	-	-
<b>Traffic Congestion Relief Fund</b>	587,025	-	-	-	-	-	-
<b>Water Fund</b>	17,978	-	-	-	-	-	-
<b>From General Fund</b>	500,000	-	-	-	-	-	-
<b>Loan proceeds</b>	-	4,800,000	4,800,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	5,367,502	37,584	37,584	235,000	335,000	435,000	1,005,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for Arterial Streets and Roads Fund (317) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	13,200,853	18,819,311	18,819,311	1,735,000	1,835,000	1,935,000	5,505,000
<b>Total Project Funding Estimate:</b>	7,655,780	17,093,404	17,093,404	1,000,000	1,000,000	1,000,000	3,000,000
<b>Total Net Project Cost Estimate:</b>	5,545,073	1,725,907	1,725,907	735,000	835,000	935,000	2,505,000

**Public Works Totals for Arterial Streets and Roads Fund (317)**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	13,200,853	18,819,311	18,819,311	1,735,000	1,835,000	1,935,000	5,505,000
<b>Total Project Funding Estimate:</b>	7,655,780	17,093,404	17,093,404	1,000,000	1,000,000	1,000,000	3,000,000
<b>Total Net Project Cost Estimate:</b>	5,545,073	1,725,907	1,725,907	735,000	835,000	935,000	2,505,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (NEW)**

721- Wastewater  
 Enterprise Fund

**Wastewater Treatment Facility Infrastructure and Major Equipment Study**

**Project Description:**

Evaluate the Wastewater Treatment facility and prepare a prioritized 10-year infrastructure and equipment replacement/rehabilitation plan. While there is a consistent and rigorous effort to maintain infrastructure and equipment, the age of the facility warrants a closer look at the longer term needs and priorities. County pays 8/17 of cost based on wastewater treatment capacity dedicated to County.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401706</b>							<b>Account # 721-40-62-7252-57301</b>
<b>Project Cost Estimate:</b>	-	-	-	80,000	-	-	80,000
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	-	-	-	37,647	-	-	37,647
<b>Net Project Cost Estimates:</b>	-	-	-	42,353	-	-	42,353

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**New Capital Projects for Wastewater Enterprise Fund (721) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	-	-	-	80,000	-	-	80,000
<b>Total Project Funding Estimate:</b>	-	-	-	37,647	-	-	37,647
<b>Total Net Project Cost Estimate:</b>	-	-	-	42,353	-	-	42,353

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

721- Wastewater  
Enterprise Fund

**Eastside Alley Sewer Project**

**Project Description:**

Sewer mains in the area north of Soquel Avenue, between Morrissey and Park Way, are often located in the public alleys. This project proposes to replace and/or rehabilitate these deteriorated sewer lines including some sewer laterals. The alley sewer lines are a source of significant storm water infiltration and inflow. The video inspection reflects the poor condition of the lines. Inflow reduction and improved wastewater flows will be achieved by removing private storm drain connections to the sanitary sewer. Design is in progress and construction is proposed in FY 2016-17.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
Project # c401406	Account # 721-40-62-7259-57301						
Project Cost Estimate:	27,701	972,299	972,299	-	-	-	-
Net Project Cost Estimates:	27,701	972,299	972,299	-	-	-	-

**Fairmount/Harrison Sewer Main Upgrade**

**Project Description:**

Upgrade approximately 3000 lineal feet of 10 inch diameter sewer main to 12 inch diameter, in this neighborhood, south of Hwy 1. This trunk sewer has been identified as undersized in the sanitary sewer hydraulic model. Further investigation will be needed prior to finalizing the project scope, priority and cost.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
Project # c401404	Account # 721-40-62-7259-57301						
Project Cost Estimate:	-	-	-	-	-	500,000	500,000
Net Project Cost Estimates:	-	-	-	-	-	500,000	500,000

**Hagemann Aerial Sewer Rehabilitation**

**Project Description:**

Rehabilitate Hagemann Court sewer line and strengthen the trestle that supports the aerial sewer. The sewer pipeline on the Hagemann trestle is 30 feet above ground and was constructed in 1980; inspected in 2012. The inspection report recommended structural repairs.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
Project # m401403	Account # 721-40-62-7259-57301						
Project Cost Estimate:	-	175,000	175,000	-	-	-	-
Net Project Cost Estimates:	-	175,000	175,000	-	-	-	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

721- Wastewater  
Enterprise Fund

**Jesse Street Marsh**

**Project Description:**

Funding to implement components of the approved management plan for Jesse Street marsh and park area as needed, including drainage modifications and maintenance to tidal interchange. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County and environmental mitigation requirements of the secondary treatment facility.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c409669</b>	<b>Account # 721-40-62-7259-57312</b>						
<b>Project Cost Estimate:</b>	111,360	133,881	133,881	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	56,694	58,713	58,713	-	-	-	-
<b>Net Project Cost Estimates:</b>	54,666	75,168	75,168	-	-	-	-

**Ladera Drive Sewer**

**Project Description:**

Replace a deteriorated and difficult to maintain sewer line in a backyard easement with new 10 and 12 inch diameter, 1,000 lineal feet of sewer line in Ladera Drive, from MH M5-SM506 to MH L4-SM204 to improve capacity and flow.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401305</b>	<b>Account # 721-40-62-7259-57301</b>						
<b>Project Cost Estimate:</b>	-	400,000	400,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	400,000	400,000	-	-	-	-

**Neary Lagoon Park Rehab-Maint. (Annual)**

**Project Description:**

Rehabilitation and improvements to boardwalks, pathways, restrooms, parks building and natural areas. Removal of tules and sediment as required to maintain open waterways. Improvements are based on the approved Neary Lagoon Management Plan and various studies. County pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to County and environmental mitigation requirements of the secondary treatment facility.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # m409668</b>	<b>Account # 721-40-62-7259-57312</b>						
<b>Project Cost Estimate:</b>	1,372,355	731,305	731,305	250,000	250,000	250,000	750,000
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	571,784	343,705	343,705	117,647	117,647	117,647	352,941
<b>Net Project Cost Estimates:</b>	800,571	387,600	387,600	132,353	132,353	132,353	397,059

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

721- Wastewater  
Enterprise Fund

**Pump Station P11-SP101 Modifications**

**Project Description:**

This 33 year old sanitary sewer pump station in the Carbonera area is in need of modifications to bring the controls, wet well and pump system up to the current city standards. This will increase capacity and reliability, and reduce maintenance and energy requirements.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # m401601</b>							<b>Account # 721-40-62-7259-57301</b>
<b>Project Cost Estimate:</b>	-	200,000	200,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	200,000	200,000	-	-	-	-

**San Lorenzo River Sanitary Sewer Siphon**

**Project Description:**

There are 3 sanitary sewer lines (42, 24 and 14 diameter inch) that are below the San Lorenzo River bottom and convey all the wastewater flows from the eastside to the WWTP. The lines were partially cleaned in recent years, but a thorough inspection was not possible at that time. A new pipe cleaning method was used in 2012 and 2013 that allowed a complete inspection of the lines, determining that a repair and lining were needed. A portion of the project was completed in FY 2014. Additional work is anticipated in FY 2017.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401315</b>							<b>Account # 721-40-62-7259-57301</b>
<b>Project Cost Estimate:</b>	717,978	307,022	307,022	-	-	-	-
<b>Net Project Cost Estimates:</b>	717,978	307,022	307,022	-	-	-	-

**Sewer System Improvements**

**Project Description:**

Ongoing program to identify and target sewer lines and pump stations with limited capacity and that may be impacted by high storm water infiltration and inflow (I&I), obstructions and other deficiencies. The intent of the program and individual projects is to improve wastewater flow capacity, maintain an excellent environmental compliance record, and reduce treatment costs from I&I. The projects will include pipe bursting, replacement, re-routing, lining and other methods as needed. Project will address street reconstruction needs related to the sanitary system construction. Program includes the development of a public education component. Program will partially fund new storm drain improvements if it is found that drainage deficiencies are overtaxing the sanitary sewer system such as on Curtis Street and Trevethan Avenue.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401511</b>							<b>Account # 721-40-62-7251-57304</b>
<b>Project Cost Estimate:</b>	285,495	914,505	914,505	600,000	600,000	600,000	1,800,000
<b>Net Project Cost Estimates:</b>	285,495	914,505	914,505	600,000	600,000	600,000	1,800,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

721- Wastewater  
Enterprise Fund

**WWTF-Bioassay Laboratory**

**Project Description:**

Replace current effluent sampling station with a more functional Bioassay Laboratory with ethernet connection, communications equipment, composite sampler. This laboratory will assist the City in meeting the newest NPES permitting requirements. County pays 8/17 of the cost based on the wastewater treatment facility capacity dedicated to County.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Account # 721-40-62-7259-57301</b>							
<b>Project # c401605</b>							
<b>Project Cost Estimate:</b>	-	300,000	300,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	-	141,176	141,176	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	158,824	158,824	-	-	-	-

**WWTF-Centrifuge**

**Project Description:**

This project rebuilt three worn centrifuges that provide critical sludge dewatering for the facility. The project was designed in FY 2012 and was constructed in FY 2014 and 2015. The FY 2016 allocation is to replace the control system to increase throughput of the centrifuges and improve efficiency. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Account # 721-40-65-7252-57301</b>							
<b>Project # m401201</b>							
<b>Project Cost Estimate:</b>	1,733,082	666,918	666,918	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	811,803	317,632	317,632	-	-	-	-
<b>Net Project Cost Estimates:</b>	921,279	349,286	349,286	-	-	-	-

**WWTF-County Odor Control System**

**Project Description:**

Install new odor control system in the Santa Cruz County Sanitation District's (SCCSD) influent channel located at the WWTF. Project addresses ongoing odor complaints associated with the SCCSD wastewater transmission system. SCCSD will pay 100% of the cost for design and installation of the system.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Account # 721-40-62-7259-57301</b>							
<b>Project # c401510</b>							
<b>Project Cost Estimate:</b>	-	120,000	120,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	-	120,000	120,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

721- Wastewater  
Enterprise Fund

**WWTF-Equipment Replacement**

**Project Description:**

The projects proposed in this general category are a variety of projects that replace worn and obsolete equipment, improve automation, reduce energy, maintain environmental compliance and reduce odors at the Wastewater Treatment Plant. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # m409659</b>	<b>Account # 721-40-62-7252-57301</b>						
<b>Project Cost Estimate:</b>	5,251,788	744,114	744,114	1,700,000	350,000	400,000	2,450,000
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	2,346,829	225,882	225,882	800,000	164,706	188,235	1,152,941
<b>Net Project Cost Estimates:</b>	2,904,959	518,232	518,232	900,000	185,294	211,765	1,297,059

**WWTF-Laboratory Modernization**

**Project Description:**

The project includes redesigning the existing laboratory consistent with its mission by improving microbiological, chemical and toxicological methods in support of permitting and environmental requirements for NPDES, plant processes and community dischargers. The design is anticipated in FY16 and construction in FY19 County pays 8/17 of the cost based on the wastewater treatment facility capacity dedicated to County.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401608</b>	<b>Account # 721-40-62-7259-57301</b>						
<b>Project Cost Estimate:</b>	-	250,000	250,000	-	-	1,500,000	1,500,000
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	-	117,647	117,647	-	-	705,882	705,882
<b>Net Project Cost Estimates:</b>	-	132,353	132,353	-	-	794,118	794,118

**WWTF-Reclaim Water**

**Project Description:**

Enhance current reuse water effluent filtration system to produce Title 22 reclaim water and distribution system for offsite use. County pays 8/17 of the cost based on the wastewater treatment facility capacity dedicated to County.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401604</b>	<b>Account # 721-40-62-7259-57301</b>						
<b>Project Cost Estimate:</b>	-	250,000	250,000	-	-	1,000,000	1,000,000
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	-	117,647	117,647	-	-	470,588	470,588
<b>Net Project Cost Estimates:</b>	-	132,353	132,353	-	-	529,412	529,412

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

721- Wastewater  
Enterprise Fund

**WWTF-Secondary Clarifier Repairs**

**Project Description:**

The evaluation and structural repairs of the three secondary clarifiers is complete. To prevent metal fatigue, structural steel in clarifier #3 was coated in FY 15, clarifier #1 was coated in FY16 and clarifier #2 will be coated in FY18. County pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to County.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Account # 721-40-65-7252-57301</b>							
<b>Project # m401303</b>							
<b>Project Cost Estimate:</b>	204,467	490,533	490,533	200,000	200,000	-	400,000
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	96,220	228,448	228,448	94,118	94,118	-	188,236
<b>Net Project Cost Estimates:</b>	108,247	262,085	262,085	105,882	105,882	-	211,764

**WWTF-Sewer Main Rehabilitation**

**Project Description:**

This project is to rehabilitate the 54 inch diameter sewer main that connects to the WWTF. The sewer main, constructed in 1965, requires preventative maintenance and will be lined from Front Street, Spruce and Pacific Avenue to the WWTF. Entry points for the liner will be excavated at approximately 3 manhole locations in the above noted streets.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Account # 721-40-62-7259-57301</b>							
<b>Project # c401606</b>							
<b>Project Cost Estimate:</b>	-	-	-	1,100,000	-	-	1,100,000
<b>Net Project Cost Estimates:</b>	-	-	-	1,100,000	-	-	1,100,000

**WWTF-Transformer Replacement**

**Project Description:**

The electrical transformer operates at or above design loads and the facility experiences power fluctuations that impact system reliability and performance. The project proposes the replacement of the facility's main transformer to provide more reliable and consistent electrical power. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Account # 721-40-65-7252-57301</b>							
<b>Project # c401405</b>							
<b>Project Cost Estimate:</b>	-	-	-	-	1,000,000	-	1,000,000
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	-	-	-	-	470,588	-	470,588
<b>Net Project Cost Estimates:</b>	-	-	-	-	529,412	-	529,412

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

721- Wastewater  
Enterprise Fund

**WWTF-Ultraviolet Disinfection Sys Repl**

**Project Description:**

Replace the existing and aging ultraviolet light disinfection system, including controls and lamps, with current technology. There are energy savings expected with the new system. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401504</b>	<b>Account # 721-40-62-7259-57301</b>						
<b>Project Cost Estimate:</b>	-	-	-	-	2,500,000	-	2,500,000
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	-	-	-	-	1,176,471	-	1,176,471
<b>Net Project Cost Estimates:</b>	-	-	-	-	1,323,529	-	1,323,529

**WWTF-Upgrade Digester Equipment**

**Project Description:**

Digester equipment including gas compressors, motors, pumps, valves and piping is in operation every day, 24 hours a day. Digersters 4 equipment was rehabilitated in FY2016. Digester 5 will be cleaned and upgraded in FY2017. The County pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to the County.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401607</b>	<b>Account # 721-40-62-7259-57301</b>						
<b>Project Cost Estimate:</b>	-	100,000	100,000	650,000	-	-	650,000
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	-	47,059	47,059	305,882	-	-	305,882
<b>Net Project Cost Estimates:</b>	-	52,941	52,941	344,118	-	-	344,118

**WWTF-Water Piping Rehabilitation**

**Project Description:**

A wastewater treatment facility on site reclaimed water supply piping evaluation has shown the system is suffering from corrosion and water pressure reduction and in need of a system replacement. Sporadic repairs/replacement have been done by City staff over the years, however the system is at the point of requiring a comprehensive overhaul. Design contract services in FY 2017 and construction in FY 2018. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401407</b>	<b>Account # 721-40-62-7259-57301</b>						
<b>Project Cost Estimate:</b>	-	100,000	100,000	-	900,000	-	900,000
<b>Project Funding Estimates:</b>							
<b>Local capital grants</b>	-	47,059	47,059	-	423,529	-	423,529
<b>Net Project Cost Estimates:</b>	-	52,941	52,941	-	476,471	-	476,471

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for Wastewater Enterprise Fund (721) Totals**

	Fiscal Year 2016							Total 2017 - 2019
	Prior Year Totals	Budget	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate		
<b>Total Project Cost Estimate:</b>	9,704,226	6,855,577	6,855,577	4,500,000	5,800,000	4,250,000	14,550,000	
<b>Total Project Funding Estimate:</b>	3,883,330	1,764,968	1,764,968	1,317,647	2,447,059	1,482,352	5,247,058	
<b>Total Net Project Cost Estimate:</b>	5,820,896	5,090,609	5,090,609	3,182,353	3,352,941	2,767,648	9,302,942	

**Public Works Totals for Wastewater Enterprise Fund (721)**

	Fiscal Year 2016							Total 2017 - 2019
	Prior Year Totals	Budget	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate		
<b>Total Project Cost Estimate:</b>	9,704,226	6,855,577	6,855,577	4,580,000	5,800,000	4,250,000	14,630,000	
<b>Total Project Funding Estimate:</b>	3,883,330	1,764,968	1,764,968	1,355,294	2,447,059	1,482,352	5,284,705	
<b>Total Net Project Cost Estimate:</b>	5,820,896	5,090,609	5,090,609	3,224,706	3,352,941	2,767,648	9,345,295	

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

731- Refuse  
Enterprise Fund

**CNG Fueling Station and Fleet Maintenance Shop Safety Improvements**

**Project Description:**

The Resource Recovery collection division is in the process of purchasing new CNG (compressed natural gas) trucks to replace the aging fleet of trucks. The project consists of developing a CNG fueling facility at the City Corporation Yard and it includes funds for professional services to prepare a feasibility study, preliminary design, environmental review and construction documents. Construction would follow and is included in the proposed 3-year period. In addition there will be safety improvements to the fleet maintenance facility so that servicing of the new equipment can be done, meeting code requirements.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401613</b>	<b>Account # 731-40-61-7359-57203</b>						
<b>Project Cost Estimate:</b>	-	90,000	90,000	925,000	-	-	925,000
<b>Net Project Cost Estimates:</b>	-	90,000	90,000	925,000	-	-	925,000

**Dimeo Lane Paving and Storm Drain**

**Project Description:**

Dimeo Lane is the only access to the City's Landfill and Recycling Center, and with the truck traffic, the road base and surface are in need of repair. This project shall install a new drainage box and pipe to the existing storm water line, or slip line 333' of existing 18" pipe, restore a valve box to grade, and patch the affected pavement. Includes additional pavement repairs for upper Dimeo as needed.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401312</b>	<b>Account # 731-40-62-7352-57308</b>						
<b>Project Cost Estimate:</b>	84,706	65,294	65,294	-	-	-	-
<b>Net Project Cost Estimates:</b>	84,706	65,294	65,294	-	-	-	-

**Food Waste Collection and Conversion**

**Project Description:**

Provide consulting services, permitting, capital and/or rental cost of equipment to evaluate and develop a program to collect food waste and alternatives to landfilling.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401204</b>	<b>Account # 731-40-62-7352-57308</b>						
<b>Project Cost Estimate:</b>	43,896	77,654	77,654	200,000	-	-	200,000
<b>Net Project Cost Estimates:</b>	43,896	77,654	77,654	200,000	-	-	200,000



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

731- Refuse  
Enterprise Fund

**Landfill Design/Construction**

**Project Description:**

Design completion and permitting in current fiscal year and construction in FY 2016-17 of the third of five planned lined refuse disposal cells to extend the life of the landfill to approximately 2050.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c400046</b>							<b>Account # 731-40-62-7352-57308</b>
<b>Project Cost Estimate:</b>	275,362	2,434,638	2,434,638	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	150,000	150,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	275,362	2,284,638	2,284,638	-	-	-	-

**Recycling Center Dust Control**

**Project Description:**

Design and installation of a system to reduce the dust generated by the single-stream recycling facility.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401205</b>							<b>Account # 731-40-62-7352-57308</b>
<b>Project Cost Estimate:</b>	-	19,567	19,567	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	19,567	19,567	-	-	-	-

**Sanitation Building Shower/Locker Room Expansion**

**Project Description:**

The project will expand the existing shower and locker facilities by converting a storage area within the existing Sanitation building at the Corporation Yard to address crowding in existing facility.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401512</b>							<b>Account # 731-40-61-7359-57203</b>
<b>Project Cost Estimate:</b>	23,821	126,179	126,179	-	-	-	-
<b>Net Project Cost Estimates:</b>	23,821	126,179	126,179	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for Refuse Enterprise Fund (731) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	427,784	2,813,332	2,813,332	1,125,000	-	-	1,125,000
<b>Total Project Funding Estimate:</b>	-	150,000	150,000	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	427,784	2,663,332	2,663,332	1,125,000	-	-	1,125,000

**Public Works Totals for Refuse Enterprise Fund (731)**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	427,784	2,813,332	2,813,332	1,125,000	-	-	1,125,000
<b>Total Project Funding Estimate:</b>	-	150,000	150,000	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	427,784	2,663,332	2,663,332	1,125,000	-	-	1,125,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (NEW)**

741- Parking  
Enterprise Fund

**Parking Equipment Replacement- Locust Garage**

**Project Description:**

This project replaces the current Parking Access and Revenue Control Equipment in the Locust Garage as the distributor has gone out of business.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Account # 741-40-64-7452-57309</b>							
Project # c401705							
Project Cost Estimate:	-	-	-	-	-	750,000	750,000
Net Project Cost Estimates:	-	-	-	-	-	750,000	750,000

**Parking Equipment Replacement- River Front Garage**

**Project Description:**

This project replaces the current Parking Access and Revenue Control Equipment in the River Front Garage as the distributor has gone out of business.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Account # 741-40-64-7452-57309</b>							
Project # c401703							
Project Cost Estimate:	-	-	-	750,000	-	-	750,000
Net Project Cost Estimates:	-	-	-	750,000	-	-	750,000

**Parking Equipment Replacement- Soquel/Front Garage**

**Project Description:**

This project replaces the current Parking Access and Revenue Control Equipment in the Soquel/ Front Garage as the distributor has gone out of business.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Account # 741-40-64-7452-57309</b>							
Project # c401704							
Project Cost Estimate:	-	-	-	-	750,000	-	750,000
Net Project Cost Estimates:	-	-	-	-	750,000	-	750,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**New Capital Projects for Parking Enterprise Fund (741) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	-	-	-	750,000	750,000	750,000	2,250,000
<b>Total Project Funding Estimate:</b>	-	-	-	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	-	-	-	750,000	750,000	750,000	2,250,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

741- Parking  
Enterprise Fund

**Downtown Parking Structure**

**Project Description:**

Design, environmental review and construction reflected in budget for a parking structure in the downtown parking district. Debt proceeds based on bond issuance.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c400053</b>	<b>Account # 741-40-64-7452-57309</b>						
<b>Project Cost Estimate:</b>	33,634	1,500,000	1,500,000	-	21,500,000	-	21,500,000
<b>Project Funding Estimates:</b>							
<b>Other long-term debt issued</b>	-	1,500,000	1,500,000	-	21,500,000	-	21,500,000
<b>Net Project Cost Estimates:</b>	33,634	-	-	-	-	-	-

**Lot 7, Front/Cathcart Reconstruction**

**Project Description:**

Reconstruction of surface lot at Cathcart/Front due to poor drainage, pavement conditions, and lighting. Includes conversion of lot to a paid parking facility.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c400007</b>	<b>Account # 741-40-64-7452-57309</b>						
<b>Project Cost Estimate:</b>	26,038	603,962	603,962	-	-	-	-
<b>Net Project Cost Estimates:</b>	25,869	603,962	603,962	-	-	-	-

**River-Front and Cedar Garages Deck Restoration**

**Project Description:**

This project improves the structural integrity of the roof parking decks on both garages by repairing and sealing the pretension double tee connectors, concrete spalling and eliminating water intrusions at expansion joints. This project will increase the longevity of both garages. The Cedar-Church Garage would be scheduled for FY17, and the River-Front Garage for FY18.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401508</b>	<b>Account # 741-40-64-7452-57309</b>						
<b>Project Cost Estimate:</b>	-	850,000	850,000	1,500,000	-	-	1,500,000
<b>Net Project Cost Estimates:</b>	-	850,000	850,000	1,500,000	-	-	1,500,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

741- Parking  
Enterprise Fund

**River-Front Garage Elevator**

**Project Description:**

This project provides for the design and construction of a modular elevator to provide ADA compliance and improved access to all levels of the garage.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Project # c401509</b>							<b>Account # 741-40-64-7452-57309</b>
<b>Project Cost Estimate:</b>	-	250,000	250,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	250,000	250,000	-	-	-	-

**Soquel Garage Comingled Plume**

**Project Description:**

Ongoing hazardous waste cleanup monitoring.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Project # c400002</b>							<b>Account # 741-40-64-7452-57309</b>
<b>Project Cost Estimate:</b>	346,095	-	-	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>State capital grants</b>	379,482	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	(33,387)	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for Parking Enterprise Fund (741) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	405,767	3,203,962	3,203,962	1,500,000	21,500,000	-	23,000,000
<b>Total Project Funding Estimate:</b>	379,651	1,500,000	1,500,000	-	21,500,000	-	21,500,000
<b>Total Net Project Cost Estimate:</b>	26,116	1,703,962	1,703,962	1,500,000	-	-	1,500,000

**Public Works Totals for Parking Enterprise Fund (741)**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	405,767	3,203,962	3,203,962	2,250,000	22,250,000	750,000	25,250,000
<b>Total Project Funding Estimate:</b>	379,651	1,500,000	1,500,000	-	21,500,000	-	21,500,000
<b>Total Net Project Cost Estimate:</b>	26,116	1,703,962	1,703,962	2,250,000	750,000	750,000	3,750,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (NEW)**

752- Storm Water  
 Overlay Enterprise

**Downtown SLR Drainage System Assessment**

**Project Description:**

Assess drainage system tributary to Pump Station No. 1, which is located at the southeast end of the Laurel Street Bridge. Assessment will include a detailed analysis of Pump Station No. 1's capacity to handle large storm events. A preliminary design of any required improvements will be included in the assessment.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401707</b>							<b>Account # 752-40-61-7552-57311</b>
<b>Project Cost Estimate:</b>	-	-	-	80,000	-	-	80,000
<b>Net Project Cost Estimates:</b>	-	-	-	80,000	-	-	80,000



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**New Capital Projects for Storm Water Overlay Enterprise Fund (752) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	-	-	-	80,000	-	-	80,000
<b>Total Project Funding Estimate:</b>	-	-	-	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	-	-	-	80,000	-	-	80,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

752- Storm Water  
 Overlay Enterprise

**San Lorenzo River Levee Storm Drain Maintenance**

**Project Description:**

The storm drain system for the levee system was primarily constructed in the 1950's with the levees. It is evident from some preliminary inspection and experience with the Clean Beaches Program projects that the system requires additional and significant repair and maintenance. This project proposes an initial project to more fully define the projects and amount of funding to address these deficiencies.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Project # c401314</b>							Account # 752-40-61-7552-57311
<b>Project Cost Estimate:</b>	5,979	144,021	144,021	-	-	-	-
<b>Net Project Cost Estimates:</b>	5,979	144,021	144,021	-	-	-	-

**San Lorenzo River Pump Station #2**

**Project Description:**

This project proposes to increase the capacity of this pump station that serves the Beach Area by replacing the existing pumps and electronic controls to increase pumping capacity for a 100 year return period storm.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Project # c401207</b>							Account # 752-40-61-7552-57311
<b>Project Cost Estimate:</b>	158,259	135,741	135,741	-	-	-	-
<b>Net Project Cost Estimates:</b>	158,259	135,741	135,741	-	-	-	-

**SLR Flood Control Environ Rest Project**

**Project Description:**

Provides for the anticipated costs of the City's share of additional flood control measures for Phase IV of the project which includes sediment removal or levee modifications. The scope of the project is being negotiated with The US Army Corps of Engineers and the schedule for construction is unknown.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Project # c409512</b>							Account # 752-40-61-7552-57311
<b>Project Cost Estimate:</b>	2,842,014	219,836	219,836	-	-	-	-
<b>Net Project Cost Estimates:</b>	2,705,307	219,836	219,836	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Public Works (EXISTING)**

752- Storm Water  
 Overlay Enterprise

**SLR Parkway Levee Improvements**

**Project Description:**

This project includes the installation of approximately 40 lights on the west levee from Laurel Street Extension to Water Street, revegetation, interpretative signs, development of an exercise/recreation area near the Warrior Stadium Area, and installation of a rest area. The project includes engineering and design costs and is funded from a Proposition 84 grant.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c401416</b>							
<b>Project Cost Estimate:</b>	114,278	415,722	415,722	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>State capital grants</b>	110,019	389,981	389,981	-	-	-	-
<b>Net Project Cost Estimates:</b>	4,259	25,741	25,741	-	-	-	-

Account # 752-40-61-7552-57311

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for Storm Water Overlay Enterprise Fund (752) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	3,120,530	915,320	915,320	-	-	-	-
<b>Total Project Funding Estimate:</b>	246,726	389,981	389,981	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	2,873,804	525,339	525,339	-	-	-	-

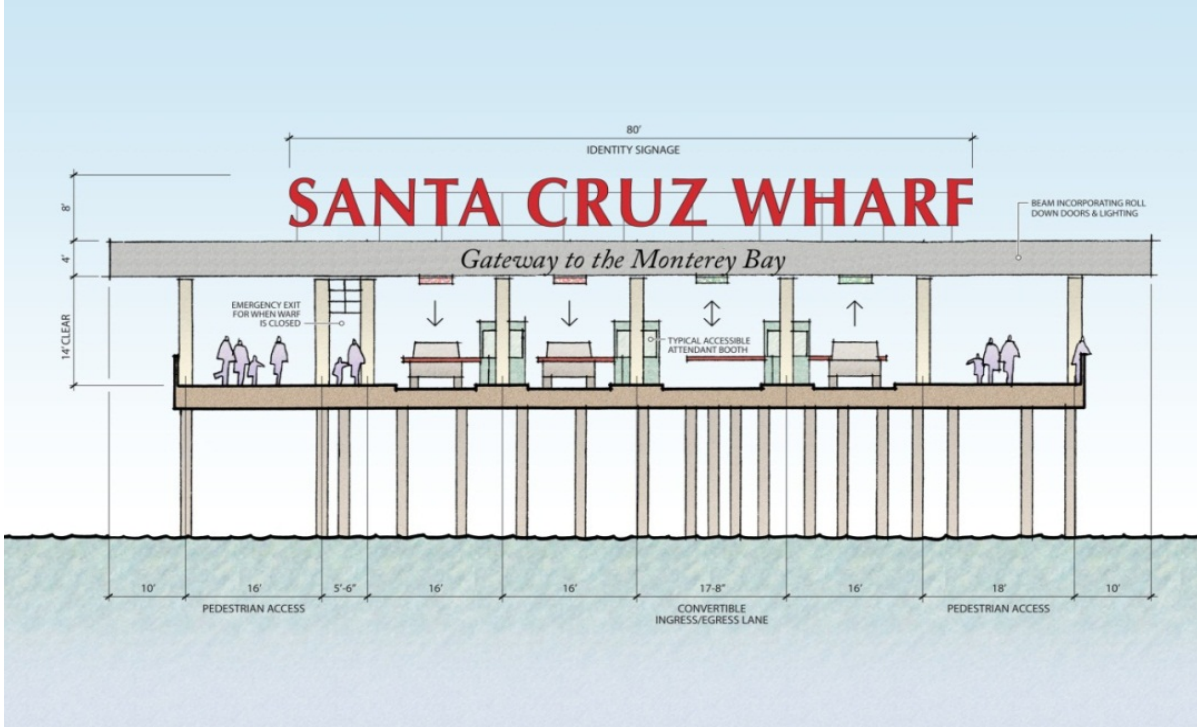
**Public Works Totals for Storm Water Overlay Enterprise Fund (752)**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	3,120,530	915,320	915,320	80,000	-	-	80,000
<b>Total Project Funding Estimate:</b>	246,726	389,981	389,981	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	2,873,804	525,339	525,339	80,000	-	-	80,000

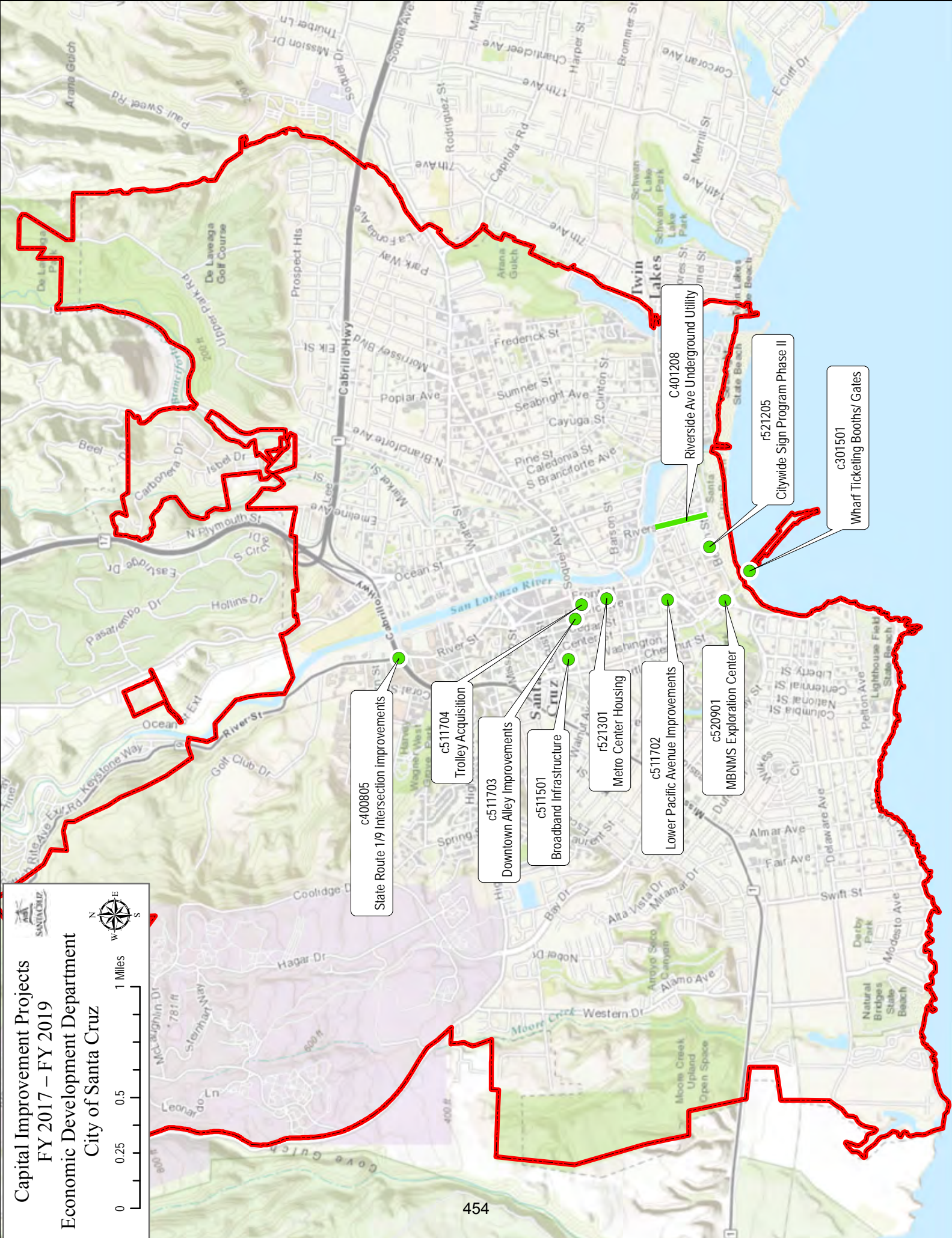
**Public Works Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	44,943,956	67,488,475	67,476,742	17,894,000	38,417,500	22,635,000	78,946,500
<b>Total Project Funding Estimate:</b>	26,452,010	47,628,871	47,970,028	10,744,294	30,417,059	16,482,352	57,643,705
<b>Total Net Project Cost Estimate:</b>	18,491,946	19,859,604	19,506,714	7,149,706	8,000,441	6,152,648	21,302,795

# Economic Development Department Capital Improvement Projects



Capital Improvement Projects  
 FY 2017 – FY 2019  
 Economic Development Department  
 City of Santa Cruz



c400805  
 State Route 1/9 Intersection Improvements

c511704  
 Trolley Acquisition

c511703  
 Downtown Alley Improvements

c511501  
 Broadband Infrastructure

r521301  
 Metro Center Housing

c511702  
 Lower Pacific Avenue Improvements

c520901  
 MBNIMS Exploration Center

C401208  
 Riverside Ave Underground Utility

r521205  
 Citywide Sign Program Phase II

c301501  
 Wharf Ticketing Booths/ Gates

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Economic Development (NEW)**

311- General Capital  
 Improvement Fund

**Downtown Alley Improvements**

**Project Description:**

Lighting and/or wayfinding improvements in downtown alleys

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c511703</b>	<b>Account # 311-51-80-9990-57390</b>						
<b>Project Cost Estimate:</b>	-	-	-	50,000	-	-	50,000
<b>Project Funding Estimates:</b>							
<b>RDA Successor Agency</b>	-	-	-	50,000	-	-	50,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Lower Pacific Avenue Improvements**

**Project Description:**

Infrastructure improvements including parking, street beautification and other related improvements in connection with the METRO project.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c511702</b>	<b>Account # 311-51-80-9990-57390</b>						
<b>Project Cost Estimate:</b>	-	-	-	2,500,000	-	-	2,500,000
<b>Project Funding Estimates:</b>							
<b>RDA Successor Agency</b>	-	-	-	2,500,000	-	-	2,500,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Trolley Acquisition**

**Project Description:**

Acquisition of third trolley to enhance public transportation services

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c511704</b>	<b>Account # 311-51-80-5579-57402</b>						
<b>Project Cost Estimate:</b>	-	-	-	110,000	-	-	110,000
<b>Project Funding Estimates:</b>							
<b>RDA Successor Agency</b>	-	-	-	110,000	-	-	110,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Economic Development (NEW)**

311- General Capital  
 Improvement Fund

**Wharf Pilings**

**Project Description:**

Replace wharf pilings under Miramar restaurant

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c511705</b>							<b>Account # 311-51-80-9990-57390</b>
<b>Project Cost Estimate:</b>	-	-	-	1,450,000	-	-	1,450,000
<b>Project Funding Estimates:</b>							
<b>RDA Successor Agency</b>	-	-	-	1,450,000	-	-	1,450,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**New Capital Projects for General Capital Improvement Fund (311) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	-	-	-	4,110,000	-	-	4,110,000
<b>Total Project Funding Estimate:</b>	-	-	-	4,110,000	-	-	4,110,000
<b>Total Net Project Cost Estimate:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Economic Development (EXISTING)**

311- General Capital  
 Improvement Fund

**Broadband Infrastructure**

**Project Description:**

Early phase development of telecommunications infrastructure connecting City Hall campus to Wide Area Network (WAN).

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c511501</b>							<b>Account # 311-51-80-9990-57390</b>
<b>Project Cost Estimate:</b>	75,067	1,224,933	1,224,933	200,000	-	-	200,000
<b>Project Funding Estimates:</b>							
<b>From ED Trust Fund</b>	75,067	1,224,933	1,224,933	200,000	-	-	200,000
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Citywide Sign Program Phase II**

**Project Description:**

Signage program to update the city's parking and vehicular directional signage, gateway signage, banners, kiosks, and interactive maps.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # r521205</b>							<b>Account # 311-52-80-9330-57390</b>
<b>Project Cost Estimate:</b>	-	1,500,000	1,500,000	500,000	-	-	500,000
<b>Project Funding Estimates:</b>							
<b>RDA Successor Agency</b>	1,500,000	-	-	500,000	-	-	500,000
<b>Net Project Cost Estimates:</b>	(1,500,000)	1,500,000	1,500,000	-	-	-	-

**MBNMSEC NOAA Grant Phase II**

**Project Description:**

NOAA grant for construction of the Monterey Bay National Marine Sanctuary Exploration Center.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c520901</b>							<b>Account # 311-51-80-9990-57201</b>
<b>Project Cost Estimate:</b>	8,491,783	448,217	448,217	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Fed grants - other</b>	8,491,783	448,217	448,217	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Economic Development (EXISTING)**

311- General Capital  
 Improvement Fund

**Wharf Ticketing Booths/ Gates**

**Project Description:**

Wharf rehabilitation projects as identified in the Wharf Master Plan to relocate gateway entrance and parking control stations

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c301501</b>							
							<b>Account # 311-51-80-9990-57390</b>
<b>Project Cost Estimate:</b>	-	1,000,000	1,000,000	600,000	-	-	600,000
<b>Project Funding Estimates:</b>							
<b>RDA Successor Agency</b>	1,000,000	-	-	600,000	-	-	600,000
<b>Net Project Cost Estimates:</b>	(1,000,000)	1,000,000	1,000,000	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for General Capital Improvement Fund (311) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	8,566,850	4,173,150	4,173,150	1,300,000	-	-	1,300,000
<b>Total Project Funding Estimate:</b>	11,066,850	1,673,150	1,673,150	1,300,000	-	-	1,300,000
<b>Total Net Project Cost Estimate:</b>	(2,500,000)	2,500,000	2,500,000	-	-	-	-

# Economic Development Department Capital Improvement Projects FY 2016 Completed Projects



**"Dig Once" Builds with Public Works**



**MBNMS Exploration Center**



**MBNMS Exploration Center**



**Wharf Master Plan**



**MBNMS Exploration Center**

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Economic Development (FY 2016 COMPLETED PROJECTS)**

311- General Capital Improvement Fund

**State Parks MBNMSEC Exhibitory**

**Project Description:**

State Parks grant for Exhibitory for the MBNMSEC Exhibitory. Reso. NS 23-386 passed 6/14/11.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c521201</b>							
							<b>Account # 311-51-80-9990-57201</b>
<b>Project Cost Estimate:</b>	499,910	90	90	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>State capital grants - State</b>	500,000	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	(90)	90	90	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**FY16 Completed Projects for General Capital Improvement Fund (311) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	499,910	90	90	-	-	-	-
<b>Total Project Funding Estimate:</b>	500,000	-	-	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	(90)	90	90	-	-	-	-

**Economic Development Totals for General Capital Improvement Fund (311)**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	9,066,760	4,173,240	4,173,240	5,410,000	-	-	5,410,000
<b>Total Project Funding Estimate:</b>	11,566,850	1,673,150	1,673,150	5,410,000	-	-	5,410,000
<b>Total Net Project Cost Estimate:</b>	(2,500,090)	2,500,090	2,500,090	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Economic Development (EXISTING)**

942- RDA/SA Low and Moderate Housing

**Metro Center Project & Housing**

**Project Description:**

Development of affordable housing units for low and moderate income housing as a component of the Metro Transit Center project.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # r521301</b>							
							<b>Account # 942-52-80-5650-56960</b>
<b>Project Cost Estimate:</b>	-	6,000,000	6,000,000	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Tax allocation bonds issued</b>	6,000,000	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	(6,000,000)	6,000,000	6,000,000	-	-	-	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for RDA/SA Low and Moderate Housing Totals**

	Fiscal Year 2016							Total 2017 - 2019
	Prior Year Totals	Budget	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate		
<b>Total Project Cost Estimate:</b>	-	6,000,000	6,000,000	-	-	-	-	
<b>Total Project Funding Estimate:</b>	6,000,000	-	-	-	-	-	-	
<b>Total Net Project Cost Estimate:</b>	(6,000,000)	6,000,000	6,000,000	-	-	-	-	

**Economic Development Totals for RDA/SA Low and Moderate Housing**

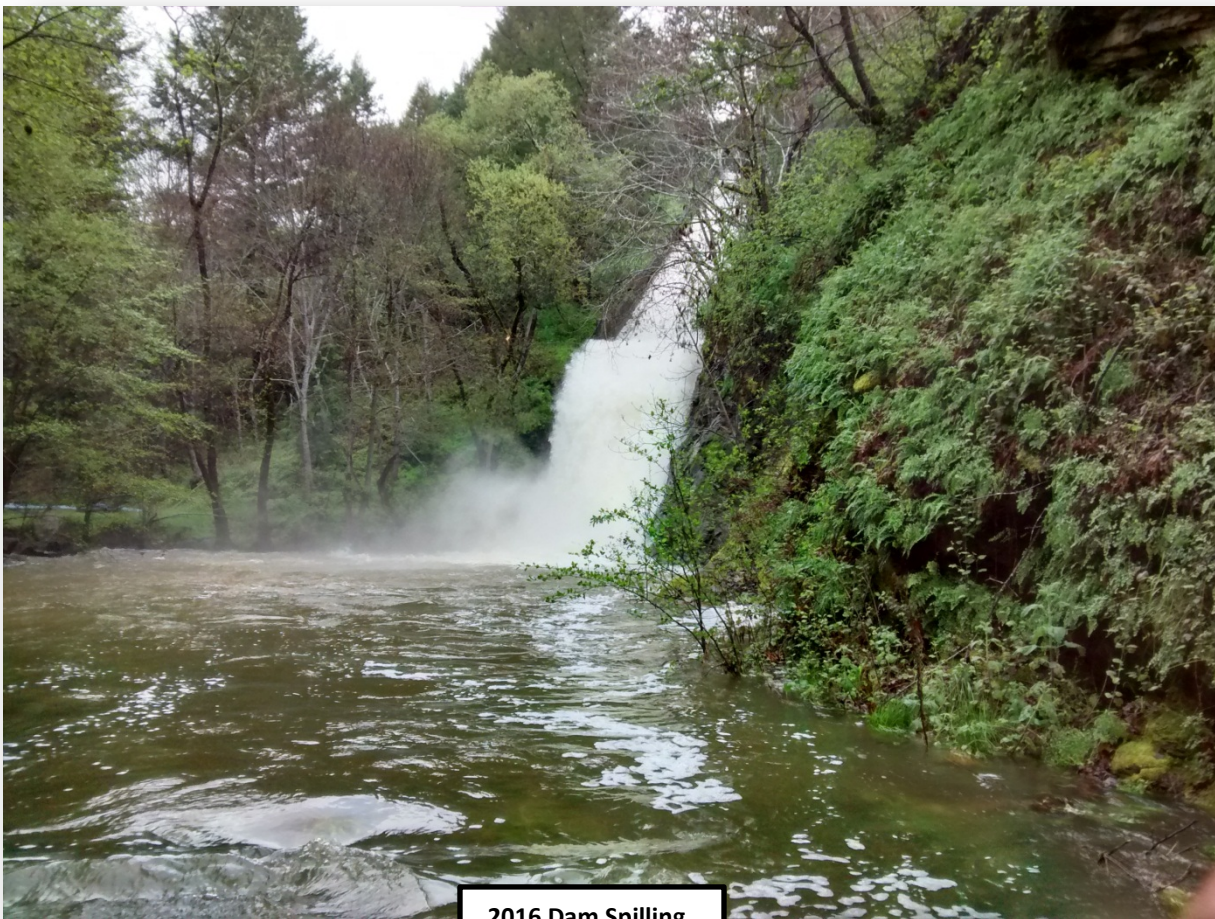
	Fiscal Year 2016							Total 2017 - 2019
	Prior Year Totals	Budget	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate		
<b>Total Project Cost Estimate:</b>	-	6,000,000	6,000,000	-	-	-	-	
<b>Total Project Funding Estimate:</b>	6,000,000	-	-	-	-	-	-	
<b>Total Net Project Cost Estimate:</b>	(6,000,000)	6,000,000	6,000,000	-	-	-	-	

**Economic Development Totals**

	Fiscal Year 2016							Total 2017 - 2019
	Prior Year Totals	Budget	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate		
<b>Total Project Cost Estimate:</b>	9,066,760	10,173,240	10,173,240	5,410,000	-	-	5,410,000	
<b>Total Project Funding Estimate:</b>	17,566,850	1,673,150	1,673,150	5,410,000	-	-	5,410,000	
<b>Total Net Project Cost Estimate:</b>	(8,500,090)	8,500,090	8,500,090	-	-	-	-	

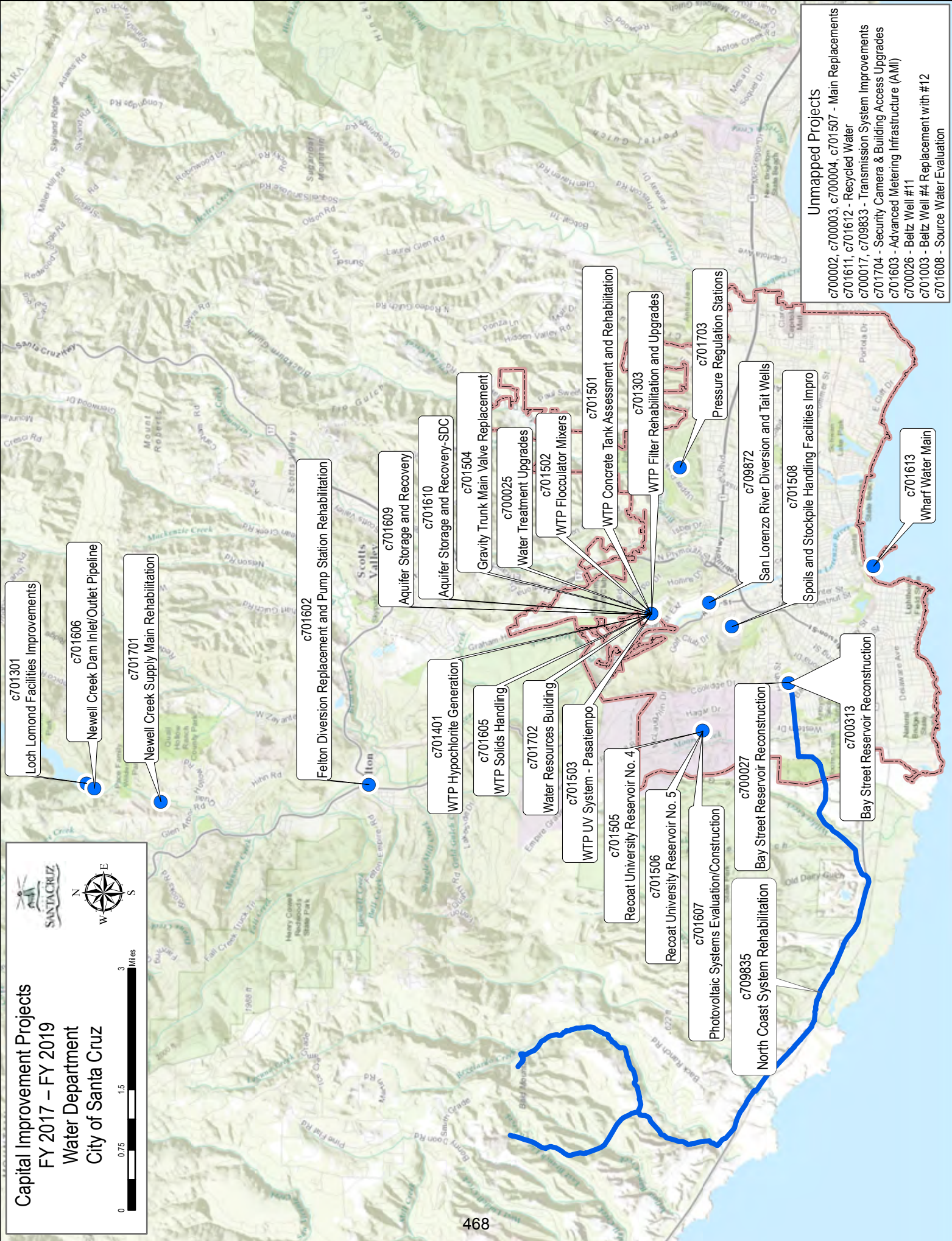
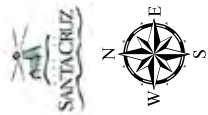
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# Water Department Capital Improvement Projects



2016 Dam Spilling

**Capital Improvement Projects  
FY 2017 – FY 2019  
Water Department  
City of Santa Cruz**



- Unmapped Projects**
- c700002, c700003, c700004, c701507 - Main Replacements
  - c701611, c701612 - Recycled Water
  - c700017, c709833 - Transmission System Improvements
  - c701704 - Security Camera & Building Access Upgrades
  - c701603 - Advanced Metering Infrastructure (AMI)
  - c700026 - Beltz Well #11
  - c701003 - Beltz Well #4 Replacement with #12
  - c701608 - Source Water Evaluation

c701301  
Loch Lomond Facilities Improvements

c701606  
Newell Creek Dam Inlet/Outlet Pipeline

c701701  
Newell Creek Supply Main Rehabilitation

c701602  
Felton Diversion Replacement and Pump Station Rehabilitation

c701609  
Aquifer Storage and Recovery

c701610  
Aquifer Storage and Recovery-SDC

c701504  
Gravity Trunk Main Valve Replacement

c700025  
Water Treatment Upgrades

c701502  
WTP Flocculator Mixers

c701501  
WTP Concrete Tank Assessment and Rehabilitation

c701303  
WTP Filter Rehabilitation and Upgrades

c701703  
Pressure Regulation Stations

c709872  
San Lorenzo River Diversion and Tait Wells

c701508  
Spoils and Stockpile Handling Facilities Impro

c701613  
Wharf Water Main

c701401  
WTP Hypochlorite Generation

c701605  
WTP Solids Handling

c701702  
Water Resources Building

c701503  
WTP UV System - Pasatiempo

c701505  
Recoat University Reservoir No. 4

c701506  
Recoat University Reservoir No. 5

c701607  
Photovoltaic Systems Evaluation/Construction

c709835  
North Coast System Rehabilitation

c700027  
Bay Street Reservoir Reconstruction

c700313  
Bay Street Reservoir Reconstruction

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Water (NEW)**

711- Water & Water System Development

**Pressure Regulating Stations**

**Project Description:**

Evaluation and replacement of pressure regulating stations (PRS). A PRS maintains (sustains or reduces) downstream pressure in order to deliver sufficient water pressure. The water distribution system contains 15 PRS and they vary in age from 66 years old to 8 years old. This project will evaluate the condition of each PRS and prioritize rehabilitation or replacement.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701703</b>							<b>Account # 711-70-92-7151-57302</b>
<b>Project Cost Estimate:</b>	-	-	-	10,000	60,000	60,000	130,000
<b>Net Project Cost Estimates:</b>	-	-	-	10,000	60,000	60,000	130,000

**Security Camera & Building Access Upgrades**

**Project Description:**

Evaluation and implementation of security camera and building access upgrades at various Water facilities. Current security equipment is proprietary and could be improved. A transition to a new system will require camera replacement and additional video storage equipment.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701704</b>							<b>Account # 711-70-92-7151-57302</b>
<b>Project Cost Estimate:</b>	-	-	-	95,000	-	-	95,000
<b>Net Project Cost Estimates:</b>	-	-	-	95,000	-	-	95,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**New Capital Projects for Water & Water System Development Enterprise Fund (711 & 715) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	-	-	-	105,000	60,000	60,000	225,000
<b>Total Project Funding Estimate:</b>	-	-	-	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	-	-	-	105,000	60,000	60,000	225,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Water (EXISTING)**

711- Water & Water System Development

**Advanced Metering infrastructure (AMI)**

**Project Description:**

Evaluate the use of AMI as replacement to the current AMR metering (Automatic Meter Reading). AMR provides 1-way communication between a meter and the City and AMI provides two-way communication between a meter and the City as well as between a meter and the customer. Benefits include early leak detection, customer conservation affect, and workflow management. Implementation to occur in future years.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701603</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	-	50,000	50,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	50,000	50,000	-	-	-	-

**Aquifer Storage and Recovery**

**Project Description:**

Evaluate the feasibility of Aquifer Storage and Recovery as per the recommendations of the Water Supply Advisory Committee. Funds in FY 2016 and 2017 will be used for Phase 1 of the proposed study. Phase 2 will include pilot work and be funded in FY 2018. Project would potentially provide additional potable water to City and other agency customers, addressing part or all of water supply deficiencies.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701609</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	-	374,500	374,500	-	752,500	227,500	980,000
<b>Net Project Cost Estimates:</b>	-	374,500	374,500	-	752,500	227,500	980,000

<b>Project # c701610</b>							<b>Account # 715-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	-	160,500	160,500	-	322,500	97,500	420,000
<b>Net Project Cost Estimates:</b>	-	160,500	160,500	-	322,500	97,500	420,000

**Bay Street Reservoir Reconstruction**

**Project Description:**

The Bay Street Reservoir reached the end of its useful life and was replaced with two 6 MG tanks. This is the largest potable water storage facility for the City and serves average and peak demands as well as fire flows. Construction of Tank 1 was completed in FY 2014; construction of Tank 2 was completed in FY 2016. Final project elements include site clean-up, security, and landscaping. A portion of the project is funded by System Development Charges (20% SDC-Fund 715).

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c700313</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	19,183,702	1,696,974	1,696,974	-	-	-	-
<b>Net Project Cost Estimates:</b>	19,183,702	1,696,974	1,696,974	-	-	-	-

<b>Project # c700027</b>							<b>Account # 715-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	4,870,189	423,308	423,308	-	-	-	-
<b>Net Project Cost Estimates:</b>	4,870,189	423,308	423,308	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Water (EXISTING)**

711- Water & Water System Development

**Beltz Well #11**

**Project Description:**

This project would convert an existing monitoring well to a production well, renamed Beltz 11. Beltz 11 would pump from the Santa Margarita aquifer. The project would reduce pumping from the Purisima Formation which is impacted by pumping by the City and other users. Project includes feasibility study, pump test, CEQA and construction efforts.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c700026</b>	<b>Account # 711-70-91-7153-57302</b>						
<b>Project Cost Estimate:</b>	64,243	-	-	70,000	300,000	-	370,000
<b>Net Project Cost Estimates:</b>	64,243	-	-	70,000	300,000	-	370,000

**Beltz Well #4 Replacement with #12**

**Project Description:**

This project replaced Beltz Well #4 with a new inland well to redistribute pumping away from the coast. Land was acquired in 2012, drilling of the well took place in FY 2013, engineering and construction of the wellhead in FY 2014. Installation of the treatment system began in FY 2014 and was completed in FY 2015.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701003</b>	<b>Account # 711-70-91-7153-57302</b>						
<b>Project Cost Estimate:</b>	4,688,177	435,384	435,384	-	-	-	-
<b>Net Project Cost Estimates:</b>	4,688,177	435,384	435,384	-	-	-	-

**Felton Diversion Replacement and Pump Station Rehabilitation**

**Project Description:**

This project consists of evaluation of the existing dam and pump station with recommendations to rehabilitate or replace existing facilities. Alternate diversions to be considered will include horizontal collector wells and other subsurface intake(s). This project will replace aging facilities and evaluate potentially more efficient ways to divert water from the San Lorenzo River at Felton. Additional funding for construction in FY2019.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701602</b>	<b>Account # 711-70-91-7153-57302</b>						
<b>Project Cost Estimate:</b>	-	300,000	300,000	-	1,500,000	1,500,000	3,000,000
<b>Net Project Cost Estimates:</b>	-	300,000	300,000	-	1,500,000	1,500,000	3,000,000



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Water (EXISTING)**

711- Water & Water System Development

**Gravity Trunk Main Valve Replacement**

**Project Description:**

The gravity trunk main is the primary water main delivering water from the Graham Hill Water Treatment Plant to the community and was installed in the 1960s. Phase 1 of this project was completed in FY16 and replaced failed isolation valves on and surrounding the 36 inch trunk transmission main and made improvements needed to inspect the condition of the pipeline. Phase 2 of this project includes inspection of the transmission main. The inspection may result in future projects to ensure pipeline integrity and reliable service.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Project # c701504</b>							<b>Account # 711-70-91-7151-57302</b>
<b>Project Cost Estimate:</b>	-	350,000	350,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	350,000	350,000	-	-	-	-

**Loch Lomond Facilities Improvements**

**Project Description:**

Complete facilities assessment and improvement program at Loch Lomond. A Use study was completed in FY 2013 which resulted in a number of planned projects to enhance the recreation area usability for its visitors. Several ADA and other recreational improvements are being pursued over the next 5 years.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Project # c701301</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	4,676	280,324	280,324	-	-	165,000	165,000
<b>Net Project Cost Estimates:</b>	4,676	280,324	280,324	-	-	165,000	165,000

**Newell Creek Dam Inlet/Outlet Pipeline**

**Project Description:**

The Newell Creek Dam was installed in the 1960's. A pipeline runs through the base of the dam to deliver water to the reservoir from Felton Diversion and from the reservoir to the Graham Hill Water Treatment Plant. The pipeline rehabilitation includes inspection of the pipeline and its appurtenances which will result in rehabilitation or replacement of all or parts of the facility.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Project # c701606</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	-	563,700	563,700	2,000,000	2,000,000	14,000,000	18,000,000
<b>Net Project Cost Estimates:</b>	-	563,700	563,700	2,000,000	2,000,000	14,000,000	18,000,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Water (EXISTING)**

711- Water & Water System Development

**Newell Creek Pipeline Rehabilitation**

**Project Description:**

Conduct a condition assessment and program level environmental review followed by full or partial replacement of the pipeline between the base of Loch Lomond Reservoir and the Graham Hill Water Treatment Plant. This pipeline was constructed in the 1960s. This project is intended to ensure continued reliability of this water supply transmission main. (Project title modified from Newell Creek Supply Main Rehabilitation.)

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701701</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	-	-	-	1,000,000	1,000,000	8,000,000	10,000,000
<b>Net Project Cost Estimates:</b>	-	-	-	1,000,000	1,000,000	8,000,000	10,000,000

**North Coast System Rehabilitation**

**Project Description:**

Springs and streams along the coast north of the City limits supply approximately 25% of the City's raw water. Some of the facilities related to these water supplies are reaching the end of their useful life. This program consists of multiple projects over the next 15 to 20 years to evaluate, rehabilitate, and replace portions of the existing infrastructure to ensure continued reliability. Engineering, environmental review, and permitting for the coast segment (Phase 3) began in FY 2013 and continues through FY 2017. Construction scheduled to begin in FY 2016.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c709835</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	5,028,559	5,316,199	5,316,199	4,150,000	-	-	4,150,000
<b>Net Project Cost Estimates:</b>	5,028,559	5,316,199	5,316,199	4,150,000	-	-	4,150,000

**Photovoltaic Systems Evaluations/Construction**

**Project Description:**

Ongoing project to evaluate, design and construct PV systems on various water department facilities. The current project is at the Bay Street Tank Site. Once installed, each project will add to the departments and City's green energy portfolio and work towards meeting and exceeding our climate action goals.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701607</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	-	40,000	40,000	500,000	-	-	500,000
<b>Net Project Cost Estimates:</b>	-	40,000	40,000	500,000	-	-	500,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Water (EXISTING)**

711- Water & Water System Development

**Recoat University Reservoir No. 4**

**Project Description:**

Perform engineering analysis and condition assessment of the aging University 4 tank to ensure continued reliable service. Establish scope of work for recoating/rehabilitation project. Acquire construction easements from UCSC and perform environmental analysis to install temporary tank for use during construction. Create plans and specifications for recoating/rehabilitation project.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701505</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	-	195,000	195,000	75,000	1,300,000	-	1,375,000
<b>Net Project Cost Estimates:</b>	-	195,000	195,000	75,000	1,300,000	-	1,375,000

**Recoat University Reservoir No. 5**

**Project Description:**

Perform engineering analysis and condition assessment of the aging University 5 tank to ensure continued reliable service. Establish scope of work for recoating/rehabilitation project. Create plans and specifications for recoating/rehabilitation project. Install temporary tank and variable speed pumps for use during construction. Construct recoating/rehabilitation project.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701506</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	32,498	152,502	152,502	1,750,000	-	-	1,750,000
<b>Net Project Cost Estimates:</b>	32,498	152,502	152,502	1,750,000	-	-	1,750,000

**Recycled Water**

**Project Description:**

Evaluate the feasibility of using advanced treated wastewater for beneficial uses as per the recommendations of the Water Supply Advisory Committee. The project will be collaboration amongst the Water and Public Works Departments. The project would potentially provide additional water to City and other agency customers, addressing all or part of water supply deficiencies.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701611</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	-	350,000	350,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	350,000	350,000	-	-	-	-

<b>Project # c701612</b>							<b>Account # 715-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	-	150,000	150,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	150,000	150,000	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Water (EXISTING)**

711- Water & Water System Development

**San Lorenzo River Diversion and Tait Wells**

**Project Description:**

Conduct a condition assessment of the existing diversion and wells including consideration of sanding issues, potential dam replacement, potential use of infiltration gallery, and relocation of existing wells. Project will ensure reliable and efficient diversion of water from the San Lorenzo River at Tait St. Condition assessment followed by recommended intake modifications and/or new wells. Current project consists of replacing 2 wells, rehabilitating 1 existing well, and abandoning 1 well. (Project title modified from San Lorenzo Tait Intake.)

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c709872</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	173,338	1,351,676	1,351,676	-	-	-	-
<b>Net Project Cost Estimates:</b>	173,338	1,351,676	1,351,676	-	-	-	-

**Source Water Evaluation**

**Project Description:**

Evaluate source water quality, operational and infrastructure alternatives to maximize use of surface water. This project was prompted in part by the recommendations of the Water Supply Advisory Committee, accepted by Council in Nov 2015, to evaluate use of additional winter flows in the San Lorenzo River for various purposes to solve the regional water supply issues.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701608</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	-	-	200,000	400,000	500,000	3,000,000	3,900,000
<b>Net Project Cost Estimates:</b>	-	-	200,000	400,000	500,000	3,000,000	3,900,000

**Spoils and Stockpile Handling Facilities Impro**

**Project Description:**

Suitable storage for materials (sand, base rock, cold mix and spoils) is needed at the City's Corporation yard. Improvements will allow for better handling of wet spoils generated by the vector truck, as well as prevent sediment laden runoff from entering the storm water drainage system. (Project title modified from Bunker Roof Project.)

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701508</b>							<b>Account # 711-70-97-7151-57302</b>
<b>Project Cost Estimate:</b>	-	350,000	350,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	350,000	350,000	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Water (EXISTING)**

711- Water & Water System Development

**Water Main Replacements - Distribution**

**Project Description:**

Recurring program to replace deteriorated or undersized water mains, as identified and prioritized by the Department and implemented by the Distribution Section. Projects are typically based on leak history, but also address water quality and fire flow issues.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701507</b>	<b>Account # 711-70-97-7151-57302</b>						
<b>Project Cost Estimate:</b>	221,430	403,570	403,570	325,000	325,000	325,000	975,000
<b>Net Project Cost Estimates:</b>	221,430	403,570	403,570	325,000	325,000	325,000	975,000

**Water Main Replacements -City Engineering**

**Project Description:**

Recurring program to replace deteriorated or undersized mains as identified and prioritized by the Department. Priorities are based on the need to maintain water system reliability, deliver adequate fire flows, improve circulation and water quality, and reduce maintenance costs. These projects focus on pipes less than 10" in diameter and are typically installed by contractors according to bid plans and specifications.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c700002</b>	<b>Account # 711-70-91-7151-57302</b>						
<b>Project Cost Estimate:</b>	2,357,430	980,698	980,698	895,000	940,000	940,000	2,775,000
<b>Net Project Cost Estimates:</b>	2,357,430	980,698	980,698	895,000	940,000	940,000	2,775,000

**Water Main Replacements -Customer Initiated**

**Project Description:**

Recurring program similar to the other Main Replacement Projects; however, these projects are initiated on an as-needed basis to accommodate customer-requested service connections to undersized or inadequate mains. Funds, to the extent of the appropriation, are disbursed to customers on a first-come, first-served basis. This project is funded by System Development Charges (100% SDC – Fund 715).

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c700004</b>	<b>Account # 715-70-91-7151-57302</b>						
<b>Project Cost Estimate:</b>	301,259	50,000	50,000	50,000	50,000	50,000	150,000
<b>Net Project Cost Estimates:</b>	301,259	50,000	50,000	50,000	50,000	50,000	150,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Water (EXISTING)**

711- Water & Water System Development

**Water Main Replacements -Outside Agency**

**Project Description:**

Water main, service line, valve, or water meter relocation necessitated by County or other Agency road improvement, storm drain improvement projects, and/or other projects that conflict with existing water infrastructure.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c700003</b>	<b>Account # 711-70-91-7151-57302</b>						
<b>Project Cost Estimate:</b>	1,009,923	321,869	321,869	250,000	250,000	250,000	750,000
<b>Net Project Cost Estimates:</b>	1,009,923	321,869	321,869	250,000	250,000	250,000	750,000

**Water Resources Building**

**Project Description:**

The Watershed Resources Division is currently housed in temporary trailers. This project consists of a needs assessment, design, and construction. The needs assessment portion of the project has been completed; FY 2016 will focus on site selection and design; FY 2017 will be construction.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701702</b>	<b>Account # 711-70-91-7153-57302</b>						
<b>Project Cost Estimate:</b>	-	100,000	100,000	1,000,000	-	-	1,000,000
<b>Net Project Cost Estimates:</b>	-	100,000	100,000	1,000,000	-	-	1,000,000

**Water Transmission System Improvements**

**Project Description:**

Recurring program of water main replacement for pipes 10" and larger (the transmission grid) to extend its useful life and improve performance. Priorities are based on the need to improve system grid, replace deteriorated or undersized mains, improve water quality, and reduce maintenance costs. Portion of the project funded by System Development Charges (20% SDC - Fund 715).

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c709833</b>	<b>Account # 711-70-91-7151-57302</b>						
<b>Project Cost Estimate:</b>	1,813,497	871,940	871,940	400,000	400,000	400,000	1,200,000
<b>Net Project Cost Estimates:</b>	1,813,497	871,940	871,940	400,000	400,000	400,000	1,200,000
<b>Project # c700017</b>	<b>Account # 715-70-91-7151-57302</b>						
<b>Project Cost Estimate:</b>	401,626	191,905	191,905	100,000	100,000	100,000	300,000
<b>Net Project Cost Estimates:</b>	401,626	191,905	191,905	100,000	100,000	100,000	300,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Water (EXISTING)**

711- Water & Water System Development

**Water Treatment Plant Filter Rehabilitation and Upgrades**

**Project Description:**

As part of an overall plan to ensure compliance with changing water quality regulations, improvements are needed at the Graham Hill Water Treatment Plant. This project will rehabilitate and improve the filter performance. Project will be complete in the Fall 2016.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701303</b>	<b>Account # 711-70-91-7152-57302</b>						
<b>Project Cost Estimate:</b>	3,723,028	2,314,272	2,314,272	-	-	-	-
<b>Net Project Cost Estimates:</b>	3,723,028	2,314,272	2,314,272	-	-	-	-

**Water Treatment Plant Flocculator/Sedimentation Improvements**

**Project Description:**

As part of an overall plan to ensure compliance with changing water quality regulations, improvements are needed at the Graham Hill Water Treatment Plant. This project will replace aging paddle wheel flocculators and improve sedimentation processes. Project includes seismic evaluation as well as consideration for covering all basins (project c701601).

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701502</b>	<b>Account # 711-70-91-7152-57302</b>						
<b>Project Cost Estimate:</b>	-	60,000	60,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	60,000	60,000	-	-	-	-

**Water Treatment Plant Hypochlorite Generation**

**Project Description:**

As part of an overall plan to ensure compliance with changing water quality regulations, improvements are needed at the Graham Hill Water Treatment Plant. This project will consider the replacement of the existing chlorine gas system with a new hypochlorite generation system.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701401</b>	<b>Account # 711-70-91-7152-57302</b>						
<b>Project Cost Estimate:</b>	-	75,000	75,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	75,000	75,000	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Water (EXISTING)**

711- Water & Water System Development

**Water Treatment Plant Solids Handling**

**Project Description:**

Solids produced at the Graham Hill Water Treatment Plant are currently disposed of in the City's sewer collection system. Treatment and disposal of these solids needs to be evaluated with the existing Water Treatment Plant Concrete Tank Assessment and Rehabilitation project (c701501) with improvements made accordingly.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701605</b>							<b>Account # 711-70-91-7153-57302</b>
<b>Project Cost Estimate:</b>	-	250,000	250,000	500,000	-	-	500,000
<b>Net Project Cost Estimates:</b>	-	250,000	250,000	500,000	-	-	500,000

**Water Treatment Plant UV System - Pasatiempo**

**Project Description:**

As part of an overall plan to ensure compliance with changing water quality regulations, improvements are needed at the Graham Hill Water Treatment Plant. This project will consider upgrading the Pasatiempo Pump system with ultra violet disinfection. This project would need to be constructed in conjunction with improvements to the filtered water tank as part of the WTP Concrete Tank Project.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701503</b>							<b>Account # 711-70-91-7152-57302</b>
<b>Project Cost Estimate:</b>	-	40,000	40,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	40,000	40,000	-	-	-	-

**Water Treatment Upgrades**

**Project Description:**

Upgrades to the Graham Hill Water Treatment Plant are necessary to meet new and planned regulatory requirements, and increase overall system reliability. This is a recurring project to prioritize needs and make smaller improvements. The current project includes upgrades to the bulk chemical storage area.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c700025</b>							<b>Account # 711-70-91-7152-57302</b>
<b>Project Cost Estimate:</b>	313,986	26,561	26,561	100,000	-	-	100,000
<b>Net Project Cost Estimates:</b>	313,986	26,561	26,561	100,000	-	-	100,000



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Water (EXISTING)**

711- Water & Water System Development

**Wharf Water Main**

**Project Description:**

New emergency project to repair the Wharf Water Main that failed during strong swell in late January 2016. This project will be complete by Fall 2016.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701613</b>	<b>Account # 711-70-91-7151-57302</b>						
<b>Project Cost Estimate:</b>	-	500,000	500,000	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	500,000	500,000	-	-	-	-

**WTP Concrete Tanks**

**Project Description:**

As part of an overall plan to ensure compliance with changing water quality regulations, improvements are needed at the Graham Hill Water Treatment Plant. This project will evaluate the condition of four concrete tanks located at the site (as well as an off-site concrete tank), make improvement recommendation, and construction. Project title modified from WTP Filter Water Tank. Includes \$145,000 endowment for MHJB HCP mitigation.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c701501</b>	<b>Account # 711-70-91-7152-57302</b>						
<b>Project Cost Estimate:</b>	173,521	189,799	189,799	600,000	3,000,000	3,000,000	6,600,000
<b>Net Project Cost Estimates:</b>	173,521	189,799	189,799	600,000	3,000,000	3,000,000	6,600,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for Water & Water System Development Enterprise Fund (711 & 715) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	44,361,083	18,915,681	19,115,681	14,165,000	12,740,000	32,055,000	58,960,000
<b>Total Project Funding Estimate:</b>	-	-	-	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	44,361,083	18,915,681	19,115,681	14,165,000	12,740,000	32,055,000	58,960,000

# Water Department Capital Improvement Projects FY 2016 Completed Projects



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Water (FY 2016 COMPLETED PROJECTS)**

711- Water & Water System Development

**Water Supply Project**

**Project Description:**

CEQA process continued in FY 2014. A portion of the project is funded by System Development Charges (30% SDC-Fund 715). Remaining project balance will be transferred as needed to the Water Supply Reliability project (c701402, c701403)

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Account # 711-70-91-7153-57302</b>							
<b>Project # c700305</b>							
<b>Project Cost Estimate:</b>	9,987,563	634	633	-	-	-	-
<b>Net Project Cost Estimates:</b>	5,072,470	634	633	-	-	-	-
<b>Account # 715-70-91-7153-57302</b>							
<b>Project # c700016</b>							
<b>Project Cost Estimate:</b>	3,551,828	271	271	-	-	-	-
<b>Net Project Cost Estimates:</b>	1,445,361	271	271	-	-	-	-

**Water Supply Reliability**

**Project Description:**

Support the Water Supply Advisory Committee (WSAC) to explore the City of Santa Cruz's water situation and potential supply options. Will include exploration of elements that impact supply such as the Habitat Conservation Plan process, elements affecting demand such as the conservation master plan, and potential water supply alternatives such as water exchange and beneficial uses of recycled water, and funding of Water Supply Advisory Committee facilitation. Potential for funding contributions from other agencies for exploration of regional solutions and/or grant funding. Includes supporting various elements of the WSAC final recommendations.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Account # 711-70-91-7153-57302</b>							
<b>Project # c701402</b>							
<b>Project Cost Estimate:</b>	1,137,738	592,644	592,644	-	-	-	-
<b>Net Project Cost Estimates:</b>	1,137,738	592,644	592,644	-	-	-	-
<b>Account # 715-70-91-7153-57302</b>							
<b>Project # c701403</b>							
<b>Project Cost Estimate:</b>	36,537	238,762	238,762	-	-	-	-
<b>Net Project Cost Estimates:</b>	36,537	238,762	238,762	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**FY16 Completed Projects for Water & Water System Development Enterprise Fund  
 (711 & 715) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	14,831,258	832,311	832,310	-	-	-	-
<b>Total Project Funding Estimate:</b>	7,021,560	-	-	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	7,809,698	832,311	832,310	-	-	-	-

**Water Totals for Water & Water System Development Enterprise Fund (711 & 715)**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	59,192,341	19,747,992	19,947,991	14,270,000	12,800,000	32,115,000	59,185,000
<b>Total Project Funding Estimate:</b>	7,021,560	-	-	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	52,170,781	19,747,992	19,947,991	14,270,000	12,800,000	32,115,000	59,185,000

**Water Totals**

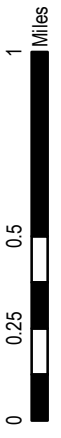
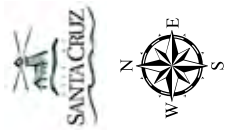
	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	59,192,341	19,747,992	19,947,991	14,270,000	12,800,000	32,115,000	59,185,000
<b>Total Project Funding Estimate:</b>	7,021,560	-	-	-	-	-	-
<b>Total Net Project Cost Estimate:</b>	52,170,781	19,747,992	19,947,991	14,270,000	12,800,000	32,115,000	59,185,000

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# Citywide Capital Improvement Projects



**Capital Improvement Projects  
FY 2017 – FY 2019  
Non-Departmental  
City of Santa Cruz**



c601606  
Install Corp Yard Heating System - CEC

c601611  
Replace Heaters - Maint Building D - CEC

c601101  
Corporation Yard Main Bldg. Seismic

c601609  
Replace Corp Yard Service Bay Heaters - CEC

c601614  
Remove Indoor Condenser- Maint Garage - CEC

c601605  
Retrofit Corp Yard Exterior Lighting - CEC

c601602  
Replace City Hall Exhaust Fans - CEC

c601301  
City Hall Parking Lot Repairs

c601604  
Replace Fans on Annex Roof - CEC

c601610  
Replace Corp Yard Condensing Unit - CEC

c601608  
Remove Corp Yard Wall Furnaces - CEC

c601607  
Replace Corp Yard Air Furnace - CEC

c601613  
Replace Heater - Maint Garage - CEC

c601612  
Replace Furnace- Maint Garage - CEC

c601701  
Corp Yard Stormwater Pollution Prevention Plan and Implementation

c601501  
Corp Yard Solar Upgrade

c601504  
City Hall Campus Emergency Generators

c601601  
Replace City Hall Condensing Units - CEC

c141301  
Space Utilization Design for City Hall

c601603  
Insulate Ductwork on Annex Roof - CEC

c601402  
Arena Capital Improvements

c601403  
SLR Mouth and Lagoon Mgmt. Plan

- Unmapped Projects**
- c600802 - Permitting Application
  - c601303 - IT Five Year Strategic Plan
  - c601401 - Neighborhood Grant Program - Pilot
  - c601615 - Retrofit Exterior Lighting (City-Wide) - CEC
  - m609195 - Public Facilities - Maintenance



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Citywide Projects (NEW)**

311- General Capital  
 Improvement Fund

**Corp Yard Stormwater Pollution Prevention Plan and Implementation**

**Project Description:**

Development of a required Stormwater Pollution Prevention Plan (SWPPP) for the Corporation Yard which will identify storm water quality Best Management Practices (BMP's) and provide funding for implementation. Structural BMP's may include a oil/water separator or other treatment systems to capture oil and silt from the vehicle storage areas. Non-structural BMP's will include additional sweeping, monitoring and inspections.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601701</b>							<b>Account # 311-60-00-9410-57311</b>
<b>Project Cost Estimate:</b>	-	-	-	100,000	-	-	100,000
<b>Project Funding Estimates:</b>							
<b>Water Fund</b>	-	-	-	15,000	-	-	15,000
<b>Refuse Fund</b>	-	-	-	46,000	-	-	46,000
<b>Equipment Fund</b>	-	-	-	22,000	-	-	22,000
<b>Parking Fund</b>	-	-	-	2,000	-	-	2,000
<b>Net Project Cost Estimates:</b>	-	-	-	15,000	-	-	15,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**New Capital Projects for General Capital Improvement Fund (311) Totals**

	Prior Year Totals	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	Total 2017 - 2019
		Budget	Estimated Actuals				
<b>Total Project Cost Estimate:</b>	-	-	-	100,000	-	-	100,000
<b>Total Project Funding Estimate:</b>	-	-	-	85,000	-	-	85,000
<b>Total Net Project Cost Estimate:</b>	-	-	-	15,000	-	-	15,000

**City of Santa Cruz**  
**Adopted Capital Improvement Program Budget (by department)**  
**Fiscal Years 2017 - 2019**

**Citywide Projects (EXISTING)**

311- General Capital  
Improvement Fund

**Arena Capital Improvements**

**Project Description:**

Originally built as a temporary structure to be used by D league basketball Santa Cruz Warriors. Additional improvements needed to be used as facility for other local sports events.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601402</b>							<b>Account # 311-60-00-9990-57290</b>
<b>Project Cost Estimate:</b>	33,676	141,324	75,000	-	50,000	-	50,000
<b>Net Project Cost Estimates:</b>	33,676	141,324	75,000	-	50,000	-	50,000

**City Hall Campus Emergency Generators**

**Project Description:**

The project will replace the 1980's era emergency standby generator at city hall to improve reliability, reduce noise and increase the electrical output. Project includes the electrical design and connection so that all the buildings have power during a service interruption. The project also includes providing an emergency standby generator for the current Parks and Recreation building. Staff will explore emergency infrastructure grant opportunities for this critical function.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601504</b>							<b>Account # 311-60-00-9410-57490</b>
<b>Project Cost Estimate:</b>	-	50,000	50,000	200,000	50,000	-	250,000
<b>Net Project Cost Estimates:</b>	-	50,000	50,000	200,000	50,000	-	250,000

**City Hall Parking Lot Repairs**

**Project Description:**

The parking lots in the City Hall complex (Annex, Parks, Civic, Locust) have received very limited maintenance in the last 30 years and are in need of drainage improvements and pavement or concrete rehabilitation. The 3-year program is a phased approach to addressing this deferred maintenance. Storm water quality improvements will be incorporated where feasible. The Annex parking lot was completed concurrently with the solar carport project and included storm water quality improvements funded by Measure E. The Locust and the Parks lots are proposed to be repaired in FY17 and the Civic lot in FY18.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601301</b>							<b>Account # 311-60-00-9410-57290</b>
<b>Project Cost Estimate:</b>	120,123	-	-	-	300,000	-	300,000
<b>Net Project Cost Estimates:</b>	120,123	-	-	-	300,000	-	300,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Citywide Projects (EXISTING)**

311- General Capital  
 Improvement Fund

**Corp Yard Solar Upgrade**

**Project Description:**

The Corporation Yard Main Building and Water Treatment Plant have solar photovoltaic systems which can potentially be increased. A study was completed which and recommended that an additional 200 solar modules, 55kw could be added to the roof to compliment the existing system. the payback is 5 years. The project will be implemented with the seismic retrofit of the building, as a new roof will be installed at that time.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601501</b>							<b>Account # 311-60-00-9410-57290</b>
<b>Project Cost Estimate:</b>	5,864	30,136	30,136	50,600	169,400	-	220,000
<b>Project Funding Estimates:</b>							
<b>Water Fund</b>	5,864	12,136	12,136	33,000	-	-	33,000
<b>Parking Fund</b>	-	-	-	11,000	-	-	11,000
<b>Equipment Fund</b>	-	-	-	6,600	-	-	6,600
<b>Net Project Cost Estimates:</b>	-	18,000	18,000	-	169,400	-	169,400

**Corporation Yard Main Bldg Seismic**

**Project Description:**

The Corporation Yard Main Building was constructed in 1966 and has been modified over the years. It currently houses Fleet, Water Operations, Public Works Operations, Building Maintenance, Street Maintenance, Traffic Maintenance and Parking Maintenance, and is an important emergency operations deployment center. The need to upgrade the buildings life-safety performance during a seismic event was identified in the Corporation Yard Master Plan. The seismic stability and retrofit strategies study for the building was done in FY12; the design initiated in FY 14 and construction is anticipated to start in FY15. Costs have increased due to additional structural and ADA requirements.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601101</b>							<b>Account # 311-60-00-9410-57290</b>
<b>Project Cost Estimate:</b>	135,200	1,024,800	1,024,800	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Parking Fund</b>	33,255	53,745	53,745	-	-	-	-
<b>Water Fund</b>	79,596	152,404	152,404	-	-	-	-
<b>Equipment Fund</b>	22,349	30,901	30,901	-	-	-	-
<b>Workers Comp Fund</b>	-	154,125	154,125	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	633,625	633,625	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Citywide Projects (EXISTING)**

311- General Capital  
 Improvement Fund

**Install Corp Yard Heating System - CEC**

**Project Description:**

Remove boiler in main building that currently supports radiant floor heating system, with 120 lineal feet of infrared heating system. The radiant floor system is being decommissioned in order to complete the seismic retrofit and beam replacement project. Energy savings of 2,122 kWh and 1,204 therms.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601606</b>	<b>Account # 311-60-00-9410-57290</b>						
<b>Project Cost Estimate:</b>	-	42,224	42,224	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	42,224	42,224	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Insulate Duckwork on Annex Roof - CEC**

**Project Description:**

Spray foam insulation on exposed duct work to reduce heat and loss/gain. Energy savings of 906 kWh and 137 therms.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601603</b>	<b>Account # 311-60-00-9410-57290</b>						
<b>Project Cost Estimate:</b>	-	4,500	4,500	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	4,500	4,500	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Citywide Projects (EXISTING)**

311- General Capital Improvement Fund

**IT Five Year Strategic Plan**

**Project Description:**

Information Technology Five Year Strategic Plan - Transfers from Enterprise Funds in the same % as their shares of IT costs in the cost allocation plan, with remainder from the General Fund. Requested dollars include the following scope: Generator improvements for data center; business licensing and land management upgrades and enhancements; TOT application; security strategy, process and technical improvements; payment card industry (PCI); shift scheduling upgrade; Active Directory improvements; network improvements; Parks & Rec Vermont enhancements; City website re-design; Work Order enhancements; community request tracking; physical security/camera/DVRs; network improvements; and body cameras.

**Fiscal Year 2016**

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Project # c601303</b>							<b>Account # 311-60-00-9910-57990</b>
<b>Project Cost Estimate:</b>	187,546	877,954	877,954	346,700	650,000	1,200,000	2,196,700
<b>Project Funding Estimates:</b>							
<b>From General Fund</b>	99,888	622,851	622,851	170,957	441,051	814,247	1,426,255
<b>Water Fund</b>	36,469	104,745	104,745	73,380	87,245	161,068	321,693
<b>Wastewater Fund</b>	15,652	65,698	65,698	42,051	49,996	92,301	184,348
<b>Refuse Fund</b>	23,181	42,122	42,122	33,786	40,170	74,160	148,116
<b>Parking Fund</b>	5,114	33,133	33,133	19,992	23,770	43,883	87,645
<b>Storm Water Fund</b>	4,482	9,405	9,405	6,534	7,768	14,341	28,643
<b>Golf Course Fund</b>	2,760	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Neighborhood Grant Program - Pilot**

**Project Description:**

Pilot Program - Opportunities for communities to volunteer and to initiate local projects which support safe and well-maintained neighborhoods and public spaces.

**Fiscal Year 2016**

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Project # c601401</b>							<b>Account # 311-60-00-9810-57390</b>
<b>Project Cost Estimate:</b>	5,287	19,713	2,500	-	-	-	-
<b>Net Project Cost Estimates:</b>	5,287	19,713	2,500	-	-	-	-

**Permitting Application**

**Project Description:**

Implementation of a city-wide permitting system which will replace the legacy application on the HP3000.

**Fiscal Year 2016**

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
<b>Project # c600802</b>							<b>Account # 311-60-00-9910-57901</b>
<b>Project Cost Estimate:</b>	552,700	62,300	62,300	-	-	-	-
<b>Net Project Cost Estimates:</b>	552,700	62,300	62,300	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Citywide Projects (EXISTING)**

311- General Capital  
 Improvement Fund

**Public Facilities - Maintenance CEC**

**Project Description:**

Provides funding for remodeling and/or repairs to various public buildings and will be prioritized based on a facilities conditions assessment (c601302) that has been completed and approved by City Council. The City has received a CEC loan which funds approximately \$2.0 million in energy saving projects allocated to many city-wide projects. The FY16 funding is for the measurement and verification, engineering and project management for all the CEC funded projects.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # m609195</b>	<b>Account # 311-60-00-9410-57290</b>						
<b>Project Cost Estimate:</b>	352,958	979,025	979,025	200,000	200,000	200,000	600,000
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	594,471	594,471	-	-	-	-
<b>Net Project Cost Estimates:</b>	352,958	384,554	384,554	200,000	200,000	200,000	600,000

**Remove Corp Yard Wall Furnaces - CEC**

**Project Description:**

Relace two wall furnaces in main building with ductless split system heat pump with inverter and electrically reversing valve for heating only. Energy savings of 1,056 therms.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601608</b>	<b>Account # 311-60-00-9410-57290</b>						
<b>Project Cost Estimate:</b>	-	11,231	11,231	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	11,231	11,231	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Remove Indoor Condenser - Maint Garage - CEC**

**Project Description:**

Remove indoor condenser unit and place with a new unit on the roof. Energy savings of 1440 kWh.

**Fiscal Year 2016**

	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601614</b>	<b>Account # 311-60-00-9410-57290</b>						
<b>Project Cost Estimate:</b>	-	4,758	4,758	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	4,758	4,758	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Citywide Projects (EXISTING)**

311- General Capital  
 Improvement Fund

**Replace City Hall Condensing Units - CEC**

**Project Description:**

Replace 4 rooftop condensing units serving the indoor handler units on the historic portion of city hall. Energy savings are 5,408 kWh of electricity and 14 therms of natural gas.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601601</b>	<b>Account # 311-60-00-9410-57290</b>						
<b>Project Cost Estimate:</b>	-	29,797	29,797	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	29,797	29,797	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Replace City Hall Exhaust Fans - CEC**

**Project Description:**

Replace two centrifugal belt-driven exhaust fans on the historic portion of city hall with 2 direct drive motors. Energy savings of 4,127 kWh of electricity.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601602</b>	<b>Account # 311-60-00-9410-57290</b>						
<b>Project Cost Estimate:</b>	-	5,888	5,888	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	5,888	5,888	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Replace Corp Yard Air Furnace - CEC**

**Project Description:**

Replace old forced air furnace in main building with new more efficient unit. Energy savings of 274 kWh and 8 therms.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601607</b>	<b>Account # 311-60-00-9410-57290</b>						
<b>Project Cost Estimate:</b>	-	4,031	4,031	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	4,031	4,031	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-



City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Citywide Projects (EXISTING)**

311- General Capital  
 Improvement Fund

**Replace Corp Yard Condensing Unit - CEC**

**Project Description:**

Replace main building rooftop condensing unit with inverter unit and indoor unit. Energy savings of 2,137 kWh.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
Project # c601610	Account # 311-60-00-9410-57290						
Project Cost Estimate:	-	7,229	7,229	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	7,229	7,229	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Replace Corp Yard Services Bay Heaters - CEC**

**Project Description:**

Replace two garage service bay heaters with more efficient infrared system. Energy savings of 2,137 kWh.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
Project # c601609	Account # 311-60-00-9410-57290						
Project Cost Estimate:	-	12,821	12,821	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	12,821	12,821	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Replace Fans on Annex Roof - CEC**

**Project Description:**

Replace three belt driven fans on Annex roof with direct drive fans. Energy savings of 4,322 kWh.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
Project # c601604	Account # 311-60-00-9410-57290						
Project Cost Estimate:	-	8,058	8,058	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	8,058	8,058	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Citywide Projects (EXISTING)**

311- General Capital  
 Improvement Fund

**Replace Furnace - Maint Garage - CEC**

**Project Description:**

Replace one 80% efficient gas furnace with condensing furnaces. Energy savings of 468 kWh and 104 therms.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
Account # 311-60-00-9410-57290							
Project # c601612							
Project Cost Estimate:	-	4,184	4,184	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	4,184	4,184	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

**Replace Heater - Maint Garage - CEC**

**Project Description:**

Replace one Reznor unit heater with condensing furnace. Energy savings of 208 kWh and 303 therms.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
Account # 311-60-00-9410-57290							
Project # c601613							
Project Cost Estimate:	-	4,292	4,292	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	4,292	4,292	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

**Replace Heaters- Maint Building D - CEC**

**Project Description:**

Replace two unit heaters with sealed combustion chamber infrared units. Energy savings of 484 kWh and 196 therms.

	Prior Year	Fiscal Year 2016		FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
		Budgeted	Estimated Actuals				
Account # 311-60-00-9410-57290							
Project # c601611							
Project Cost Estimate:	-	12,821	12,821	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	12,821	12,821	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Citywide Projects (EXISTING)**

311- General Capital Improvement Fund

**Retrofit Corp Yard Exterior Lighting - CEC**

**Project Description:**

Replace thirteen wall packs with LED wall packs. Energy savings of 8,061 kWh.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601605</b>	<b>Account # 311-60-00-9320-57305</b>						
<b>Project Cost Estimate:</b>	-	8,867	8,867	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	8,867	8,867	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**Retrofit Exterior Lighting (City-Wide) - CEC**

**Project Description:**

Replace 15 wall packs and 22 can lights at parking garage, Police Department and other locations to LED systems. Energy savings of 12,739 kWh.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601615</b>	<b>Account # 311-60-00-9320-57305</b>						
<b>Project Cost Estimate:</b>	-	15,372	15,372	-	-	-	-
<b>Project Funding Estimates:</b>							
<b>Loan proceeds</b>	-	15,372	15,372	-	-	-	-
<b>Net Project Cost Estimates:</b>	-	-	-	-	-	-	-

**San Lorenzo River Lagoon Management Program**

**Project Description:**

Three to five year management program to address public and private infrastructure flooding that results from high waters on the San Lorenzo River during the summer months, while mitigating impacts to wildlife habitat.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c601403</b>	<b>Account # 311-60-00-9145-57106</b>						
<b>Project Cost Estimate:</b>	163,956	196,294	196,294	75,000	-	-	75,000
<b>Project Funding Estimates:</b>							
<b>Other State Grants</b>	-	75,000	75,000	-	-	-	-
<b>State capital grants</b>	18,845	-	-	-	-	-	-
<b>From General Fund</b>	45,000	-	-	-	-	-	-
<b>Net Project Cost Estimates:</b>	100,111	121,294	121,294	75,000	-	-	75,000

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Citywide Projects (EXISTING)**

311- General Capital  
 Improvement Fund

**Space Utilization Plan for City Hall**

**Project Description:**

Space Utilization Design for City Hall.

	Fiscal Year 2016						
	Prior Year	Budgeted	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2017-2019 Total
<b>Project # c141301</b>							<b>Account # 311-14-11-9410-57203</b>
<b>Project Cost Estimate:</b>	152,207	412,793	212,793	-	-	-	-
<b>Net Project Cost Estimates:</b>	152,207	412,793	212,793	-	-	-	-

City of Santa Cruz  
 Adopted Capital Improvement Program Budget (by department)  
 Fiscal Years 2017 - 2019

**Existing Capital Projects for General Capital Improvement Fund (311) Totals**

	Fiscal Year 2016							Total 2017 - 2019
	Prior Year Totals	Budget	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate		
<b>Total Project Cost Estimate:</b>	2,047,154	3,970,412	3,686,875	872,300	1,419,400	1,400,000	3,691,700	
<b>Total Project Funding Estimate:</b>	392,455	2,126,809	2,126,809	397,300	650,000	1,200,000	2,247,300	
<b>Total Net Project Cost Estimate:</b>	1,654,699	1,843,603	1,560,066	475,000	769,400	200,000	1,444,400	

**Citywide Projects Totals for General Capital Improvement Fund (311)**

	Fiscal Year 2016							Total 2017 - 2019
	Prior Year Totals	Budget	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate		
<b>Total Project Cost Estimate:</b>	2,047,154	3,970,412	3,686,875	972,300	1,419,400	1,400,000	3,791,700	
<b>Total Project Funding Estimate:</b>	392,455	2,126,809	2,126,809	482,300	650,000	1,200,000	2,332,300	
<b>Total Net Project Cost Estimate:</b>	1,654,699	1,843,603	1,560,066	490,000	769,400	200,000	1,459,400	

**Citywide Projects Totals**

	Fiscal Year 2016							Total 2017 - 2019
	Prior Year Totals	Budget	Estimated Actuals	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate		
<b>Total Project Cost Estimate:</b>	2,047,154	3,970,412	3,686,875	972,300	1,419,400	1,400,000	3,791,700	
<b>Total Project Funding Estimate:</b>	392,455	2,126,809	2,126,809	482,300	650,000	1,200,000	2,332,300	
<b>Total Net Project Cost Estimate:</b>	1,654,699	1,843,603	1,560,066	490,000	769,400	200,000	1,459,400	

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## OVERVIEW

This section summarizes the budget document with the following:

- Summary of Projected Revenues and Other Financing Sources
- Summary of Projected Expenditures and Other Financing Uses
- Summary of Transfers
- Revenues and Other Financing Sources – Primary General Fund
- Operating Expenditures by Department – Primary General Fund
- Agencies
  - RDA Successor Agency

Generally, the tables present information for the last completed fiscal year (FY 2015), Amended Budget and Estimated Actual information for the current fiscal year (FY 2016) and the Adopted Budget for FY 2017.

# Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>General Funds</b>					
<b>Primary General Fund</b>					
Taxes	60,112,770	66,708,745	66,708,745	66,149,007	70,141,000
Licenses and Permits	956,587	1,031,300	1,031,300	1,090,200	1,076,700
Grants	455,968	412,500	1,096,935	769,185	300,000
Charges for Services	11,254,382	11,809,467	11,809,617	12,594,358	14,143,277
Fines and Forfeitures	1,918,720	1,666,400	1,666,400	1,574,478	1,591,750
Rents & Miscellaneous Revenues	3,683,640	3,583,811	3,626,359	3,403,807	3,497,023
Other Financing Sources	2,058,529	33,041	33,041	46,955	542,000
Total Primary General Fund	80,440,596	85,245,264	85,972,397	85,627,990	91,291,750
<b>General Fund - Assigned &amp; Committed for Special Programs</b>					
Taxes	212,887	216,000	216,000	218,539	220,000
Grants	-	-	-	-	6,000
Charges for Services	2,563,941	2,555,994	2,555,994	2,503,087	2,592,500
Fines and Forfeitures	28,436	50,000	50,000	1,633	2,000
Rents & Miscellaneous Revenues	3,086,883	2,983,469	2,983,469	3,015,579	2,704,764
Other Financing Sources	1,221,317	1,666,678	1,666,678	1,413,524	1,864,593
Total General Fund - Assigned & Committed for Special Programs	7,113,464	7,472,141	7,472,141	7,152,362	7,389,857
<b>City Public Trust</b>					
Rents & Miscellaneous Revenues	113,976	23,087	23,087	184,500	10,000
Other Financing Sources	358,221	438,670	438,670	2,114,670	-
Total City Public Trust	472,197	461,757	461,757	2,299,170	10,000
<b>Total General Funds</b>	<b>88,026,257</b>	<b>93,179,162</b>	<b>93,906,295</b>	<b>95,079,522</b>	<b>98,691,607</b>
<b>Special Revenue Funds</b>					
<b>Police Special Revenue Funds</b>					
Grants	106,200	110,000	110,000	110,000	110,000
Charges for Services	20,571	16,500	16,500	16,500	16,500
Rents & Miscellaneous Revenues	2,838	3,680	3,680	4,500	4,800
Total Police Special Revenue Funds	129,609	130,180	130,180	131,000	131,300
<b>State Highway Funds</b>					
Grants	2,757,729	1,374,370	15,069,107	19,224,855	3,437,873
Rents & Miscellaneous Revenues	37,526	21,486	21,486	35,300	16,500
Other Financing Sources	2,669,833	150,000	2,538,965	2,498,461	1,340,000
Total State Highway Funds	5,465,088	1,545,856	17,629,558	21,758,616	4,794,373



# Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>Traffic Impact Funds</b>					
Rents & Miscellaneous Revenues	461,408	543,924	543,924	123,010	125,200
Total Traffic Impact Funds	461,408	543,924	543,924	123,010	125,200
<b>Clean River, Beaches &amp; Ocean Tax Fund</b>					
Taxes	627,144	628,444	628,444	628,444	630,000
Grants	6,722	-	939,868	939,868	-
Rents & Miscellaneous Revenues	9,561	9,754	9,754	6,300	6,500
Other Financing Sources	-	-	104,208	104,208	-
Total Clean River, Beaches & Ocean Tax Fund	643,427	638,198	1,682,274	1,678,820	636,500
<b>Parks &amp; Recreation Funds</b>					
Taxes	259,307	743,499	743,499	300,000	-
Charges for Services	-	-	-	-	1,140,538
Rents & Miscellaneous Revenues	4,992	3,618	3,618	6,020	6,200
Total Parks & Recreation Funds	264,298	747,117	747,117	306,020	1,146,738
<b>Housing &amp; Community Development Funds</b>					
Grants	792,468	742,755	2,165,137	820,000	750,000
Charges for Services	11,673	5,000	5,000	10,400	5,000
Rents & Miscellaneous Revenues	243,045	44,149	44,149	241,404	87,460
Other Financing Sources	137,524	11,000	11,000	23,900	11,400
Total Housing & Community Development Funds	1,184,710	802,904	2,225,286	1,095,704	853,860
<b>City Low &amp; Mod Income Housing Funds</b>					
Charges for Services	22,500	22,500	22,500	22,500	22,500
Rents & Miscellaneous Revenues	57,759	73,218	73,218	139,470	73,998
Other Financing Sources	-	-	-	23,150	-
Total City Low & Mod Income Housing Funds	80,259	95,718	95,718	185,120	96,498
<b>Transportation Development Funds</b>					
Grants	707,737	701,164	701,164	701,164	701,164
Rents & Miscellaneous Revenues	(1)	-	-	-	-
Total Transportation Development Funds	707,736	701,164	701,164	701,164	701,164
<b>Total Special Revenue Funds</b>	<b>8,936,535</b>	<b>5,205,061</b>	<b>23,755,222</b>	<b>25,979,454</b>	<b>8,485,633</b>

# Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>Capital Improvement Funds</b>					
<b>General &amp; Other Capital Improvement Funds</b>					
Grants	4,513,713	855,000	5,779,323	3,923,534	9,190,000
Rents & Miscellaneous Revenues	961,958	27,245	192,245	70,070	1,431,060
Other Financing Sources	17,724,351	11,905,807	25,853,059	25,600,033	1,479,325
Total General & Other Capital Improvement Funds	23,200,022	12,788,052	31,824,626	29,593,637	12,100,385
Total Capital Improvement Funds	23,200,022	12,788,052	31,824,626	29,593,637	12,100,385
<b>Debt Service Funds</b>					
<b>Government Obligation &amp; Lease Revenue Bond Funds</b>					
Taxes	458,632	474,652	474,652	474,652	486,664
Rents & Miscellaneous Revenues	438,607	441,318	441,318	439,958	438,623
Total Government Obligation & Lease Revenue Bond Funds	897,239	915,970	915,970	914,610	925,287
Total Debt Service Funds	897,239	915,970	915,970	914,610	925,287
<b>Enterprise Funds</b>					
<b>Water Enterprise Funds</b>					
Licenses and Permits	400	3,600	3,600	15,000	1,100
Grants	24,028	20,000	20,000	-	-
Charges for Services	23,706,005	27,929,075	27,929,075	26,781,062	31,449,078
Fines and Forfeitures	217,229	-	-	500,000	-
Rents & Miscellaneous Revenues	760,429	325,575	326,625	300,215	255,000
Other Financing Sources	22,651	30,000,000	30,000,000	10,309	22,008,000
Total Water Enterprise Funds	24,730,742	58,278,250	58,279,300	27,606,586	53,713,178
<b>Wastewater Enterprise Funds</b>					
Grants	1,108,820	2,338,822	2,934,379	1,787,149	1,355,294
Charges for Services	17,241,778	19,212,000	19,212,000	18,787,898	19,967,000
Rents & Miscellaneous Revenues	313,973	208,850	208,850	111,610	120,630
Other Financing Sources	1,447,489	1,484,348	1,484,348	-	-
Total Wastewater Enterprise Funds	20,112,060	23,244,020	23,839,577	20,686,657	21,442,924
<b>Refuse Enterprise Funds</b>					
Grants	13,089	16,000	17,058	16,922	16,000
Charges for Services	16,579,011	16,475,000	16,475,000	16,800,000	16,450,000
Rents & Miscellaneous Revenues	564,022	319,794	319,794	213,888	217,550
Other Financing Sources	1,951,176	-	150,000	311,735	-
Total Refuse Enterprise Funds	19,107,298	16,810,794	16,961,852	17,342,545	16,683,550

# Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>Parking Enterprise Funds</b>					
Taxes	68,070	91,400	91,400	97,000	97,000
Grants	36,306	-	-	-	-
Charges for Services	4,250,187	3,933,688	3,933,688	4,267,624	4,188,000
Rents & Miscellaneous Revenues	224,454	213,158	213,158	231,198	224,665
Other Financing Sources	-	-	1,521,000	1,521,000	-
Total Parking Enterprise Funds	4,579,017	4,238,246	5,759,246	6,116,822	4,509,665
<b>Storm Water Enterprise Funds</b>					
Grants	132,538	-	389,981	389,981	-
Charges for Services	899,924	897,379	897,379	897,379	897,379
Rents & Miscellaneous Revenues	25,280	23,053	23,053	18,155	18,800
Total Storm Water Enterprise Funds	1,057,742	920,432	1,310,413	1,305,515	916,179
<b>Golf Course Enterprise Funds</b>					
Charges for Services	1,414,412	1,300,000	1,300,000	1,396,085	-
Rents & Miscellaneous Revenues	152,606	140,731	140,731	241,165	-
Other Financing Sources	786,435	550,000	641,394	755,137	-
Total Golf Course Enterprise Funds	2,353,453	1,990,731	2,082,125	2,392,387	-
Total Enterprise Funds	71,940,312	105,482,473	108,232,513	75,450,512	97,265,496
<b>Internal Service Funds</b>					
<b>Equipment Operations Internal Service Fund</b>					
Grants	27,000	-	-	-	-
Charges for Services	3,172,821	3,400,900	3,400,900	3,326,755	3,787,473
Rents & Miscellaneous Revenues	8,895	-	-	10,500	10,500
Other Financing Sources	1,909	250,000	250,000	250,059	-
Total Equipment Operations Internal Service Fund	3,210,625	3,650,900	3,650,900	3,587,314	3,797,973
<b>Workers' Compensation Insurance Fund</b>					
Charges for Services	3,405,398	3,592,653	3,592,653	3,469,029	3,603,939
Rents & Miscellaneous Revenues	142,552	116,676	116,676	137,450	139,000
Total Workers' Compensation Insurance Fund	3,547,950	3,709,329	3,709,329	3,606,479	3,742,939

# Summary of Projected Revenues and Other Financing Sources

**BY FUND TYPE**

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>Group Health Insurance Internal Service Fund</b>					
Charges for Services	2,039,493	2,046,727	2,046,727	2,071,727	2,071,727
Rents & Miscellaneous Revenues	6,947	3,039	3,039	7,400	7,600
Total Group Health Insurance Internal Service Fund	2,046,441	2,049,766	2,049,766	2,079,127	2,079,327
<b>Liability Insurance Internal Service Fund</b>					
Charges for Services	2,863,066	2,863,066	2,863,066	2,863,066	2,863,066
Rents & Miscellaneous Revenues	35,440	5,224	5,224	11,010	11,500
Total Liability Insurance Internal Service Fund	2,898,506	2,868,290	2,868,290	2,874,076	2,874,566
 Total Internal Service Funds	11,703,521	12,278,285	12,278,285	12,146,996	12,494,805
 Total Revenues:	204,703,886	229,849,003	270,912,911	239,164,731	229,963,213

# Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>General Funds</b>					
<b>Primary General Fund</b>					
Personnel Services	52,970,228	58,775,023	58,723,559	54,231,917	61,839,292
Services, Supplies, & Other Charges	20,970,103	23,986,301	26,089,651	23,365,645	26,830,327
Capital Outlay	2,879,302	868,200	1,278,547	70,183	597,000
Debt Service	2,693,786	4,331,023	4,331,023	4,331,023	4,736,122
Other Financing Uses	3,098,505	(1,802,462)	(1,413,649)	2,864,557	(1,095,430)
Total Primary General Fund	82,611,924	86,158,085	89,009,132	84,863,325	92,907,311
<b>General Fund - Assigned &amp; Committed for Special Programs</b>					
Personnel Services	2,822,822	3,531,825	3,558,052	3,242,684	3,696,654
Services, Supplies, & Other Charges	3,255,220	2,120,801	2,623,499	2,572,231	1,868,583
Capital Outlay	71,608	53,700	53,700	5,000	-
Other Financing Uses	75,067	1,150,000	1,956,383	1,956,383	200,000
Total General Fund - Assigned & Committed for Special Programs	6,224,716	6,856,326	8,191,635	7,776,298	5,765,237
<b>City Public Trust</b>					
Other Financing Uses	2,011,665	-	-	-	500,000
Total City Public Trust	2,011,665	-	-	-	500,000
Total General Funds	90,848,305	93,014,411	97,200,766	92,639,623	99,172,548
<b>Special Revenue Funds</b>					
<b>Police Special Revenue Funds</b>					
Services, Supplies, & Other Charges	45,924	110,000	110,000	110,000	110,000
Total Police Special Revenue Funds	45,924	110,000	110,000	110,000	110,000
<b>State Highway Funds</b>					
Personnel Services	151,902	160,124	160,124	93,018	36,628
Services, Supplies, & Other Charges	586,093	752,143	752,143	700,346	685,733
Capital Outlay	4,296,309	315,000	23,337,578	25,027,297	4,029,000
Debt Service	27,032	25,000	25,000	24,953	25,000
Other Financing Uses	1,200,713	800,000	1,093,404	907,145	500,000
Total State Highway Funds	6,262,048	2,052,267	25,368,250	26,752,759	5,276,361
<b>Traffic Impact Funds</b>					
Personnel Services	43,075	52,182	52,182	51,000	54,672
Services, Supplies, & Other Charges	21	-	-	-	-
Other Financing Uses	2,008,524	-	2,165,286	2,124,782	1,340,000
Total Traffic Impact Funds	2,051,620	52,182	2,217,468	2,175,782	1,394,672

# Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>Clean River, Beaches &amp; Ocean Tax Fund</b>					
Personnel Services	266,046	288,835	248,835	254,025	143,018
Services, Supplies, & Other Charges	335,718	530,962	568,682	478,872	374,289
Capital Outlay	273,050	100,000	1,231,638	1,221,638	100,000
Total Clean River, Beaches & Ocean Tax Fund	874,814	919,797	2,049,155	1,954,535	617,307
<b>Parks and Recreation Funds</b>					
Other Financing Uses	615,223	766,000	1,446,893	1,421,894	185,000
Total Parks and Recreation Funds	615,223	766,000	1,446,893	1,421,894	185,000
<b>Housing &amp; Community Development Funds</b>					
Services, Supplies, & Other Charges	698,572	1,090,718	4,112,862	2,518,254	2,328,260
Other Financing Uses	398,035	217,436	254,401	254,401	35,000
Total Housing & Community Development Funds	1,096,607	1,308,154	4,367,263	2,772,655	2,363,260
<b>City Low &amp; Mod Income Housing Funds</b>					
Services, Supplies, & Other Charges	19,550	89,200	89,200	89,316	89,200
Capital Outlay	-	75,000	75,000	-	75,000
Other Financing Uses	147,036	-	-	-	-
Total City Low & Mod Income Housing Funds	166,586	164,200	164,200	89,316	164,200
<b>Transportation Development Funds</b>					
Services, Supplies, & Other Charges	707,737	701,164	701,164	701,164	701,164
Total Transportation Development Funds	707,737	701,164	701,164	701,164	701,164
Total Special Revenue Funds	11,820,559	6,073,764	36,424,393	35,978,105	10,811,964
<b>Capital Improvement Funds</b>					
<b>General and Other Capital Improvement Funds</b>					
Personnel Services	21,093	23,189	23,189	20,416	22,080
Services, Supplies, & Other Charges	8,741	-	45,000	-	-
Capital Outlay	10,439,792	13,389,236	41,489,011	37,275,986	12,297,300
Debt Service	600,417	663,703	663,703	661,998	671,528
Other Financing Uses	429,729	-	271,512	271,512	-
Total General and Other Capital Improvement Funds	11,499,772	14,076,128	42,492,415	38,229,912	12,990,908

# Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>Debt Service Funds</b>					
<b>Government Obligation and Lease Revenue Bond Funds</b>					
Debt Service	896,199	906,115	906,115	906,115	916,527
Total Government Obligation and Lease Revenue Bond Funds	896,199	906,115	906,115	906,115	916,527
<b>Enterprise Funds</b>					
<b>Water Enterprise Funds</b>					
Personnel Services	10,225,879	11,879,181	12,045,806	10,580,127	12,741,984
Services, Supplies, & Other Charges	11,019,107	12,377,301	13,988,246	11,446,712	12,668,753
Capital Outlay	11,723,336	9,448,500	20,315,477	20,220,243	15,235,000
Debt Service	1,004,473	1,762,552	1,762,552	692,742	1,111,938
Other Financing Uses	109,821	133,541	280,345	281,513	135,102
Total Water Enterprise Funds	34,082,616	35,601,075	48,392,426	43,221,337	41,892,777
<b>Wastewater Enterprise Funds</b>					
Personnel Services	6,328,492	7,240,926	7,313,843	6,621,839	7,843,057
Services, Supplies, & Other Charges	6,728,545	7,890,557	8,169,087	7,058,175	7,940,728
Capital Outlay	3,520,876	5,482,117	8,105,299	7,949,523	5,515,300
Debt Service	3,624,747	3,691,518	3,691,518	3,691,418	3,690,916
Other Financing Uses	26,085	59,338	129,231	138,574	78,386
Total Wastewater Enterprise Funds	20,228,745	24,364,456	27,408,978	25,459,529	25,068,387
<b>Refuse Enterprise Funds</b>					
Personnel Services	7,836,530	8,502,154	8,502,154	8,067,181	8,619,281
Services, Supplies, & Other Charges	6,167,277	7,057,931	7,201,994	5,812,972	7,010,286
Capital Outlay	3,104,521	1,284,417	5,024,277	4,155,928	3,836,647
Debt Service	2,001,231	1,880,064	1,880,064	1,861,635	1,817,754
Other Financing Uses	14,976	29,774	43,128	43,502	81,418
Total Refuse Enterprise Funds	19,124,535	18,754,340	22,651,617	19,941,218	21,365,386
<b>Parking Enterprise Funds</b>					
Personnel Services	2,284,761	2,326,027	2,326,027	2,498,334	2,526,803
Services, Supplies, & Other Charges	1,181,734	1,408,222	1,442,983	1,391,010	1,477,314
Capital Outlay	106,901	528,000	3,451,637	3,328,637	2,362,500
Debt Service	455,264	423,167	423,167	423,367	421,867
Other Financing Uses	29,619	40,373	141,936	141,936	33,729
Total Parking Enterprise Funds	4,058,279	4,725,789	7,785,750	7,783,284	6,822,213

# Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>Storm Water Enterprise Funds</b>					
Personnel Services	110,115	116,487	116,487	111,829	121,682
Services, Supplies, & Other Charges	202,343	688,343	845,236	821,112	881,768
Capital Outlay	477,012	-	1,037,320	915,320	80,000
Debt Service	404,474	378,288	378,288	378,349	397,640
Other Financing Uses	2,006	5,660	9,502	9,500	6,533
Total Storm Water Enterprise Funds	1,195,949	1,188,778	2,386,833	2,236,110	1,487,623
<b>Golf Course Enterprise Funds</b>					
Personnel Services	961,391	971,544	971,544	890,524	-
Services, Supplies, & Other Charges	807,802	908,997	919,680	892,738	-
Capital Outlay	264,080	50,000	219,688	221,354	-
Debt Service	285,431	290,156	290,156	288,156	-
Total Golf Course Enterprise Funds	2,318,703	2,220,697	2,401,068	2,292,772	-
Total Enterprise Funds	81,008,827	86,855,135	111,026,671	100,934,250	96,636,386
<b>Internal Service Funds</b>					
<b>Equipment Operations Internal Service Fund</b>					
Personnel Services	1,002,503	1,119,262	1,119,262	986,528	1,108,381
Services, Supplies, & Other Charges	2,285,134	2,380,374	2,380,374	2,318,003	2,363,540
Capital Outlay	41,447	20,000	34,704	881,608	604,528
Other Financing Uses	13,572	12,000	30,901	30,901	35,200
Total Equipment Operations Internal Service Fund	3,342,656	3,531,636	3,565,241	4,217,040	4,111,649
<b>Workers' Compensation Insurance</b>					
Personnel Services	183,531	210,469	210,469	198,175	208,299
Services, Supplies, & Other Charges	3,219,728	2,788,250	2,801,353	2,762,768	2,818,519
Other Financing Uses	-	154,125	154,125	154,125	-
Total Workers' Compensation Insurance	3,403,259	3,152,844	3,165,947	3,115,068	3,026,818
<b>Group Health Insurance Internal Service Fund</b>					
Personnel Services	397,830	489,368	489,368	415,275	450,760
Services, Supplies, & Other Charges	1,309,510	1,457,115	1,457,115	1,431,191	1,457,115
Total Group Health Insurance Internal Service Fund	1,707,340	1,946,483	1,946,483	1,846,466	1,907,875



# Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>Liability Insurance Internal Service Fund</b>					
Personnel Services	315,313	386,193	386,193	379,991	413,739
Services, Supplies, & Other Charges	2,140,122	2,687,093	2,533,483	2,039,501	2,978,582
Other Financing Uses	146,558	380,000	706,770	722,427	40,000
Total Liability Insurance Internal Service Fund	<u>2,601,993</u>	<u>3,453,286</u>	<u>3,626,446</u>	<u>3,141,919</u>	<u>3,432,321</u>
Total Internal Service Funds	<u>11,055,248</u>	<u>12,084,249</u>	<u>12,304,117</u>	<u>12,320,493</u>	<u>12,478,663</u>
Grand Total:	<u><u>207,128,910</u></u>	<u><u>213,009,802</u></u>	<u><u>300,354,478</u></u>	<u><u>281,008,498</u></u>	<u><u>233,006,996</u></u>

# Summary of Transfers

## ADOPTED BUDGET

	2015 Actuals	2016 Amended Budget	2016 Estimated Actual	2017 Adopted Budget
<b>TO GENERAL FUNDS FROM:</b>				
Primary General Fund <i>To transfer obligations to the Economic Development Trust Fund and the Wharf</i>	\$ 1,176,207	\$ 1,631,678	\$ 1,353,561	\$ 1,803,613
Community Development Block Grant (CDBG) <i>For Teen Center</i>	35,000	35,000	35,000	35,000
City Public Trust Fund <i>For Land Purchase (2015) &amp; Public Parking (2017)</i>	2,011,665	-	-	500,000
Contributions & Donations - Parks & Rec <i>To eliminate Contributions Fund</i>	-	-	91,592	-
Refuse Fund	877	800	1,174	1,270
Golf Course Fund	-	-	-	-
Wastewater Fund	18,203	20,000	29,343	31,760
Water Fund	3,597	2,500	3,668	3,970
<i>Subtotal for After Hours Call Duty Program</i>	22,677	23,300	34,185	37,000
<b>Total General Fund</b>	<b>3,245,549</b>	<b>1,689,978</b>	<b>1,422,746</b>	<b>2,375,613</b>
<b>TO CAPITAL IMPROVEMENT PROJECTS FUNDS FROM:</b>				
General Funds	1,497,365	2,572,636	2,572,636	370,957
Gas Tax - Street Maintenance Fund (317)	1,200,712	1,093,404	907,145	500,000
Traffic Impact Fees	131,454	18,546	18,546	-
Parks and Recreation - Quimby Funds	566,508	924,624	924,624	150,000
Parks and Recreation - Facilities Tax Fund	24,911	472,270	447,269	35,000
Community Development Block Grant (CDBG)	-	182,436	182,436	-
Wharf Tenant Capital Improvement Contribution	-	66,252	66,252	-
Water Funds	89,582	269,285	269,285	121,380
Wastewater Fund	3,992	65,698	65,698	42,051
Refuse Fund	13,871	42,122	42,122	79,786
Parking Fund	28,476	86,878	86,878	32,992
Storm Water Fund	1,423	9,405	9,405	6,533
Enterprise Public Art Funds	22,486	13,246	13,244	15,426
Equipment Operations Fund	13,572	30,901	30,901	35,200
Liability Insurance Fund	-	706,770	722,427	40,000
Workers Compensation Fund	-	154,125	154,125	-
<b>Total Capital Improvement Project Funds</b>	<b>3,594,352</b>	<b>6,708,598</b>	<b>6,512,993</b>	<b>1,429,325</b>
<i>To fund various capital improvement projects &amp; support Public Art</i>				
<b>TO GAS TAX FUND FROM:</b>				
CIP - Sidewalk Construction In-Lieu Fund	-	-	-	-
General Fund	-	-	-	-
CIP - General Capital Improvement Fund	34,989	-	-	-
Community Development Block Grant (CDBG)	363,035	36,965	36,965	-
Traffic Impact Fee-Citywide	1,877,070	2,146,740	2,106,236	1,340,000
Arterial Streets and Road CIP Fund	394,740	205,260	205,260	-
<b>Total Gas Tax Fund</b>	<b>2,669,834</b>	<b>2,388,965</b>	<b>2,348,461</b>	<b>1,340,000</b>
<i>To fund various capital improvement projects</i>				<i>(continued)</i>

# Summary of Transfers

## ADOPTED BUDGET

	2015 Actuals	2016 Amended Budget	2016 Estimated Actual	2017 Adopted Budget
<b>TO CLEAN RIVER, BEACHES &amp; OCEANS FUND FROM:</b>				
General Fund	-	10,000	10,000	-
Wastewater Fund	-	40,000	40,000	-
Parking Fund	-	54,208	54,208	-
<b>Total Capital Improvement Project Funds</b>	-	<b>104,208</b>	<b>104,208</b>	-
<i>Salaries for Illegal Campsite Clean-up</i>				
<b>TO EQUIPMENT FUND FROM:</b>				
General Fund	-	250,000	250,000	-
<b>Total Equipment Fund</b>	-	<b>250,000</b>	<b>250,000</b>	-
<i>For vehicle replacement</i>				
<b>TO PARKING FUNDS FROM:</b>				
Kiosk Fund	-	21,000	21,000	-
<b>Total Parking Fund</b>	-	<b>21,000</b>	<b>21,000</b>	-
<i>For sidewalk scrubber</i>				
<b>TO GOLF COURSE FUNDS FROM:</b>				
General Fund				
For funding operations	500,000	500,000	613,743	-
Parks & Rec Facilities Tax Fund				
For DeLaveaga Golf Course Facility Improvement	23,804	50,000	50,000	-
Liability Insurance Fund	146,558	-	-	-
<b>Total Golf Course Funds</b>	<b>670,362</b>	<b>550,000</b>	<b>663,743</b>	-
<b>Total All City Funds</b>	<b>\$ 10,180,097</b>	<b>\$ 11,712,749</b>	<b>\$ 11,323,151</b>	<b>\$ 5,144,938</b>

# Revenues and Other Financing Sources - Primary General Fund

BY REVENUE TYPE

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>Taxes</b>					
Property Tax	16,905,542	18,782,230	18,782,230	18,499,357	19,553,500
Sales and Use Tax	16,572,267	18,887,500	18,887,500	18,000,000	18,675,000
Utility Users Tax	10,826,990	11,455,605	11,455,605	11,302,000	11,679,000
Transient Occupancy Tax	8,255,379	9,760,000	9,760,000	10,310,000	11,710,000
Franchise Tax	3,148,619	3,173,100	3,173,100	3,320,000	3,550,000
Admission Tax	2,394,716	2,520,000	2,520,000	2,550,000	2,750,000
Business License Tax	871,672	929,560	929,560	887,650	918,500
Parking Lot Tax	563,399	567,000	567,000	650,000	675,000
Other Taxes	574,185	633,750	633,750	630,000	630,000
Total Taxes	<u>60,112,770</u>	<u>66,708,745</u>	<u>66,708,745</u>	<u>66,149,007</u>	<u>70,141,000</u>
<b>Licenses and Permits</b>					
Construction Permits	840,057	929,500	929,500	980,500	980,500
Other Permits	108,625	101,800	101,800	109,700	96,200
Other Miscellaneous Revenues	7,905	-	-	-	-
Total Licenses and Permits	<u>956,587</u>	<u>1,031,300</u>	<u>1,031,300</u>	<u>1,090,200</u>	<u>1,076,700</u>
<b>Grants and Intergovernmental</b>					
Federal	61,806	79,000	517,095	479,438	68,000
State	284,967	283,500	475,204	222,111	232,000
Local	109,196	50,000	104,636	67,636	-
Total Grants and Intergovernmental	<u>455,968</u>	<u>412,500</u>	<u>1,096,935</u>	<u>769,185</u>	<u>300,000</u>
<b>Charges for Services</b>					
General Government	774,885	972,600	972,600	952,240	1,026,700
Public Safety	2,802,081	3,491,333	3,491,483	4,073,731	4,017,250
Culture and Recreation	1,672,526	1,573,160	1,573,160	1,547,328	2,983,250
Public Works	1,420,217	1,248,700	1,248,700	1,454,041	1,234,200
Library	623,334	570,000	570,000	606,181	625,500
Interfund and Interagency charges	3,958,636	3,953,249	3,953,249	3,958,637	4,254,377
Miscellaneous Charges for Services	2,704	425	425	2,200	2,000
Total Charges for Services	<u>11,254,383</u>	<u>11,809,467</u>	<u>11,809,617</u>	<u>12,594,358</u>	<u>14,143,277</u>
<b>Fines and Forfeitures</b>					
Fines and Forfeits	1,918,720	1,666,400	1,666,400	1,574,478	1,591,750
Total Fines and Forfeitures	<u>1,918,720</u>	<u>1,666,400</u>	<u>1,666,400</u>	<u>1,574,478</u>	<u>1,591,750</u>

# Revenues and Other Financing Sources - Primary General Fund

BY REVENUE TYPE

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>Rents &amp; Misc Revenues</b>					
Investment Earnings	(1,022)	30,036	30,036	(35,540)	38,005
Rents and Royalties	3,307,615	3,413,705	3,413,705	3,365,765	3,298,908
Contr & Donations-Private Sources	50,309	10,700	19,195	11,905	12,610
Miscellaneous Operating Revenues	326,736	129,370	163,423	61,677	147,500
<b>Total Rents &amp; Misc Revenues</b>	<b>3,683,639</b>	<b>3,583,811</b>	<b>3,626,359</b>	<b>3,403,807</b>	<b>3,497,023</b>
<b>Other Financing Sources</b>					
Loan Principal Receipts	7,741	7,741	7,741	7,770	-
Interfund Transfers In	2,034,342	23,300	23,300	34,185	537,000
Other Miscellaneous Revenues	16,446	2,000	2,000	5,000	5,000
<b>Total Other Financing Sources</b>	<b>2,058,529</b>	<b>33,041</b>	<b>33,041</b>	<b>46,955</b>	<b>542,000</b>
<b>Total Revenues</b>	<b>80,440,596</b>	<b>85,245,264</b>	<b>85,972,397</b>	<b>85,627,990</b>	<b>91,291,750</b>

# Operating Expenditures by Department - Primary General Fund

## BY DEPARTMENT

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>City Attorney</b>					
Personnel Services	41,150	48,683	48,683	30,820	48,683
Services, Supplies, & Other Charges	865,618	945,843	945,843	785,643	945,843
<b>Total City Attorney</b>	906,768	994,526	994,526	816,463	994,526
<b>City Council</b>					
Personnel Services	293,827	266,186	266,186	261,157	300,213
Services, Supplies, & Other Charges	162,438	181,394	206,394	201,044	102,294
<b>Total City Council</b>	456,264	447,580	472,580	462,201	402,507
<b>City Manager</b>					
Personnel Services	1,726,454	1,760,891	1,760,891	1,572,742	1,934,009
Services, Supplies, & Other Charges	584,673	654,782	888,553	574,904	3,127,939
<b>Total City Manager</b>	2,311,127	2,415,673	2,649,444	2,147,646	5,061,948
<b>City - Non-Departmental</b>					
Personnel Services	30,230	27,450	27,450	26,820	-
Services, Supplies, & Other Charges	2,030,921	2,226,730	2,432,050	2,192,050	-
Debt Service	2,693,786	4,331,023	4,331,023	4,331,023	4,736,122
Other Financing Uses	3,098,505	(1,802,462)	(1,413,649)	2,864,557	(1,095,430)
<b>Total City - Non-Departmental</b>	7,853,442	4,782,741	5,376,874	9,414,450	3,640,692
<b>Economic Development</b>					
Personnel Services	936,292	1,163,518	1,170,990	948,124	1,281,513
Services, Supplies, & Other Charges	1,019,198	1,802,406	2,283,336	1,168,559	1,972,089
Capital Outlay	2,021,165	-	7,541	-	500,000
<b>Total Economic Development</b>	3,976,655	2,965,924	3,461,867	2,116,683	3,753,602
<b>Finance</b>					
Personnel Services	2,497,179	2,907,569	2,907,569	2,371,056	2,966,658
Services, Supplies, & Other Charges	454,709	354,301	379,227	490,093	523,439
Capital Outlay	20,711	53,000	53,000	263	10,000
<b>Total Finance</b>	2,972,599	3,314,870	3,339,796	2,861,412	3,500,097
<b>Fire</b>					
Personnel Services	12,717,488	13,885,339	13,885,489	13,765,569	14,001,920
Services, Supplies, & Other Charges	1,814,900	1,661,933	1,661,933	1,677,815	1,790,624
Capital Outlay	89,682	38,000	77,500	25,000	25,000
<b>Total Fire</b>	14,622,069	15,585,272	15,624,922	15,468,384	15,817,544

# Operating Expenditures by Department - Primary General Fund

## BY DEPARTMENT

	Fiscal Year 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
<b>Human Resources</b>					
Personnel Services	961,245	963,260	963,260	828,328	1,087,759
Services, Supplies, & Other Charges	558,344	598,522	680,349	469,597	564,272
<b>Total Human Resources</b>	<b>1,519,589</b>	<b>1,561,782</b>	<b>1,643,609</b>	<b>1,297,925</b>	<b>1,652,031</b>
<b>Information Technology</b>					
Personnel Services	1,924,129	2,442,134	2,442,134	2,172,220	2,587,178
Services, Supplies, & Other Charges	1,487,338	1,682,832	1,919,743	1,906,494	1,730,782
Capital Outlay	-	-	13,028	-	-
<b>Total Information Technology</b>	<b>3,411,468</b>	<b>4,124,966</b>	<b>4,374,904</b>	<b>4,078,714</b>	<b>4,317,960</b>
<b>Library (City)</b>					
Services, Supplies, & Other Charges	1,394,751	1,394,751	1,394,751	1,394,751	1,464,751
<b>Total Library (City)</b>	<b>1,394,751</b>	<b>1,394,751</b>	<b>1,394,751</b>	<b>1,394,751</b>	<b>1,464,751</b>
<b>Parks and Recreation</b>					
Personnel Services	6,082,478	6,855,742	6,845,367	6,159,333	8,184,320
Services, Supplies, & Other Charges	3,277,326	3,605,487	3,884,917	3,719,451	4,572,592
Capital Outlay	144,536	185,200	249,538	14,920	40,000
<b>Total Parks and Recreation</b>	<b>9,504,340</b>	<b>10,646,429</b>	<b>10,979,822</b>	<b>9,893,704</b>	<b>12,796,912</b>
<b>Planning and Community Development</b>					
Personnel Services	3,217,944	3,999,315	3,959,315	3,311,876	4,329,792
Services, Supplies, & Other Charges	666,784	1,055,928	1,273,834	1,069,036	1,156,145
Capital Outlay	32,366	30,000	30,000	30,000	20,000
<b>Total Planning and Community Development</b>	<b>3,917,094</b>	<b>5,085,243</b>	<b>5,263,149</b>	<b>4,410,912</b>	<b>5,505,937</b>
<b>Police</b>					
Personnel Services	18,400,787	19,805,972	19,789,795	18,689,636	20,337,428
Services, Supplies, & Other Charges	4,222,330	4,751,881	4,921,336	4,733,219	5,397,462
Capital Outlay	541,980	250,000	296,177	-	-
<b>Total Police</b>	<b>23,165,096</b>	<b>24,807,853</b>	<b>25,007,308</b>	<b>23,422,855</b>	<b>25,734,890</b>
<b>Public Works</b>					
Personnel Services	4,141,026	4,648,964	4,656,430	4,094,236	4,779,819
Services, Supplies, & Other Charges	2,452,130	3,069,511	3,217,384	2,982,989	3,482,095
Capital Outlay	7,506	312,000	551,763	-	2,000
<b>Total Public Works</b>	<b>6,600,662</b>	<b>8,030,475</b>	<b>8,425,577</b>	<b>7,077,225</b>	<b>8,263,914</b>
<b>Total Expenditures</b>	<b>82,611,924</b>	<b>86,158,085</b>	<b>89,009,132</b>	<b>84,863,325</b>	<b>92,907,311</b>

# Redevelopment Successor Agency

## AGENCY SUMMARY

### Agency Description:

The Successor Agency is tasked with winding down the operations of the former Santa Cruz Redevelopment Agency, which was dissolved on February 1, 2012, pursuant to State law. The role of the Successor Agency includes the management of Agency property, the distribution of assets, and the administration of outstanding debt obligations.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted	
		Adopted Budget	Amended Budget	Estimated Actual		
<b>EXPENDITURES BY CHARACTER:</b>						
Services, Supplies, and Other Charges	1,259,049	502,490	4,377,555	4,301,161	2,390,000	
Capital Outlay	447,104	-	-	-	-	
Debt Service	4,526,827	4,519,236	4,519,236	4,520,845	4,439,110	
Transfers Out & Other Financing Uses	5,292,528	8,905,586	8,905,586	6,944,675	4,859,891	
Total Expenditures	<u>11,525,507</u>	<u>13,927,312</u>	<u>17,802,377</u>	<u>15,766,681</u>	<u>11,689,001</u>	
<b>EXPENDITURES BY ACTIVITY:</b>						
Other Financing Uses	0000	5,292,528	8,905,586	8,905,586	6,944,675	4,859,891
RDA Administration	5510	550,037	256,250	256,250	256,250	250,000
Operation of Acquired Property	5530	92,455	45,270	45,270	37,756	-
Property Acquisition	5531	525,482	-	-	-	-
Owner Participation Agreements	5553	532,183	504,240	504,240	503,849	426,166
Public Improvements-Parking Fac	5570	13,511	103,537	103,537	99,612	-
Public Improvements-Buildings	5572	447,104	-	-	-	-
Public Improvements-Other	5579	2,600	-	-	-	-
Economic Development - Other	5590	74,964	97,433	112,498	47,543	-
Low & Moderate Housing Produc	5650	-	-	3,860,000	3,860,000	2,140,000
Principal	8110	1,800,000	1,905,000	1,905,000	1,905,000	2,020,000
Interest Expense	8210	2,186,865	2,102,325	2,102,325	2,102,325	1,983,744
Other Debt Service	8910	7,778	7,671	7,671	9,671	9,200
Subtotal Other Funds		<u>11,525,507</u>	<u>13,927,312</u>	<u>17,802,377</u>	<u>15,766,681</u>	<u>11,689,001</u>
Total Expenditures		<u>11,525,507</u>	<u>13,927,312</u>	<u>17,802,377</u>	<u>15,766,681</u>	<u>11,689,001</u>



# Redevelopment Successor Agency

## AGENCY SUMMARY

		Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Proposed
			Adopted Budget	Amended Budget	Estimated Actual	
<b>RESOURCES BY FUND</b>						
Redevelopment Obligation Retirement Fund	941	3,707,253	4,860,499	4,860,499	4,529,560	4,550,000
SA Low and Moderate Housing Fund	942	1,497	15,002	15,002	840	850
SA Capital Projects and Capital Assets	943	553,032	44,442	44,442	3,574	5,340
SA Capital Projects-Del Mar Theater	944	156,628	184,756	184,756	64,628	4,643
SA Capital Projects-Admin	945	186,753	253,645	253,645	250,319	252,116
SA Debt Service Fund	946	4,574,845	4,518,706	4,518,706	4,057,430	4,585,805
Total Resources		9,180,008	9,877,050	9,877,050	8,906,351	9,398,754

**Projected Estimated Fund Balance - Redevelopment Obligation Retirement Fund Fund  
Fund # 941**

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Transfers Out & Other Financing Uses	3,520,089	4,550,000	4,550,000	4,409,261	4,678,700
<b>Expenditures Totals:</b>	<u>3,520,089</u>	<u>4,550,000</u>	<u>4,550,000</u>	<u>4,409,261</u>	<u>4,678,700</u>
<b>Revenues</b>					
Taxes	4,479,745	4,550,000	4,550,000	4,649,560	4,675,000
Rents, & Misc Revenues	4,067	-	-	-	-
<b>Revenues Totals:</b>	<u>4,483,812</u>	<u>4,550,000</u>	<u>4,550,000</u>	<u>4,649,560</u>	<u>4,675,000</u>
<b>Surplus/(Deficit):</b>	963,723	-	-	240,299	(3,700)
<b>Beginning Fund Balance:</b>		<u>3,213,450</u>	<u>3,213,450</u>	<u>3,213,450</u>	<u>3,453,749</u>
<b>Ending Fund Balance:</b>		<u><b>3,213,450</b></u>	<u><b>3,213,450</b></u>	<u><b>3,453,749</b></u>	<u><b>3,450,049</b></u>

**Projected Estimated Fund Balance - SA Low and Moderate Housing Fund Fund  
Fund # 942**

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	-	2,140,000	7,300,000	7,300,000	-
<b>Expenditures Totals:</b>	<u>-</u>	<u>2,140,000</u>	<u>7,300,000</u>	<u>7,300,000</u>	<u>-</u>
<b>Revenues</b>					
Rents, & Misc Revenues	681	850	850	1,020	1,100
<b>Revenues Totals:</b>	<u>681</u>	<u>850</u>	<u>850</u>	<u>1,020</u>	<u>1,100</u>
<b>Surplus/(Deficit):</b>	681	(2,139,150)	(7,299,150)	(7,298,980)	1,100
<b>Beginning Fund Balance:</b>		<u>8,277,346</u>	<u>8,277,346</u>	<u>8,277,346</u>	<u>978,366</u>
<b>Ending Fund Balance:</b>		<u><b>6,138,196</b></u>	<u><b>978,196</b></u>	<u><b>978,366</b></u>	<u><b>979,466</b></u>

\*Sums may have discrepancies due to rounding

**Projected Estimated Fund Balance - SA Capital Projects and Capital Assets Fund**

**Fund # 943**

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	71,072	-	-	-	-
Transfers Out & Other Financing Uses	2,974,586	59,891	1,559,891	59,691	5,710,000
<b>Expenditures Totals:</b>	<u>3,045,659</u>	<u>59,891</u>	<u>1,559,891</u>	<u>59,691</u>	<u>5,710,000</u>
<b>Revenues</b>					
Rents, & Misc Revenues	(4,881)	5,340	5,340	3,100	4,100
<b>Revenues Totals:</b>	<u>(4,881)</u>	<u>5,340</u>	<u>5,340</u>	<u>3,100</u>	<u>4,100</u>
<b>Surplus/(Deficit):</b>	(3,050,540)	(54,551)	(1,554,551)	(56,591)	(5,705,900)
<b>Beginning Fund Balance:</b>		24,783,590	24,783,590	24,783,590	24,726,999
<b>Ending Fund Balance:</b>		<u><u>24,729,039</u></u>	<u><u>23,229,039</u></u>	<u><u>24,726,999</u></u>	<u><u>19,021,099</u></u>

**Projected Estimated Fund Balance - SA Capital Projects-Del Mar Theater Fund**

**Fund # 944**

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	109,538	-	-	-	-
Transfers Out & Other Financing Uses	280,000	250,000	250,000	250,000	5,100
<b>Expenditures Totals:</b>	<u>389,538</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>5,100</u>
<b>Revenues</b>					
Charges for Services	250	-	-	-	-
Rents, & Misc Revenues	48,135	4,643	4,643	-	-
<b>Revenues Totals:</b>	<u>48,385</u>	<u>4,643</u>	<u>4,643</u>	<u>-</u>	<u>-</u>
<b>Surplus/(Deficit):</b>	(341,154)	(245,357)	(245,357)	(250,000)	(5,100)
<b>Beginning Fund Balance:</b>		255,025	255,025	255,025	5,025
<b>Ending Fund Balance:</b>		<u><u>9,668</u></u>	<u><u>9,668</u></u>	<u><u>5,025</u></u>	<u><u>(75)</u></u>

\*Sums may have discrepancies due to rounding

**Projected Estimated Fund Balance - SA Capital Projects-Admin Fund**

**Fund # 945**

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	250,075	250,000	250,000	249,800	250,000
Transfers Out & Other Financing Uses	170,000	-	-	-	8,100
<b>Expenditures Totals:</b>	<u>420,075</u>	<u>250,000</u>	<u>250,000</u>	<u>249,800</u>	<u>258,100</u>
<b>Revenues</b>					
Rents, & Misc Revenues	536	2,116	2,116	1,200	1,400
Transfers In & Other Financing Source:	250,000	250,000	250,000	250,000	250,000
<b>Revenues Totals:</b>	<u>250,536</u>	<u>252,116</u>	<u>252,116</u>	<u>251,200</u>	<u>251,400</u>
<b>Surplus/(Deficit):</b>	<u>(169,538)</u>	<u>2,116</u>	<u>2,116</u>	<u>1,400</u>	<u>(6,700)</u>
<b>Beginning Fund Balance:</b>		<u>7,855</u>	<u>7,855</u>	<u>7,855</u>	<u>9,255</u>
<b>Ending Fund Balance:</b>		<u><u>9,971</u></u>	<u><u>9,971</u></u>	<u><u>9,255</u></u>	<u><u>2,555</u></u>

**Projected Estimated Fund Balance - SA Debt Service Fund Fund**

**Fund # 946**

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Debt Service	4,492,416	4,439,110	4,439,110	4,438,210	4,445,492
<b>Expenditures Totals:</b>	<u>4,492,416</u>	<u>4,439,110</u>	<u>4,439,110</u>	<u>4,438,210</u>	<u>4,445,492</u>
<b>Revenues</b>					
Rents, & Misc Revenues	16,589	16,497	16,497	24,380	25,820
Transfers In & Other Financing Source:	4,034,625	4,569,308	4,569,308	4,428,369	4,451,589
<b>Revenues Totals:</b>	<u>4,051,214</u>	<u>4,585,805</u>	<u>4,585,805</u>	<u>4,452,749</u>	<u>4,477,409</u>
<b>Surplus/(Deficit):</b>	<u>(441,203)</u>	<u>146,695</u>	<u>146,695</u>	<u>14,539</u>	<u>31,917</u>
<b>Beginning Fund Balance:</b>		<u>2,289,926</u>	<u>2,289,926</u>	<u>2,289,926</u>	<u>2,304,465</u>
<b>Ending Fund Balance:</b>		<u><u>2,436,621</u></u>	<u><u>2,436,621</u></u>	<u><u>2,304,465</u></u>	<u><u>2,336,382</u></u>

\*Sums may have discrepancies due to rounding



Estimated Available Fund  
Balance Projections

for

FY 2017

Adopted Budget

**Primary General Fund**  
**Estimated Fund Balance Projections**  
**Fund # 101**

**Fund Description:**

This fund functions as the City's discretionary operating fund and accounts for taxes and other general revenues and expenditures not restricted for specific purposes.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	52,970,228	58,775,023	58,723,559	54,231,917	61,839,292
Services, Supplies, and Other Charges	20,970,103	23,986,301	26,089,651	23,365,645	26,830,327
Capital Outlay	2,879,302	868,200	1,278,547	70,183	597,000
Debt Service	2,693,786	4,331,023	4,331,023	4,331,023	4,736,122
Transfers Out & Other Financing Uses	3,098,505	(1,802,462)	(1,413,649)	2,864,557	(1,095,430)
<b>Expenditures Totals:</b>	<b>82,611,924</b>	<b>86,158,085</b>	<b>89,009,132</b>	<b>84,863,325</b>	<b>92,907,311</b>
<b>Revenues</b>					
Taxes	60,112,770	66,708,745	66,708,745	66,149,007	70,141,000
Licenses and Permits	956,587	1,031,300	1,031,300	1,090,200	1,076,700
Grants	455,968	412,500	1,096,935	769,185	300,000
Charges for Services	11,254,383	11,809,467	11,809,617	12,594,358	14,143,277
Fines and Forfeitures	1,918,720	1,666,400	1,666,400	1,574,478	1,591,750
Rents, & Misc Revenues	3,683,639	3,583,811	3,626,359	3,403,807	3,497,023
Transfers In & Other Financing Source:	2,058,529	33,041	33,041	138,547	542,000
<b>Revenues Totals:</b>	<b>80,440,596</b>	<b>85,245,264</b>	<b>85,972,397</b>	<b>85,719,582</b>	<b>91,291,750</b>
<b>Surplus/(Deficit):</b>	<b>(2,171,328)</b>	<b>(912,821)</b>	<b>(3,036,735)</b>	<b>856,257</b>	<b>(1,615,561)</b>
<b>Beginning Fund Balance:</b>		<b>205,785</b>	<b>205,785</b>	<b>205,785</b>	<b>1,062,042</b>
<b>Ending Fund Balance:</b>		<b>(707,036)</b>	<b>(2,830,950)</b>	<b>1,062,042</b>	<b>(553,519)</b>

\*Sums may have discrepancies due to rounding

# Code Enforcement/Civil Penalties

## Estimated Fund Balance Projections

Fund # 103

**Fund Description:**

This fund accounts for penalties assessed for nuisance abatement liens and legal judgments that are used as a revolving fund to finance further code enforcement actions.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	14,248	78,583	78,583	37,466	38,056
Services, Supplies, and Other Charges	850	28,000	28,000	20,020	17,000
<b>Expenditures Totals:</b>	<u>15,098</u>	<u>106,583</u>	<u>106,583</u>	<u>57,486</u>	<u>55,056</u>
<b>Revenues</b>					
Fines and Forfeitures	20,932	40,000	40,000	-	-
<b>Revenues Totals:</b>	<u>20,932</u>	<u>40,000</u>	<u>40,000</u>	<u>-</u>	<u>-</u>
<b>Surplus/(Deficit):</b>	5,833	(66,583)	(66,583)	(57,486)	(55,056)
<b>Beginning Fund Balance:</b>		186,538	186,538	186,538	129,052
<b>Ending Fund Balance:</b>		<u><u>119,955</u></u>	<u><u>119,955</u></u>	<u><u>129,052</u></u>	<u><u>73,996</u></u>

\*Sums may have discrepancies due to rounding

**Municipal Wharf**  
**Estimated Fund Balance Projections**  
**Fund # 104**

**Fund Description:**

This fund accounts for the revenues and expenditures for the Fire Department's Marine Rescue Program, the Parks and Recreation Department's Wharf Operations, and the Public Works Department's Wharf Gate Operations. In FY 2009, it was combined with the Primary General Fund (#101) due to its annual deficits. The City is required to submit an income and loss statement for the Wharf to the California State Lands Commission each year, and although the City maintains detailed records of the Wharf's revenues and expenditures, the California State Lands Commission has determined it is necessary under Public Resources Code 6306 to keep all transactions in a separate fund. For this reason, this fund has been re-established. It will continue to be subsidized by the Primary General Fund on an annual basis.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	2,090,562	2,297,184	2,323,411	2,145,547	2,479,954
Services, Supplies, and Other Charges	793,657	879,270	889,228	1,010,080	987,541
Capital Outlay	71,608	53,700	53,700	5,000	-
Transfers Out & Other Financing Uses	-	-	17,536	17,536	-
<b>Expenditures Totals:</b>	<b>2,955,827</b>	<b>3,230,154</b>	<b>3,283,875</b>	<b>3,178,163</b>	<b>3,467,495</b>
<b>Revenues</b>					
Charges for Services	1,193,925	1,106,500	1,106,500	1,208,300	1,283,500
Fines and Forfeitures	2,937	5,000	5,000	-	-
Rents, & Misc Revenues	1,363,291	1,250,000	1,250,000	1,325,050	1,250,000
Transfers In & Other Financing Source:	395,707	788,778	788,778	530,723	853,613
<b>Revenues Totals:</b>	<b>2,955,859</b>	<b>3,150,278</b>	<b>3,150,278</b>	<b>3,064,073</b>	<b>3,387,113</b>
<b>Surplus/(Deficit):</b>	<b>32</b>	<b>(79,876)</b>	<b>(133,597)</b>	<b>(114,090)</b>	<b>(80,382)</b>
<b>Beginning Fund Balance:</b>		-	-	-	(114,090)
<b>Ending Fund Balance:</b>		<b>(79,876)</b>	<b>(133,597)</b>	<b>(114,090)</b>	<b>(194,472)</b>

\*Sums may have discrepancies due to rounding



# General Plan Update Reserve Fund

## Estimated Fund Balance Projections

Fund # 107

**Fund Description:**

This fund includes revenue collected pursuant to State law for updating and maintenance of the General Plan.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	515,053	905,436	905,436	876,388	884,383
Services, Supplies, and Other Charges	214,750	624,856	1,117,596	1,019,856	330,856
<b>Expenditures Totals:</b>	<u>729,803</u>	<u>1,530,292</u>	<u>2,023,032</u>	<u>1,896,244</u>	<u>1,215,239</u>
<b>Revenues</b>					
Charges for Services	713,932	675,000	675,000	550,000	550,000
<b>Revenues Totals:</b>	<u>713,932</u>	<u>675,000</u>	<u>675,000</u>	<u>550,000</u>	<u>550,000</u>
<b>Surplus/(Deficit):</b>	<u>(15,871)</u>	<u>(855,292)</u>	<u>(1,348,032)</u>	<u>(1,346,244)</u>	<u>(665,239)</u>
<b>Beginning Fund Balance:</b>		<u>1,637,672</u>	<u>1,637,672</u>	<u>1,637,672</u>	<u>291,428</u>
<b>Ending Fund Balance:</b>		<u><b>782,380</b></u>	<u><b>289,640</b></u>	<u><b>291,428</b></u>	<u><b>(373,811)</b></u>

\*Sums may have discrepancies due to rounding

# Green Bldg Educational Resource Fund

## Estimated Fund Balance Projections

Fund # 108

**Fund Description:**

The green building fund was established as a revolving fund for the purpose of supporting program management and public education for the mandatory compliance of “green building” design and construction processes. Revenues are derived from fees assessed on building permits issued by the City, with the exception of sub-trade permits and permits issued in conjunction with a master permit.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	202,958	250,622	250,622	183,283	294,261
Services, Supplies, and Other Charges	11,086	50,975	50,975	37,075	39,486
<b>Expenditures Totals:</b>	214,044	301,597	301,597	220,358	333,747
<b>Revenues</b>					
Charges for Services	205,750	290,000	290,000	250,000	250,000
Rents, & Misc Revenues	2,947	2,800	2,800	2,150	2,300
<b>Revenues Totals:</b>	208,697	292,800	292,800	252,150	252,300
<b>Surplus/(Deficit):</b>	(5,347)	(8,797)	(8,797)	31,792	(81,447)
<b>Beginning Fund Balance:</b>		252,906	252,906	252,906	284,698
<b>Ending Fund Balance:</b>		<b>244,109</b>	<b>244,109</b>	<b>284,698</b>	<b>203,251</b>

\*Sums may have discrepancies due to rounding

# Civic Equip Maintenance/Replacement

## Estimated Fund Balance Projections

Fund # 121

**Fund Description:**

This fund accounts for a portion of equipment rental charges levied on events held at the Civic Auditorium to be used for repair and replacement of sound and lighting equipment.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	24,314	17,000	17,000	17,000	10,000
<b>Expenditures Totals:</b>	24,314	17,000	17,000	17,000	10,000
<b>Revenues</b>					
Rents, & Misc Revenues	6,332	7,327	7,327	6,300	6,220
<b>Revenues Totals:</b>	6,332	7,327	7,327	6,300	6,220
<b>Surplus/(Deficit):</b>	(17,981)	(9,673)	(9,673)	(10,700)	(3,780)
<b>Beginning Fund Balance:</b>		21,347	21,347	21,347	10,647
<b>Ending Fund Balance:</b>		<b>11,674</b>	<b>11,674</b>	<b>10,647</b>	<b>6,867</b>

\*Sums may have discrepancies due to rounding

# Co-op Retail Management

## Estimated Fund Balance Projections

Fund # 122

**Fund Description:**

This fund accounts for all assessments collected from property owners in the CRM district and is administered by the Downtown Management Corporation (DMC). The assessment revenue is utilized by the DMC in contracting for the downtown host program. The downtown host program provides downtown guides whose responsibility it is to provide information to shoppers and pedestrians and to ensure the smooth operation of the downtown business district.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	212,577	216,000	216,000	216,000	220,000
<b>Expenditures Totals:</b>	212,577	216,000	216,000	216,000	220,000
<b>Revenues</b>					
Taxes	212,887	216,000	216,000	218,539	220,000
Fines and Forfeitures	50	-	-	-	-
Rents, & Misc Revenues	182	302	302	100	110
<b>Revenues Totals:</b>	213,118	216,302	216,302	218,639	220,110
<b>Surplus/(Deficit):</b>	542	302	302	2,639	110
<b>Beginning Fund Balance:</b>		2,326	2,326	2,326	4,965
<b>Ending Fund Balance:</b>		2,628	2,628	4,965	5,075

\*Sums may have discrepancies due to rounding

**Kiosk Maintenance**  
**Estimated Fund Balance Projections**  
**Fund # 123**

**Fund Description:**

This fund accounts for the rental income from the kiosks and café extensions on Pacific Avenue. The rental income is used to pay for periodic maintenance and utilities.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	61,148	32,700	32,700	37,700	37,700
Transfers Out & Other Financing Uses	-	-	21,000	21,000	-
<b>Expenditures Totals:</b>	<u>61,148</u>	<u>32,700</u>	<u>53,700</u>	<u>58,700</u>	<u>37,700</u>
<b>Revenues</b>					
Charges for Services	18,477	16,700	16,700	25,387	24,000
Fines and Forfeitures	518	-	-	133	-
Rents, & Misc Revenues	20,708	14,321	14,321	15,325	10,925
<b>Revenues Totals:</b>	<u>39,703</u>	<u>31,021</u>	<u>31,021</u>	<u>40,845</u>	<u>34,925</u>
<b>Surplus/(Deficit):</b>	(21,445)	(1,679)	(22,679)	(17,855)	(2,775)
<b>Beginning Fund Balance:</b>		111,469	111,469	111,469	93,614
<b>Ending Fund Balance:</b>		<u><u>109,790</u></u>	<u><u>88,790</u></u>	<u><u>93,614</u></u>	<u><u>90,839</u></u>

\*Sums may have discrepancies due to rounding

**Street Tree Fund**  
**Estimated Fund Balance Projections**  
**Fund # 125**

**Fund Description:**

This fund accounts for civil penalties assessed pursuant to the Heritage Tree Ordinance, donations, contributions, and other fund raising activities and is used for the acquisition and planting of trees.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	16,560	12,000	12,000	12,000	15,000
<b>Expenditures Totals:</b>	<u>16,560</u>	<u>12,000</u>	<u>12,000</u>	<u>12,000</u>	<u>15,000</u>
<b>Revenues</b>					
Charges for Services	8,100	10,000	10,000	10,000	10,000
Fines and Forfeitures	4,000	5,000	5,000	1,500	2,000
Rents, & Misc Revenues	4,181	1,207	1,207	1,020	1,075
<b>Revenues Totals:</b>	<u>16,281</u>	<u>16,207</u>	<u>16,207</u>	<u>12,520</u>	<u>13,075</u>
<b>Surplus/(Deficit):</b>	(279)	4,207	4,207	520	(1,925)
<b>Beginning Fund Balance:</b>		55,984	55,984	55,984	56,504
<b>Ending Fund Balance:</b>		<u><u>60,191</u></u>	<u><u>60,191</u></u>	<u><u>56,504</u></u>	<u><u>54,579</u></u>

\*Sums may have discrepancies due to rounding

**City Public Trust Fund**  
**Estimated Fund Balance Projections**  
**Fund # 130**

**Fund Description:**

This fund accounts for the proceeds from the sale of city owned land. This fund was established by City Council policy where the principal is to be preserved and maintained as part of a program to meet the extensive capital improvement needs of the City. Principal can be used to leverage a substantial contribution of funds from a source other than the General Fund to complete an unfunded capital project of high priority. Interest earnings from the Trust Fund may be used on an annual basis, may be accumulated from year to year to fund objectives that require such accumulations, may be utilized to retire indebtedness to accomplish larger objectives, or may be used in combinations of those alternatives.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Transfers Out & Other Financing Uses	2,011,665	-	-	-	500,000
<b>Expenditures Totals:</b>	<u>2,011,665</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>500,000</u>
<b>Revenues</b>					
Rents, & Misc Revenues	113,976	23,087	23,087	184,500	10,000
Transfers In & Other Financing Source:	358,221	438,670	438,670	2,114,670	-
<b>Revenues Totals:</b>	<u>472,197</u>	<u>461,757</u>	<u>461,757</u>	<u>2,299,170</u>	<u>10,000</u>
<b>Surplus/(Deficit):</b>	(1,539,468)	461,757	461,757	2,299,170	(490,000)
<b>Beginning Fund Balance:</b>		797,323	797,323	797,323	3,096,493
<b>Ending Fund Balance:</b>		<u><u>1,259,080</u></u>	<u><u>1,259,080</u></u>	<u><u>3,096,493</u></u>	<u><u>2,606,493</u></u>

\*Sums may have discrepancies due to rounding

**City Stabilization Reserve**  
**Estimated Fund Balance Projections**  
**Fund # 132**

**Fund Description:**

This fund accounts for the City's General Fund stabilization arrangements as established by the City Council on June 11, 2013. The portion attributed to the two-month operating balance could be used to temporarily offset significant revenue declines, to temporary offset cash flow needs or for urgent facility costs to preserve safety or operations. Should the reserve fall below two months, it would require notification and may require approval by bond holders and a report to the City Council on the strategy to return to the minimum funding level. The remaining portion for the unfunded obligation reserve (initially funded at \$2.1 million) could be used to pay down internal loans, pension obligation bonds or offset post-employment health care obligations.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	1,754,681	-	-	-	-
<b>Expenditures Totals:</b>	<u>1,754,681</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Revenues</b>					
Rents, & Misc Revenues	1,641,746	1,684,994	1,684,994	1,628,479	1,398,014
Transfers In & Other Financing Source:	10,110	-	-	24,963	25,980
<b>Revenues Totals:</b>	<u>1,651,857</u>	<u>1,684,994</u>	<u>1,684,994</u>	<u>1,653,442</u>	<u>1,423,994</u>
<b>Surplus/(Deficit):</b>	<u>(102,825)</u>	<u>1,684,994</u>	<u>1,684,994</u>	<u>1,653,442</u>	<u>1,423,994</u>
<b>Beginning Fund Balance:</b>		<u>13,610,578</u>	<u>13,610,578</u>	<u>13,610,578</u>	<u>15,264,020</u>
<b>Ending Fund Balance:</b>		<u><u>15,295,572</u></u>	<u><u>15,295,572</u></u>	<u><u>15,264,020</u></u>	<u><u>16,688,014</u></u>

\*Sums may have discrepancies due to rounding



# Economic Development Trust Fund

## Estimated Fund Balance Projections

Fund # 136

### Fund Description:

The purpose of this fund is to formally establish and designate a dedicated, transparent and stable funding source to carry out economic development programs, projects and initiatives of the City. The fund would accumulate two types of revenue: residual deposits of property tax distributions accumulated from the former Redevelopment Project areas previously received by the Redevelopment Agency, and deposits of net revenue from the 2013 Transient Occupancy Tax increase of 1% approved for economic development purposes. The fund would be restricted to economic development purposes including major projects and economic development initiatives approved by the City Council.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	-	20,000	20,000	-	-
Transfers Out & Other Financing Uses	75,067	1,150,000	1,917,847	1,917,847	200,000
<b>Expenditures Totals:</b>	<u>75,067</u>	<u>1,170,000</u>	<u>1,937,847</u>	<u>1,917,847</u>	<u>200,000</u>
<b>Revenues</b>					
Rents, & Misc Revenues	2,439	-	-	6,500	6,700
Transfers In & Other Financing Source:	780,500	842,900	842,900	822,838	950,000
<b>Revenues Totals:</b>	<u>782,939</u>	<u>842,900</u>	<u>842,900</u>	<u>829,338</u>	<u>956,700</u>
<b>Surplus/(Deficit):</b>	<u>707,873</u>	<u>(327,100)</u>	<u>(1,094,947)</u>	<u>(1,088,509)</u>	<u>756,700</u>
<b>Beginning Fund Balance:</b>		<u>707,873</u>	<u>707,873</u>	<u>707,873</u>	<u>(380,636)</u>
<b>Ending Fund Balance:</b>		<u><u>380,773</u></u>	<u><u>(387,074)</u></u>	<u><u>(380,636)</u></u>	<u><u>376,064</u></u>

\*Sums may have discrepancies due to rounding

**Unemployment Insurance**  
**Estimated Fund Balance Projections**  
**Fund # 140**

**Fund Description:**

This fund accounts for self-funded direct reimbursements to the state unemployment program for benefits paid to eligible displaced workers.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	132,630	205,000	205,000	202,500	205,000
<b>Expenditures Totals:</b>	<u>132,630</u>	<u>205,000</u>	<u>205,000</u>	<u>202,500</u>	<u>205,000</u>
<b>Revenues</b>					
Charges for Services	423,757	457,794	457,794	459,400	475,000
<b>Revenues Totals:</b>	<u>423,757</u>	<u>457,794</u>	<u>457,794</u>	<u>459,400</u>	<u>475,000</u>
<b>Surplus/(Deficit):</b>	291,127	252,794	252,794	256,900	270,000
<b>Beginning Fund Balance:</b>		933,586	933,586	933,586	1,190,486
<b>Ending Fund Balance:</b>		<u><u>1,186,380</u></u>	<u><u>1,186,380</u></u>	<u><u>1,190,486</u></u>	<u><u>1,460,486</u></u>

\*Sums may have discrepancies due to rounding

**Housing In-lieu Program**  
**Estimated Fund Balance Projections**  
**Fund # 150**

**Fund Description:**

This fund was established to account for revenues collected by developers that qualify and have opted to pay a fee “in-lieu” of constructing inclusionary housing units as required by the City’s affordable housing provisions. The monies collected and all earnings from investment of the monies are used within a reasonable amount of time to assist in the construction of new lower income units with long-term affordability restrictions, including required administrative support.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Revenues</b>					
Rents, & Misc Revenues	7,789	45	45	5,300	5,620
<b>Revenues Totals:</b>	<u>7,789</u>	<u>45</u>	<u>45</u>	<u>5,300</u>	<u>5,620</u>
<b>Surplus/(Deficit):</b>	7,789	45	45	5,300	5,620
<b>Beginning Fund Balance:</b>		82,943	82,943	82,943	88,243
<b>Ending Fund Balance:</b>		<u><u>82,988</u></u>	<u><u>82,988</u></u>	<u><u>88,243</u></u>	<u><u>93,863</u></u>

\*Sums may have discrepancies due to rounding

**DeAnza Hardship Fund**  
**Estimated Fund Balance Projections**  
**Fund # 151**

**Fund Description:**

This fund was established pursuant to a settlement agreement involving Manufactured Home Communities, Incorporated (MHC, Inc.) and DeAnza Santa Cruz Mobile Estates homeowners. Revenues include one-time contributions from Manufactured Home Communities, Inc. and the City Public Trust, which can be used to defray any qualifying hardship of homeowners subject to certain restrictions.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	15,000	-	-	-	-
<b>Expenditures Totals:</b>	<u>15,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Revenues</b>					
Rents, & Misc Revenues	2,653	2,551	2,551	2,450	2,600
<b>Revenues Totals:</b>	<u>2,653</u>	<u>2,551</u>	<u>2,551</u>	<u>2,450</u>	<u>2,600</u>
<b>Surplus/(Deficit):</b>	(12,347)	2,551	2,551	2,450	2,600
<b>Beginning Fund Balance:</b>		<u>257,112</u>	<u>257,112</u>	<u>257,112</u>	<u>259,562</u>
<b>Ending Fund Balance:</b>		<u><u>259,663</u></u>	<u><u>259,663</u></u>	<u><u>259,562</u></u>	<u><u>262,162</u></u>

\*Sums may have discrepancies due to rounding

# Contributions and Donations - General

## Estimated Fund Balance Projections

Fund # 161

**Fund Description:**

The General Contributions and Donations fund accounts for donations and contributions to General Fund activities other than those in the Parks and Recreation Department.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	630	-	-	-	-
<b>Expenditures Totals:</b>	<u>630</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Revenues</b>					
Rents, & Misc Revenues	7,475	3,811	3,811	7,905	4,000
<b>Revenues Totals:</b>	<u>7,475</u>	<u>3,811</u>	<u>3,811</u>	<u>7,905</u>	<u>4,000</u>
<b>Surplus/(Deficit):</b>	6,845	3,811	3,811	7,905	4,000
<b>Beginning Fund Balance:</b>		<u>88,555</u>	<u>88,555</u>	<u>88,555</u>	<u>96,460</u>
<b>Ending Fund Balance:</b>		<u><u>92,366</u></u>	<u><u>92,366</u></u>	<u><u>96,460</u></u>	<u><u>100,460</u></u>

\*Sums may have discrepancies due to rounding

# Contributions and Donations - Parks & Recreation

## Estimated Fund Balance Projections

Fund # 162

**Fund Description:**

This fund accounts for donations and contributions to parks and recreation activities.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	17,338	35,000	35,000	-	6,000
Transfers Out & Other Financing Uses	-	-	-	91,592	-
<b>Expenditures Totals:</b>	17,338	35,000	35,000	91,592	6,000
<b>Revenues</b>					
Grants	-	-	-	-	6,000
Rents, & Misc Revenues	27,140	16,111	16,111	15,000	17,200
Transfers In & Other Financing Source:	35,000	35,000	35,000	35,000	35,000
<b>Revenues Totals:</b>	62,140	51,111	51,111	50,000	58,200
<b>Surplus/(Deficit):</b>	44,802	16,111	16,111	(41,592)	52,200
<b>Beginning Fund Balance:</b>		302,429	302,429	302,429	260,837
<b>Ending Fund Balance:</b>		<b>318,540</b>	<b>318,540</b>	<b>260,837</b>	<b>313,037</b>

\*Sums may have discrepancies due to rounding

# Supplemental Law Enforcement Services

## Estimated Fund Balance Projections

Fund # 211

**Fund Description:**

This fund was established to account for grant funding pursuant to the Supplemental Law Enforcement Grant Program established by the State of California. This program distributes grant funding to counties who in turn distribute funds to a variety of local entities based upon a formula specified in the enacting legislation. All local government entities receiving money from this grant are required to use these funds for “front line law enforcement” activities and are required to annually report revenue and expenditure detail to the county’s Supplemental Law Enforcement Oversight Committee (SLEOC).

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	45,924	110,000	110,000	110,000	110,000
<b>Expenditures Totals:</b>	<u>45,924</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>
<b>Revenues</b>					
Grants	106,200	110,000	110,000	110,000	110,000
Rents, & Misc Revenues	(1,378)	-	-	-	-
<b>Revenues Totals:</b>	<u>104,822</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>
<b>Surplus/(Deficit):</b>	58,898	-	-	-	-
<b>Beginning Fund Balance:</b>		<u>1,389</u>	<u>1,389</u>	<u>1,389</u>	<u>1,389</u>
<b>Ending Fund Balance:</b>		<u><u>1,389</u></u>	<u><u>1,389</u></u>	<u><u>1,389</u></u>	<u><u>1,389</u></u>

\*Sums may have discrepancies due to rounding

**Traffic Offender**  
**Estimated Fund Balance Projections**  
**Fund # 212**

**Fund Description:**

This fund accounts for receipt of private property vehicle towing fees and traffic offender fees, which are used to fund a police sergeant position that oversees traffic enforcement and other activities to improve traffic safety.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Revenues</b>					
Charges for Services	20,571	16,500	16,500	16,500	16,500
Rents, & Misc Revenues	1,787	1,539	1,539	1,850	2,000
<b>Revenues Totals:</b>	<u>22,358</u>	<u>18,039</u>	<u>18,039</u>	<u>18,350</u>	<u>18,500</u>
<b>Surplus/(Deficit):</b>	22,358	18,039	18,039	18,350	18,500
<b>Beginning Fund Balance:</b>		181,157	181,157	181,157	199,507
<b>Ending Fund Balance:</b>		<u><b>199,196</b></u>	<u><b>199,196</b></u>	<u><b>199,507</b></u>	<u><b>218,007</b></u>

\*Sums may have discrepancies due to rounding



**Police Asset Seizure**  
**Estimated Fund Balance Projections**  
**Fund # 214**

**Fund Description:**

This fund accounts for assets confiscated by police officers as a result of arrests in violation of narcotics laws. After adjudication, cash and property, which were seized, are returned to the arresting law enforcement agency. State legislation mandates that these funds not be used to supplement normal operating expenses but should be used for special purchases and projects associated with law enforcement.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Revenues</b>					
Rents, & Misc Revenues	2,429	2,141	2,141	2,650	2,800
<b>Revenues Totals:</b>	<u>2,429</u>	<u>2,141</u>	<u>2,141</u>	<u>2,650</u>	<u>2,800</u>
<b>Surplus/(Deficit):</b>	2,429	2,141	2,141	2,650	2,800
<b>Beginning Fund Balance:</b>		97,942	97,942	97,942	100,592
<b>Ending Fund Balance:</b>		<u><u>100,083</u></u>	<u><u>100,083</u></u>	<u><u>100,592</u></u>	<u><u>103,392</u></u>

\*Sums may have discrepancies due to rounding

# Asset Seizure/Youth Crime Prevention

## Estimated Fund Balance Projections

Fund # 216

**Fund Description:**

This fund accounts for a portion of monies made available to the County from property seized and forfeited, which is distributed to cities within the County for the purpose of funding youth related programs.

	Fiscal Year*	Fiscal Year 2016			Fiscal Year
	2015	Adopted	Amended*	Estimated	2017
	Actuals	Budget	Budget	Actual	Adopted
<b>Surplus/(Deficit):</b>	-	-	-	-	-
<b>Beginning Fund Balance:</b>		3,097	3,097	3,097	3,097
<b>Ending Fund Balance:</b>		<b>3,097</b>	<b>3,097</b>	<b>3,097</b>	<b>3,097</b>

\*Sums may have discrepancies due to rounding

# Gasoline Tax

## Estimated Fund Balance Projections

Fund # 221

**Fund Description:**

This fund accounts for the City's apportionment of the State excise tax on gasoline and other related grants or receipts that are combined with the gasoline tax subvention and are restricted for the planning, construction and maintenance of streets and roads.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	151,902	160,124	160,124	93,018	36,628
Services, Supplies, and Other Charges	586,093	752,143	752,143	700,346	685,733
Capital Outlay	4,296,309	315,000	23,337,578	25,027,297	4,029,000
Debt Service	27,032	25,000	25,000	24,953	25,000
Transfers Out & Other Financing Uses	1,200,713	800,000	1,093,404	907,145	500,000
<b>Expenditures Totals:</b>	<u>6,262,048</u>	<u>2,052,267</u>	<u>25,368,250</u>	<u>26,752,759</u>	<u>5,276,361</u>
<b>Revenues</b>					
Grants	2,757,729	1,374,370	15,069,107	19,224,855	3,437,873
Rents, & Misc Revenues	36,176	20,234	20,234	34,000	15,000
Transfers In & Other Financing Source:	2,669,833	150,000	2,538,965	2,498,461	1,340,000
<b>Revenues Totals:</b>	<u>5,463,738</u>	<u>1,544,604</u>	<u>17,628,306</u>	<u>21,757,316</u>	<u>4,792,873</u>
<b>Surplus/(Deficit):</b>	(798,310)	(507,663)	(7,739,943)	(4,995,443)	(483,488)
<b>Beginning Fund Balance:</b>		1,088,685	1,088,685	1,088,685	(3,906,758)
<b>Ending Fund Balance:</b>		<u><u>581,022</u></u>	<u><u>(6,651,258)</u></u>	<u><u>(3,906,758)</u></u>	<u><u>(4,390,246)</u></u>

\*Sums may have discrepancies due to rounding

**Traffic Congestion Relief**  
**Estimated Fund Balance Projections**  
**Fund # 222**

**Fund Description:**

This fund accounts for a subvention of the State sales tax on gasoline restricted for street and highway maintenance, rehabilitation, and reconstruction of necessary associated facilities such as drainage and traffic control devices.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Revenues</b>					
Rents, & Misc Revenues	1,350	1,252	1,252	1,300	1,500
<b>Revenues Totals:</b>	<u>1,350</u>	<u>1,252</u>	<u>1,252</u>	<u>1,300</u>	<u>1,500</u>
<b>Surplus/(Deficit):</b>	1,350	1,252	1,252	1,300	1,500
<b>Beginning Fund Balance:</b>		132,422	132,422	132,422	133,722
<b>Ending Fund Balance:</b>		<u><u>133,674</u></u>	<u><u>133,674</u></u>	<u><u>133,722</u></u>	<u><u>135,222</u></u>

\*Sums may have discrepancies due to rounding

# Traffic Impact Fee-Beach/South of Laurel

## Estimated Fund Balance Projections

Fund # 225

**Fund Description:**

This fund was established to fund a specific list of transportation improvement projects that address cumulative traffic impacts from private development. The project area matches the Beach and South of Laurel Area Plan and is in addition to the Traffic Impact Fee – Citywide. Funds are dedicated to the planning, design, administration, right-of-way acquisition, and construction of the identified improvement projects. Fifteen percent (15%) of the traffic impact fee collected is dedicated to alternative transportation projects.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Revenues</b>					
Rents, & Misc Revenues	1,058	979	979	1,010	1,200
<b>Revenues Totals:</b>	1,058	979	979	1,010	1,200
<b>Surplus/(Deficit):</b>	1,058	979	979	1,010	1,200
<b>Beginning Fund Balance:</b>		105,918	105,918	105,918	106,928
<b>Ending Fund Balance:</b>		<b>106,897</b>	<b>106,897</b>	<b>106,928</b>	<b>108,128</b>

\*Sums may have discrepancies due to rounding

# Traffic Impact Fee-Citywide Fund

## Estimated Fund Balance Projections

Fund # 226

**Fund Description:**

This fund was established to fund a specific list of transportation improvement projects that address cumulative traffic impacts from private development citywide. The project area matches the city limits inclusive of the Beach and South of Laurel Area Plan. Funds are dedicated to the planning, design, administration, right-of-way acquisition, and construction of the identified improvement projects. Fifteen percent (15%) of the traffic impact fee collected is dedicated to alternative transportation projects.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	43,075	52,182	52,182	51,000	54,672
Services, Supplies, and Other Charges	21	-	-	-	-
Transfers Out & Other Financing Uses	2,008,524	-	2,165,286	2,124,782	1,340,000
<b>Expenditures Totals:</b>	2,051,620	52,182	2,217,468	2,175,782	1,394,672
<b>Revenues</b>					
Rents, & Misc Revenues	460,350	542,945	542,945	122,000	124,000
<b>Revenues Totals:</b>	460,350	542,945	542,945	122,000	124,000
<b>Surplus/(Deficit):</b>	(1,591,270)	490,763	(1,674,523)	(2,053,782)	(1,270,672)
<b>Beginning Fund Balance:</b>		2,752,338	2,752,338	2,752,338	698,556
<b>Ending Fund Balance:</b>		<b>3,243,101</b>	<b>1,077,815</b>	<b>698,556</b>	<b>(572,116)</b>

\*Sums may have discrepancies due to rounding

# Clean River, Beaches & Ocean Tax Fund

## Estimated Fund Balance Projections

Fund # 235

### Fund Description:

This fund receives revenues from a city-wide special tax used exclusively to prevent and reduce water pollution, and for the protection of watersheds and water quality. Funding provides for capital improvements, environmental restoration and upgrades to storm water collection, conveyance, management and treatment of systems, and implementation of storm water best management practices. It also provides for public education and outreach activities to prevent and reduce water pollution.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	266,046	288,835	248,835	254,025	143,018
Services, Supplies, and Other Charges	335,718	530,962	568,682	478,872	374,289
Capital Outlay	273,050	100,000	1,231,638	1,221,638	100,000
<b>Expenditures Totals:</b>	<b>874,814</b>	<b>919,797</b>	<b>2,049,155</b>	<b>1,954,535</b>	<b>617,307</b>
<b>Revenues</b>					
Taxes	627,144	628,444	628,444	628,444	630,000
Grants	6,722	-	939,868	939,868	-
Rents, & Misc Revenues	9,561	9,754	9,754	6,300	6,500
Transfers In & Other Financing Source:	-	-	104,208	104,208	-
<b>Revenues Totals:</b>	<b>643,427</b>	<b>638,198</b>	<b>1,682,274</b>	<b>1,678,820</b>	<b>636,500</b>
<b>Surplus/(Deficit):</b>	<b>(231,387)</b>	<b>(281,599)</b>	<b>(366,881)</b>	<b>(275,715)</b>	<b>19,193</b>
<b>Beginning Fund Balance:</b>		<b>856,734</b>	<b>856,734</b>	<b>856,734</b>	<b>581,019</b>
<b>Ending Fund Balance:</b>		<b>575,135</b>	<b>489,853</b>	<b>581,019</b>	<b>600,212</b>

\*Sums may have discrepancies due to rounding

# Northwest Quadrant - Parks & Rec Fee

## Estimated Fund Balance Projections

Fund # 241

**Fund Description:**

These funds were established pursuant to the Quimby Act which authorized the City Council to require developers of new subdivisions to dedicate land for park development or pay fees in-lieu of park dedication which are restricted to park or recreational purposes. Fees can only be expended in the same quadrant of the City in which it was collected.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Transfers Out & Other Financing Uses	162,322	170,000	277,259	277,259	50,000
<b>Expenditures Totals:</b>	<u>162,322</u>	<u>170,000</u>	<u>277,259</u>	<u>277,259</u>	<u>50,000</u>
<b>Revenues</b>					
Charges for Services	-	-	-	-	339,306
<b>Revenues Totals:</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>339,306</u>
<b>Surplus/(Deficit):</b>	<u>(162,322)</u>	<u>(170,000)</u>	<u>(277,259)</u>	<u>(277,259)</u>	<u>289,306</u>
<b>Beginning Fund Balance:</b>		<u>340,777</u>	<u>340,777</u>	<u>340,777</u>	<u>63,518</u>
<b>Ending Fund Balance:</b>		<u><u>170,777</u></u>	<u><u>63,518</u></u>	<u><u>63,518</u></u>	<u><u>352,824</u></u>

\*Sums may have discrepancies due to rounding



# Southwest Quadrant - Parks & Rec Fee

## Estimated Fund Balance Projections

Fund # 242

**Fund Description:**

These funds were established pursuant to the Quimby Act which authorized the City Council to require developers of new subdivisions to dedicate land for park development or pay fees in-lieu of park dedication which are restricted to park or recreational purposes. Fees can only be expended in the same quadrant of the City in which it was collected.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Transfers Out & Other Financing Uses	209,359	98,000	376,246	376,246	10,000
<b>Expenditures Totals:</b>	<u>209,359</u>	<u>98,000</u>	<u>376,246</u>	<u>376,246</u>	<u>10,000</u>
<b>Revenues</b>					
Charges for Services	-	-	-	-	461,926
<b>Revenues Totals:</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>461,926</u>
<b>Surplus/(Deficit):</b>	<u>(209,359)</u>	<u>(98,000)</u>	<u>(376,246)</u>	<u>(376,246)</u>	<u>451,926</u>
<b>Beginning Fund Balance:</b>		<u>42,810</u>	<u>42,810</u>	<u>42,810</u>	<u>(333,436)</u>
<b>Ending Fund Balance:</b>		<u><u>(55,190)</u></u>	<u><u>(333,436)</u></u>	<u><u>(333,436)</u></u>	<u><u>118,490</u></u>

\*Sums may have discrepancies due to rounding

# Northeast Quadrant - Parks & Rec Fee

## Estimated Fund Balance Projections

Fund # 243

**Fund Description:**

These funds were established pursuant to the Quimby Act which authorized the City Council to require developers of new subdivisions to dedicate land for park development or pay fees in-lieu of park dedication which are restricted to park or recreational purposes. Fees can only be expended in the same quadrant of the City in which it was collected.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Transfers Out & Other Financing Uses	130,238	58,000	200,707	200,707	75,000
<b>Expenditures Totals:</b>	130,238	58,000	200,707	200,707	75,000
<b>Revenues</b>					
Charges for Services	-	-	-	-	339,306
<b>Revenues Totals:</b>	-	-	-	-	339,306
<b>Surplus/(Deficit):</b>	(130,238)	(58,000)	(200,707)	(200,707)	264,306
<b>Beginning Fund Balance:</b>		211,886	211,886	211,886	11,179
<b>Ending Fund Balance:</b>		<b>153,886</b>	<b>11,179</b>	<b>11,179</b>	<b>275,485</b>

\*Sums may have discrepancies due to rounding

# Southeast Quadrant - Parks & Rec Fee

## Estimated Fund Balance Projections

Fund # 244

**Fund Description:**

These funds were established pursuant to the Quimby Act which authorized the City Council to require developers of new subdivisions to dedicate land for park development or pay fees in-lieu of park dedication which are restricted to park or recreational purposes. Fees can only be expended in the same quadrant of the City in which it was collected.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Transfers Out & Other Financing Uses	64,588	35,000	70,412	70,412	15,000
<b>Expenditures Totals:</b>	64,588	35,000	70,412	70,412	15,000
<b>Surplus/(Deficit):</b>	(64,588)	(35,000)	(70,412)	(70,412)	(15,000)
<b>Beginning Fund Balance:</b>		37,643	37,643	37,643	(32,769)
<b>Ending Fund Balance:</b>		2,643	(32,769)	(32,769)	(47,769)

\*Sums may have discrepancies due to rounding

# Parks & Recreation Tax Combined Fund

## Estimated Fund Balance Projections

Fund # 249

**Fund Description:**

This fund was established to account for special taxes collected on the construction of new or remodeled residential dwellings, which are designated 50% for greenbelt purposes and 50% for parks and recreation facilities.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Transfers Out & Other Financing Uses	48,715	405,000	522,270	497,270	35,000
<b>Expenditures Totals:</b>	48,715	405,000	522,270	497,270	35,000
<b>Revenues</b>					
Taxes	259,307	743,499	743,499	300,000	-
Rents, & Misc Revenues	4,992	3,618	3,618	6,020	6,200
<b>Revenues Totals:</b>	264,298	747,117	747,117	306,020	6,200
<b>Surplus/(Deficit):</b>	215,583	342,117	224,847	(191,250)	(28,800)
<b>Beginning Fund Balance:</b>		523,216	523,216	523,216	331,966
<b>Ending Fund Balance:</b>		<b>865,333</b>	<b>748,063</b>	<b>331,966</b>	<b>303,166</b>

\*Sums may have discrepancies due to rounding

# HOME Rehabilitation Projects

## Estimated Fund Balance Projections

Fund # 251

**Fund Description:**

This fund accounts for loans made to homeowners for HOME rehabilitation projects using State HUD grant revenues.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Revenues</b>					
Rents, & Misc Revenues	4,168	3,698	3,698	4,400	4,700
Transfers In & Other Financing Source:	2,532	5,000	5,000	3,000	5,000
<b>Revenues Totals:</b>	<u>6,700</u>	<u>8,698</u>	<u>8,698</u>	<u>7,400</u>	<u>9,700</u>
<b>Surplus/(Deficit):</b>	6,700	8,698	8,698	7,400	9,700
<b>Beginning Fund Balance:</b>		342,586	342,586	342,586	349,986
<b>Ending Fund Balance:</b>		<u><u>351,284</u></u>	<u><u>351,284</u></u>	<u><u>349,986</u></u>	<u><u>359,686</u></u>

\*Sums may have discrepancies due to rounding

# HOME Acquisition Projects

## Estimated Fund Balance Projections

Fund # 252

**Fund Description:**

This fund accounts for loans made to homeowners for HOME acquisition projects using State HUD grant revenues.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Revenues</b>					
Rents, & Misc Revenues	1,821	1,689	1,689	1,750	1,900
<b>Revenues Totals:</b>	<u>1,821</u>	<u>1,689</u>	<u>1,689</u>	<u>1,750</u>	<u>1,900</u>
<b>Surplus/(Deficit):</b>	1,821	1,689	1,689	1,750	1,900
<b>Beginning Fund Balance:</b>		<u>178,614</u>	<u>178,614</u>	<u>178,614</u>	<u>180,364</u>
<b>Ending Fund Balance:</b>		<u><u>180,303</u></u>	<u><u>180,303</u></u>	<u><u>180,364</u></u>	<u><u>182,264</u></u>

\*Sums may have discrepancies due to rounding

# HOME Investment Partnership

## Estimated Fund Balance Projections

Fund # 253

**Fund Description:**

This fund accounts for federal monies received under the Home Investment Partnership Program grant which are restricted for affordable housing production and include activities such as new construction or rehabilitation of affordable housing, tenant based rental assistance, first-time homebuyer assistance, and relocation assistance.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	270,957	255,537	1,332,113	169,264	1,015,480
<b>Expenditures Totals:</b>	<u>270,957</u>	<u>255,537</u>	<u>1,332,113</u>	<u>169,264</u>	<u>1,015,480</u>
<b>Revenues</b>					
Grants	132,978	241,735	1,251,435	170,000	250,000
Rents, & Misc Revenues	16,534	-	-	55,274	-
Transfers In & Other Financing Source:	70,000	-	-	-	-
<b>Revenues Totals:</b>	<u>219,512</u>	<u>241,735</u>	<u>1,251,435</u>	<u>225,274</u>	<u>250,000</u>
<b>Surplus/(Deficit):</b>	<u>(51,444)</u>	<u>(13,802)</u>	<u>(80,678)</u>	<u>56,010</u>	<u>(765,480)</u>
<b>Beginning Fund Balance:</b>		212,622	212,622	212,622	268,632
<b>Ending Fund Balance:</b>		<u><u>198,820</u></u>	<u><u>131,944</u></u>	<u><u>268,632</u></u>	<u><u>(496,848)</u></u>

\*Sums may have discrepancies due to rounding

# Community Development Block Grant

## Estimated Fund Balance Projections

Fund # 261

**Fund Description:**

This fund accounts for federal monies received under the Community Development Block Grant (CDBG) program, which provides grants to promote development of a viable community, including decent housing, a suitable living environment for all citizens, and economic development.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	289,377	357,532	718,201	600,371	725,280
Transfers Out & Other Financing Uses	398,035	217,436	254,401	254,401	35,000
<b>Expenditures Totals:</b>	<u>687,412</u>	<u>574,968</u>	<u>972,602</u>	<u>854,772</u>	<u>760,280</u>
<b>Revenues</b>					
Grants	659,490	501,020	913,702	650,000	500,000
Rents, & Misc Revenues	16,641	2,900	2,900	3,400	3,500
Transfers In & Other Financing Source:	13,191	6,000	6,000	20,900	6,400
<b>Revenues Totals:</b>	<u>689,322</u>	<u>509,920</u>	<u>922,602</u>	<u>674,300</u>	<u>509,900</u>
<b>Surplus/(Deficit):</b>	1,910	(65,048)	(50,000)	(180,472)	(250,380)
<b>Beginning Fund Balance:</b>		320,071	320,071	320,071	139,599
<b>Ending Fund Balance:</b>		<u><u>255,023</u></u>	<u><u>270,071</u></u>	<u><u>139,599</u></u>	<u><u>(110,781)</u></u>

\*Sums may have discrepancies due to rounding



# Red Cross Housing Reconstruction Loan Repayment

## Estimated Fund Balance Projections

Fund # 272

**Fund Description:**

This fund accounts for the principal and interest loan repayments from a grant from the Red Cross made to assist in reconstruction of affordable housing destroyed by the 1989 Loma Prieta earthquake. These funds are used to provide assistance to disaster victims and low income households in the Beach Flats and Lower Ocean areas of the City.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	101,169	47,000	63,804	63,804	47,000
<b>Expenditures Totals:</b>	101,169	47,000	63,804	63,804	47,000
<b>Revenues</b>					
Rents, & Misc Revenues	5,525	4,052	4,052	3,000	3,200
<b>Revenues Totals:</b>	5,525	4,052	4,052	3,000	3,200
<b>Surplus/(Deficit):</b>	(95,644)	(42,948)	(59,752)	(60,804)	(43,800)
<b>Beginning Fund Balance:</b>		337,401	337,401	337,401	276,597
<b>Ending Fund Balance:</b>		<b>294,453</b>	<b>277,649</b>	<b>276,597</b>	<b>232,797</b>

\*Sums may have discrepancies due to rounding

# CalHome - FTHB Revolving Fund

## Estimated Fund Balance Projections

Fund # 273

**Fund Description:**

This fund accounts for State monies received to provide funding for the provision of second mortgages to low-income first-time homebuyers purchasing homes in all redevelopment areas and two identified census tracts (1007 and 1010) located within the City of Santa Cruz.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	18,200	-	-	-	-
<b>Expenditures Totals:</b>	18,200	-	-	-	-
<b>Revenues</b>					
Rents, & Misc Revenues	1,391	1,048	1,048	1,600	1,700
Transfers In & Other Financing Source:	51,800	-	-	-	-
<b>Revenues Totals:</b>	53,191	1,048	1,048	1,600	1,700
<b>Surplus/(Deficit):</b>	34,992	1,048	1,048	1,600	1,700
<b>Beginning Fund Balance:</b>		162,964	162,964	162,964	164,564
<b>Ending Fund Balance:</b>		<b>164,012</b>	<b>164,012</b>	<b>164,564</b>	<b>166,264</b>

\*Sums may have discrepancies due to rounding

# HOME American Dream FTH Revolving Fund

## Estimated Fund Balance Projections

Fund # 275

**Fund Description:**

This fund accounts for federal funds used for providing second mortgages to very-low to low-income first time homebuyers.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Revenues</b>					
Rents, & Misc Revenues	643	596	596	620	700
<b>Revenues Totals:</b>	643	596	596	620	700
<b>Surplus/(Deficit):</b>	643	596	596	620	700
<b>Beginning Fund Balance:</b>		63,101	63,101	63,101	63,721
<b>Ending Fund Balance:</b>		<b>63,697</b>	<b>63,697</b>	<b>63,721</b>	<b>64,421</b>

\*Sums may have discrepancies due to rounding

# Affordable Housing Trust Fund

## Estimated Fund Balance Projections

Fund # 279

**Fund Description:**

This fund was established to assist in the creation and preservation of affordable housing in the City of Santa Cruz for the benefit of low and moderate-income households. Funding includes loans, gifts, grants, and housing-in-lieu fees. Funded programs and activities include the Accessory Dwelling Unit Loan Program, the Inclusionary Housing Affordability Preservation Program, and the Riverfront Reimbursement Program, which provides reimbursements for multi-family structural improvements.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	18,870	430,649	1,998,744	1,684,815	540,500
<b>Expenditures Totals:</b>	18,870	430,649	1,998,744	1,684,815	540,500
<b>Revenues</b>					
Charges for Services	11,673	5,000	5,000	10,400	5,000
Rents, & Misc Revenues	196,322	30,166	30,166	171,360	71,760
<b>Revenues Totals:</b>	207,995	35,166	35,166	181,760	76,760
<b>Surplus/(Deficit):</b>	189,125	(395,483)	(1,963,578)	(1,503,055)	(463,740)
<b>Beginning Fund Balance:</b>		1,921,575	1,921,575	1,921,575	418,520
<b>Ending Fund Balance:</b>		<b>1,526,092</b>	<b>(42,003)</b>	<b>418,520</b>	<b>(45,220)</b>

\*Sums may have discrepancies due to rounding

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Estimated Fund Balance Projections

Fund # 281

**Fund Description:**

This fund accounts for housing assets transferred from the former Redevelopment Agency to the City as housing successor.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	19,550	89,200	89,200	89,316	89,200
Capital Outlay	-	75,000	75,000	-	75,000
Transfers Out & Other Financing Uses	147,036	-	-	-	-
<b>Expenditures Totals:</b>	<u>166,586</u>	<u>164,200</u>	<u>164,200</u>	<u>89,316</u>	<u>164,200</u>
<b>Revenues</b>					
Charges for Services	22,500	22,500	22,500	22,500	22,500
Rents, & Misc Revenues	57,759	73,218	73,218	139,470	73,998
Transfers In & Other Financing Source:	-	-	-	23,150	-
<b>Revenues Totals:</b>	<u>80,259</u>	<u>95,718</u>	<u>95,718</u>	<u>185,120</u>	<u>96,498</u>
<b>Surplus/(Deficit):</b>	<u>(86,328)</u>	<u>(68,482)</u>	<u>(68,482)</u>	<u>95,804</u>	<u>(67,702)</u>
<b>Beginning Fund Balance:</b>		<u>165,225</u>	<u>165,225</u>	<u>165,225</u>	<u>261,029</u>
<b>Ending Fund Balance:</b>		<u><u>96,743</u></u>	<u><u>96,743</u></u>	<u><u>261,029</u></u>	<u><u>193,327</u></u>

\*Sums may have discrepancies due to rounding

# Transportation Development Act

## Estimated Fund Balance Projections

Fund # 291

**Fund Description:**

This fund accounts for a one-quarter cent State sales tax, which is allocated to the Regional Transportation Commission based on taxable sales in Santa Cruz County. The City receives a portion of those funds based on population, which is used for bicycle and pedestrian projects. In addition, acting as the public agency sponsor, the City will contract with and pass through a portion of TDA funds to non-profit agencies that utilize the funding to meet specialized or unmet transportation needs.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	707,737	701,164	701,164	701,164	701,164
<b>Expenditures Totals:</b>	707,737	701,164	701,164	701,164	701,164
<b>Revenues</b>					
Grants	707,737	701,164	701,164	701,164	701,164
Rents, & Misc Revenues	(1)	-	-	-	-
<b>Revenues Totals:</b>	707,736	701,164	701,164	701,164	701,164
<b>Surplus/(Deficit):</b>	(1)	-	-	-	-
<b>Beginning Fund Balance:</b>		-	-	-	-
<b>Ending Fund Balance:</b>		-	-	-	-

\*Sums may have discrepancies due to rounding

# General Capital Improvement Projects

## Estimated Fund Balance Projections

Fund # 311

**Fund Description:**

This fund is used to account for capital improvements for which special projects funds have not been established. A portion of the City's transient occupancy tax receipts, combined with other funding sources, such as grants, provides funding for capital projects of general benefit, such as storm drain improvements or improvements to public buildings.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	8,741	-	-	-	-
Capital Outlay	8,111,931	6,089,236	22,669,700	18,456,674	10,562,300
Debt Service	595,317	663,703	663,703	661,998	671,528
Transfers Out & Other Financing Uses	52,388	23,040	23,040	23,040	34,190
<b>Expenditures Totals:</b>	<u>8,768,377</u>	<u>6,775,979</u>	<u>23,356,443</u>	<u>19,141,712</u>	<u>11,268,018</u>
<b>Revenues</b>					
Grants	4,513,713	355,000	4,779,323	2,923,534	8,690,000
Rents, & Misc Revenues	792,178	40	165,040	40,055	1,400,060
Transfers In & Other Financing Source:	1,385,650	5,092,561	9,746,408	9,493,385	963,899
<b>Revenues Totals:</b>	<u>6,691,541</u>	<u>5,447,601</u>	<u>14,690,771</u>	<u>12,456,974</u>	<u>11,053,959</u>
<b>Surplus/(Deficit):</b>	(2,076,837)	(1,328,378)	(8,665,672)	(6,684,738)	(214,059)
<b>Beginning Fund Balance:</b>		(93,201)	(93,201)	(93,201)	(6,777,939)
<b>Ending Fund Balance:</b>		<u><u>(1,421,579)</u></u>	<u><u>(8,758,873)</u></u>	<u><u>(6,777,939)</u></u>	<u><u>(6,991,998)</u></u>

\*Sums may have discrepancies due to rounding

## Estimated Fund Balance Projections

Fund # 313

**Fund Description:**

This fund is used to account for funding from eligible capital projects that are designated for public art.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	21,093	23,189	23,189	20,416	22,080
Services, Supplies, and Other Charges	-	-	45,000	-	-
<b>Expenditures Totals:</b>	<u>21,093</u>	<u>23,189</u>	<u>68,189</u>	<u>20,416</u>	<u>22,080</u>
<b>Revenues</b>					
Rents, & Misc Revenues	226	224	224	460	500
Transfers In & Other Financing Source:	39,885	36,286	36,286	36,284	49,616
<b>Revenues Totals:</b>	<u>40,111</u>	<u>36,510</u>	<u>36,510</u>	<u>36,744</u>	<u>50,116</u>
<b>Surplus/(Deficit):</b>	<u>19,018</u>	<u>13,321</u>	<u>(31,679)</u>	<u>16,328</u>	<u>28,036</u>
<b>Beginning Fund Balance:</b>		<u>7,194</u>	<u>7,194</u>	<u>7,194</u>	<u>23,522</u>
<b>Ending Fund Balance:</b>		<u><u>20,515</u></u>	<u><u>(24,485)</u></u>	<u><u>23,522</u></u>	<u><u>51,558</u></u>

\*Sums may have discrepancies due to rounding



# CIP - Sidewalk Construction In-Lieu Fund

## Estimated Fund Balance Projections

Fund # 315

**Fund Description:**

This fund accounts for fees paid by property owners in lieu of constructing curbs, gutters, sidewalks, or disabled access ramps required under a development permit.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Revenues</b>					
Rents, & Misc Revenues	2,757	1,082	1,082	1,100	1,200
<b>Revenues Totals:</b>	2,757	1,082	1,082	1,100	1,200
<b>Surplus/(Deficit):</b>	2,757	1,082	1,082	1,100	1,200
<b>Beginning Fund Balance:</b>		116,059	116,059	116,059	117,159
<b>Ending Fund Balance:</b>		<b>117,141</b>	<b>117,141</b>	<b>117,159</b>	<b>118,359</b>

\*Sums may have discrepancies due to rounding

# CIP-Street Maintenance & Rehabilitation

## Estimated Fund Balance Projections

Fund # 317

**Fund Description:**

This fund accounts for costs associated with street maintenance and rehabilitation.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Capital Outlay	2,327,861	7,300,000	18,819,312	18,819,312	1,735,000
Debt Service	5,100	-	-	-	-
Transfers Out & Other Financing Uses	394,740	-	205,260	205,260	-
<b>Expenditures Totals:</b>	<u>2,727,701</u>	<u>7,300,000</u>	<u>19,024,572</u>	<u>19,024,572</u>	<u>1,735,000</u>
<b>Revenues</b>					
Grants	-	500,000	1,000,000	1,000,000	500,000
Rents, & Misc Revenues	82,112	24,914	24,914	26,200	27,000
Transfers In & Other Financing Source:	16,316,215	6,800,000	16,093,404	16,093,404	500,000
<b>Revenues Totals:</b>	<u>16,398,327</u>	<u>7,324,914</u>	<u>17,118,318</u>	<u>17,119,604</u>	<u>1,027,000</u>
<b>Surplus/(Deficit):</b>	<u>13,670,626</u>	<u>24,914</u>	<u>(1,906,253)</u>	<u>(1,904,968)</u>	<u>(708,000)</u>
<b>Beginning Fund Balance:</b>		<u>16,178,740</u>	<u>16,178,740</u>	<u>16,178,740</u>	<u>14,273,772</u>
<b>Ending Fund Balance:</b>		<u><u>16,203,654</u></u>	<u><u>14,272,487</u></u>	<u><u>14,273,772</u></u>	<u><u>13,565,772</u></u>

\*Sums may have discrepancies due to rounding

# Wharf Tenant Capital Improvement Contributions

## Estimated Fund Balance Projections

Fund # 319

**Fund Description:**

This fund was established in FY 2011 to account for contributions from Wharf tenants toward Wharf capital improvements.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Transfers Out & Other Financing Uses	-	-	66,252	66,252	-
<b>Expenditures Totals:</b>	-	-	66,252	66,252	-
<b>Revenues</b>					
Rents, & Misc Revenues	84,603	910	910	2,175	2,200
<b>Revenues Totals:</b>	84,603	910	910	2,175	2,200
<b>Surplus/(Deficit):</b>	84,603	910	(65,342)	(64,077)	2,200
<b>Beginning Fund Balance:</b>		170,588	170,588	170,588	106,511
<b>Ending Fund Balance:</b>		<b>171,498</b>	<b>105,246</b>	<b>106,511</b>	<b>108,711</b>

\*Sums may have discrepancies due to rounding

# SC Street Improvements-Harvey West

## Estimated Fund Balance Projections

Fund # 331

**Fund Description:**

This fund accounts for funds set aside for improvements in the Harvey West area.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Revenues</b>					
Rents, & Misc Revenues	82	75	75	80	100
<b>Revenues Totals:</b>	<u>82</u>	<u>75</u>	<u>75</u>	<u>80</u>	<u>100</u>
<b>Surplus/(Deficit):</b>	82	75	75	80	100
<b>Beginning Fund Balance:</b>		<u>8,023</u>	<u>8,023</u>	<u>8,023</u>	<u>8,103</u>
<b>Ending Fund Balance:</b>		<u><b>8,098</b></u>	<u><b>8,098</b></u>	<u><b>8,103</b></u>	<u><b>8,203</b></u>

\*Sums may have discrepancies due to rounding

# General Obligation Bonds Debt Service

## Estimated Fund Balance Projections

Fund # 411

**Fund Description:**

This fund accounts for the debt service for a \$7 million General Obligation bond issue approved by voters in November 1998. Principal and interest debt payments are generated by a voter approved property tax override assessment of \$9.00 per \$100,000 of assessed value. Revenues generated by the property tax override are used to make semi-annual principal and interest payments to bond holders.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Debt Service	468,576	474,652	474,652	474,652	486,664
<b>Expenditures Totals:</b>	<u>468,576</u>	<u>474,652</u>	<u>474,652</u>	<u>474,652</u>	<u>486,664</u>
<b>Revenues</b>					
Taxes	458,632	474,652	474,652	474,652	486,664
Rents, & Misc Revenues	11,186	10,734	10,734	9,335	9,540
<b>Revenues Totals:</b>	<u>469,818</u>	<u>485,386</u>	<u>485,386</u>	<u>483,987</u>	<u>496,204</u>
<b>Surplus/(Deficit):</b>	1,242	10,734	10,734	9,335	9,540
<b>Beginning Fund Balance:</b>		<u>1,321,023</u>	<u>1,321,023</u>	<u>1,321,023</u>	<u>1,330,358</u>
<b>Ending Fund Balance:</b>		<u><u>1,331,757</u></u>	<u><u>1,331,757</u></u>	<u><u>1,330,358</u></u>	<u><u>1,339,898</u></u>

\*Sums may have discrepancies due to rounding

**Lease Revenue Bonds**  
**Estimated Fund Balance Projections**  
**Fund # 413**

**Fund Description:**

This fund accounts for the debt service associated with the Union/Locust building purchase and remodel. The building provides offices for the City's Water Department and the Santa Cruz Library JPA. It also provides facilities for library book processing, recirculation and storage. Lease payments are collected from the Water Department and the Library JPA for the payment of debt service.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Debt Service	427,623	431,463	431,463	431,463	429,863
<b>Expenditures Totals:</b>	<u>427,623</u>	<u>431,463</u>	<u>431,463</u>	<u>431,463</u>	<u>429,863</u>
<b>Revenues</b>					
Rents, & Misc Revenues	427,420	430,584	430,584	430,623	429,083
<b>Revenues Totals:</b>	<u>427,420</u>	<u>430,584</u>	<u>430,584</u>	<u>430,623</u>	<u>429,083</u>
<b>Surplus/(Deficit):</b>	(202)	(879)	(879)	(840)	(780)
<b>Beginning Fund Balance:</b>		<u>468,869</u>	<u>468,869</u>	<u>468,869</u>	<u>468,029</u>
<b>Ending Fund Balance:</b>		<u><u>467,990</u></u>	<u><u>467,990</u></u>	<u><u>468,029</u></u>	<u><u>467,249</u></u>

\*Sums may have discrepancies due to rounding

## Estimated Fund Balance Projections

Fund # 711

**Fund Description:**

This fund is a self-supporting Enterprise fund and accounts for all revenues and expenses related to the water utility operation. Various balances are restricted to maintenance, operation, depreciation, capital outlay and debt service based on City Charter Sec. 1424 and various bond indentures.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	10,225,879	11,879,181	12,045,806	10,580,127	12,741,984
Services, Supplies, and Other Charges	10,583,865	12,003,195	13,310,670	11,013,406	12,231,944
Capital Outlay	10,377,941	9,148,500	19,100,730	19,005,496	15,085,000
Debt Service	803,376	1,623,943	1,623,943	554,194	970,550
Transfers Out & Other Financing Uses	158,222	159,153	450,957	952,125	8,562,863
<b>Expenditures Totals:</b>	<b>32,149,283</b>	<b>34,813,972</b>	<b>46,532,107</b>	<b>42,105,348</b>	<b>49,592,341</b>
<b>Revenues</b>					
Licenses and Permits	400	3,600	3,600	15,000	1,100
Grants	24,028	20,000	20,000	-	-
Charges for Services	23,005,904	27,079,075	27,079,075	26,306,062	31,119,078
Fines and Forfeitures	217,229	-	-	500,000	-
Rents, & Misc Revenues	102,228	264,595	264,595	217,531	203,600
Transfers In & Other Financing Source:	22,651	30,000,000	30,000,000	10,309	22,008,000
<b>Revenues Totals:</b>	<b>23,372,440</b>	<b>57,367,270</b>	<b>57,367,270</b>	<b>27,048,902</b>	<b>53,331,778</b>
<b>Surplus/(Deficit):</b>	<b>(8,776,843)</b>	<b>22,553,298</b>	<b>10,835,163</b>	<b>(15,056,446)</b>	<b>3,739,437</b>
<b>Beginning Fund Balance:</b>		<b>4,321,719</b>	<b>4,321,719</b>	<b>4,321,719</b>	<b>(10,734,727)</b>
<b>Ending Fund Balance:</b>		<b>26,875,017</b>	<b>15,156,882</b>	<b>(10,734,727)</b>	<b>(6,995,290)</b>

\*Sums may have discrepancies due to rounding

# Water Revenue Stabilization Fund

## Estimated Fund Balance Projections

Fund # 713

**Fund Description:**

The Water Rate Stabilization Reserve Fund is designed to protect the Water Department against the financial impacts extraordinary circumstances due to unanticipated Capital Improvement Program or capital outlay expenditures, fluctuations in water sales creating revenue shortfalls, and/or catastrophic financial losses as a result of a natural disaster.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Revenues</b>					
Rents, & Misc Revenues	24,954	23,150	23,150	23,700	24,000
<b>Revenues Totals:</b>	24,954	23,150	23,150	23,700	24,000
<b>Surplus/(Deficit):</b>	24,954	23,150	23,150	23,700	24,000
<b>Beginning Fund Balance:</b>		2,447,939	2,447,939	2,447,939	2,471,639
<b>Ending Fund Balance:</b>		<b>2,471,089</b>	<b>2,471,089</b>	<b>2,471,639</b>	<b>2,495,639</b>

\*Sums may have discrepancies due to rounding



**Water - Public Art**  
**Estimated Fund Balance Projections**  
**Fund # 714**

**Fund Description:**

This fund is used to account for funds from eligible capital projects that are designated for public art.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	25,000	-	277,468	-	52,343
Transfers Out & Other Financing Uses	16,642	8,560	8,560	8,560	9,752
<b>Expenditures Totals:</b>	<b>41,642</b>	<b>8,560</b>	<b>286,028</b>	<b>8,560</b>	<b>62,095</b>
<b>Revenues</b>					
Rents, & Misc Revenues	2,992	2,830	2,830	1,050	1,200
Transfers In & Other Financing Source:	66,569	34,240	34,240	34,240	39,010
<b>Revenues Totals:</b>	<b>69,561</b>	<b>37,070</b>	<b>37,070</b>	<b>35,290</b>	<b>40,210</b>
<b>Surplus/(Deficit):</b>	<b>27,919</b>	<b>28,510</b>	<b>(248,958)</b>	<b>26,730</b>	<b>(21,885)</b>
<b>Beginning Fund Balance:</b>		<b>278,289</b>	<b>278,289</b>	<b>278,289</b>	<b>305,019</b>
<b>Ending Fund Balance:</b>		<b>306,799</b>	<b>29,331</b>	<b>305,019</b>	<b>283,134</b>

\*Sums may have discrepancies due to rounding

# Water System Development Fees Fund

## Estimated Fund Balance Projections

Fund # 715

**Fund Description:**

This fund is used to account for water system development charges revenues. The charges are used to pay for system expansion costs and water conservation programs.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	410,242	374,106	399,058	432,256	382,366
Capital Outlay	1,345,395	300,000	1,214,746	1,214,747	150,000
Debt Service	201,097	138,609	138,609	138,548	141,388
Transfers Out & Other Financing Uses	1,526	68	68	68	1,497
<b>Expenditures Totals:</b>	1,958,260	812,783	1,752,481	1,785,619	675,251
<b>Revenues</b>					
Charges for Services	700,101	850,000	850,000	475,000	330,000
Rents, & Misc Revenues	30,254	35,000	35,000	21,200	25,400
<b>Revenues Totals:</b>	730,355	885,000	885,000	496,200	355,400
<b>Surplus/(Deficit):</b>	(1,227,905)	72,217	(867,481)	(1,289,419)	(319,851)
<b>Beginning Fund Balance:</b>		2,528,787	2,528,787	2,528,787	1,239,368
<b>Ending Fund Balance:</b>		<b>2,601,004</b>	<b>1,661,306</b>	<b>1,239,368</b>	<b>919,517</b>

\*Sums may have discrepancies due to rounding

# Water 90 Day Operating Reserve

## Estimated Fund Balance Projections

Fund # 716

**Fund Description:**

The creation of the 90-day Operating Reserve in Fiscal Year 2017 is result of the Water Department’s development of a Long Range Financial Plan. This fund will provide, when combined with the Department’s other unrestricted funds, at least 180 days of an operating cash reserve.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Revenues</b>					
Transfers In & Other Financing Source:	-	-	-	-	6,400,000
<b>Revenues Totals:</b>	-	-	-	-	6,400,000
<b>Surplus/(Deficit):</b>	-	-	-	-	6,400,000
<b>Beginning Fund Balance:</b>		-	-	-	-
<b>Ending Fund Balance:</b>		-	-	-	<b>6,400,000</b>

\*Sums may have discrepancies due to rounding

# Water Emergency Reserve Fund

## Estimated Fund Balance Projections

Fund # 717

**Fund Description:**

This fund is to be used in situations such as natural disasters or other infrastructure-related emergencies that require financial resources above those that would normally be available to respond to such a situation.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Revenues</b>					
Rents, & Misc Revenues	600,000	-	-	35,984	-
Transfers In & Other Financing Source:	-	-	-	500,000	2,000,000
<b>Revenues Totals:</b>	600,000	-	-	535,984	2,000,000
<b>Surplus/(Deficit):</b>	600,000	-	-	535,984	2,000,000
<b>Beginning Fund Balance:</b>		600,000	600,000	600,000	1,135,984
<b>Ending Fund Balance:</b>		<b>600,000</b>	<b>600,000</b>	<b>1,135,984</b>	<b>3,135,984</b>

\*Sums may have discrepancies due to rounding

# Water June Beetle Endowment Fund

## Estimated Fund Balance Projections

Fund # 718

**Fund Description:**

This fund is a non-wasting endowment created, as required by a United States Fish and Wildlife Service permit, to mitigate impacts to the Mount Hermon June Beetle (MHJB) due to normal operations at the Graham Hill Water Treatment Plant.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	-	-	1,050	1,050	2,100
<b>Expenditures Totals:</b>	-	-	1,050	1,050	2,100
<b>Revenues</b>					
Rents, & Misc Revenues	-	-	1,050	750	800
Transfers In & Other Financing Source:	-	-	145,000	145,000	-
<b>Revenues Totals:</b>	-	-	146,050	145,750	800
<b>Surplus/(Deficit):</b>	-	-	145,000	144,700	(1,300)
<b>Beginning Fund Balance:</b>		-	-	-	144,700
<b>Ending Fund Balance:</b>		-	<b>145,000</b>	<b>144,700</b>	<b>143,400</b>

\*Sums may have discrepancies due to rounding

**Wastewater**  
**Estimated Fund Balance Projections**  
**Fund # 721**

**Fund Description:**

This fund is a self-supporting Enterprise fund and accounts for all revenues and expenses related to the wastewater utility operation. Various balances are restricted to operation, capital outlay, depreciation, bond fund expenditures and debt service based on Charter Sec. 1424 and various bond indentures.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	6,328,492	7,240,926	7,313,843	6,621,839	7,843,057
Services, Supplies, and Other Charges	6,728,545	7,890,557	8,118,573	7,058,175	7,919,343
Capital Outlay	3,520,876	5,482,117	8,105,299	7,949,523	5,515,300
Debt Service	3,624,747	3,691,518	3,691,518	3,691,418	3,690,916
Transfers Out & Other Financing Uses	37,757	69,938	139,831	149,174	92,110
<b>Expenditures Totals:</b>	<u>20,240,417</u>	<u>24,375,056</u>	<u>27,369,064</u>	<u>25,470,129</u>	<u>25,060,726</u>
<b>Revenues</b>					
Grants	1,108,820	2,338,822	2,934,379	1,787,149	1,355,294
Charges for Services	17,241,778	19,212,000	19,212,000	18,787,898	19,967,000
Rents, & Misc Revenues	313,462	208,395	208,395	111,000	120,000
Transfers In & Other Financing Source:	2,831	1,484,348	1,484,348	-	-
<b>Revenues Totals:</b>	<u>18,666,892</u>	<u>23,243,565</u>	<u>23,839,122</u>	<u>20,686,047</u>	<u>21,442,294</u>
<b>Surplus/(Deficit):</b>	<u>(1,573,525)</u>	<u>(1,131,491)</u>	<u>(3,529,942)</u>	<u>(4,784,082)</u>	<u>(3,618,432)</u>
<b>Beginning Fund Balance:</b>		<u>13,955,342</u>	<u>13,955,342</u>	<u>13,955,342</u>	<u>9,171,260</u>
<b>Ending Fund Balance:</b>		<u><u>12,823,851</u></u>	<u><u>10,425,400</u></u>	<u><u>9,171,260</u></u>	<u><u>5,552,828</u></u>

\*Sums may have discrepancies due to rounding

**Wastewater - Public Art**  
**Estimated Fund Balance Projections**  
**Fund # 724**

**Fund Description:**

This fund is used to account for 2% from eligible capital projects that are designated for public art.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	-	-	50,514	-	21,385
Transfers Out & Other Financing Uses	3,890	3,533	3,533	3,533	4,575
<b>Expenditures Totals:</b>	<u>3,890</u>	<u>3,533</u>	<u>54,047</u>	<u>3,533</u>	<u>25,960</u>
<b>Revenues</b>					
Rents, & Misc Revenues	511	455	455	610	630
Transfers In & Other Financing Source:	15,562	14,133	14,133	14,133	18,299
<b>Revenues Totals:</b>	<u>16,073</u>	<u>14,588</u>	<u>14,588</u>	<u>14,743</u>	<u>18,929</u>
<b>Surplus/(Deficit):</b>	<u>12,183</u>	<u>11,055</u>	<u>(39,459)</u>	<u>11,210</u>	<u>(7,031)</u>
<b>Beginning Fund Balance:</b>		<u>48,147</u>	<u>48,147</u>	<u>48,147</u>	<u>59,357</u>
<b>Ending Fund Balance:</b>		<u><u>59,202</u></u>	<u><u>8,688</u></u>	<u><u>59,357</u></u>	<u><u>52,326</u></u>

\*Sums may have discrepancies due to rounding

Estimated Fund Balance Projections

Fund # 731

**Fund Description:**

This fund is a self-supporting Enterprise fund and accounts for all revenues and expenses related to the refuse utility operation.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	7,836,530	8,502,154	8,502,154	8,067,181	8,619,281
Services, Supplies, and Other Charges	5,836,533	7,057,931	7,165,294	5,812,972	7,010,286
Capital Outlay	3,104,521	1,284,417	5,024,277	4,155,928	3,836,647
Debt Service	2,001,231	1,880,064	1,880,064	1,861,635	1,817,754
Transfers Out & Other Financing Uses	271,312	190,393	203,747	204,121	347,505
<b>Expenditures Totals:</b>	<b>19,050,127</b>	<b>18,914,959</b>	<b>22,775,536</b>	<b>20,101,837</b>	<b>21,631,473</b>
<b>Revenues</b>					
Grants	13,089	16,000	17,058	16,922	16,000
Charges for Services	16,579,011	16,475,000	16,475,000	16,800,000	16,450,000
Rents, & Misc Revenues	498,798	259,646	259,646	147,838	148,150
Transfers In & Other Financing Source:	1,951,176	-	150,000	311,735	-
<b>Revenues Totals:</b>	<b>19,042,074</b>	<b>16,750,646</b>	<b>16,901,704</b>	<b>17,276,495</b>	<b>16,614,150</b>
<b>Surplus/(Deficit):</b>	<b>(8,053)</b>	<b>(2,164,313)</b>	<b>(5,873,832)</b>	<b>(2,825,342)</b>	<b>(5,017,323)</b>
<b>Beginning Fund Balance:</b>		<b>11,551,421</b>	<b>11,551,421</b>	<b>11,551,421</b>	<b>8,726,079</b>
<b>Ending Fund Balance:</b>		<b>9,387,108</b>	<b>5,677,589</b>	<b>8,726,079</b>	<b>3,708,756</b>

\*Sums may have discrepancies due to rounding



# Landfill Closure

## Estimated Fund Balance Projections

Fund # 732

**Fund Description:**

This is a reserve fund that provides for the future cost of closing the landfill when it reaches maximum capacity. Funds are transferred each year from the Refuse enterprise fund (731) to ensure that resources will be available to complete the closure.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	80,593	-	-	-	-
<b>Expenditures Totals:</b>	<u>80,593</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Revenues</b>					
Rents, & Misc Revenues	15,808	14,577	14,577	16,000	17,000
Transfers In & Other Financing Source:	62,295	45,000	45,000	45,000	65,000
<b>Revenues Totals:</b>	<u>78,103</u>	<u>59,577</u>	<u>59,577</u>	<u>61,000</u>	<u>82,000</u>
<b>Surplus/(Deficit):</b>	(2,490)	59,577	59,577	61,000	82,000
<b>Beginning Fund Balance:</b>		<u>1,603,701</u>	<u>1,603,701</u>	<u>1,603,701</u>	<u>1,664,701</u>
<b>Ending Fund Balance:</b>		<u><u>1,663,278</u></u>	<u><u>1,663,278</u></u>	<u><u>1,664,701</u></u>	<u><u>1,746,701</u></u>

\*Sums may have discrepancies due to rounding

# Landfill Post Closure Maintenance

## Estimated Fund Balance Projections

Fund # 733

**Fund Description:**

This is a reserve fund that provides for the future cost of maintenance after the closing the landfill. Funds are transferred each year from the Refuse enterprise fund (731) to ensure that sufficient resources will be available for associated maintenance costs after the landfill is closed.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	250,151	-	-	-	-
<b>Expenditures Totals:</b>	<u>250,151</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Revenues</b>					
Rents, & Misc Revenues	49,064	45,246	45,246	49,700	52,000
Transfers In & Other Financing Source:	193,355	115,000	115,000	115,000	200,000
<b>Revenues Totals:</b>	<u>242,419</u>	<u>160,246</u>	<u>160,246</u>	<u>164,700</u>	<u>252,000</u>
<b>Surplus/(Deficit):</b>	(7,731)	160,246	160,246	164,700	252,000
<b>Beginning Fund Balance:</b>		<u>4,977,654</u>	<u>4,977,654</u>	<u>4,977,654</u>	<u>5,142,354</u>
<b>Ending Fund Balance:</b>		<u><u>5,137,900</u></u>	<u><u>5,137,900</u></u>	<u><u>5,142,354</u></u>	<u><u>5,394,354</u></u>

\*Sums may have discrepancies due to rounding

**Refuse - Public Art**  
**Estimated Fund Balance Projections**  
**Fund # 734**

**Fund Description:**

This fund is used to account for 2% from eligible capital projects that are designated for public art.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	-	-	36,700	-	-
Transfers Out & Other Financing Uses	228	206	206	206	362
<b>Expenditures Totals:</b>	<u>228</u>	<u>206</u>	<u>36,906</u>	<u>206</u>	<u>362</u>
<b>Revenues</b>					
Rents, & Misc Revenues	352	325	325	350	400
Transfers In & Other Financing Source:	914	825	825	825	1,449
<b>Revenues Totals:</b>	<u>1,266</u>	<u>1,150</u>	<u>1,150</u>	<u>1,175</u>	<u>1,849</u>
<b>Surplus/(Deficit):</b>	1,038	944	(35,756)	969	1,487
<b>Beginning Fund Balance:</b>		<u>34,403</u>	<u>34,403</u>	<u>34,403</u>	<u>35,372</u>
<b>Ending Fund Balance:</b>		<u><u>35,347</u></u>	<u><u>(1,353)</u></u>	<u><u>35,372</u></u>	<u><u>36,859</u></u>

\*Sums may have discrepancies due to rounding

**Parking**  
**Estimated Fund Balance Projections**  
**Fund # 741**

**Fund Description:**

This fund is a self-supporting Enterprise fund and accounts for all revenues and expenses related to the parking utility operation.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	2,284,761	2,326,027	2,326,027	2,498,334	2,526,803
Services, Supplies, and Other Charges	1,181,734	1,408,222	1,437,222	1,391,010	1,472,727
Capital Outlay	106,901	528,000	3,451,637	3,328,637	2,362,500
Debt Service	455,264	423,167	423,167	423,367	421,867
Transfers Out & Other Financing Uses	33,047	42,925	144,488	144,488	35,939
<b>Expenditures Totals:</b>	<b>4,061,707</b>	<b>4,728,341</b>	<b>7,782,541</b>	<b>7,785,836</b>	<b>6,819,836</b>
<b>Revenues</b>					
Taxes	68,070	91,400	91,400	97,000	97,000
Grants	36,306	-	-	-	-
Charges for Services	4,250,187	3,933,688	3,933,688	4,267,624	4,188,000
Rents, & Misc Revenues	224,390	213,105	213,105	231,108	224,565
Transfers In & Other Financing Source:	-	-	1,521,000	1,521,000	-
<b>Revenues Totals:</b>	<b>4,578,953</b>	<b>4,238,193</b>	<b>5,759,193</b>	<b>6,116,732</b>	<b>4,509,565</b>
<b>Surplus/(Deficit):</b>	<b>517,246</b>	<b>(490,148)</b>	<b>(2,023,348)</b>	<b>(1,669,104)</b>	<b>(2,310,271)</b>
<b>Beginning Fund Balance:</b>		<b>3,308,423</b>	<b>3,308,423</b>	<b>3,308,423</b>	<b>1,639,319</b>
<b>Ending Fund Balance:</b>		<b>2,818,275</b>	<b>1,285,076</b>	<b>1,639,319</b>	<b>(670,952)</b>

\*Sums may have discrepancies due to rounding

**Parking - Public Art**  
**Estimated Fund Balance Projections**  
**Fund # 742**

**Fund Description:**

This fund is used to account for 2% from eligible capital projects, which are designated for public art.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	-	-	5,761	-	4,587
Transfers Out & Other Financing Uses	1,143	850	850	850	737
<b>Expenditures Totals:</b>	<u>1,143</u>	<u>850</u>	<u>6,611</u>	<u>850</u>	<u>5,324</u>
<b>Revenues</b>					
Rents, & Misc Revenues	64	53	53	90	100
Transfers In & Other Financing Source:	4,571	3,402	3,402	3,402	2,947
<b>Revenues Totals:</b>	<u>4,635</u>	<u>3,455</u>	<u>3,455</u>	<u>3,492</u>	<u>3,047</u>
<b>Surplus/(Deficit):</b>	3,492	2,605	(3,156)	2,642	(2,277)
<b>Beginning Fund Balance:</b>		<u>5,653</u>	<u>5,653</u>	<u>5,653</u>	<u>8,295</u>
<b>Ending Fund Balance:</b>		<u><u>8,258</u></u>	<u><u>2,497</u></u>	<u><u>8,295</u></u>	<u><u>6,018</u></u>

\*Sums may have discrepancies due to rounding

**Storm Water**  
**Estimated Fund Balance Projections**  
**Fund # 751**

**Fund Description:**

This fund is a self-supporting Enterprise fund. Revenues are generated by storm water utility fees on properties within the city limits. These fees provide funding for storm water pollution prevention programs and measures to comply with the U.S. Environmental Protection Agency Non-Point Pollution Discharge Emissions Standards Program (NPDES).

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	49,310	50,384	50,384	47,304	51,627
Services, Supplies, and Other Charges	101,538	468,757	556,825	549,648	593,695
Debt Service	211,050	197,387	197,387	197,419	207,485
Transfers Out & Other Financing Uses	2,586	5,563	9,405	9,405	6,533
<b>Expenditures Totals:</b>	<u>364,484</u>	<u>722,091</u>	<u>814,001</u>	<u>803,776</u>	<u>859,340</u>
<b>Revenues</b>					
Grants	117	-	-	-	-
Charges for Services	580,731	573,890	573,890	573,890	573,890
Rents, & Misc Revenues	7,341	5,148	5,148	7,300	7,600
<b>Revenues Totals:</b>	<u>588,189</u>	<u>579,038</u>	<u>579,038</u>	<u>581,190</u>	<u>581,490</u>
<b>Surplus/(Deficit):</b>	223,705	(143,053)	(234,963)	(222,586)	(277,850)
<b>Beginning Fund Balance:</b>		<u>884,670</u>	<u>884,670</u>	<u>884,670</u>	<u>662,084</u>
<b>Ending Fund Balance:</b>		<u><u>741,617</u></u>	<u><u>649,707</u></u>	<u><u>662,084</u></u>	<u><u>384,234</u></u>

\*Sums may have discrepancies due to rounding

**Storm Water Overlay**  
**Estimated Fund Balance Projections**  
**Fund # 752**

**Fund Description:**

This fund accounts for revenues generated by a surcharge to the City-wide storm water utility fee paid by residents of the FEMA designated San Lorenzo River Flood Plain. This fund has paid the local share of the Corps of Engineers San Lorenzo River Flood Control and Environmental Restoration Project.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	60,805	66,103	66,103	64,525	70,055
Services, Supplies, and Other Charges	100,806	219,586	272,185	271,464	288,073
Capital Outlay	477,012	-	1,037,320	915,320	80,000
Debt Service	193,423	180,901	180,901	180,930	190,155
Transfers Out & Other Financing Uses	1,167	379	379	379	-
<b>Expenditures Totals:</b>	<b>833,212</b>	<b>466,969</b>	<b>1,556,888</b>	<b>1,432,618</b>	<b>628,283</b>
<b>Revenues</b>					
Grants	132,421	-	389,981	389,981	-
Charges for Services	319,193	323,489	323,489	323,489	323,489
Rents, & Misc Revenues	17,780	17,761	17,761	10,700	11,000
<b>Revenues Totals:</b>	<b>469,394</b>	<b>341,250</b>	<b>731,231</b>	<b>724,170</b>	<b>334,489</b>
<b>Surplus/(Deficit):</b>	<b>(363,819)</b>	<b>(125,719)</b>	<b>(825,657)</b>	<b>(708,448)</b>	<b>(293,794)</b>
<b>Beginning Fund Balance:</b>		<b>1,710,190</b>	<b>1,710,190</b>	<b>1,710,190</b>	<b>1,001,742</b>
<b>Ending Fund Balance:</b>		<b>1,584,471</b>	<b>884,533</b>	<b>1,001,742</b>	<b>707,948</b>

\*Sums may have discrepancies due to rounding

**Storm Water - Public Art**  
**Estimated Fund Balance Projections**  
**Fund # 753**

**Fund Description:**

This fund is used to account for 2% from eligible capital projects that are designated for public art.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	-	-	16,226	-	-
Transfers Out & Other Financing Uses	583	97	97	95	-
<b>Expenditures Totals:</b>	<u>583</u>	<u>97</u>	<u>16,323</u>	<u>95</u>	<u>-</u>
<b>Revenues</b>					
Rents, & Misc Revenues	159	144	144	155	200
Transfers In & Other Financing Source:	2,330	379	379	379	-
<b>Revenues Totals:</b>	<u>2,489</u>	<u>523</u>	<u>523</u>	<u>534</u>	<u>200</u>
<b>Surplus/(Deficit):</b>	1,906	426	(15,800)	439	200
<b>Beginning Fund Balance:</b>		<u>15,327</u>	<u>15,327</u>	<u>15,327</u>	<u>15,766</u>
<b>Ending Fund Balance:</b>		<u><u>15,753</u></u>	<u><u>(473)</u></u>	<u><u>15,766</u></u>	<u><u>15,966</u></u>

\*Sums may have discrepancies due to rounding



**Golf Course**  
**Estimated Fund Balance Projections**  
**Fund # 761**

**Fund Description:**

This fund is a self-supporting enterprise fund and accounts for all revenues and expenses of the DeLaveaga Golf Course operation.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	961,391	971,544	971,544	890,524	-
Services, Supplies, and Other Charges	807,802	908,997	916,097	892,738	-
Capital Outlay	264,080	50,000	219,688	221,354	-
Debt Service	285,431	290,156	290,156	288,156	-
<b>Expenditures Totals:</b>	<u>2,318,703</u>	<u>2,220,697</u>	<u>2,397,485</u>	<u>2,292,772</u>	<u>-</u>
<b>Revenues</b>					
Charges for Services	1,414,412	1,300,000	1,300,000	1,396,085	-
Rents, & Misc Revenues	152,572	140,700	140,700	241,130	-
Transfers In & Other Financing Source:	786,435	550,000	641,394	755,137	-
<b>Revenues Totals:</b>	<u>2,353,419</u>	<u>1,990,700</u>	<u>2,082,094</u>	<u>2,392,352</u>	<u>-</u>
<b>Surplus/(Deficit):</b>	34,716	(229,997)	(315,391)	99,580	-
<b>Beginning Fund Balance:</b>		(125,903)	(125,903)	(125,903)	(26,323)
<b>Ending Fund Balance:</b>		<u><b>(355,900)</b></u>	<u><b>(441,294)</b></u>	<u><b>(26,323)</b></u>	<u><b>(26,323)</b></u>

\*Sums may have discrepancies due to rounding

**Golf Course - Public Art**  
**Estimated Fund Balance Projections**  
**Fund # 762**

**Fund Description:**

This fund is used to account for 2% from eligible Golf Course-related capital projects that are designated for public art.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Services, Supplies, and Other Charges	-	-	3,583	-	-
<b>Expenditures Totals:</b>	-	-	3,583	-	-
<b>Revenues</b>					
Rents, & Misc Revenues	34	31	31	35	-
<b>Revenues Totals:</b>	34	31	31	35	-
<b>Surplus/(Deficit):</b>	34	31	(3,552)	35	-
<b>Beginning Fund Balance:</b>		3,355	3,355	3,355	3,390
<b>Ending Fund Balance:</b>		<b>3,386</b>	<b>(197)</b>	<b>3,390</b>	<b>3,390</b>

\*Sums may have discrepancies due to rounding

**Equipment Operations**  
**Estimated Fund Balance Projections**  
**Fund # 811**

**Fund Description:**

This fund is a self-supporting Internal Service Fund and accounts for the expenses related to city-wide fleet operations and maintenance activities including vehicles, communication equipment, and other pooled equipment. Internal contributions to support this fund are based on cost recovery through charges to user departments and funds.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	1,002,503	1,119,262	1,119,262	986,528	1,108,381
Services, Supplies, and Other Charges	2,285,134	2,380,374	2,380,374	2,318,003	2,363,540
Capital Outlay	41,447	20,000	34,704	881,608	604,528
Transfers Out & Other Financing Uses	13,572	12,000	30,901	30,901	35,200
<b>Expenditures Totals:</b>	<u>3,342,656</u>	<u>3,531,636</u>	<u>3,565,241</u>	<u>4,217,040</u>	<u>4,111,649</u>
<b>Revenues</b>					
Grants	27,000	-	-	-	-
Charges for Services	3,172,821	3,400,900	3,400,900	3,326,755	3,787,473
Rents, & Misc Revenues	8,895	-	-	10,500	10,500
Transfers In & Other Financing Source:	1,909	250,000	250,000	250,059	-
<b>Revenues Totals:</b>	<u>3,210,625</u>	<u>3,650,900</u>	<u>3,650,900</u>	<u>3,587,314</u>	<u>3,797,973</u>
<b>Surplus/(Deficit):</b>	(132,031)	119,264	85,659	(629,726)	(313,676)
<b>Beginning Fund Balance:</b>		(246,382)	(246,382)	(246,382)	(876,108)
<b>Ending Fund Balance:</b>		<u><b>(127,118)</b></u>	<u><b>(160,723)</b></u>	<u><b>(876,108)</b></u>	<u><b>(1,189,784)</b></u>

\*Sums may have discrepancies due to rounding

# Workers' Compensation Insurance

## Estimated Fund Balance Projections

Fund # 841

**Fund Description:**

This fund is a self-supporting Internal Service Fund and accounts for the expenses related to the workers compensation self-insurance program and accounts for expenses related to claims, administration, legal, and excess insurance premiums. Internal contributions to support this fund are based on cost recovery through charges to departments and funds.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	183,531	210,469	210,469	198,175	208,299
Services, Supplies, and Other Charges	3,219,728	2,788,250	2,801,353	2,762,768	2,818,519
Transfers Out & Other Financing Uses	-	154,125	154,125	154,125	-
<b>Expenditures Totals:</b>	3,403,259	3,152,844	3,165,947	3,115,068	3,026,818
<b>Revenues</b>					
Charges for Services	3,405,398	3,592,653	3,592,653	3,469,029	3,603,939
Rents, & Misc Revenues	142,552	116,676	116,676	137,450	139,000
<b>Revenues Totals:</b>	3,547,950	3,709,329	3,709,329	3,606,479	3,742,939
<b>Surplus/(Deficit):</b>	144,691	556,485	543,382	491,411	716,121
<b>Beginning Fund Balance:</b>		9,495,715	9,495,715	9,495,715	9,987,126
<b>Ending Fund Balance:</b>		<b>10,052,200</b>	<b>10,039,097</b>	<b>9,987,126</b>	<b>10,703,247</b>

\*Sums may have discrepancies due to rounding

**Liability Insurance**  
**Estimated Fund Balance Projections**  
**Fund # 842**

**Fund Description:**

This fund is a self-supporting Internal Service Fund and accounts for the expenses related to claims, administration, legal defense costs, excess insurance pool premiums, and property insurance premiums. Internal contributions to support this fund are based on cost recovery through charges apportioned to departments and funds based on claims experience, number of employees and amount of property insured.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	315,313	386,193	386,193	379,991	413,739
Services, Supplies, and Other Charges	2,140,122	2,687,093	2,533,483	2,039,501	2,978,582
Transfers Out & Other Financing Uses	146,558	380,000	706,770	722,427	40,000
<b>Expenditures Totals:</b>	<u>2,601,993</u>	<u>3,453,286</u>	<u>3,626,446</u>	<u>3,141,919</u>	<u>3,432,321</u>
<b>Revenues</b>					
Charges for Services	2,863,066	2,863,066	2,863,066	2,863,066	2,863,066
Rents, & Misc Revenues	35,440	5,224	5,224	11,010	11,500
<b>Revenues Totals:</b>	<u>2,898,506</u>	<u>2,868,290</u>	<u>2,868,290</u>	<u>2,874,076</u>	<u>2,874,566</u>
<b>Surplus/(Deficit):</b>	296,513	(584,996)	(758,156)	(267,843)	(557,755)
<b>Beginning Fund Balance:</b>		3,391,934	3,391,934	3,391,934	3,124,091
<b>Ending Fund Balance:</b>		<u><u>2,806,938</u></u>	<u><u>2,633,778</u></u>	<u><u>3,124,091</u></u>	<u><u>2,566,336</u></u>

\*Sums may have discrepancies due to rounding

**Group Health Insurance**  
**Estimated Fund Balance Projections**  
**Fund # 843**

**Fund Description:**

This fund is a self-supporting Internal Service Fund that accounts for the expenses related to dental and vision employee claims and accounts for expenses related to claims, administration, and negotiated retiree health insurance payments for eligible retired workers. Internal contributions to support this fund are based on cost recovery through charges to departments and funds.

	Fiscal Year* 2015 Actuals	Fiscal Year 2016			Fiscal Year 2017 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
<b>Expenditures</b>					
Personnel Services	397,830	489,368	489,368	415,275	450,760
Services, Supplies, and Other Charges	1,309,510	1,457,115	1,457,115	1,431,191	1,457,115
<b>Expenditures Totals:</b>	<u>1,707,340</u>	<u>1,946,483</u>	<u>1,946,483</u>	<u>1,846,466</u>	<u>1,907,875</u>
<b>Revenues</b>					
Charges for Services	2,039,493	2,046,727	2,046,727	2,071,727	2,071,727
Rents, & Misc Revenues	6,947	3,039	3,039	7,400	7,600
<b>Revenues Totals:</b>	<u>2,046,441</u>	<u>2,049,766</u>	<u>2,049,766</u>	<u>2,079,127</u>	<u>2,079,327</u>
<b>Surplus/(Deficit):</b>	339,101	103,283	103,283	232,661	171,452
<b>Beginning Fund Balance:</b>		363,678	363,678	363,678	596,339
<b>Ending Fund Balance:</b>		<u><u>466,961</u></u>	<u><u>466,961</u></u>	<u><u>596,339</u></u>	<u><u>767,791</u></u>

\*Sums may have discrepancies due to rounding

## BUDGET GLOSSARY

**Accrual Basis** - Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

**Activities** - Specific services performed in accomplishing Department objectives and goals.

**Appropriation** - An authorization made by Council that permits the City to incur obligations and to make expenditures of resources.

**Assessed Valuation** - A value established for real property for use as a basis in levying property taxes. For all agencies in the State of California, assessed value is established by the County for the secured and unsecured property tax rolls; the utility property tax roll is valued by the State Board of Equalization. Under Article XIII of the State Constitution (Proposition 13 adopted by the voters on June 6, 1978), properties are assessed at 100% of full value. Proposition 13 also modified the value of real taxable property for fiscal 1979 by rolling back values to fiscal 1976 levels. From this base of assessment, subsequent annual increases in valuation are limited to a maximum of 2%. However, increases to full value are allowed for property improvements or upon change in ownership. Personal property is excluded from these limitations, and is subject to annual reappraisal. Property taxes for general purposes cannot exceed 1% of assessed value.

**Audit** - Prepared by an independent certified public accountant (CPA), the primary objective of an audit is to determine if the City's financial statements fairly present the City's financial position and results of operations in conformity with generally accepted accounting principles. In conjunction with performing an audit, independent auditors customarily issue an Independent Auditors' Report stating the adequacy of the City's internal controls as well as recommending improvements to the City's financial management practices.

**Bonds** - A form of borrowing (debt financing) which reflects a written promise from the City to repay a sum of money on a specific date at a specified interest rate. Bonds are used to finance large capital projects such as buildings, streets and utility infrastructure.

**Budget** - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals and objectives.

**Budget Amendment** - Under the City Charter, the Council has the sole responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by majority vote. The City Manager has the authority to approve administrative adjustments to the budget as long as those changes will not have a significant policy impact nor affect budgeted year-end fund balances.

**Budget and Fiscal Policies** - General and specific guidelines adopted by the Council that govern financial plan preparation and administration.

**Budget in Brief** - Included in the opening section of the budget, the Budget in Brief is a message from the Finance Director that provides the Council and the public with a summary of key financial indicators of the City's Annual Budget.

**Budget Message** - Included in the opening section of the budget, the Budget Message provides the Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the City Manager.

**Budget** - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals and objectives.

**Capital Assets** - Expenditures of long-term nature such as land, buildings, machinery, furniture and other equipment. The City has defined such assets as those with an expected life in excess of one year and an acquisition cost in excess of \$5,000.

**Capital Improvement Program (CIP)** - A multi-year program (plan) for maintaining or replacing existing public facilities and assets, and for building or acquiring new ones.

**Capital Outlay** - Expenditures to acquire, rehabilitate, or construct general capital assets and major improvements.

**Carryover** - Unspent funds, either encumbered, reserved, or unobligated, brought forward from prior fiscal years.

**Climate Action Plan** - In order to improve the energy efficiency of municipally owned and/or operated facilities, the City has developed a Climate Action Plan. Projects that support the Climate Action Plan have been identified in the CIP section of the budget.

**Debt Financing** - Borrowing funds for capital improvements needed today and pledging future revenues to repay principal and interest expenditures (See Debt Service)

**Debt Instrument** - Method of borrowing funds, including general obligation bonds, revenue bonds, lease/purchase agreements, lease-revenue bonds, tax allocation bonds, certificates of participation, and assessment district bonds.

**Debt Service** - Payments of principal and interest on bonds and other debt instruments according to a pre-determined schedule.

**Debt Service Fund** - This fund type is used to account for the payment and accumulation of resources related to general long-term debt principal and interest; debt service payments related to enterprise operations are directly accounted for in those funds.

**Department** - A major organizational unit of the City that has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

**Encumbrance** - Financial commitments, such as purchase orders or contracts, which are chargeable to an appropriation and for which a portion of the appropriation is reserved.



**Enterprise Funds** - This fund type is used to account for operations that are financed and operated in a manner similar to private sector enterprises and it is the City's intent that the costs (including depreciation) of providing goods or services to the general public be financed or recovered primarily through user charges; The City has established six enterprise funds: water, waste water, storm water, refuse, parking and golf course.

**Expenditure** - The outflow of funds paid or to be paid for an asset, goods or services regardless of when the invoice is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended.

**Financial Position** - The term financial position is used generically to describe either fund balance or working capital. Because governmental and enterprise funds use different bases of accounting, fund balance and working capital are different measures of results under generally accepted accounting principles. However, they represent similar concepts: resources available at the beginning of the year to fund operations, debt service, and capital improvements in the following year.

**Fiscal Year** - The beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

**Fund Balance** - Also known as financial position, fund balance for the governmental fund types is the excess of fund assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses. Fund balance is a similar (although not exact) concept as working capital in the enterprise funds (See Working Capital).

**Fund** - An accounting entity that records all financial transactions for specific activities or government functions. The six generic fund types used by the City are: General Fund, Special Revenue, Debt Service, Capital Project, Enterprise, and Internal Service Funds.

**General Fund** - The primary operating fund of the City, all revenues that are not allocated by law or contractual agreement to a specific fund are accounted for in the General fund. Except for subvention or grant revenues restricted for specific uses, General fund resources can be utilized for any legitimate governmental purpose. (See Fund)

**Goal** - A statement of broad direction, purpose or intent.

**Governmental Funds** - Funds generally used to account for tax-supported activities. The City utilizes four different types of governmental funds: the general fund, special revenue funds, debt service funds and capital projects funds.

**Investment Revenue** - Interest income from the investment of funds not immediately required to meet cash disbursement obligations.

**Major City Goals** - Provides policy guidance and direction for the highest priority objectives to be accomplished during the year.

**Modified Accrual** - An accounting method that recognizes revenues when they become available and measurable and recognizes expenditures when liabilities are incurred.

**Objective** - A statement of specific direction, purpose, or intent based on the needs of the community and the goals established for a specific program.

**Operating Budget** - The portion of the budget that pertains to daily operations and delivery of basic governmental services.

**Operations** - A grouping of related programs within a functional area.

**Overhead** - Administrative costs associated with city-wide operations, which cannot be attributed to any specific department. These costs are subject to a city-wide overhead cost allocation plan to distribute costs on an equitable basis to departments and funds that are beneficiaries of such expenses.

**Reserve** - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**Revenue Bonds** - Bonds sold to construct a project that will produce revenues pledged for the payment of related principal and interest.

**Special Revenue Funds** - This fund type is used to account for the proceeds from specific revenue sources (other than trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

**Subventions** - Revenues collected by the State (or other level of government) that are allocated to the City on a formula basis. The major subventions received by the City from the State of California include motor vehicle in-lieu and gasoline taxes.

**Working Capital** - Also known as financial position in private sector accounting and in enterprise fund accounting in the public sector, working capital is the excess of current assets over current liabilities. For the enterprise funds, this term is a similar (although not exact) concept as fund balance in the governmental fund types.

## ACRONYMS

<b>BFCC</b>	Beach Flats Community Center
<b>CAFR</b>	Comprehensive Annual Financial Report
<b>CalPERS</b>	California Public Employees' Retirement System
<b>CDBG</b>	Community Development Block Grant
<b>CIP</b>	Capital Improvement Program
<b>COP</b>	Certificates of Participation
<b>CPVAW</b>	Commission for the Prevention of Violence Against Women
<b>CRM</b>	Cooperative Retail Management
<b>CSO</b>	Community Service Officer
<b>DMC</b>	Downtown Management Corporation
<b>DOF</b>	State of California Department of Finance
<b>ED</b>	Economic Development
<b>EOC</b>	Emergency Operation Center
<b>FTE</b>	Full Time Equivalents
<b>FY</b>	Fiscal Year
<b>GAAP</b>	Generally Accepted Accounting Principles
<b>GASB</b>	Governmental Accounting Standards Board
<b>GFOA</b>	Government Finance Officers Association
<b>GIS</b>	Geographic Information System
<b>GO</b>	General Obligation
<b>HOME</b>	Housing Investment Partnerships Program
<b>IHAPP</b>	Inclusionary Housing Affordability Preservation Program

## Acronyms

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<b>ISF</b>	Internal Services Fund
<b>IT</b>	Information Technology
<b>JPA</b>	Joint Powers Authority
<b>LAIF</b>	Local Agency Investment Fund
<b>LMIHF</b>	Low and Moderate Income Housing Fund
<b>MBNMS</b>	Monterey Bay National Marine Sanctuary
<b>MOU</b>	Memorandum of Understanding
<b>OES</b>	Office of Emergency Services
<b>OPEB</b>	Other Post Employment Benefits
<b>PEPRA</b>	Public Employees' Pension Reform Act
<b>PERS</b>	Public Employees' Retirement System
<b>POB</b>	Pension Obligation Bond
<b>RDA</b>	Redevelopment Agency
<b>ROPS</b>	Recognized Obligation Payment Schedule
<b>SA</b>	City of Santa Cruz, as Successor Agency to the former Santa Cruz Redevelopment Agency
<b>SCC</b>	Santa Cruz County
<b>SCMU</b>	Santa Cruz Municipal Utilities
<b>SCO</b>	California State Controller's Office
<b>TOT</b>	Transient Occupancy Tax
<b>UCSC</b>	University of California, Santa Cruz
<b>UUT</b>	Utility Users Tax
<b>VLF</b>	Vehicle in lieu fees
<b>WSAC</b>	Water Supply Advisory Committee