

Table of Contents

Table of Contents	TOC - 1
GFOA Distinguished Budget Award	Intro- 1
Map of the City of Santa Cruz	Intro - 2
City of Santa Cruz Organization Chart.....	Intro - 3
Administrative Staff and Board, Commission & Committee Chairpersons	Intro - 4
Budget In Brief	Intro - 5
City Manager’s Budget Message.....	1
Finance Director’s Overview	9
Introduction	21
Guide to the Document	30
Budget Resolutions (available after FY 2018 Budget adoption)	33
Primary General Fund and General Revenues.....	37
City Debt Service Obligations.....	41
City Pension Obligations	44
Legal Debt Limit	45
Personnel Profile.....	47
Department Summaries	
City Attorney	57
City Council	61
City Manager	69
Economic Development	85
Finance	115
Fire.....	125
Human Resources.....	137
Information Technology	149
Library (City)	157
Parks and Recreation.....	165
Planning and Community Development	199
Police	215
Public Works	233
Water.....	295

Table of Contents (continued)

Capital Outlay.....	321
Capital Improvement Program	329
Guide to the Three-Year Capital Improvement Program	330
Unfunded Projects.....	332
Fire Department	335
Parks and Recreation Projects.....	339
Public Works Projects.....	351
Economic Development & Successor Agency Projects	407
Water Projects.....	417
Citywide Projects.....	433
Financial Summaries	
Overview.....	445
Summary of Projected Revenues and Other Financing Sources	446
Summary of Projected Expenditures and Other Financing Uses	451
Summary of Transfers	456
Revenues and Other Financing Sources – Primary General Fund.....	458
Operating Expenditures by Department – Primary General Fund.....	460
Estimated Available Fund Balance Projections.....	463
Glossary.....	539
Acronyms	543