



COMMUNITY ADVISORY COMMITTEE ON HOMELESSNESS (CACH)

Regular Meeting

Tuesday, Sept. 3, 2019

6:00 p.m. Meeting Begins

Louden Nelson Community Room
301 Center Street, Santa Cruz, CA 95060

A G E N D A

- I. Call to order and roll call**
- II. Public comment (time limited; for matters listed and not listed on the agenda; exclusively to accommodate the public that may not be able to attend the entire meeting)**
- III. Minutes from Aug 20th CACH meeting**
- IV. Nominate and elect Co-Chairs**
- V. Proposed amendment to the approved Bylaws to include mediation option**
- VI. Overview of current and past policy and recommendations and draft CACH Work Plan**
- VII. Oral communications (for items not listed on the agenda)**
- VIII. Adjournment**

Adjournment -- The Committee Advisory Committee on Homelessness (CACH) will adjourn from the public meeting of Sept. 3, 2019 to its next meeting: Sept. 17th, 2019, 6:00 p.m.

The City of Santa Cruz does not discriminate against persons with disabilities. Out of consideration for people with chemical sensitivities, we ask that you attend fragrance free. Upon request, the agenda can be provided in a format to accommodate special needs. Additionally, if you wish to attend this public meeting and will require assistance such as an interpreter for American Sign Language, Spanish, or other special equipment, please call the City Clerk's Department at 420-5030 in advance so that we can arrange for such special assistance. The Cal-Relay system number: 1-800-735-2922.

Community Advisory Committee on Homelessness (CACH) meetings will be recorded for the purpose of preparing minutes.

Tony Hill Room, Civic Center
307 Church Street
Santa Cruz, California 95060



DRAFT MINUTES OF COMMUNITY ADVISORY COMMITTEE ON HOMELESSNESS (CACH)
MEETING
Regular Meeting
Aug. 20, 2019

6:00 P.M. REGULAR MEETING - TONY HILL ROOM

Statements of Disqualification: Section 607 of the City Charter states that "...All members present at any meeting must vote unless disqualified, in which case the disqualification shall be publicly declared and a record thereof made."

General Business: Any document related to an agenda item for the General Business of this meeting distributed to the CACH less than 72 hours before this meeting is available for inspection at the City Manager's Office, 809 Center Street, Santa Cruz, California. These documents will also be available for review at the CACH meeting with the display copy at the rear of the meeting room.

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Community Advisory Committee on Homelessness (CACH) Agenda

Aug. 20, 2019
6:00 pm

- I. **Call to Order Roll Call (6:00 pm)** - Committee Members present: Ami Chen Mills-Naim*, Candice Elliott, Serg Kagno, Don Lane, Taj Leahy, Stina Roach**, Brooke Newman, Aran Nichol, Frank Sanchez**, Rafael Sonnenfeld, Dwaine Tait*, and Katie Woolsey**

Aron Nichol was absent

*Mr. Tait arrived at 6:45. Ms. Chen Mills-Naim arrived at 7:05

**Ms. Roach left at 8:10 before adjournment. Mr. Sanchez left at 8:30 before adjournment. Ms. Woolsey left at 9:12 before adjournment.

II. Minutes from July 30th CACH Meeting (6:05 pm)

Proposed changes to the July 30th minutes included:

- changing the name “Kristina Murry-Roach” to “Stina Roach” and;
- changing “CAC” to “CACH”

Mr. lane moved to approve minutes with the suggested changes

Seconded by Ms. Newman

Motion carried unanimously

The Committee requested that staff report back on possible ways to help create common sense means of publicizing CACH meeting dates, times and agendas so as to reach a broader audience.

III. Review of Draft Bylaws (6:12 pm - 9:40 pm)

Article I: Suggested changes approved by consensus

Article II: Approved by consensus as originally drafted

Article III: Suggested changes approved by consensus

Article IV: Suggested changes approved by consensus

Break - CACH took a break from 8:20 p.m. to the 8:30 p.m. at which time the Committee resumed the review and approval of the CACH bylaws

Continued Review of Draft Bylaws

Article V: Suggested changes approved by consensus

Article VI: Suggested changes approved by consensus

Article VII: Suggested changes approved by consensus

IV. Overview of Current and Past Policy Recommendations (9:45 pm)

Due to time constraints, this agenda item was moved to the agenda of the next meeting (Sept. 3, 2019)

Direction was provided by the Committee to staff on Agenda items for the next CACH meeting

Mr. Leahy moved to have oral communications listed as the first order of business on the next meeting’s agenda.

Motion Seconded

Mr. Lane offered a friendly amendment to have oral communication listed on the agenda twice, once at the beginning and once at the end, with the first oral communication being time limited.

After further discussion, Mr. Leahy withdrew his original motion

V. Adjournment (10:15 pm)

Ms. Newman moved to adjourn

Seconded by Ms. Chen Mills-Naim

Motion carried unanimously

Community Advisory Committee on Homelessness (CACH) BYLAWS

Approved by the Committee: Aug. 20, 2019

Edited to include new language in Article VI and Article VII

Article I. Purpose of Committee

The Committee's purpose is to review current and previous City of Santa Cruz homelessness-related recommendations and policies; research best practices; identify current efforts related to homelessness and their effects on the community and people experiencing homelessness themselves; engage with the community; identify priorities; and make recommendations to the City Council.

Article II. Authority and Establishment of the Committee

The Committee was established by Santa Cruz City Council on June 25, 2019 and was seated on July 30th, 2019. The Committee is subject to the Brown Act and all other applicable law. The Committee is established for 9 months from the time of the first meeting, with extensions allowed with Council approval.

Article III. Organization of the Committee

(a) Committee Composition

(i) The Committee starts work with the following thirteen members:

Ami Chen Mills-Naim	Aran Nichol
Candice Elliott	Frank Sanchez
Serg Kagno	Rafael Sonnenfeld
Don Lane	Dwaine Tait
Taj Leahy	Ingrid Trejo
Stina Roach	Katie Woolsey
Brooke Newman	

(b) Committee member withdrawal

- i. Members may withdraw from the Committee at any time by providing a letter of resignation to the Council, with copies to City staff to be distributed to the other Members.
- ii. Members may have no more than 3 unexcused absences or 5 absences total absences during the timeline established in Article II. If a Member has more than 5 absences total, they forfeit their membership. Participation by conference call

is not considered an absence, must be approved by a Co-Chair in advance, and is not preferred.

(c) Convener

The Committee shall appoint a Convener to facilitate Committee meetings. The Convener has no motion authority, will not be a voting member, and serves at the pleasure of the Committee. The Convener's role is to oversee the meeting process and help provide structure and adherence to parliamentary norms. The Committee may elect to caucus to provide opportunities for informal conversations and dialog. In the absence of the Convener, the Co-Chairs will facilitate the meeting.

(d) Co-Chairs

The Committee shall elect 2 Committee members as Co-Chairs. Their responsibilities shall include: shaping meeting agendas and serving as spokespeople when communicating with the City Council at the direction of the Committee. The Co-Chairs are the point of contact to represent the will of the Committee with City staff in the event of a media request. Individual Committee members retain the right to speak on their own behalf as a member of the Committee.

(e) Quorum

A meeting or any business activity of more than 6 members of the Committee must be conducted in public per the Brown Act. Committee meeting will be considered to have sufficient members present to convene if there are at least 9 members at the meeting.

Article IV. Roles and Communications

(a) Committee-City Council

- (i) The Committee may invite Councilmembers to meetings from time to time. The Committee appreciates if Councilmembers would not speak or actively participate in Committee meetings unless input is specifically requested by the Committee.
- (ii) The Committee will communicate with the City Council by e-mail, letter or written report which may be accompanied by an oral communication as authorized by the Committee.
- (iii) Reasons for the Committee to report to the Council include:
 - 1) To provide updates on status of work;
 - 2) To make recommendations based on Committee review; and

- 3) Individual Committee Members may communicate personally with Council members, within the constraints of the Brown Act. Individual Committee Members who communicate personally with Councilmembers, or at City Council meeting, will only do so on their own behalf. They will not represent the Committee unless authorized by the Committee.

(b) Committee Member - Committee Members

- (i) Collaboration with an open outlook: Members will at all times keep to their commitment to the City that they will participate collaboratively and maintain an outlook that is open to new information and new outcomes.

(c) Committee-Public

- (i) Members may engage with the public to describe their experience as Members of the Committee, the information that they have learned, or any changes to their perspectives.
- (ii) Members will always make it clear when they speak or write in public that they speak for themselves, and not as a spokesperson for the Committee unless expressly directed to perform that duty by the Committee.

(d) City Staff

City staff shall:

- (i) Support the Committee’s work by ensuring that appropriate resources are made available to the Committee in a timely manner, in consultation with the Co-Chairs.
- (ii) Offer suggestions and recommendations in a collaborative manner with the Committee.

Article V. Work Plan

The Committee will agree on a work plan. This will include an early agreement about the form of the work product and timeline for reports and recommendations to the public and/or City Council.

Article VI. Decision-making process

(a) General Decision Process

The Committee’s decision-making processes will differ from the Council or City Commissions in that it is intended to reach consensus through a collaborative process (See glossary.) Therefore, the Committee will use this hierarchy of decision tools:

- (i) The preferred decision tool is for the Committee to arrive at a “sense of the meeting.”
- (ii) Consensus is highly desirable.
- (iii) Informal voting may only be used to explore the decision space.
- (iv) Formal voting may be used as a fallback when consensus fails. Passage of a motion shall require a 2/3 majority of the members present and voting.
- (v) Formal mediation may be used in the event that the Committee, utilizing the agreed-upon General Decision-making Process as stipulated in Article VI a (i-iv), reaches impasse.

Article VII. Meeting Procedures

- (a) Committee Meetings will occur at least monthly or as agreed upon by the Committee. Subcommittees may meet more often and if desired have city staff support when available.**
 - (i) Committee members who cannot attend should notify the Co-Chairs and City staff in advance.
- (b) The meeting times shall be posted on the Committee’s website and shall be given public notice similar to City Council meetings through e-mail notification, and notification shall be sent on the same timeline to homeless service providers, nonprofit, faith-based, and community organizations, within the City.**
- (c) City staff will coordinate meeting materials.**
 - (i) assemble the agenda with the Co-Chairs, and post the agenda 5 days in advance of any public meeting of the Committee, when feasible,
 - (ii) ensure that the agenda is posted on the Committee website, shared on an e-mail notification system, and shared with the same organizations noted in Article VII (b)

- (iii) maintain action-only meeting minutes for the Committee's review at the following meeting. Staff shall have projector available to show real time motions and amendments for Committee Members to see and vote on, and will ensure that there is a call-in number for Committee Members who are unable to attend in-person.
- (iv) meeting minutes will include an ongoing record of attendance, including Committee Members and those members of the public who choose to identify themselves.

(d) Involvement of the Public in Meetings

Each session will include an opportunity for public comment oral communications regarding Committee-related matters with time allotted to comment decided by Committee vote. The Committee recognizes the need to accommodate members of the public that may have limited time and access to meetings and thereby will provide opportunities to comment at the beginning and end of each meeting.

Glossary

Action only minutes: these are the minutes that show the actual decisions and forward actions.

Consensus: consent of all the parties. Consensus can include “standing aside,” in which one or more parties can say “I am not going to block this, but I am willing to let it go. However, I want my non-agreement to be noted.”

Sense of the Meeting: After discussing an issue, often at some length, there is a palpable feeling in the room that a wise and stable decision has been reached the facilitator or Co-Chair will confirm with the group that a sense of the meeting has been achieved.



COMMUNITY ADVISORY
COMMITTEE ON HOMELESSNESS
(CACH)
AGENDA REPORT

Sept. 3, 2019

DEPARTMENT: City Manager's Office

SUBJECT: Overview of Current and Past Policy Recommendations and Draft CACH
Work Plan

RECOMMENDATION: Review current and past policy recommendations, conduct questions and answer period with staff, and identify additional policies to be addressed, if any.

Motion to:

1. designate policy decision-making criteria;
 2. direct staff to develop community (staff and public) survey on policy priorities and gaps;
 3. approve work planning timeline;
 4. direct staff to develop succinct policy feasibility one pagers/project charters for each policy category in the Review document
-

BACKGROUND: The recently released Point In Time Count shows the number of unsheltered individuals in Santa Cruz County has dropped by 4% from 2,249 in 2017 to 2,167 in 2019. The City of Santa Cruz continues to have the highest number of individuals experiencing homelessness in the county, with 1,197 persons counted. Although the number of homeless individuals has not been shown to increase, the numbers of our citizens living without housing and basic support structures is unacceptable.

The *All In Santa Cruz County Plan* was released in 2018 with a comprehensive description of the state of homelessness in the County. It states: "the primary cause of structural homelessness is an imbalance between the high cost and lack of availability of affordable housing on the one hand, and the insufficient income from jobs and public supports to afford living expenses on the other hand." According to the 2019 Point In Time Count, the most common self-reported causes of homelessness are Job Loss (26 %) and Eviction (18%), with Landlord Raised Rent following closely behind at 10%. These responses paint a picture of how easy it is for individuals residing in this County to succumb to homelessness when facing a job loss or increase in rent, especially if they have no safety net to fall back on.

Homelessness is an extremely complicated, multi-dimensional issue that negatively impacts the whole community: from the suffering and humiliation arising from the lack of services to meet the basic human needs of homeless individuals, to the lack of safe and secure places to sleep and store belongings, to the legitimate public health issue of human waste in our public spaces, to the erosion of the sense of safety and comfort of our residents who encounter individuals with mental illness or substance use disorder. The City of Santa Cruz spends millions of dollars each year by providing services to assist those living outdoors and in responding to the impacts of homelessness on the community, such as cleaning up encampments in the open spaces.

DISCUSSION: Unfortunately homelessness is not a new phenomenon, nor is it specific to Santa Cruz. Cities and counties along the west coast, and throughout the United States, have seen a marked increase in their unhoused populations in recent years. Because the issue is so wide spread, much research has been conducted locally, regionally and nationally to pinpoint the factors impacting the increase in numbers as well as the most appropriate solutions. As the CACH moves forward with the phases of their work, the committee benefits from the breadth and depth of research that already exists.

The attached Review of Past and Current Homelessness-Related Policy Recommendations (AKA Review, presented both chronologically and by category) provides CACH members with a comprehensive look at the recommendations that have been made by past Councils/Council subcommittees/task forces. The review also includes any actions taken to date. This summary can be used as a “road map” to gauge City policy focus and help provide strategy moving forward.

Question and Answer

As this body begins the process of reviewing and updating homelessness-related policy recommendations, the following questions should be contemplated:

- Are all the unique policy categories covered (direct services, shelter and housing, legislation/advocacy, systems improvements, municipal code/ordinances)?
- Do these policy recommendations encompass the current needs and priorities? If not, what other areas of concern should be addressed? What policies are obsolete, if any?
- Are there areas of duplication?

It is recommended that the CACH address the above questions, in addition to seeking clarity on any of the individual policy areas, at the beginning of the Committee’s deliberation on the work plan to ensure consensus on the comprehensiveness of the document and its current relevance.

Work Planning

Work planning can be cumbersome and lead to failure/lack of consensus if not done in a way that adheres to an agreed upon process and set of protocols. For the benefit of the CACH’s discussion on work planning, staff recommends the CACH consider the following strategies.

1. Before the CACH sets priorities and a timeline for education, study, deliberation and action, the Committee should consider engaging with relevant City/County/service providers and the public (both housed and unhoused) on potential CACH policy considerations. In other words, the CACH may want to query staff and the public, via a working session and/or survey to determine if any gaps are present and what priorities should be addressed immediately.
2. The CACH should establish a set of decision-making criteria that must be fully fleshed out to move forward with policy recommendations, such as fiscal, resource, staffing and partnership requirements, along with public and community outreach to gauge support of concepts. In other words, all policy recommendations should be grounded in strong education on feasibility, both operational and political, before moving policy forward for Council consideration.
3. The CACH should phase its work plan based on that feasibility study. In other words, low hanging fruit, or policies with well-understood feasibility could be studied and advanced early, while more complicated policies that have historically been politically charged and met with significant community opposition or lack of sustainable funding should be approached slowly and deliberately, with strong community engagement.

4. The CACH should consider itself an implementation committee. In other words, while visioning new policy is important, much time has been spent over the years in developing good policy at the City and County level, which is considered fairly exhaustive. But, over the years, many policy recommendations have been stymied by political and/or community opposition and lack of funding. If the CACH focuses on lowering barriers to implementation, its work will be realized swiftly and meet a strong value of the Council and public to do just that.
5. The CACH may consider focusing its scope to a manageable set of policies of which it has the most potential to influence. In other words, the CACH may elect to focus its scope to the most challenging policy considerations that require strong community consensus to advance such as: new siting for hygiene/storage services, community accepted program models for sheltering including safe parking, sanctioned encampments and emergency shelter, acceptable siting criteria for homelessness programming including the new site of the River Street Camp, and management of unsanctioned encampments vis-à-vis an update to the City's camping ordinance and siting of safe sleeping to ensure dignified management of unsanctioned encampments, to name a few that come to staff's mind.

With this in mind, staff recommends the following work planning timeline:

Meeting Date/Duration	Meeting Focus	Required Resources/Staffing
Sept. 3, 2019, 6:00 - 8:30 pm	Policy Review document Q&A with staff; CACH members identify any policy gaps and reach consensus on urgent policy considerations if any exist; develop decision-making criteria; direct staff to develop community (staff and public) survey on policy priorities and gaps; approve work planning timeline, direct staff to develop succinct policy feasibility one pagers/project charters for each policy category in the Review document	Feasibility analysis requires coordination with City and County staff, along with community and non-profit partners.
Sept 10, 2019, 6:00 - 8:00 pm (tentative)	Focus Strategies System Analysis Overview	Can be accomplished with City Management staff and Focus Strategies consultants
Sept. 17, 2019, 6:00 - 9:00 pm	Policy Feasibility Expert Panel	Recommend assembling an expert panel of City/County/non-profit staff, potentially along with public representation to educate CACH on policy feasibility and implementation requirements. Depending on availability and scheduling, Sept 17 th may not be reasonable.

Oct. 1, 2019, 6:00 - 9:00 pm	Adopt Work Plan in 2 phases	Based on community survey and feasibility analysis, adopt work plan to immediately pursue low hanging fruit and/or emergent/high priority needs as first phase with more complicated policy being second phase.
Oct. 15, 2019, 6:00 - 8:30 pm	Phase 1 Education/Initiate Wisdom Council and/or community outreach Phase 1	<i>To be determined</i>
Oct. 29, 2019, 6:00 - 8:30 pm	Phase 1 Education	
Nov. 5, 2019, 6:00 - 8:30 pm	Phase 1 Education	
Nov. 19, 2019, 6:00 - 8:30 pm	Phase 1 Education	
Dec. 3, 2019, 6:00 - 9:00 pm	Phase 1 Deliberation/Phase 2 Education	
Dec. 10, 2019, 6:00 - 9:00 pm	Phase 1 Deliberation/Phase 2 Education	
Dec. 17, 2019, 6:00 - 9:00 pm	Phase 1 Deliberation/Finalize Policy Recommendations	
Jan. 7, 2020, 6:00 - 8:30 pm	Approve Report to Council	
Jan. 14, 2020	CACH Report to Council on Phase 1	
Jan. 21, 2020, 6:00 - 9:30 pm	Phase 2 Education/Initiate Wisdom and/or community outreach Council Phase 2	
Feb. 4, 2020, 6:00 - 8:30 pm	Phase 2 Education	
Feb. 18, 2020, 6:00 - 8:30 pm	Phase 2 Education	
Mar 3, 2020, 6:00 - 8:30 pm	Phase 2 Education	
Mar 17, 2020, 6:00 - 8:30 pm	Phase 2 Education	
Mar 31, 2020, 6:00 - 9:00 pm	Phase 2 Deliberation	
Apr 7, 2020, 6:00 - 9:00 pm	Phase 2 Deliberation	
Apr 21, 2020, 6:00 - 9:00 pm	Phase 2 Deliberation	
May 5, 2020, 6:00 - 9:00 pm	Review Report to Council	
May 19, 2020, 6:00 - 9:00 pm	Approve Report to Council	
June 9, 2020	CACH Report to Council on Phase 2	

Submitted by:

Susie O'Hara
Assistant to the City Manager

ATTACHMENTS:

- a) Review of Past and Current Homelessness-Related Policy Recommendations

City of Santa Cruz Community Advisory Committee on Homeless (CACH)

Review of Past and Current Homelessness-Related Policy Recommendations: By Category

The following chart lists homelessness-related policy recommendations that have been presented to and considered by the Santa Cruz City Council over the last two decades. Some recommendations are broad ranging, involving multiple governmental and non-governmental agencies, while others are specific to the City alone. Recommendations are listed by category.

Recommendations	Timeframe	Action Taken	Considerations/Challenges
Direct Services			
Create a Homeless Persons Day Labor Program at Coral Street			
Contract for Homeless Jobs Engagement Program	July `17-present	Downtown Streets Team (DST) under contract and operating since July 2017.	The CACH may elect to invite the DST team to present on their program and results.
Explore a Day Center with Basic Services and Case Management		The RSC was originally opened in Feb. `18 as Phase I of a three phased plan to create a Day Center. Efforts on Phase 2 did not yield a feasible solution for siting	Siting for the continued operation of the RSC with expansion to a Day Center is needed by Jan. 2020. The CACH may elect to focus on siting and program modeling for shelter services.
Increase Outreach Services and Mobile Behavioral Health/Mental Health Response		Through County contract, added one Downtown Outreach Worker for a total of two, providing 7-day-a-week, 10-hour-per-day coverage (overlap on Wednesday). Through County contract, added one Mental Health Liaison, for a total of two liaisons who partner with SCPD. PACT redesign/HOPES Team approved by the City Council on January 9, 2018, with implementation in the spring.	The CACH may elect to be educated on current outreach services available in the City.
Create Triage Location/Expanded Recovery Center for Crisis Intervention	FY `18	City committed \$40,000 in funding for FY 2018 for the County operated Sobering Center. In January 2018, the Center began accepting both alcohol and drug related arrests for sobering.	Access to substance use disorder treatment serves as a bottleneck in our community due to limited bed space. The CACH may elect to be educated on this subject.
Secure Storage Facilities	March `19	The City allocated \$5000 to support Day/Night Storage. RSC offers storage to individuals staying on site.	More storage resources are needed and the CACH may elect to tackle this issue as a priority.
Secure Hygiene Resources: Restrooms and Showers	FY `18 & `19	The City provides funding support (\$30K) to the Homeless Services Center to add 15 hours per week in drop-in access to bathrooms, showers and laundry. As needed, the City provides temporary hygiene and hand washing stations in areas of concentrated need.	Existing hygiene resources do not meet current demand and the CACH may elect to tackle this issue as a priority.

Fund Homeward Bound	FY `19 & `19	Funded at \$25,000 in FY 2018 and \$35,000 for FY 2019. Expanded access to program to Rangers and Downtown Outreach Workers.	
Secure Electronic Device Charging Resources		Currently available in 10 library branches countywide	
Sheltering and Housing			
Increase Local Shelter Options	Feb–Nov `18	The City opened and operated the 1220 River Street Camp (RSC)	Due to unsuccessful attempt to find an alternate location of the camp, the camp was closed.
	Jan `19-present	Winter Shelter is expanded to include Laurel St., in addition to VFW, both sites operated by Salvation Army	VFW shelter was closed due to facility availability, Laurel Street capacity was increased to accommodate need. VFW will open again Nov. `19-March `20. Laurel is currently at capacity. The CACH may elect to weigh in on effective program modeling for emergency shelter in our community.
	May `19-present	1220 RSC is reopened, this time operated by Salvation Army with a projected closure date of March `20	The River Camp site will close in March of `20 to accommodate a water infrastructure project. A new site must be found. The RSC is current at capacity. The CACH needs to weigh in on and develop siting recommendations for the RSC transition no later than January 2020.
	June `19	Winter Shelter is extended to run year round	Homeless Emergency Aid Program (HEAP) funds, received in Feb. `19 from the state to the Continuum of Care administered by the County, are used to extend the Winter Shelter program.
Establish Ordinance Language for Transitional Encampments	Feb - March `19	Council moved on March 12, 2019 to table discussion on transitional encampment and safe parking ordinance amendments until that subject is contemplated in the project charter scope.	The transitional encampment project charter focuses on reaching community consensus on the program model and siting of transitional encampments in our community. This work was delegated by the Council to CACH.
Identify Site Location for Transitional Encampment or Safe Sleeping Site	March `19	Staff presented Council with a list of possible locations to site a sanctioned encampment	The CACH may elect to include program modeling considerations for safe sleeping and sanctioned encampment siting in their work plan.
Design and Implement a Small Scale Safe Sleeping and Storage Program	March `19	Design of this program was started, but implementation was halted due to lack of support by community/neighborhoods.	Due to the rush to find a solution to the health and safety issues posed by the Gateway/Ross unsanctioned encampment, policies were pushed upon the community without sufficient (if any) outreach/engagement. The CACH may elect to include program modeling considerations for safe sleeping and sanctioned encampment siting in their work plan.

Consider San Francisco Navigation Center Shelter Model (full-service, low-barrier, year-round shelter)		Along with the County and other HAP jurisdictions, the City has been pursuing a navigation center model for two years.	HEAP funds were put towards implementation of Navigation Centers in both north and south counties.
Pursue Permanent, Regional, Year-Round Homeless Shelter			
Cultivate Development of Housing	June `18-present	The SC Council adopted the Council Housing Blueprint subcommittee's implementation recommendations on June 12, 2018, and staff, as directed, have been bringing back implementing policy	
Create Safe Sleeping Zones			
Expand Winter Shelter Access	June `19	See extension of Winter Shelter above	
Legislation/Advocacy			
Declare Shelter Crisis	Jan 2018	City Council declares a Shelter Crisis in the City of Santa Cruz under California Government Code Section 8698 et. al. to facilitate the sheltering plan.	This declaration made the City eligible for state funding.
Explore Potential of No Place Like Home Legislation (AB 1618)			The CACH may elect to study current legislation at the state and federal level.
Develop Revenue Source for Housing		The availability of State funding through the California Emergency Solutions and Housing (CESH) Program and Homeless Emergency Aid Program (HEAP) countywide presents a pivotal opportunity for investment in homelessness and housing support. However, this funding is not for housing, rather homelessness.	HEAP and CESH funds are allocated to the County and distributed via the Homeless Action Partnership (HAP). The City is not guaranteed access to this funding source. The CACH may elect to study current legislation at the state and federal level to fund housing.
Coordinate State Advocacy with Other High-Ratio Homeless Communities			
Engage Federal Representatives on Homelessness and Mental Illness Needs			
Systems Improvements			
Create Independent Homelessness "Ombudsperson" Position			
Support Coordinated Entry	Summer `18-present	The first phase of Coordinated Entry within County and service agencies launched summer 2018, with subsequent phases to roll out over the next two years.	The County's Human Services Department administers Coordinated Entry. Process improvement steps are being taken continuously. The CACH may elect to be educated on Coordinated Entry to understand its opportunities and constraints.

Create a 2x2 Committee with County of Santa Cruz	Sept '17-present	Committee was formed in September 2017.	
Engage in Strategic Planning with Homeless Services Center, County and other Service Partners	Ongoing	The City works closely and continuously with the County and service providers, cultivating productive partnerships to develop actionable strategies.	The CACH may elect to consider and engagement plan with the community on current strategic planning efforts.
15. Improve City Internal Coordination System and Protocols; Ensure Training and Support for Employees		SC Police Department training provided continuously, as requested, for staff and community members. The City has launched an internal coordinating committee to focus on homelessness issues.	
Create Homelessness Information and Resources Page on City Website		www.cityofsantacruz.com/community/homelessness	
Municipal Code/Ordinances			
Revision of Laws Which Prohibit Scavenging of Recyclables			
Halt Creation of Additional Parking Restrictions			
Adapt a Method of Gathering Specific Data and Tracking of Crimes Against Homeless Individuals			
Adopt a Policy of Not Citing People for Homeless-Related Violations When They Approach the Police to Report Violent Crimes			
Repeal of the Camping Ordinance	April 9, '19	Council motion carried to suspend enforcement of SCMC Ch. 6.36 – Camping against homeless individuals pending an amendment that is consistent with the 9 th Circuit's decision in <i>Martin v. Boise</i> .	New/revised camping ordinance must be written and the CACH may elect to provide engagement opportunities and policy direction on this topic.
Establish a Living Wage Ordinance			